

**CARLIN CITY COUNCIL
CITY OF CARLIN, STATE OF NEVADA
CARLIN MUNICIPAL COURT ROOM
101 SOUTH EIGHTH STREET
CARLIN, NEVADA**

**May 5th, 2025
2:00 PM**

CALL TO ORDER AND ROLL CALL

Council Members Present: Mayor Dana Holbrook (via phone)
Vice Mayor Cameron Kinney
Councilperson Denise Taylor (via phone, calling in at 2:05 PM)
Councilperson Brandon Keller

Council Members Absent: Councilperson Lyndsie Whigham

Staff: Linda Bingaman, Carlin Volunteer Fire Department
Melinda Harris, City Clerk
Richard Braithwaite, City Manager
Maryann Storey, Assistant City Clerk

Public: LeAnna Loveridge, Carlin Volunteer Fire Department
Paul Bradshaw, Carlin Volunteer Fire Department
Shawn Hartford, Self
Amanda Curry, Carlin Volunteer Fire Department
Valerie Myers, Self
Rachel Bayne, Self
Randy Meierhoff, Self
Donnetta Skinner, Self
Karen Martin, Self
Anna Bragg, Self
Ruth Young, Self
Dee Primeaux, Self
Marcella Sansinena, Sanasinena Ranch/Beowawe Fire
Ann Overman, Self
Robert Rakestraw, Self
Delinda Chase, Self

Public Continued:

Justin Dempsey, Self
Don Edwards, Self
Danyelle Keller, Carlin Volunteer Fire Department
Fred Montes de Oca, Self
Judy Bradshaw, Self
Rick Folkmire, Self
Garrey Graves, Self
Eole Pacini, Self
Michael Peck, Nevada Gold Mines
Matt Lower, Nevada Gold Mines
Tina Loveridge, Self
Riley Little, Reach
Dusty Muth, Self
Monica Coscerat, Self
Jerry Asman, Self
Pam Asman, Self
Maggie Skinner, Carlin Volunteer Fire Department
Lincoln Litchfield, Self
Jennifer Jonas, Nevada Gold Mines
Matthew Miller, Nevada Gold Mines
Gary Wright, Self
Brianna Davis, Intermountain Health
Nichole Cooley, Eureka EMS
Nancy Abrams, Intermountain Health
Kyle McLaughlin, Intermountain Health
Serenity Orr, Intermountain Health

Pledge of Allegiance

1. Comment by the General Public (Non-Action Item):

a. None.

2. Presentations from the Carlin Volunteer Fire Department and from Classic Air Medical (MEDEX) for ambulance service for the City of Carlin (non-action item):

- a. Presentations with questions and answer period from the presenters. The citizens of Carlin are welcome and encouraged to ask questions to the presenters and the City Council members. This is not an action item for the City Council. The same presentations will be made at the special City Council meeting to be held on May 5th at 2 PM at the Carlin Senior Center for those who cannot attend this meeting.
- i. Nancy Abrams with Medex/Intermountain Health presented a powerpoint, see attached.

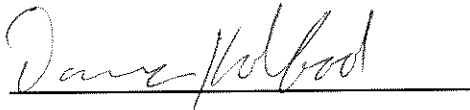
- ii. Linda Bingaman with the Carlin Volunteer Fire Department presented a powerpoint, see attached.

3. PUBLIC COMMENTS: (Non-Action Item)

4. Adjourn

- a. Meeting was adjourned at 4:56 PM.

Approved:



Mayor, Dana Holbrook

Attest:



Carlin City Clerk, Melinda Harris



City of Carlin

EMS Presentation

Date: April 30, 2025

Nancy Abrams, AEMT, EMS Manager
Kyle McLaughlin, Director of Clinical EMS
and Ground Operations
Serenity Orr, Medical Transport Business
Operations Coordinator
Michael Hoover, Medical Transport
Business Operations Manager, Nevada

Confidential and property of Intermountain Health

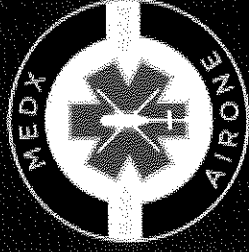
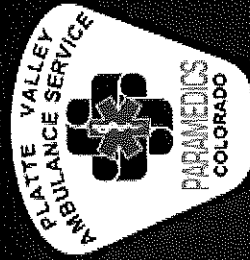
Our Mission

Helping People Live the
Healthiest Lives Possible®



Confidential and property of Intermountain Health

Our Story



1972

Platte Valley Ambulance Begins Operations

1978

Cassia EMS Begins Operations

2015

MedX AirOne Begins Operations in Winnemucca

2018

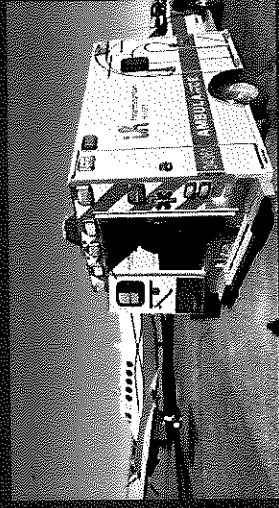
MedX EMS Begins Operations

2021

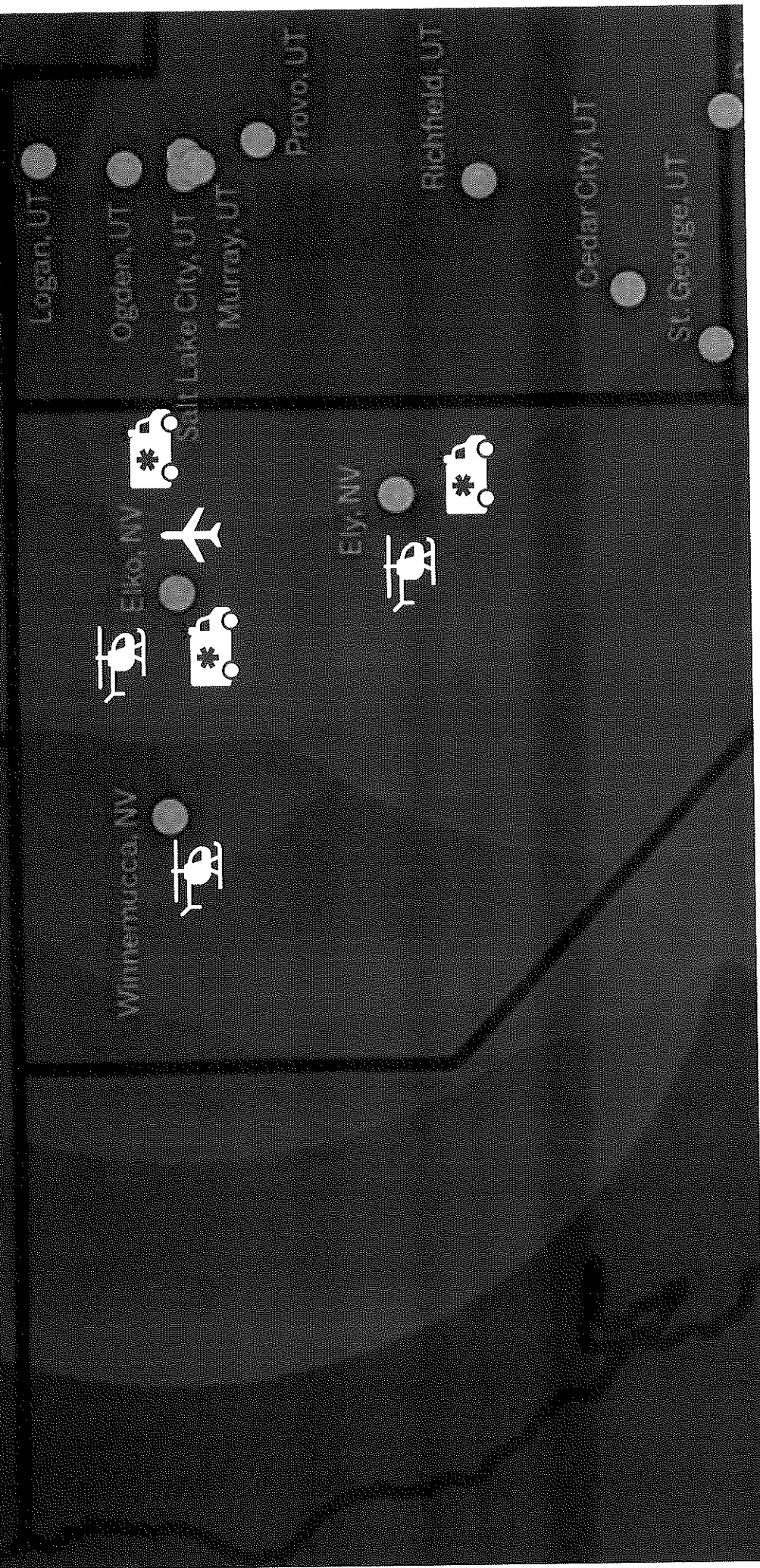
MedX joins Intermountain Health

2024

Intermountain begins consolidation of all medical transport operations



Our Coverage Areas



The Challenge of Rural EMS

Gooding County EMS seeks voter approval of levy

FORCES > INNOVATION
BREAKING

Rural EMS Patients Face
Worse Health Care—And Too
Many Sirens, Study Finds

Rural Ambulance Services At Risk As
Volunteers Age And Expenses Mount

JULY 5, 2021 - 5:00 AM ET
HEARD ON MORNING EDITION
By Aaron Bolton

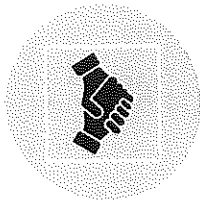
FROM KFF Health News



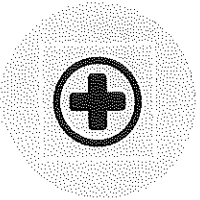
TX Weighs Bailouts for Rural EMS, but Is It Enough?

March 12, 2025 Curated By [Dan Landrigan](#)

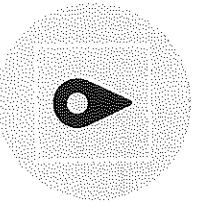
Commitment to All of Northern Nevada



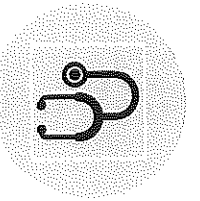
WELLS
PARTNERSHIP



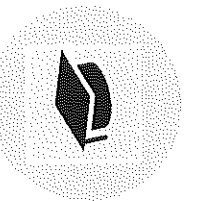
EUREKA
COUNTY EMS



LANDER
COUNTY EMS



ELKO COUNTY
EMS



GBC

Wells specifics

What our operation looks like

- 5-year contract
- 24/7 coverage
- Ambulance standby
- Crew make-up and qualifications
- Events

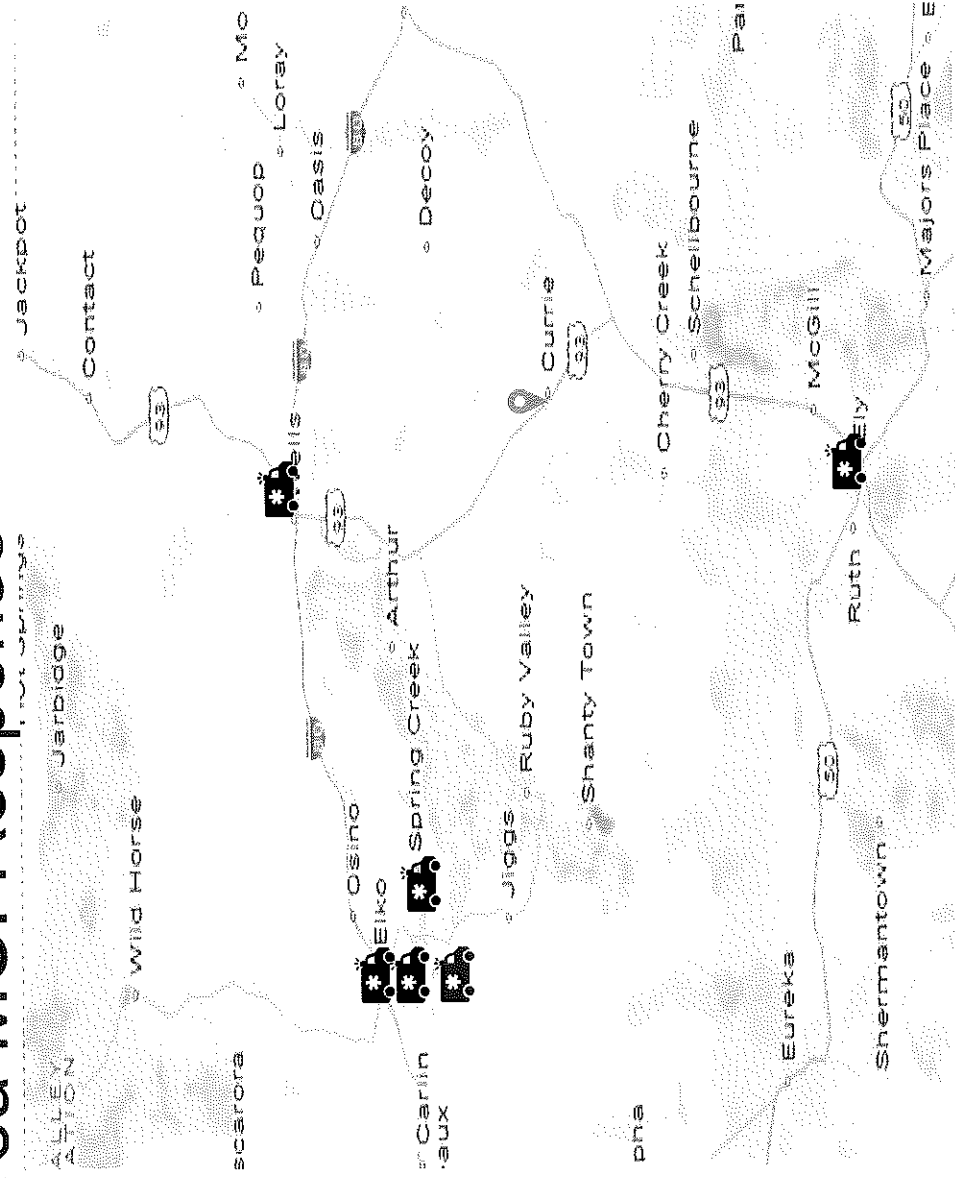
Response

- Volume

Year	Volume
2019	253
2020	353
2021	507
2022	461
2023	447
2024	444

- 50% of the time an ambulance is enroute within 2 min and on scene within 7 minutes.
- 75% of the time an ambulance is enroute within 3 minutes and on scene within 14 minutes.

Wells Area MCI Response



Partnership with the City of Carlin

24/7 EMS Coverage

Event Coverage

**Partnering for Education and
Training**

No Cost to Taxpayers

Service Specifics

We Will Walk Along Side the Community of Carlin to Meet Your Specific Needs

- 1 fully staffed ambulance and access to back up units for high-demand periods/events
- Dispatch and radio fees covered by Intermountain Health
- Target on-scene response times:
 - 8 minutes or less in city limits
 - 15 minutes or less in outlying areas
- Regular meetings with city leadership to gather feedback and improve service based on the needs of the community

Community Commitment

Our Involvement

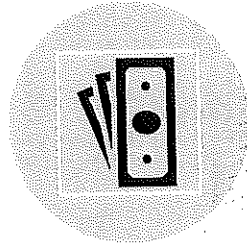
Events

Sponsorships

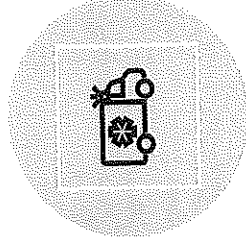
Outreach Education



Billing



With the enactment of the No Surprises Act in January of 2022, Balance Billing is a thing of the past for air medical transports.



We have a robust Financial Aid Program

Milestones to Potential Service Launch

What We Have

- Ambulance and Medical Equipment
- Fully-Trained Staff
- Operational Structure to Support Service
- Resources from Intermountain Health to Support the Community and the Service

What We Need

- Space to House Crew and Ambulance
- Official Agreement Between all Parties

Questions?



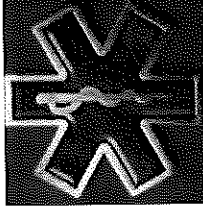
Thank you





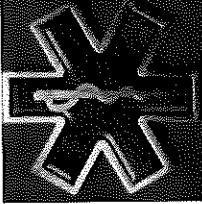
Carlin Volunteer Fire Department & Ambulance Presentation





Welcome today

- Thank you for coming to hear these important presentations.
- Please feel free to ask questions as we go along if you would like.

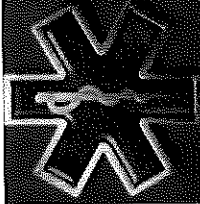


History of the Carlin Ambulance

— Ambulance service began in Carlin in the 1960s

— Carlin Fire wanted to bring in an ambulance and Elko County stated they would run an ambulance from Elko so the fire department pushed to start a service here.

— Goal to have local personnel here from Carlin with an ambulance here in town to provide better service to citizens.



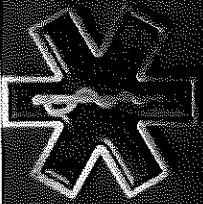
History of the Carlin Ambulance

The fire department worked to bring in the first ambulance service.

Course required was an Advanced First Aid course approximately 24 hours

First EMT course was held in Elko in 1971

Will Johnston took that class to improve the service for our community and achieved his official EMS number of 38 in the State of Nevada.

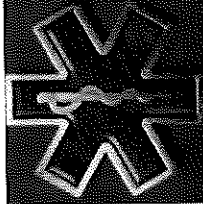


History of Carlin Ambulance

When the state required the ambulance to be licensed, he worked to have the ambulance licensed under the fire department.

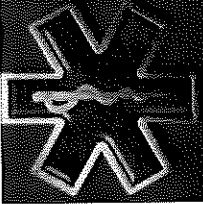
The ambulance still operates under that license.

This was started as a service for the citizens of Carlin as tax-payers of the community not for profit for the city.



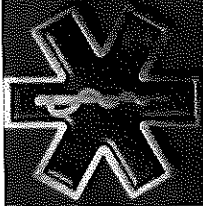
History of Carlin Ambulance

- Members became EMTs to provide the service in the early 1970s.
- Intermediate EMT courses began a few years after that and Carlin was in the first classes to once again help provide better care for the citizens of Carlin.
- Carlin members were in the first cardiac defibrillator course to allow us to carry AEDs (automated external defibrillators)



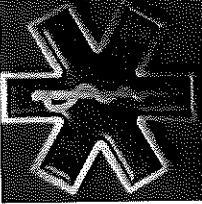
History of Carlin Ambulance

- The fire department held a citywide campaign to raise money to purchase the first AEDs. Have a Heart Save a Heart.
- Members became EMS Instructors and CPR Instructors to be able to teach our own and others.
- Next upgrade came and we all transitioned from Intermediate EMTs to Advanced EMTs.
- All to improve the services to Carlin citizens.



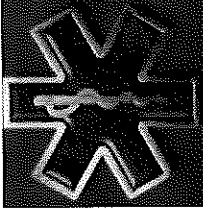
History of Carlin Ambulance

- Our ambulance crew continues to stay up to date and current as changes to emergency care continues.
- Training requirements continue to increase and certification requirements are also changing through the State EMS office.
- This history brings us to the service that we are today. Two ambulances licensed at the Intermediate level providing care, skills, and medications to best serve Carlin.



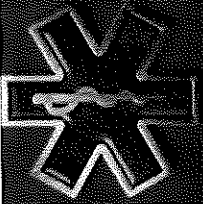
Current Ambulance Service

- ✦ We staff with EMTs and Advanced EMTs and are supplemented with driver only positions.**
- ✦ The majority of our attendants are Advanced EMTs capable of providing additional skills and medications.**
- ✦ We have two licensed and stocked Intermediate Life Support ambulances in town available for Carlin and surrounding areas. These units often run simultaneous calls.**



Current Ambulance Service

- We respond to between 400 and 500 ambulance calls per year.
- We do not transport all calls if patient doesn't want to be transported but we can provide assistance such as lift assists.
- Only transports are billed.
- We currently have 4 EMTs, 9 AEMTs, and 4 driver only staffing.
- We have applied and successfully been granted a variance for additional medications based upon local needs.



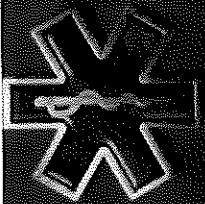
Current Carlin Ambulance

We must have two on board can be two EMTs, AEMTs, or a driver and one EMT or AEMT to transport.

We often have a second call while the ambulance is already out and we are able to staff and run those calls.

We usually run with a chase car so that if needed we can split crews and staff a second ambulance.

Average time for response of second ambulance is less than 8:00 minutes.



Ambulance Refurbish Project

Due to our relationships with other local agencies we were able to work with Eureka County and obtain partial funding to refurbish the

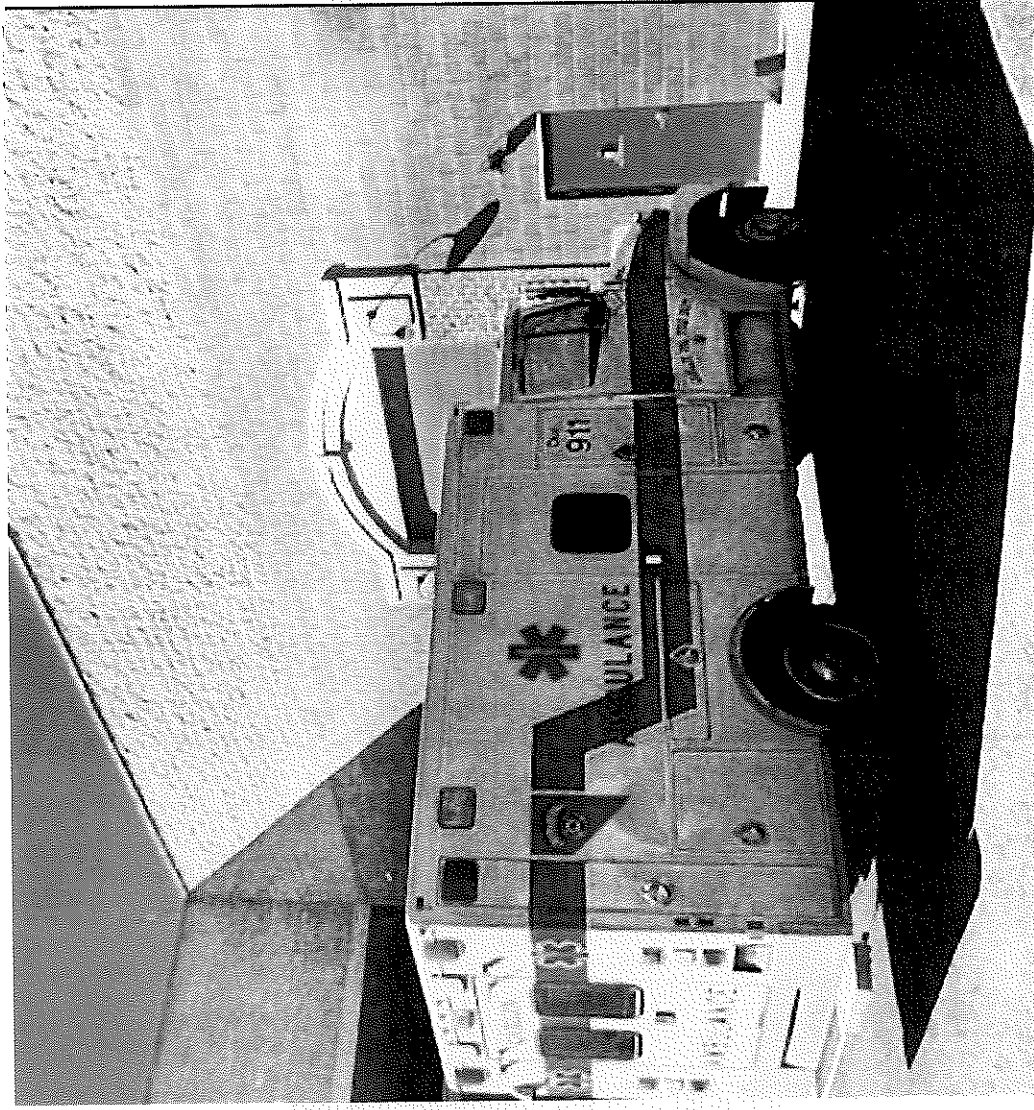
2000 Freightliner Ambulance.

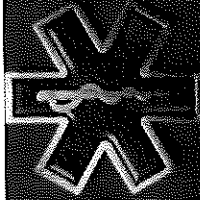
This ambulance was taken to Firetrucks Unlimited in Henderson Nevada for refurbishment.

Eureka County provided funding for a new chassis at \$80,000.

They refurbished and painted the box and placed it on the new Dodge chassis.

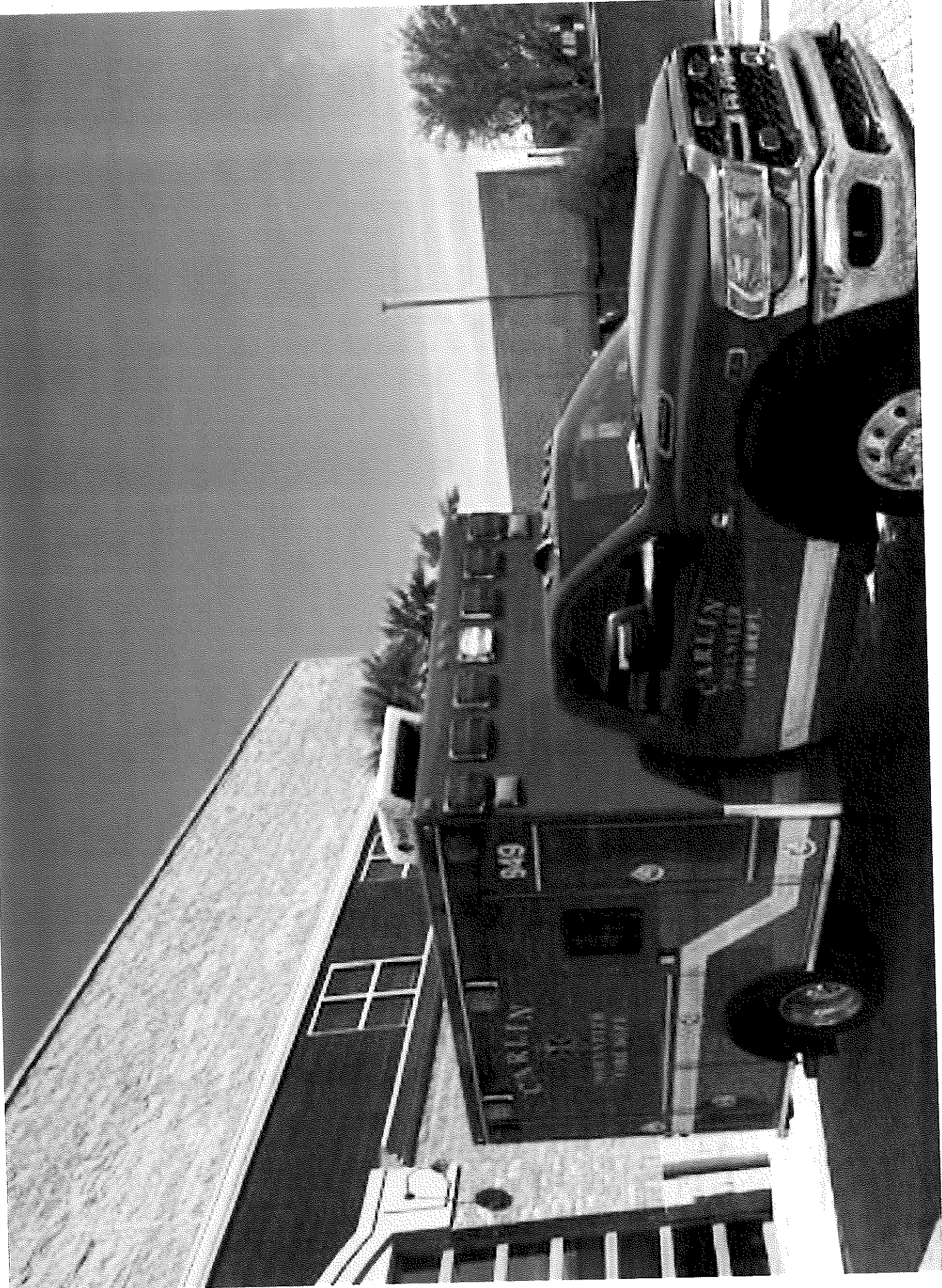
The unit was placed in service on April 22, 2025

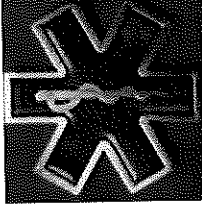




Refurbished Ambulance 2025







Carlin Ambulance Statistics

✚ 2025

✚ Total Calls to date: 202

✚ Ambulance: 113

✚ Transports: 73

✚ Second ambulance – 5 dual calls

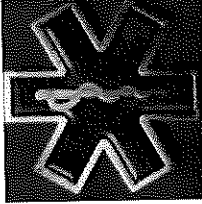
✚ 2024

✚ Total Calls: 672

✚ Ambulance: 413

✚ Transports: 220

✚ Second ambulance – 35 with 18 dual calls

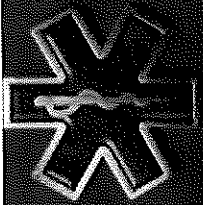


Carlin Ambulance Statistics

2023

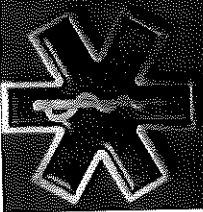
2022

† Total Calls:	747	† Total Calls:	698
† Ambulance:	496	† Ambulance:	468
† Transports:	261	† Transports:	248
† 2nd Ambulance	81		
† Dual calls -	17		



Vehicle Accidents

- Response to vehicle accidents is a much needed service for our area.
- The traffic count for Interstate 80 at Emigrant area was 12,000 vehicles per day according to NDOT 2023.
- Traffic at the tunnels was 10,900 vehicles per day.
- Traffic on SR 766 (Newmont Mine Road) towards the mines 3,100 cars per day.
- Traffic on SR 278 – 500 vehicles per day.



Vehicle Accidents

All of these highways and vehicles are subject to accidents, slide offs, breakdowns, vehicle fires, etc. Each of which results in the required response of an ambulance.

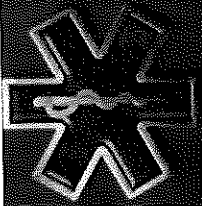
2025 – 24 reported accidents so far

2024 – 59 reported accidents.

2023 – 46 reported accidents

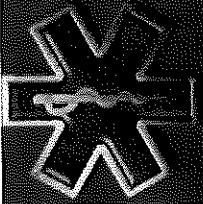
2022 – 58 reported accidents

2021 – 59 reported accidents.



Vehicle Accidents

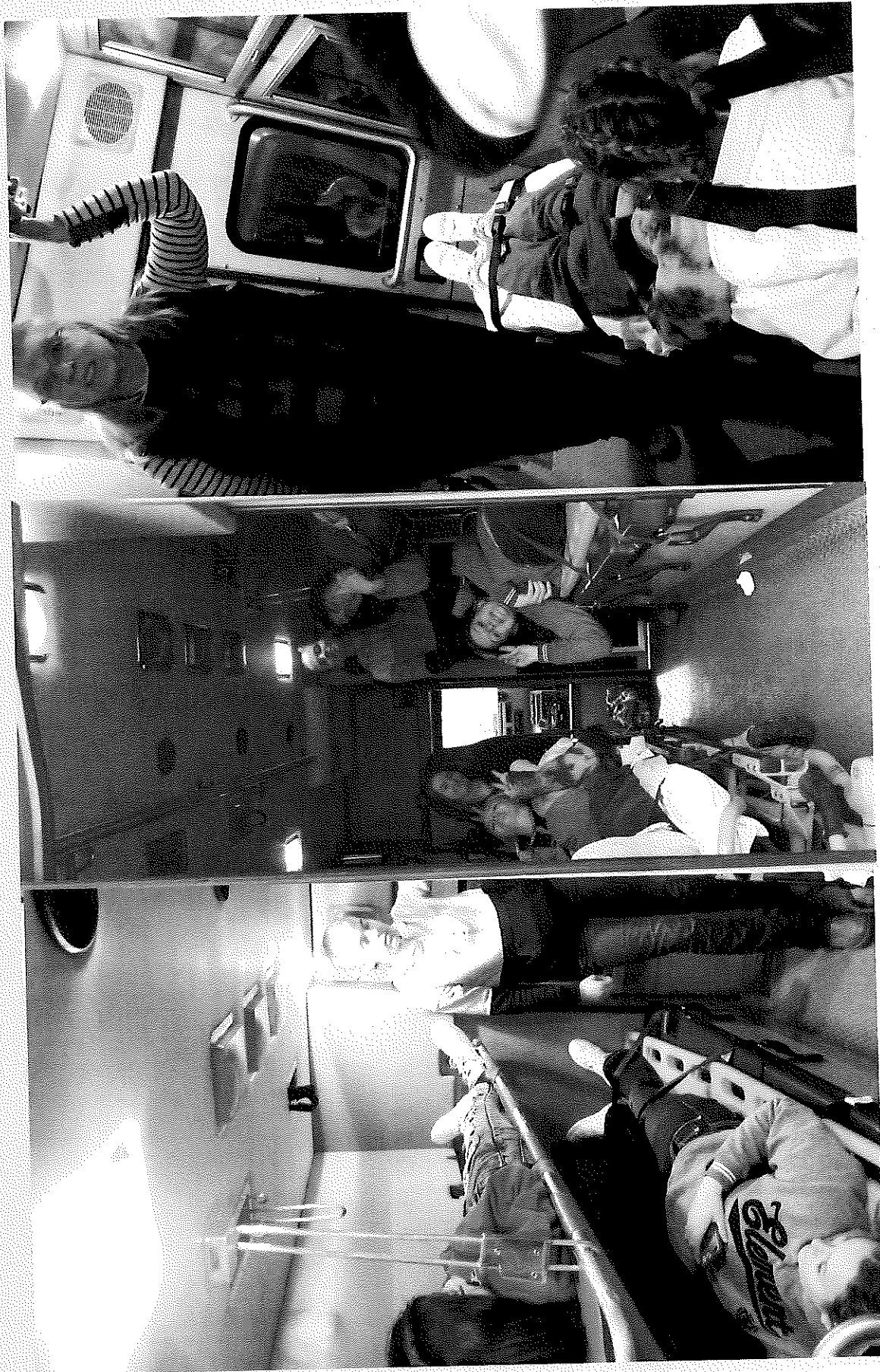
- ✦ **Many of these incidents have multiple passengers and injuries requiring more than one ambulance to transport the injured.**
- ✦ **Or on multiple vehicle multi casualties we have had all resources out to handle the patient load.**
- ✦ **Agencies work together to provide the needed equipment and the loss of two ambulances could be devastating to these type incidents.**

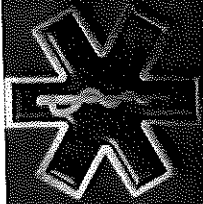


Ambulance Capability

- Both of Carlin's ambulances have the capability of transporting more than one patient. We have the capability of transporting 4 – 5 patients in each of our ambulances.
- Four on the cot and litters and an additional one in the Captain's seat.
- Not used often but when needed it doesn't leave patients on scene or waiting for additional ambulances.

Multiple Patients in the back of the ambulance





Van rollover patients in the creek

The importance of two ambulances and the ability to carry more than one to two patients is demonstrated by incidents such as this.

This particular accident was handled with both ambulances from Carlin & one from NGM

8 patients

4 transported in 969

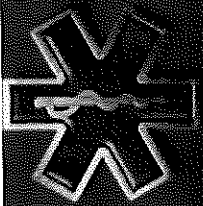
3 transported in 949

1 transported in

NGM

ambulance





Multi- patient accident

Multiple patients

Multiple ambulances

Carlin ambulances

Elko County

Ambulances

**Crescent Valley
ambulance in Carlin**

Covering town

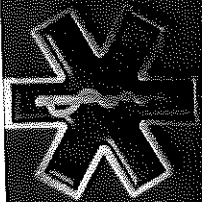
3 Air Rotors

2 Air Transport Planes

**ALL RESOURCES
NEEDED**

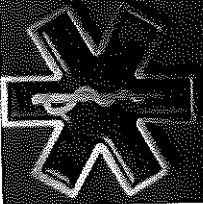
**Coordination between
agencies is critical for
incidents such as this.**





Volunteers





Volunteers

+ Volunteer hours committed to your community for ambulance services in fiscal year 2024:

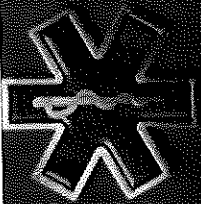
+ EMTs – 1582 hours

+ AEMTs – 3652 hours

+ Drivers – 1306 hours

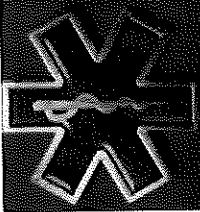
+ Total hours – 6540 hours volunteered on ambulance calls

+ This is time devoted to responding to calls not training or other items, simply calls.



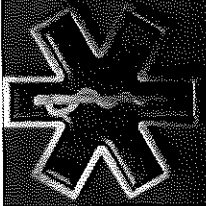
Volunteers

- † The current value for volunteer hours has been established by the National Volunteer Fire Council at \$33.49 per hour.
-† 6,540 hours x \$33.49 = \$219,024.60
- † Value of a volunteer in Nevada is \$24.14
-† 6,540 hours x \$24.14 = \$157,875.00
- † Minimum wage in NV is \$12.00 per hour.
-† 6,540 hours x \$12.00 = \$78,480.00



Volunteers – Attendants

- + Training hours required to reach and maintain certification:
 - + EMT course – 120 – 180 hours
 - + AEMT course – 240 hours
- + Required continuing education – State of Nevada every 2 years
 - + EMT – 24 hours every 2 years
 - + AEMT – 30 hours every 2 years
- + National Registry required
 - + EMT – 40 hours every 2 years
 - + AEMT – 50 hours every 2 years
- + Plus CPR certification every 2 years



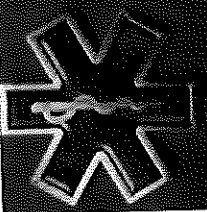
What makes us different

**The ambulance service is more than a job
it is a community service.**

**The people we care for are more than our
patients, they are our friends, neighbors,
family, our athletes, our senior citizens,
people we care about.**

**We care about them more than just in a
crisis.**

**We care before by providing prevention
tips.**



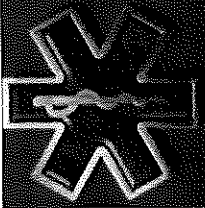
What makes us different

— We care for them after they have been transported by following up with them.

— We care when we see them in the grocery store or at a game or on the playground and ask how they are.

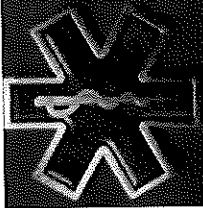
— We care for them when we teach community CPR and Stop the Bleed classes.

— We follow up and ask while having lunch at the senior center.



What makes us different

- We know who is on hospice, or is going through cancer treatment, or who is pregnant, or has diabetes, or might just need someone to talk to.
- People living here also know us and trust us to take care of them.
- They feel free to call us personally to check on them.
- This is the advantage of Carlin helping Carlin.

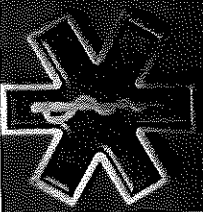


What makes us different

- Other services can come in and offer EMS services and care for people in an emergency but they can't offer the intimate personalized care our department provides.

- Carlin has always taken care of Carlin and our own and chose to do that over 60 years ago.

- We should be allowed to continue caring for our own.



What makes us different

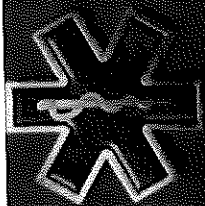
✦ Longevity

✦ Average length of service in EMS is 5 – 6 years.

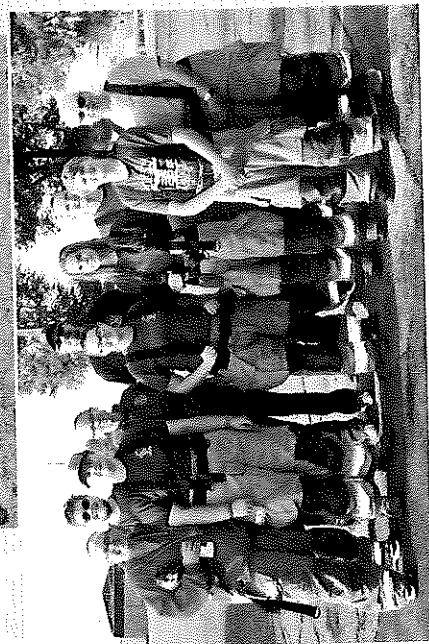
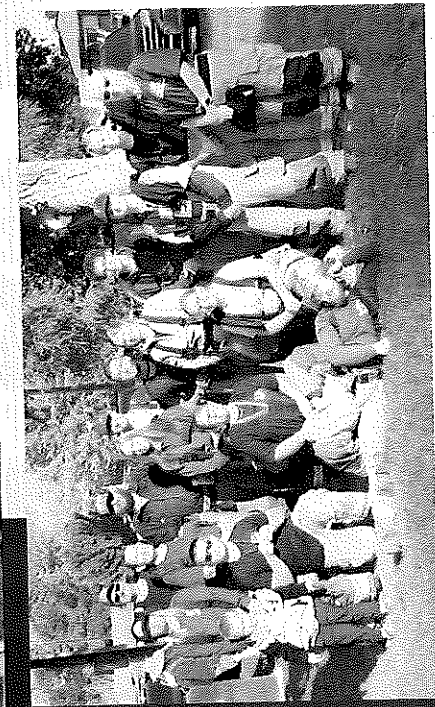
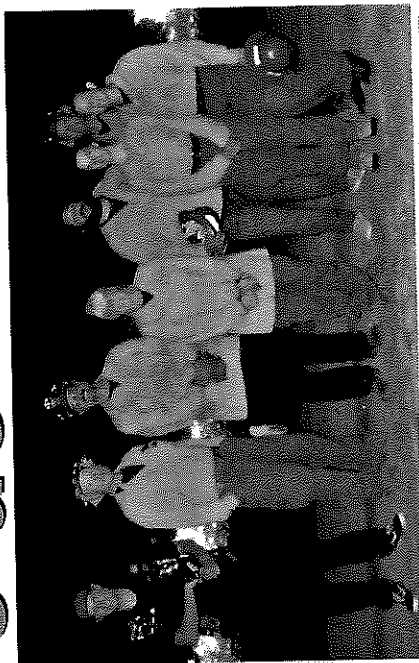
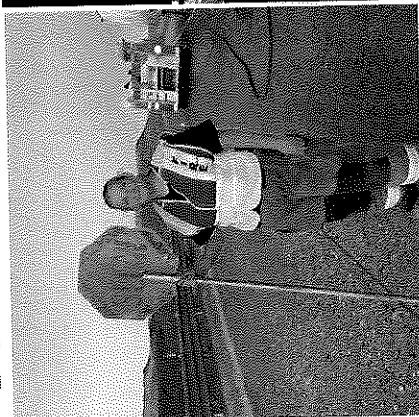
✦ Carlin's average is 17.9 years with the longest serving 41 years and the shortest serving 4 years.

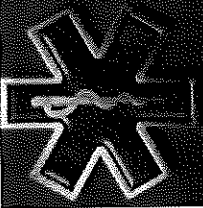
✦ Experience

✦ Knowledge of the area



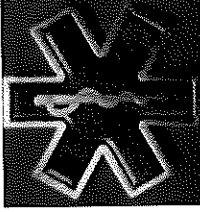
Why we do what we do





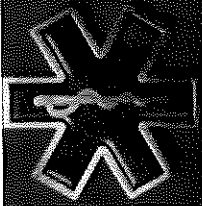
EMS SYSTEM

- + All services are critical to our rural area.
- + The loss of an ambulance service will leave areas uncovered or under served with patients waiting for service from other areas.
- + Time is of the essence during a medical emergency whether medical or trauma, time to definitive service can make the difference in outcomes, every time.



EMS SYSTEM

- Time – what is the magic number for patient outcome success.
- Golden hour – time a trauma patient should be at a trauma center.
- Stroke victim – within 3 hours to definitive care, which is out of this area.
- Cardiac patient – 10 minutes from event to first EKG, then lab and EKG 10 minutes later and intervention at cardiac cath lab within 90 minutes.

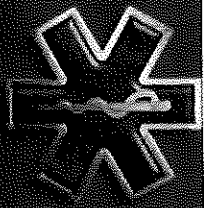


EMS SYSTEM

These are recommended timelines for the successful outcome of patients.

Definitive care is often a flight out of Elko so any time we can shave off by having the patient to NNRH or directly to a flight team can improve the outcomes.

Second ambulance available to respond within 8 minutes rather than waiting for one from out of area makes a big difference.



EMS SYSTEM

✚ Rapid response by EMS for cardiac arrest patients of less than 4 minutes can double the chance of survival. (American Heart Association)

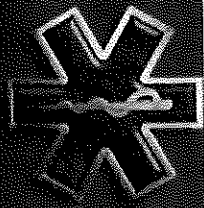
✚ Rapid response for a stroke victim is critical, 2 million brain cells die every minute during a stroke. Patients need to be at definitive care within 3 hours for best outcomes. So every minute counts. (National

Institute of Neurological Disorders and Stroke)



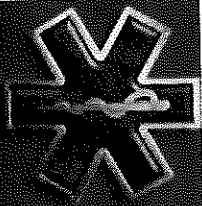
Potential Changes

- † The ambulance service is an integral part of the fire department and very intertwined.
- † The volume of calls keeps our members engaged and interested. Keeps the team together.
- † Many members have joined the service for the purpose of providing EMS services.
- † Not providing the service could potentially damage the fire department as well.



Things to consider

- + Affecting fire department numbers which affects the call volume for the purposes of grants.
- + ISO rating
- + Community events
- + Fireworks
- + Cadet program
 - + Many of the cadets have genuine interest in EMS and many are looking for careers in that field due to the exposure and training they have been exposed to during the program.



Things to consider

- † Fire prevention programs
- † Sparky program
- † CPR classes for Battle Born
- † CPR and First Aid classes for BLM/USFS
- † CPR classes for City Employees
- † CPR and First Aid classes for Carlin Police Department
- † CPR and First Aid Classes for Elko County Search and Rescue



Community Development

- Several new developments are being built and will soon be opening in Carlin.
- The addition of new businesses will help the city financially but also bring the additional need for emergency services.
- All will generate additional calls for service.
- Businesses and residents prioritize readily available EMS services.



Financial Information

-+ Cost estimate was made to determine what it costs to run the ambulance.

-+ Fiscal year 2024 full time employee spends 39% of her time running ambulance calls. This amount of her salary was included in the calculations.

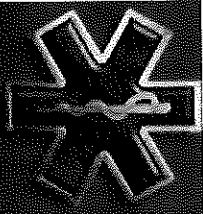
-+ Other items included are:

-+ Vehicle costs:

-+ Fuel \$10,717.00

-+ Insurance \$ 1,170.00

-+ Maintenance \$22,915.00



Financial Information cont.

+ Operations expenses:

+ Medications

\$ 3,066.00

+ Supplies

\$10,044.00

+ Medical equipment

\$ 6,200.00

+ Certification

\$ 449.00

+ Fees for regulatory agencies

\$ 547.00

+ Licensing

\$ 265.00

+ Training

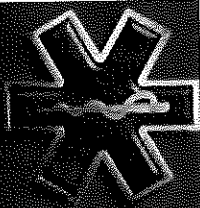
\$ 3,920.00

+ Salary 39%

\$18,761.20

+ TOTAL

\$78,053.20

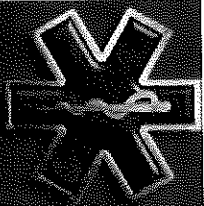


Financial Information cont.

+ Income:

+ Billed by Sharp	Billed 240 Calls
+ Collected this fiscal year	\$ 71,138.36
+ Premier – Iris collections	\$ 3,221.00
+ Payments processing	\$ 6,135.00

TOTAL: \$ 80,494.36



Conclusion – Support letters

- † We have people interested in taking an EMT course to assist and plans hold a class in house.
- † We have a strong working relationship with Carlin Police Department.
- † Cooperation and working relationship with Eureka County, Eureka Sheriff Office, NDOT, Battle Born Youth Training Center,
- † Carlin Combined Schools, Nevada Gold Mines, Nevada Highway Patrol, Nevada Division of Forestry, BLM



Conclusion

- † We appreciate your time and attention to hear our side of the story.
- † We work hard to respond to all calls and serve the citizens of this community and the surrounding area.
- † We are proud of our history, our service, and hope to continue to serve this city and community that we all call home.
- † Thank you for being here.