



BELLA VISTA
A place to call home

CITY OF BELLA VISTA

2021 Budget
and
Forecast – 2022 thru 2025

City of Bella Vista – 2021 Budget and Forecast

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City of Bella Vista

2021 Budget- Summary

Cross-Ref Pg. No.		2021	2020	Change in Requested Budget over Prior Year	Change as % from Prior Year Budget
		Requested Budget	Budget		
6	Total General Fund Revenues	16,856,912	16,107,382	749,530	5%
8	Total Operating Expenditures	16,202,849	16,032,491	170,358	1%
	Net Operating Revenue	654,063	74,891	579,172	773%
20	Capital Expenditures	2,788,787	1,742,964	1,045,823	60%
31	Total General Fund Expenditures	18,991,636	17,775,455	1,216,181	7%
31	Net Contribution to (Use of) Reserve	(2,134,724)	(1,668,073)	(466,651)	28%

City of Bella Vista

2021 Budget

Revenue Highlights

- The proposed 2021 budget reflects the City's objective to manage in a manner that best responds to the quality and quantity of services desired by our community,
- The City is primarily supported by Sales Tax revenues at 50% of total revenues. We have budgeted \$2.8 million for City Sales Tax and \$7 million for County Sales Tax revenue, for a total Sales Tax revenue of \$9.8 million. This is an increase over the 2020 budget of 626k, and is based partly on the past 8 year trend and partly on continuing increases in revenues derived from the internet sales tax legislation that became effective in July 2019.
- Next in line are Property Taxes at 15% of total revenues. The City is expected to collect \$2.98 million in property taxes, which is \$210k more than budgeted in 2020.

City of Bella Vista

2021 Budget

Revenue Highlights, Continued

- State and County turnback revenues comprise approximately 16% of total City revenues.
- Franchise fees comprise 9.2% of the City's total revenue, and are budgeted at \$1.774 million. This is a increase of \$6.8k over the 2020 budget. We continue to see less and less telephone franchise tax revenues, but have experienced an increase in sewer and water fees, most likely due to our tremendous residential growth.
- Budgeted interest income has decreased significantly due to the early call of the majority of our fixed-income investments in 2020 that had been earning a decent rate of return.

City of Bella Vista

2021 Budget- General Fund Revenue Summary

Revenue Source	Requested Budget 2021	Budget 2020	Increase (Decrease) in Requested Budget over Prior Year	% increase from Prior Year Budget	% of total Revenues
Ambulance Service Revenue	824,809	900,000	(75,191)	-8%	4.27%
City Sales Tax	2,805,156	2,344,378	460,778		
County Sales Tax	7,009,572	6,843,531	166,041		
Total Sales Tax	9,814,728	9,187,909	626,819	7%	50.86%
Total Franchise Fees	1,774,928	1,768,047	6,881	0%	9.20%
Total Building Inspection Fees	443,058	375,527	67,531	18%	2.30%
Total Planning Permits & Fees	12,272	11,001	1,271	12%	0.06%
Interest Income	64,311	107,318	(43,007)	-40%	0.33%
Total Miscellaneous Income	26,759	43,702	(16,943)	-39%	0.14%
Total Property Tax Revenues	2,982,202	2,771,626	210,576	8%	15.45%
Solid Waste Pick Up Fee	323,683	363,398	(39,715)	-11%	1.68%
State Turnback - General	454,779	430,813	23,966	6%	2.36%
Fines - Traffic	135,384	148,041	(12,657)	-9%	0.80%
TOTAL UNRESTRICTED GENERAL FUND REVENUES	16,856,912	16,107,382	749,530	5%	87.35%
STREET FUND					
State Turnback - Streets	1,961,927	1,910,662	51,265		
County Turnback - Streets	478,783	466,727	12,056		
TOTAL STREETS	2,440,709	2,377,389	63,320	3%	12.65%
	19,297,622	18,484,771	812,851	4%	100.00%

City of Bella Vista

2021 Budget

Expenditures - Highlights

- New for 2021:
 - *Medical insurance increased 5%.*
 - *Dental insurance increased 8.5%.*
 - *Workmen's Compensation insurance increased 38%.*
 - *Debt service decreased from \$627k to \$332k due to the pay-off of a fire truck financed in 2016 and the 2021 pay-off of the Street Department building.*

City of Bella Vista

2021 Budget

Expenditures Summary

	2021	2020	Change in Requested Budget over Prior Year	Change as % from Prior Year Budget		
	Requested Budget	Budget				Ref. Pg. No.
Expenditures			-			
Admin	793,379	787,917	5,462	1%		9
HR	409,185	336,792	72,393	21%		10
IT	499,858	486,995	12,862	3%		11
Legal	194,480	184,619	9,861	5%		12
Community Development	1,447,445	1,358,127	89,318	7%		13
Court	182,138	162,155	19,983	12%		14
Police Department	4,690,906	4,492,995	197,912	4%		15
Fire Department	5,842,192	5,812,996	29,196	1%		16
Library	553,312	521,497	31,815	6%		17
Debt Service	332,701	627,062	(294,361)	-47%		18
Transfer to Street Department	1,257,253	1,261,336	(4,083)	0%		19
Total Operating Expenditures	16,202,849	16,032,491	170,358	1%		31
Capital Expenditures	2,788,787	1,742,964	1,045,823	60%		20
Total General Fund Expenditures	18,991,636	17,775,455	1,216,181	7%		31

City of Bella Vista

2021 Budget-Expenditures

Administration

Description	Requested Budget - 2021	2020 Budget	\$\$ Increase (Decrease) in Requested Budget over prior year	% Increase (Decrease) in Requested Budget over prior year
Payroll Expense	402,977	384,120	18,857	5%
Benefits Expense	42,817	46,872	-4,055	-9%
Contracts	85,531	77,356	8,175	11%
Maintenance and Repairs	8,644	8,644	0	0%
Small Equipment	4,500	4,500	0	0%
Supplies Expense	11,230	11,480	-250	-2%
Utilities Expense	8,839	8,930	-91	-1%
Operations	228,841	246,016	(17,175)	-7%
Total Admin	793,379	787,918	5,461	1%

City of Bella Vista

2021 Budget-Expenditures

Human Resources

Description	Requested Budget - 2021	2020 Budget	\$\$ Increase (Decrease) in Requested Budget over prior year	% Increase (Decrease) in Requested Budget over prior year
Payroll Expense	177,076	168,137	8,939	5%
Benefits Expense	142,135	78,015	64,120	82%
Contracts	31,050	30,950	100	0%
Maintenance and Repairs	300	300	0	0%
Small Equipment	500	300	200	67%
Supplies Expense	14,550	12,875	1,675	13%
Operations	43,575	46,215	-2,640	-6%
Total Human Resources	409,185	336,792	72,393	21%

City of Bella Vista

2021 Budget-Expenditures

Information Technology

Description	Requested Budget - 2021	2020 Budget	\$\$ Increase (Decrease) in Requested Budget over prior year	% Increase (Decrease) in Requested Budget over prior year
Payroll Expense	156,311	147,290	9,020	6%
Benefits Expense	27,426	26,449	977	4%
Contracts	127,953	128,939	(986)	-1%
Maintenance & Repairs	1,000	1,000	0	0%
Small Equipment	28,600	34,900	(6,300)	-18%
Supplies Expense	5,000	5,000	-	0%
Operations Expense	6,395	6,354	41	1%
Utilities Expense	147,173	137,063	10,110	7%
Total Information Technology	499,858	486,995	12,862	3%

City of Bella Vista

2021 Budget-Expenditures

Legal

Description	Requested Budget - 2021	2020 Budget	\$\$ Increase (Decrease) in Requested Budget over prior year	% Increase (Decrease) in Requested Budget over prior year
Payroll Expense	155,371	150,838	4,533	3%
Benefits Expense	29,204	23,936	5,268	22%
Supplies Expense	150	150	-	0%
Operations	9,755	9,695	60	1%
Total Legal	194,480	184,619	9,861	5%

City of Bella Vista

2021 Budget-Expenditures

Community Development

Description	Requested Budget - 2021	2020 Budget	Increase (Decrease) in Requested Budget over prior year	% Increase (Decrease)
Payroll Expense	771,465	698,726	72,739	10%
Benefits Expense	197,401	160,705	36,696	23%
Contracts	262,008	265,444	-3,436	-1%
Maintenance and Repairs	28,074	26,674	1,400	5%
Small Equipment	2,000	2,000	0	0%
Supplies Expense	11,650	12,125	-475	-4%
Utilities Expense	4,000	4,400	-400	-9%
Operations Expense	170,847	188,053	-17,206	-9%
Total Community Development	1,447,445	1,358,127	89,318	7%

City of Bella Vista

2021 Budget-Expenditures

Court

Description	Requested Budget-2021	2020 Budget	\$\$ Increase (Decrease) in Requested Budget over Prior Year	% increase from 2017 Budget
Payroll Expense	81,711	74,420	7,291	10%
Benefits Expense	16,817	4,958	11,859	239%
Contracts	4,347	4,309	38	1%
Maintenance and Repairs	7,153	6,859	294	4%
Operations Expense	62,610	62,109	501	1%
Small Equipment	1,680	3,000	(1,320)	-44%
Supplies Expense	3,020	1,700	1,320	78%
Utilities Expense	4,800	4,800	0	0%
Total Court	182,138	162,155	19,983	12%

City of Bella Vista

2021 Budget-Expenditures

Police

Description	Requested Budget - 2021	2020 Budget	\$\$ Increase (Decrease) in Requested Budget over prior year	Increase (Decrease) as %
Payroll Expense	3,208,570	3,090,810	117,760	4%
Benefits Expense	841,268	809,555	31,714	4%
Contracts	58,430	42,684	15,746	37%
Maintenance and Repairs	71,210	74,047	-2,837	-4%
Operations Expense	365,559	367,853	-2,294	-1%
Small Equipment	43,447	39,125	4,322	11%
Supplies Expense	88,420	55,192	33,228	60%
Utilities Expense	14,002	13,729	273	2%
Total Police	4,690,906	4,492,995	197,912	4%

City of Bella Vista

2021 Budget-Expenditures

Fire and Ambulance

Description	Requested Budget - 2021	2020 Budget	Increase (Decrease) in Requested Budget over prior year	% increase (decrease) over prior year
Payroll Expense	3,891,733	3,805,551	86,182	2%
Benefits Expense	1,273,810	1,314,363	(40,553)	-3%
Contracts	21,928	20,800	1,128	5%
Maintenance and Repairs	154,343	179,715	(25,372)	-14%
Operations Expense	266,054	289,890	(23,836)	-8%
Small Equipment	83,524	53,377	30,147	56%
Supplies Expense	112,400	111,000	1,400	1%
Utilities Expense	38,400	38,300	100	0%
Total Fire and Ambulance	5,842,192	5,812,996	29,196	1%

City of Bella Vista

2021 Budget-Expenditures

Library

Description	Requested Budget - 2021	2020 Budget	\$\$ Increase (Decrease) in Requested Budget over prior year	% Increase (Decrease) in Requested Budget over prior year
Payroll Expense	326,683	299,067	27,616	9%
Benefits Expense	55,026	52,113	2,913	6%
Contracts	17,462	18,603	(1,142)	-6%
Maintenance and Repairs	19,949	14,545	5,404	37%
Operations Expense	101,742	104,719	(2,977)	-3%
Small Equipment	4,500	4,500	-	0%
Supplies Expense	9,650	9,650	-	0%
Utilities Expense	18,300	18,300	-	0%
Total Library	553,312	521,497	31,814	6%

City of Bella Vista

2021 Budget-Expenditures

Debt Service

Year	1st Sec (1st Fire Truck)	Regions (2nd Fire Truck)	Arvest (Street Bldg.)	Total Existing D/S
12/31/2019	65,400	98,290	468,822	632,512
12/31/2020	59,950	98,290	468,822	627,062
12/31/2021	-	98,290	234,411	332,701
12/31/2022	-	98,290	-	98,290

City of Bella Vista

2021 Budget-Expenditures

Streets

Description	Requested Budget - 2021	2020 Budget	\$\$ Increase (Decrease) in Requested Budget over prior year	% Increase (Decrease) in Requested Budget over prior year
Total Street Department Restricted Revenue	2,440,709	2,377,389	63,320	3%
Payroll Expense	1,230,374	1,200,765	29,609	2%
Benefits Expense	325,610	317,700	7,910	2%
Contracts	1,254,585	1,256,210	-1,625	0%
Maintenance and Repairs	178,000	176,840	1,160	1%
Small Equipment	12,000	5,000	7,000	140%
Supplies Expense	352,075	346,075	6,000	2%
Utilities Expense	20,300	20,860	-560	-3%
Operations Expense	325,018	315,275	9,743	3%
Total Street Department Expenditures	3,697,962	3,638,725	59,237	2%
Expenditures in excess of Revenues (Transfer from General Fund)	(1,257,253)	(1,261,336)	4,083	0%

City of Bella Vista

2021 Budget-Expenditures

Capital Expenditures Summary

Legend:	
	Community Development
	Library
	Multiple Departments
	IT
	Streets
	Fire and Ambulance
	Police

	2021	2020	Increase (Decrease)	Change as % from Prior Year	Ref. Pg. No.
S. Bound Hwy 71 and Commercial left turn lane		14,000	(14,000)		
Traffic lights at 71 and Kingsland		109,037	(109,037)		
Mercy Way Corridor- Design costs		148,818	(148,818)		
Mercy Way Corridor - Design costs (roll-over for un-spent budget)	8,491	(8,491)	16,982		21
Mercy Way Corridor - Utilities and Right-of-Way		13,863	(13,863)		
Mercy Way Corridor - Utilities and Right-of-Way (roll-over for un-spent budget)	13,863	(13,863)	27,726		22
Mercy Way Corridor - Utilities and Right-of-Way	83,578		83,578		22
Mercy Way Corridor - Construction	180,361	-	180,361		23
Impact Fee Study	46,920		46,920		24
CIP for Comm Dev - Vehicles and Equipment	-	35,000	(35,000)		
Library expansion - (furniture only)		300,000	(300,000)		
Library expansion - (furniture only)(roll-over for un-spent budget)	111,000	(111,000)	222,000		
Security Fencing (PD, FD, CH)		55,000	(55,000)		
Security Fencing (PD, FD, CH) (roll-over for un-spent budget - Gates)	30,000	(30,000)	60,000		
Radio System Upgrade (PD, FD, SD)		35,000	(35,000)		
Radio System Upgrade (roll-over for unspent budget)	35,000	(35,000)	70,000		
IT CIP	27,500	40,000	(12,500)		25
Critical Street Improvements	1,420,346	175,000	1,245,346		26
SD CIP	52,000	573,000	(521,000)		27
Machine Shed	160,000		160,000		
FD CIP	288,000	302,600	(14,600)		28
PD CIP	331,728	140,000	191,728		29
Capital Expenditures	2,788,787	1,742,964	1,045,823	60%	20

City of Bella Vista

2021 Budget-Expenditures

Capital Expenditures Detail – Mercy Way Corridor-Design Costs

	Account Number		Current Period Jan 2020 Nov 2020 Actual	Annual Budget Jan 2020 Dec 2020	Annual Budget Jan 2020 Dec 2020 Variance	Project Name
Expenses						
Equip & Capital Expenditures						
	52811	Capital Exp - Infrastructure	140,327.03	148,818.00	8,490.97	Mercy Way Design Costs

City of Bella Vista

2021 Budget-Expenditures

Capital Expenditures Detail – Mercy Way Corridor-Utilities and ROW

ROW/Utilities Phase				Allocations		
		Date	Total	NWARPC STBGP-A \$\$ 80%	WFF \$\$	City GF
Original Project Cost			186,440.00			
Increase (unknown date)			72,564.00			
	Subtotal	2020	259,004.00	149,152.00	95,989.00	13,863.00
Increase per email dated 8/18/20			708,146.00	624,568.00		83,578.00
Total Project			967,150.00	773,720.00	95,989.00	97,441.00

Budgeted 2020

City of Bella Vista

2021 Budget-Expenditures

Capital Expenditures Detail – Mercy Way Corridor-Construction

Construction Phase-Project End Date-12/31/23				Allocations					
		Date	Total	NWARPC STBGP-A \$\$ 80%	NWARPC TAP Funding	WFF \$\$	City GF		
Contract/Budget									
	2020	8/16/2019	3,071,435.00	2,457,148.00	340,000.00	580,780.00	(306,493.00)		
	2021	8/19/2020	3,137,137.00	2,509,709.60		584,780.00	42,647.40		
	Request to re-allocate a portion of the 2021 award to the ROW phase		-	(624,568.00)			(624,568.00)		
Total Contract/Budget			6,208,572.00	4,342,289.60	340,000.00	1,165,560.00	360,722.40		6%

1/2 in 2021
1/2 in 2022

City of Bella Vista

2021 Budget-Expenditures

Capital Expenditures Detail – Impact Fee Study

RESOLUTION NO. R2020-71

CITY OF BELLA VISTA, ARKANSAS

AWARDING RFP AND AUTHORIZING THE MAYOR AND CITY CLERK TO ENTER INTO A CONTRACT WITH TISCHLERBISE, INC. IN THE AMOUNT OF \$46,920.00 FOR AN IMPACT FEE CONSULTATION AND STUDY

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BELLA VISTA, ARKANSAS:

SECTION 1: The City Council of the City of Bella Vista hereby awards the RFP and authorizes the Mayor and City Clerk to enter into a contract with Tishlerbise, Inc. in the amount of **\$46,920.00** for an impact fee consultation and study.

Motion to approve by Wozniak, second by Lloyd. Ayes: 6 Nays: 0

ADOPTED THIS 16TH DAY OF NOVEMBER, 2020.

APPROVED:



Mayor Peter Christie

Attest:



City Clerk Wayne Jertson



City of Bella Vista

2021 Budget-Expenditures

Capital Expenditures Detail – IT

	2021
New Master Backup System	20,000.00
CDS Server	7,500.00
	<u>27,500.00</u>

City of Bella Vista

2021 Budget-Expenditures

Capital Expenditures Detail – Street Dept.-Critical Street Repairs

2021 Zone	Street	2017 Greenburg Rating	History	width	Lngh	lxw	sq yd	1.5" thick	/2000 tons	\$75.00 cost/ ton	Add ons	Striping Cost .13/ft
E1	Hampstead Rd	fair, good	no hist	22	13384	294448	32716.44	5398213	2699.11	\$ 202,433.00	\$1,000	\$6,643.52
E1	Mildenhall Dr.	Good, fair	S 2011	18	1390	25020	2780	458700	229.35	\$ 17,201.25		
E1	Overton Dr.	Critical, fair	S 2011	20	7429	148580	16508.89	2723967	1361.98	\$ 102,148.75	\$1,000	
E1	Traflagar Rd	fair, good	no hist	20	26856	537120	59680	9847200	4923.6	\$ 369,270.00	\$1,000	\$13,111.80
E1	Woodbridge Dr.	Fair, critical	S 2005	18	1530	27540	3060	504900	252.45	\$ 18,933.75		
E2	Castleford Dr.	Good, fair	S 2011	18	4490	80820	8980	1481700	740.85	\$ 55,563.75		
E2	E. Grosvenor Rd	Good, fair, critical, lost	CS 2003	22	8635	189970	21107.78	3482783	1741.39	\$ 130,604.38	\$1,000	\$6,749.08
E2	Pinion Dr.	Fair,critical,lost	no hist	20	2726	54520	6057.78	999533.3	499.77	\$ 37,482.50		
C1	Hatcher Dr.	Fair, critical	S 2008	18	2039	36702	4078	672870	336.44	\$ 25,232.63		
C1	Grisham Dr.	Fair, critical	S 2007	18	2009	36162	4018	662970	331.49	\$ 24,861.38		
C1	Burghhead Dr.	Good	S 2002	18	2180	39240	4360	719400	359.70	\$ 26,977.50		\$1,133.60
C1	Strathdon Dr.	Good	S 2002	18	1537	27666	3074	507210	253.61	\$ 19,020.38		\$796.64
C1	Gillingham Dr.	Fair, critical	S 2007	18	1893	34074	3786	624690	312.35	\$ 23,425.88		
C1	Swanage Dr.	fair, critical, good	S 2008	18	2789	50202	5578	920370	460.19	\$ 34,513.88		
C2	Oldham Dr.	Good, fair	no hist	20	4650	93000	10333	1705000	852.50	\$ 63,937.50		\$2,330.64
C3	Wandsworth Dr.	E,G,F,C	S 2014	18	1425	25650	2850	470250	235.13	\$ 17,634.38		
W1	Pamana Dr.	Critical, fair	S 2012	18	3840	69120	7680	1267200	633.60	\$ 47,520.00		
W1	Lockerbie Dr.	Critical, fair	S 2013	18	2660	47880	5320	877800	438.90	\$ 32,917.50		
W1	Hurlford Dr.	Critical, fair	S 2013	18	1620	29160	3240	534600	267.30	\$ 20,047.50		
W1	Kelaen Dr.	Fair, critical	S 2014	18	2277	40986	4554	751410	375.71	\$ 28,177.88		
W1	Dumfries Dr.	Fair	S 2010	18	1785	32130	3570	589050	294.53	\$ 22,089.38		
W2	Stonehaven Dr.	Critical	S 2012	18	5300	95400	10600	1749000	874.50	\$ 65,587.50		
										\$ 1,385,580.63	\$4,000	\$30,765.28
											Total 2021	\$ 1,420,345.91

City of Bella Vista

2021 Budget-Expenditures

Capital Expenditures Detail – Street Dept.-Vehicles and Equipment

	2021
Chevy Pickup	32,000
3 Brush Hogs	20,000
	\$52,000

City of Bella Vista

2021 Budget-Expenditures

Capital Expenditures Detail – Fire and Ambulance-Vehicles and Equipment

Description-Equipment				2021 Cost
Remote Mobile Dispatch base license and software				25,000
SCBA Pack replacements (10) @ \$10,000 each				100,000
Total New Equipment Costs				125,000
Description - Vehicles				
Year	Make	Model	Mileage	2021 Replacement Cost
2013	Ford	Ambulance	130,056	163,000
Total Vehicle Costs				\$ 163,000
Total				\$ 288,000

City of Bella Vista

2021 Budget-Expenditures

Capital Expenditures Detail – Police Vehicles and Equipment

Description-Equipment				2021 Cost
In-car camera 4@\$6250				28,000
A/C installation Evidence Building (Future SWAT/Property)				10,000
Total New Equipment Costs				38,000
Description - Vehicles				2021 Replacement Cost
Year	Make	Model	Mileage	Cost
2011	Chevy	Equinox	95,245	34,700
2011	Chevy	Silverado	94,000	41,040
2011	Dodge	Charger	110,000	54,497
2013	Dodge	Charger	111,575	54,497
2014	Dodge	Charger	108,137	54,497
2016	Chevy	Tahoe	104,318	54,497
Total New Vehicle Costs				\$ 293,728
Total				\$ 331,728

City of Bella Vista

2021 Budget- Projection of Sufficiency of Ending Reserve Balance

Bella Vista’s Finance Policy requires a reserve balance of no less than 25% of budgeted annual revenues. We project the December 31, 2021 ending reserve balance to be at 48% of budgeted annual revenues, as shown below:

1	Cross-Ref		2020	2021
2	Pg. No.		Budget	Budget
3		Beginning General Fund Unrestricted Reserve balance	7,843,074	10,205,604
4	6	Plus Unrestricted General Fund Operating Revenues	16,107,382	16,856,912
17	8	Less General Fund Operating Expenditures	16,032,491	16,202,849
58	8, 20	Capital Expenditures	1,742,964	2,788,787
59		Total Operating and Capital Expenditures (Row 17 + Row 58)	17,775,455	18,991,636
60		Net Contribution to (Use of) Reserve (Row 4 - Row 59)	(1,668,073)	(2,134,724)
61		Estimated budget surplus	4,030,603	
62		Ending General Fund Unrestricted Reserve Balance (Row 3+Row 60+Row 61)	10,205,604	8,070,880
63		Unrestricted General Fund Balance as % of Revenues	63%	48%

City of Bella Vista

2021-2025 Projection

1	Cross-Ref	2021	2022	2023	2024	2025
2	Pg. No.	Budget	Projected	Projected	Projected	Projected
3	Beginning General Fund Unrestricted Reserve balance	10,205,604	8,070,880	6,683,974	5,997,053	5,763,014
4	6 Plus Unrestricted General Fund Operating Revenues	16,856,912	17,726,732	18,324,307	18,921,881	19,519,456
17	8 Less General Fund Operating Expenditures	16,202,849	16,444,543	16,836,640	17,341,739	17,861,991
18	Net Operating Revenue (Row 4 - Row 17)	654,063	1,282,190	1,487,667	1,580,142	1,657,465
19						
20	Capital Expenditures					
25	Library expansion - (furniture only)(roll-over for un-spent budget)	111,000				
28	Mercy Way Corridor design costs (roll-over for un-spent budget)	8,491				
30	Mercy Way Road Utilities and Right-of-Way (roll-over for un-spent budget)	13,863				
31	Mercy Way Road Utilities and Right-of-Way (increased ROW acquisition costs)	83,578				
32	Mercy Way Road Bridge Replacement and Expansion	180,361	180,361			
33	Impact Fee Study	46,920				
41	Security Fencing (PD, FD, CH) (roll-over of un-spent budget for gates)	30,000				
43	Radio System Upgrade (roll-over for unspent budget)	35,000			240,000	
44	IT CIP	27,500	57,500	32,500	20,000	75,000
45	Critical Street Improvements	1,420,346	1,235,147	903,457	702,621	904,512
48	Town Center Remodel			160,000		
49	FD CIP	288,000	320,000	320,000	232,000	241,000
50	PD CIP	331,728	416,088	568,631	372,560	624,998
51	SD CIP	52,000	50,000	190,000	247,000	130,000
52	Machine Shed	160,000				
53	Car wash		185,000			
54	Demolition of existing FD #3		25,000			
55	Sand and Salt Building at former FD #3 location		200,000			
58	8, 20 Capital Expenditures	2,788,787	2,669,096	2,174,588	1,814,181	1,975,510
59	3 Total Operating and Capital Expenditures (Row 17 + Row 58)	18,991,636	19,113,638	19,011,228	19,155,920	19,837,501
60	3 Net Contribution to (Use of) Reserve (Row 4 - Row 59)	(2,134,724)	(1,386,906)	(686,921)	(234,039)	(318,045)
62	30 Ending General Fund Unrestricted Reserve Balance (Row 3+Row 60)	8,070,880	6,683,974	5,997,053	5,763,014	5,444,969
63	30 Unrestricted General Fund Balance as % of Revenues	48%	38%	33%	30%	28%