



Capital Improvements Program (CIP)

FY 2023-2027

City of Largo, Florida

Five – Year Capital Improvements Program and Long Range Financial Plan

Fiscal Year 2023 – Fiscal Year 2027
06/01/22



Mayor and City Commission

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City Manager
Henry P. Schubert

Table of Contents

CITY MANAGER'S LETTER OF TRANSMITTAL

- 9** City Manager's Letter

LONG RANGE FINANCIAL PLAN

- 16** Long Range Financial Plan Summary
17 General Fund
18 Golf Course Fund
19 Solid Waste Fund
20 Wastewater Fund (401, 402 and 403)
21 ARP COVID Recovery Fund
22 City Hall Capital Project Fund
23 Community Development Block Grant (CDBG) Fund
24 County Gas Tax (CGT) Fund
25 Construction Services Fund
26 Community Redevelopment Agency Fund
27 Debt Service Fund
28 Enterprise Technology Capital Fund
29 HOME Fund
30 Housing Trust Fund
31 Local Option Sales Tax (LOST) Fund
32 Multimodal Impact Fee (MIF) Fund
33 Parkland Impact Fee Fund
34 State Housing Initiatives Partnership (SHIP) Fund
35 Stormwater Fund
36 Transportation Impact Fee (TIF) Fund
37 Transportation Capital Fund
38 Tree Impact Fee Fund
39 Fleet Fund
40 Risk Fund
41 Trust Funds

Table of Contents

CIP SUMMARY

- 43** Project Scoring Criteria
- 44** Project Funding Summary by Type
- 44** Project Funding Summary by Fund
- 45** Project Summary by Category
- 56** Summary of Unfunded Projects
- 57** Debt Schedule

ARPA PROJECTS - FUNDED

- 64** 142 - Highland Recreation Center Generator
- 65** 277 - Job Skills Training Program
- 66** 278 - Community Mental Health Services - Additional Funding
- 67** 279 - Community Homeless Services - Additional Funding
- 68** 280 - Community-Driven Grant Program
- 69** 281 - Neighborhood Park & Public Space Improvements
- 70** 282 - Central Park Performing Arts Center Renovations
- 71** 283 - Southwest Pool & Dive Tower Rehabilitation
- 72** 286 - Land Development Code Update to Support Affordable Housing
- 73** 288 - Clearwater-Largo Road CRD Plan
- 74** 289 - Additional Funding for Affordable Housing Partners
- 75** 291 - Mobile Broadband Access
- 76** 293 - Sustainability & Resilience Plan
- 77** 304 - ARPA Community Engagement Platform

FACILITIES PROJECTS - FUNDED

- 79** 1 - Horizon West Bay (Mixed Use City Hall & Public Parking Garage)
 - 81** 3 - Fire Station Reconstruction Program
 - 82** 11 - Parking Lot Resurfacing, Multiple Sites
 - 83** 143 - Library Chiller Replacement
 - 84** 144 - Elevator Renovations
 - 85** 244 - City of Largo Solar Installation Program
 - 86** 250 - Old City Hall Demolition
 - 87** 253 - Flooring Replacement, Community Center
 - 88** 256 - Highland Family Aquatic Center Improvements
 - 89** 261 - City Wide HVAC Replacements
 - 90** 300 - Police Department Chiller Replacement
-

Table of Contents

MOBILITY PROJECTS - FUNDED

- 92** 27 - Neighborhood Roadways - 127th Ave N (TR03)
- 93** 28 - Neighborhood Roadways - Stratford Dr (TR72)
- 94** 30 - Neighborhood Roadways - 16th St NW (TR26)
- 95** 32 - Downtown Community Streets - 4th St NW
- 97** 118 - Community Streets - Rosert Rd NE (PC04/PC10)
- 99** 126 - Neighborhood Roadways - Regina Dr (TR14)
- 100** 127 - Neighborhood Roadways - 122th Ave (TR81)
- 101** 155 - Neighborhood Roadways - East Rosery Rd (SL02)
- 102** 173 - Annual Pavement Rehabilitation Program
- 103** 192 - Clearwater/Largo Road Multimodal Improvements
- 104** 214 - Safe Routes to School Grant - Mildred Helms Elementary School Area
- 105** 271 - Pavement Work Plan - Wilcox Road to 8th Avenue SW
- 106** 274 - West Bay Drive Pedestrian Improvements

RECREATION PROJECTS - FUNDED

- 108** 42 - Fencing Replacement- Multi-year
- 109** 43 - Playground Replacement
- 110** 248 - Woodrow Park Area Improvements

STORMWATER PROJECTS - FUNDED

- 112** 55 - Church Creek Drainage Improvements - Phase II and III
- 113** 159 - Neighborhood Streets - Pocahontas Dr (TR16)
- 114** 186 - Annual Stormwater Pipe Replacement Program
- 115** 188 - Venetian Gardens Drainage Improvements
- 116** 199 - Allen's Creek Best Management Practices Implementation
- 117** 215 - Alum Replacement Alternative Evaluation
- 118** 216 - Cross Bayou Best Management Practices Implementation
- 119** 235 - Yellow Banks Grove and Yachthaven Estates Drainage Improvements
- 121** 263 - Stormwater Asset Management Priorities

TECHNOLOGY PROJECTS - FUNDED

- 123** 60 - Computer Server Replacement
- 124** 260 - Enterprise Asset Management Software Replacement

Table of Contents

VEHICLES PROJECTS - FUNDED

126	65 - Public Works Vehicles
127	66 - RPA Vehicles
128	68 - IT Vehicles
129	69 - Community Development Vehicles
130	79 - Environmental Services Vehicles
131	71 - Fire Rescue Vehicles
132	72 - Police Vehicles
133	136 - Engineering Services Vehicles
134	303 - Solid Waste Vehicles

WASTEWATER PROJECTS - FUNDED

136	77 - WWRF Deep Injection Well Effluent Disposal Alternative Project
138	109 - LS 19 & 2 Sub Basin 4 Service Area I&I Abatement
139	110 - LS 3 Service Area I&I Abatement
140	211 - Lift Station 24 Force Main Replacement
141	212 - Pinellas County - WBD Complete Streets Join Project Agreement
143	229 - 20th Street SW Sanitary Sewer Siphon Replacement
144	230 - Wastewater Collection System Flow Monitoring
145	231 - Clean Water Act No. 1 Priority Lift Station Service Area Inflow & Infiltration Abatement
146	232 - Clean Water Act No. 2 Priority Lift Station Service Area Inflow & Infiltration Abatement
147	233 - Clean Water Act No. 3 Priority Lift Station Service Area Inflow & Infiltration Abatement
148	255 - Solids Processing - Replace Belt Filter Press Equipment
149	258 - Dentrification Blower Replacement
150	259 - Lift Station 41 Main Replacement

Table of Contents

FACILITIES PROJECTS - UNFUNDED

- 153** 2 - City Logistics Warehouse Construction
- 154** 13 - Biosolids Process Improvements and Building Hardening
- 155** 100 - Southwest Recreation Outdoor Restroom Replacement
- 156** 227 - McGough Nature Center Reconstruction
- 157** 226 - Library Flooring Replacement
- 158** 275 - Police Communications Center Relocation and Property Enhancements

MOBILITY PROJECTS - UNFUNDED

- 160** 31 - CRD Neighborhood Streets - 10th St NW Extension
- 161** 35 - Unpaved Roads
- 162** 133 - 142nd Ave N/16th Ave SW Multimodal Connector
- 163** 156 - Community Streets - Tall Pines Dr (SL06)
- 164** 158 - Neighborhood Streets - Valencia Dr (TR02)
- 165** 161 - Neighborhood Streets - Oakdale Lane (TR19)
- 166** 162 - Neighborhood Streets - Shore Drive (TR43)
- 167** 163 - Neighborhood Streets - Willowbrook Dr (TR76)
- 168** 164 - Neighborhood Streets - 133rd Avenue North (TR90)
- 169** 191 - Unpaved Alleys

RECREATION PROJECTS - UNFUNDED

- 171** 52 - Parkland Acquisition
- 172** 129 - Lake Villa Park Boardwalk
- 173** 193 - Recreational Trails Projects

Table of Contents

STORMWATER PROJECTS - UNFUNDED

- 175** 58 - Stormwater Retrofit - Heather Hills (115th St N)
- 176** 105 - Allen's Creek Regional Watershed Management
- 177** 107 - Starkey Rd Basin Regional Watershed Management
- 178** 108 - Clearwater Largo Rd Regional Watershed Management
- 179** 122 - Starkey Road Basin - Channel 10 Ditch
- 180** 124 - Allen's Creek Basin - Deville Drive Outfall Improvements

TECHNOLOGY PROJECTS - UNFUNDED

- 182** 245 - Enterprise Phone System Evaluation
- 183** 246 - West Largo Fiber Connectivity

WASTEWATER PROJECTS - UNFUNDED

- 185** 196 - Interceptor Bypass Lift Station and Force Main
- 186** 210 - Lift Station 30 Elimination

PROJECT MAP

- 187** Project Map



April 1, 2022

Honorable Mayor Brown and Members of the City Commission:

It is my privilege to submit to the City Commission a proposed Capital Improvements Program (CIP) for the five-year period covering Fiscal Years 2023 through 2027. Section 5.05 of the City Charter requires that the City Manager submit a proposed CIP for a five-year period no later than April 1 of each year, and that the City Commission adopt a CIP no later than the subsequent June 1. Projects over the five-year period total \$211,037,400.

The CIP includes proposed capital projects costing at least \$250,000, as well as vehicle additions/replacements, significant maintenance programs, and large scale software purchases. The applicable recurring impacts of these projects on the annual operating budget are also included, recognizing that during certain project lifecycles the ongoing operating costs can exceed the original capital costs. Projects included in the CIP are aligned with the City's Strategic Plan Initiatives.

Financial Projections

The CIP is more than just a list of capital projects. It is a comprehensive financial projection exercise that includes preliminary personnel and operating costs, revenues, and impacts on fund balances. The Performance and Budget Team has generated financial projections for the five-year period beginning with FY 2023. Personnel and operating costs resulting from a CIP project are included, if applicable. These multi-year financial projections enable the City Commission and City Leadership to maintain a long-term perspective when making decisions regarding both expenditures and revenues.

Each year, balancing the vast array of needs and our community's ability to pay is a challenge. This year's CIP process was met with additional challenges as a result of the historic rates of inflation driving up personnel, operating and construction costs. The US Census Bureau released its annual report on construction spending in March 2022, revealing an 8.2% increase in overall construction costs since January 2020, and over 22% higher than pre-pandemic levels. From the City's experience during this year's financial planning process, project estimates for roads increased by approximately 20%, while vertical construction projects have seen budgets double with cost estimates for construction materials (e.g., lumber, steel) fluctuating greatly, depending on market forces at the time of bid. Adding to the financial management complication is the historic increase in housing and fuel costs, which are driving the demand for higher wages. Although the CIP is typically focused on capital needs, preliminary allocations for wage increases are included in the financial plan. Further analysis is underway on the impact of fuel cost increases in the future, and whether current appropriations will cover the current year fuel expenses.

Revenues

Our philosophy regarding projecting revenues continues to be as accurate as possible but with a conservative bias. If we err, we want to realize actual revenue in excess of projections rather than having to reduce budgets due to underperforming revenues. As a result, revenue projections across many of the City's funds remain consistent with those presented in the FY 2022 Adopted Budget, with only minor changes as outlined below in the impacted funds.

General Fund

At the time the FY 2022 budget was adopted, the revenue shortfalls caused by the COVID-19 economic decline had mostly stabilized, but the major revenue sources were experiencing little to no growth. Additionally, due to continued waves of the virus resurging, user fees at the Central Park Performing Arts Center (CPPAC) continued to be negatively impacted by performance cancellations. When evaluating General Fund revenues for the CIP process, we continue to see impacts at CPPAC, but projections are revealing some areas of increases over FY 2021 actual revenues. The largest increase is in the half-cent sales tax revenue, which is projected to be 16% higher than FY 2021, with a 3% growth rate for the five-year planning period. This large growth in sales tax revenue is making up for a slight decline



experienced in electric utility taxes due to a moderate winter. Overall, the General Fund revenues are projected to grow in total by 3% - 4% annually. Labor market pressure coupled with inflation on goods and services are driving up costs for existing recurring expenses as well as funded projects. For these reasons, the General Fund projection reflects a recommendation to increase the property tax revenue growth rate from 6% to 7%. Anticipated wage increases and operating budget expenses will become clearer as we develop the FY 2023 Annual Budget.

We will continue to monitor these revenue sources as we await the 2022 Property Value Estimates from the Pinellas County Property Appraiser. Early data has shown that the residential home sales market remains strong, and businesses are reopening and redeveloping, all of which are expected to have a positive impact on overall property values. The current General Fund projections include a 7% increase in property tax revenue, up from the previous year's estimate of 6% increase, with the goal of not increasing the property tax rate from 5.6200 mills. Preliminary property value estimates will be released by the Property Appraiser on June 1 for annual budget planning purposes.

Enterprise Funds

The City has three enterprise funds: the Golf Course, Solid Waste and Wastewater Funds. An enterprise fund is a separate accounting and financial reporting methodology where revenues and expenditures are segregated into a fund with financial statements separate from all other governmental activities. The revenues generated are intended to fully support the business activities in these funds.

Golf Course Fund

The Golf Course traditionally has not had user fee increases programmed. In December, 2021, the City Commission provided the direction to staff that the course should levy user fees commensurate with the operating and capital needs to keep the course operational. Current revenue projections include a combination of programming revenue increases and user fee increases to meet expenditure needs while maintaining a responsible fund balance.

Solid Waste Fund

The Solid Waste fund revenue was impacted minimally by the COVID-19 financial crisis, experiencing a minor and brief decrease in commercial roll-off collections during 2020. Normal conditions have returned, and staff continues to project rate increases based on planned capital needs and projected increases in waste disposal, or tipping fee, costs from the Pinellas County landfill and waste to energy plant. As the CIP was being published, we received word that Pinellas County is intending to pass a 6.8% tipping fee increase for FY 2023 and has projected 5%-7% increases over the planning period. As a result, the City's projections include a 6% tipping-fee increase projection annually. During the operating budget preparation, staff will adjust the tipping fee cost projections accordingly.

Finally, as a result of projected new annexations, multi-family, and commercial complexes coming on line in FY 2024, two additional Solid Waste vehicles are needed to meet these new service demands. The vehicles need to be purchased in FY 2023 due to the long lead times to receive the vehicles. As a result of these two factors, and the projected increases in costs for replacing solid waste vehicles, a 15% revenue increase is projected for FY 2025.

Wastewater Fund

The Wastewater Fund revenues are on a predictable trajectory due to an approved increase in user fees by 10% each year for a three-year period beginning in FY 2021. The third and final pre-approved 10% increase will occur in October of 2022. There is an additional 10% increase planned for FY 2024 and then a series of 5% increases projected through the remainder of the planning period. There are two factors driving the rate increase recommendations: first, as the final major capital project to rebuild the wastewater treatment plant is coming to a close, the final loan draws from the State Revolving Loan Fund (SRF) are being reviewed and reconciled by the consultant. While staff and the consultant work through the final loan draws, the remaining expenses are coming from the Wastewater Operations Fund (401) to ensure that we have appropriate cash available for the incurred capital expenses. Should additional loan draws be necessary, staff will prepare a final amendment to the SRF agreement to cover applicable project expenses. There are approximately \$4 million in project expenses that will not be eligible for additional loan funds



due to project change orders to modify the disinfection system project. This leaves our available fund balance for FY 2023 planning slightly lower than projected, meaning that we need to adjust our near-term rate increase plan, increasing the 5% planned for FY 2024 to 10%.

The second and far more significant factor impacting rate increase plans is regulatory. Wastewater collection and treatment systems across the state are subject to an unfunded mandate from the State of Florida to eliminate surface water discharge by 2032. There are multiple approaches underway to achieve this goal: continued inflow and infiltration abatement work, which will reduce the amount of stormwater entering the system; general, planned system reconstruction; and, construction of a deep well injection system, which has entered the CIP at a current estimate of over \$21 million. Due to the additional major capital projects in this fund, it is not prudent to increase rates enough to pay for these projects in cash. Instead, it is recommended that rates be increased enough to support additional debt service in the fund. As proposed, there are three issuances planned: a small issuance of \$3.2M in FY 2023 to support the preliminary engineering, design and permitting of the deep well injection system, a larger \$10M issuance in FY 2024 to support the West Bay Drive Complete Streets project, as well as additional I&I abatement; and, finally a third issuance of \$18M in FY 2026 to support the construction of the deep well injection system. Ending fund balances in this fund look high when combined with the projected rate increases. The rate increases are projected to ensure the City maintains appropriate debt coverage ratios in order to issue debt for these major projects, as well as to accommodate for the uncertainty of future capital project costs in the current inflationary environment. It is important to note that all of these plans are preliminary and projects and rate increase projections will continue to be refined based on project costs, available fund balances, and the potential receipt of grant funds.

County Gas Tax

Revenue in the County Gas Tax Fund has returned to pre-pandemic levels of approximately \$1M annually. Unfortunately, the revenue growth potential in this fund is limited because the tax is collected based on the number of gallons of gas sold. Due to a greater prevalence of fuel efficient and alternative fuel/electric vehicles and a greater prevalence of work-from-home reducing commuting in the region, this revenue grows minimally each year. This revenue challenge is a county-wide issue and we expect further conversations and solutions to be led by Pinellas County, including revisiting a possible gas tax increase, as permitted by state statute. The increase that was proposed in 2021 was not approved by the Board of County Commissioners and has been removed from our financial projections.

Local Option Sales Tax - Penny for Pinellas

Like the sales tax revenue in the General Fund, the Penny for Pinellas Sales Tax revenue is strong. The growth from FY 2021 over FY 2020 was approximately 20% due to a reset in the allocation formula resulting in an increase in the amount of the total revenue the City receives and the pent up demand of tourists returning to Florida. For FY 2022 there is a 4% growth in revenue projected, with 3.3-3.5% growth in the out years. This revenue growth is important since capital cost increases are prevalent across all portfolios, making each project cost 30%-50% more than initially projected, with some vertical construction costs nearly doubling from the initial budget estimates.

Stormwater Fund

During FY 2021, the stormwater rates were restructured to account for a recalculated Equivalent Residential Unit (ERU) and also implement a revenue increase to support needed capital investments. The overall impact was a 17% revenue increase to the stormwater fund, and stabilized fund through FY 2022. Based on the existing capital needs, a 20% increase was programmed for FY 2023, and this increase remains necessary to operate the stormwater system. For the past several years, staff worked to complete a comprehensive asset and service-level analysis for the City's stormwater system. The results of this analysis were presented to the City Commission in the spring of FY 2021. The impacts of that study were programmed into the FY 2023 CIP planning process, staggering some operating cost increases earlier in the CIP and adding the recurring maintenance increase of approximately \$5.5M annually beginning in FY 2026. With this additional revenue, it's projected that it will take 20 years to address the backlog of stormwater maintenance work. Additional rate increases have been programmed annually for the five-year period as part of a plan to increase the ERU rate from \$8.91 / month to \$19.93 / month, which represents the rate necessary to support the existing operating and capital needs, as well as address the backlog of work.



Rate Increase Summary

Below is a summary of the rate/revenue increases expected in the funds, as mentioned previously.

Property Taxes/Utility Rates/User Fees

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Property Tax Revenue	7%	7%	7%	7%	7%
Golf Course	\$1	\$1	\$1	\$1	\$1
Solid Waste	-	-	15%	-	-
Stormwater	20% / \$1.79	20% / \$2.14	20% / \$2.56	15% / \$3.08	8% / \$1.48
Wastewater	10%	10%	5%	5%	5%

Operating Expenditures

The CIP process focuses mainly on projecting the City's capital needs for the five-year planning period. The plan uses general expenditure projections for personnel and operating costs across all funds. The forecast years in the planning period adopted in the FY 2022 Adopted Budget reflect 4% salary increases for CWA and non-represented employees and estimated potential salary growth for PBA and IAFF bargaining units. At this time, CWA contract negotiations are beginning for a new 3-year contract and updates to affected personnel costs will be finalized following ratification of an agreement. Given current labor market pressures, an additional \$750,000 estimate has been programmed as a placeholder to account for pending additional personnel costs, as well as an additional \$400,000 for estimated additional Police and Fire Pension contribution. In addition, at the time the CIP has been finalized, the annual contribution for the Police and Fire Pension Fund for FY 2023 is not yet known. Pension contributions are a significant cost in the General Fund, and how the COVID-19 financial crisis impacted pension investments will be reflected in the actuarial report. Total personnel cost increases across all funds also include 10% annual growth in health insurance; staff will update personnel projections using actual costs based on collective bargaining agreements and estimated salary increases during the upcoming Annual Budget process. Increasing wage and benefit costs for existing team members will limit the ability to grow the workforce to meet service demands.

Fund Balances

When formulating recommended tax, utility rate, and user fee changes, a key focus of analysis is the ending available fund balance. In order to sustain service levels, keep up with the growing cost of providing services, and ensure that reserves can weather unexpected situations, the City plans for tax, user fee, and utility rate increases over a five-year period. A table with projected rate increases is located above, along with a discussion of why the revenues are required. With projected revenue and expenditure increases/decreases factored in, fund balance levels across the City remain mostly on target within the five-year period.

In the General Fund, the estimated FY 2022 fund balance is below the 20% target outlined in the City Commission's Fund Balance Policy. The City drew down fund balance to weather the impacts of COVID 19 on General Fund revenues, while also continuing with significant strategic investments that will position the organization to better serve the community. Subsequent years see the fund balance increasing slightly, but not yet returning to the 20% target in the current planning period. Staff will continue to work through spending and revenue plans in greater detail during the operating budget process to make progress toward this goal.

Strategic Investments

Each year of planning, budgeting, and project execution yields additional momentum in realizing the goals outlined in the Strategic Plan. This year is no different, with a number of updates to the CIP that continue our progress and enhance our community.



Penny for Pinellas Investments

This CIP includes funding from the renewal of the Penny for Pinellas Local Option Sales Tax for the ten-year period beginning in January 2020. The City Commission supported allocating those funds to major community infrastructure needs, including pavement condition improvements, stormwater infrastructure, fire station replacements, and public safety vehicles. Proposed stormwater projects are included for funding in the five-year horizon of this capital plan. Penny funding is also contributing to ongoing neighborhood and community street paving projects as outlined in the Mobility section, some of which contain substantial stormwater improvements. Finally, the Penny continues to support the replacement of public safety vehicles for the Police and Fire Departments to ensure the City is equipped with modern and reliable vehicles to respond to community safety needs. Currently budgeted Penny for Pinellas funds in the Stormwater and Mobility categories are tracked to estimate our alignment with a planned \$3.5M/year allocation to roadways and \$1.4M/year allocated to stormwater improvements. The table below outlines the proposed CIP. Note that some mobility and/or stormwater projects have Penny for Pinellas funds programmed and address both roadway and stormwater issues.

Penny for Pinellas Funding Summary

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Mobility	\$3,304,900	\$5,234,000	\$4,170,800	\$989,000	\$4,286,000
Stormwater	\$3,494,700	\$3,457,000	\$672,800	\$0	\$0

Technology Investments

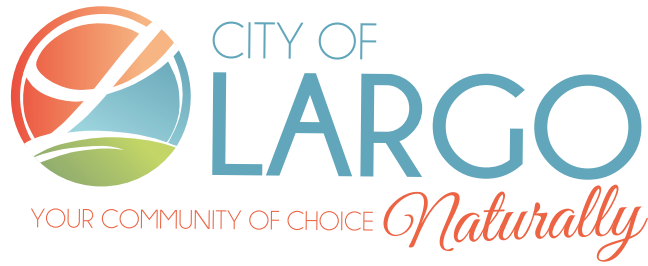
Technology needs prioritized in the City's Strategic Plan have been identified, scoped, and funded for completion during recent CIP processes. The last several years saw significant technology enhancements with the Microsoft migration and Workday, with the Land Management System and the Police Software system replacement starting in FY 2022. Entering the planning process in FY 2025 is a replacement of the City's Asset Management system, which will no longer be supported by the vendor by the end of the planning period.

Downtown Investments

Downtown investments continue to be a priority for the next five years. Joint multimodal and sanitary sewer improvements are scheduled in conjunction with Pinellas County that will transform the remainder of the West Bay Drive corridor extending to Belleair Bluffs. The new mixed-use Horizon on Westbay complex will commence construction this spring, and is intended to serve as a catalyst for additional economic redevelopment in the downtown core. There is also a new project for consideration to provide updates to Woodrow Park, located in the Downtown area, in an effort to complement the other investments in the area and enhance services in an underserved part of our community. Finally, a new Downtown Placemaking Project has been proposed for consideration, with the timing coinciding after Horizon is complete. This project will focus on designing placemaking elements like Ulmer Park, wayfinding signage, and historic preservation in a coordinated way that promotes the area as a destination. All of these efforts combined represent a significant focus on changing the look, feel, and vibrancy of our downtown area in order to develop the active and interconnected downtown outlined in the strategic plan.

Changes to the Document

For the FY 2023-2027 CIP, there have been minimal changes. As the City continues to develop online, interactive informational resources about projects, users will be able to more readily access maps with greater detail on the City website. A new portfolio section was added to share American Rescue Plan Act (ARPA) projects proposed for funding. Work continues on the document to update and provide representative photos of projects.



Conclusions

I would like to thank the Executive Leadership Team, the Performance and Budget Team, and all the department staff who worked together in creating the CIP. Additionally, I would like to thank the City Commission for their guidance and vision. I look forward to working together during the review of the Proposed CIP. While still respecting the fiscal constraints we face, the projects contained in this plan support our mission to provide superior services to Largo residents and businesses and make great strides towards our vision of becoming the Community of Choice in Tampa Bay.

Respectfully submitted,

A handwritten signature in black ink that reads 'Henry P. Schubert'.

Henry P. Schubert, City Manager



Long Range Financial Plan

FY 2023-2027

LONG RANGE FINANCIAL PLAN

The following tables summarize financial projections for all budgeted funds made in preparation of the City of Largo's Capital Improvements Program (CIP) and Long Range Financial Plan. Financial projections made by the City's Office of Performance and Budget (OPB) and the Finance Department are included for the next five-year period.

All financial projections are based on the best information available at that time and are subject to change. All financial projections are updated twice annually: once while developing the CIP and Long Range Financial Plan and a second time during the annual budget process. Details on specific financial circumstances impacting the Long Range Financial Plans can be found in the City Manager's Message.

Personnel Growth Assumptions: Personnel growth across all funds is projected to grow at roughly 4% annually. Approximately half of that growth is due to salary increases, and the other half is due to benefits like health insurance, workers' compensation, and life insurance.

Operating Growth Assumptions: Operating growth projections vary by fund, and range from 1.5% to 4%. Each year, these assumptions are analyzed by OPB and adjusted if necessary. Within the operating expenditures, those items with known growth have an appropriate inflation factor applied across the five year period, while others are kept flat. .

Capital Growth Assumptions: There are two types of capital reported in the capital section of the Long-Range Financial Plan: CIP capital and recurring, non-CIP capital. All CIP capital is directly reported from the CIP section of the budget document. Recurring, non-CIP capital is all capital under \$250,000. This is projected out based on repair and maintenance schedules, technology replacement schedules, and average annual non-CIP expenditures.

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
General Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	22,276,038	22,400,900	22,038,500	19,066,800	18,014,400	17,106,700	16,540,400	17,824,500
<u>Revenue</u>								
Property Tax	29,228,897	31,381,200	31,434,200	33,577,900	35,928,400	38,443,400	41,134,400	44,013,800
Other Taxes	13,304,516	13,692,800	13,486,000	13,682,600	13,875,800	14,072,700	14,273,500	14,478,100
Licenses, Permits & Fees	6,372,779	6,505,000	6,412,000	6,505,000	6,599,400	6,695,200	6,792,400	6,891,100
Intergovernmental	12,808,513	11,342,000	12,335,100	12,339,900	12,513,700	12,821,500	13,138,600	13,465,300
User Charges	17,343,626	18,117,700	18,290,600	18,746,900	19,123,500	19,964,900	20,420,700	20,887,100
Fines	552,736	591,500	691,500	591,500	591,500	591,500	591,500	591,500
Miscellaneous	531,305	619,600	546,300	541,800	543,200	3,714,100	550,500	551,400
Interfund Charges / Transfers	3,965,432	4,586,100	4,586,100	4,864,400	5,049,600	5,241,500	5,415,000	5,462,200
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	84,107,804	87,625,400	87,781,800	90,850,000	94,225,100	101,544,800	102,316,600	106,340,500
Total Resources	81,471,512	92,178,500	90,753,500	91,902,400	95,132,800	102,111,100	101,032,500	104,427,800
<u>Expenditures</u>								
Personnel	63,776,731	70,351,500	70,351,500	73,738,600	76,688,400	79,709,200	83,056,800	87,184,500
Operating	15,778,796	21,692,700	20,192,700	17,872,400	17,421,400	18,853,700	17,487,400	18,018,500
Other	858,413	2,141,400	2,141,400	2,928,900	2,994,700	2,998,700	2,640,200	2,640,200
Capital	1,057,572	2,844,400	2,844,400	2,199,500	3,035,300	5,923,800	3,165,600	2,080,800
Total Expenditures	81,471,512	97,030,000	95,530,000	96,739,400	100,139,800	107,485,400	106,350,000	109,924,000
Change In Reserves	-2,873,811	0	0	0	0	0	0	0
Estimated Unexpended (5%)	0	-4,851,500	-4,776,500	-4,837,000	-5,007,000	-5,374,300	-5,317,500	-5,496,200
Ending Budgetary Fund Balance	22,038,519	17,847,800	19,066,800	18,014,400	17,106,700	16,540,400	17,824,500	19,737,200
Committed for Next Year's Budget Deficit	-9,404,600	-6,694,300	-5,889,400	-5,914,700	-5,940,600	-4,033,400	-3,583,500	-3,583,500
Unassigned Fund Balance	12,633,919	11,153,500	13,177,400	12,099,700	11,166,100	12,507,000	14,241,000	16,153,700
Assigned for Vacation Liability	2,774,631	2,733,800	2,774,600	2,774,600	2,774,600	2,774,600	2,774,600	2,774,600
Unrestricted Fund Balance	15,408,550	13,887,300	15,952,000	14,874,300	13,940,700	15,281,600	17,015,600	18,928,300
Property Tax Rate	5.6200	5.6200	5.6200	TBD	TBD	TBD	TBD	TBD
Tax Increase % / Future Revenue % Change	3.67% Tax Increase	6.96% Tax Increase	6.96% Tax Increase	7% Revenue	7% Revenue	7% Revenue	7% Revenue	7% Revenue
Unrestricted Fund Balance	18.9%	14.3%	16.7%	15.4%	13.9%	14.2%	16.0%	17.2%

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Golf Course Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	364,475	387,400	641,800	794,100	740,500	909,600	1,131,200	1,352,300
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	3,271	0	0	0	0	0	0	0
User Charges	1,247,725	1,121,200	1,364,800	1,386,400	1,411,900	1,437,900	1,464,400	1,491,500
Fines	0	0	0	0	0	0	0	0
Miscellaneous	886	6,500	2,000	2,500	2,500	2,500	2,500	2,500
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	1,251,882	1,127,700	1,366,800	1,388,900	1,414,400	1,440,400	1,466,900	1,494,000
Total Resources	1,616,357	1,515,100	2,008,600	2,183,000	2,154,900	2,350,000	2,598,100	2,846,300
<u>Expenditures</u>								
Personnel	510,321	557,800	557,800	577,900	602,900	629,100	656,200	689,000
Operating (1.5%)	432,999	813,800	813,800	798,400	791,400	792,300	793,100	816,900
Other	0	0	0	0	0	0	0	0
Capital	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Expenditures	943,320	1,371,600	1,371,600	1,376,300	1,394,300	1,421,400	1,449,300	1,505,900
Estimated Unexpended (3%)	0	41,100	41,100	41,300	41,800	42,600	43,500	45,200
Ending Balance	673,037	184,600	678,100	848,000	802,400	971,200	1,192,300	1,385,600
Depreciation	150,966	175,500	160,000	160,000	160,000	160,000	160,000	160,000
Change In Reserves	-147,855	0	0	0	0	0	0	0
Capital*	-34,347	-44,000	-44,000	-267,500	-52,800	0	0	0
Ending Cash Balance	641,801	316,100	794,100	740,500	909,600	1,131,200	1,352,300	1,545,600

Note: Capital expenditures are not budgeted, depreciation is included in the Golf Course Fund Budget.

Fund Balance %	40%	21%	40%	34%	65%	80%	93%	103%
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FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Solid Waste Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	3,147,825	2,179,400	2,244,000	1,479,900	1,793,100	2,694,900	2,522,400	3,481,200
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	62,034	60,000	60,000	60,000	60,000	60,000	60,000	60,000
User Charges	13,874,834	14,833,700	15,353,200	15,558,900	15,718,100	18,329,200	18,627,900	18,932,000
Fines	0	0	0	0	0	0	0	0
Miscellaneous	387,246	130,000	300,000	300,000	300,000	300,000	300,000	300,000
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	14,324,114	15,023,700	15,713,200	15,918,900	16,078,100	18,689,200	18,987,900	19,292,000
Total Resources	17,471,939	17,203,100	17,203,100	17,398,800	17,871,200	21,384,100	21,510,300	22,773,200
<u>Expenditures</u>								
Personnel	4,020,654	4,746,500	4,746,500	4,939,400	5,182,400	5,425,300	5,692,400	5,977,000
Operating	6,718,885	9,184,300	9,184,300	9,407,400	9,766,500	10,045,200	10,333,800	10,643,800
Other	1,261,462	1,449,000	1,449,000	1,467,000	1,485,300	1,503,800	1,471,000	1,493,100
Capital	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Expenditures	12,001,001	15,379,800	15,379,800	15,813,800	16,434,200	16,974,300	17,497,200	18,113,900
Estimated Unexpended (6.25%)	0	961,200	961,200	988,400	1,027,138	1,060,894	1,093,575	1,132,119
Ending Balance	5,470,938	2,784,500	2,784,500	2,573,400	2,464,138	5,470,694	5,106,675	5,791,419
Depreciation	1,521,190	1,924,100	1,924,100	1,924,100	2,019,100	2,019,100	2,019,100	2,019,100
Change In Reserves	-1,312,623	0	0	0	0	0	0	0
Storm Debris Removal Reserve	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	0	0
Capital*	-3,185,458	-2,978,700	-2,978,700	-2,454,400	-1,538,300	-4,717,400	-3,644,600	-3,710,000
Ending Cash Balance	2,244,047	1,479,900	1,479,900	1,793,100	2,694,938	2,522,394	3,481,175	4,100,519

*Note: Capital expenditures are not budgeted, depreciation is included in the Solid Waste Fund Budget.

Fund Balance %	19%	10%	10%	11%	16%	15%	20%	23%
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FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Wastewater Fund (401/402/403)	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	24,444,864	16,577,100	5,389,900	2,891,100	6,259,300	10,952,700	13,131,300	15,376,400
<u>Revenue / Rate Increase %</u>	10%	10%		10%	10%	5%	5%	5%
Property Tax	0	0	0	0	0	0	0	0
Other taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	29,867	0	0	0	0	0	0	0
User Charges	25,148,714	27,589,700	27,719,100	30,368,100	33,225,000	34,796,300	36,446,200	38,178,600
Fines	11,900	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Miscellaneous	246,719	475,000	365,000	330,000	330,000	330,000	330,000	330,000
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	3,200,000	10,000,000	0	18,000,000	0
Total Revenue	25,437,200	28,079,700	28,099,100	33,913,100	43,570,000	35,141,300	54,791,200	38,523,600
Total Resources	49,882,064	44,656,800	33,489,000	36,804,200	49,829,300	46,094,000	67,922,500	53,900,000
<u>Expenditures</u>								
Personnel	6,989,930	8,241,500	8,241,500	8,571,100	8,966,400	9,395,000	9,838,700	10,330,600
Operating	7,731,161	14,771,400	14,771,400	15,030,900	15,066,800	15,331,500	15,368,100	15,638,100
Other	2,267,996	3,141,900	3,141,900	3,334,300	3,433,400	3,543,100	3,604,900	3,659,000
Capital*	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Expenditures	16,989,087	26,154,800	26,154,800	26,936,300	27,466,600	28,269,600	28,811,700	29,627,700
Estimated Unexpended (7%)	0	1,830,800	1,830,800	1,885,500	1,922,700	1,978,900	2,016,800	2,073,900
Ending Balance	32,892,977	20,332,800	9,165,000	11,753,400	24,285,400	19,803,300	41,127,600	26,346,200
Transfer to Capital Project Funds	0	0	0	0	0	0	0	0
Fund 403 Revenue	-333,590	-275,000	-245,000	-225,000	-225,000	-225,000	-225,000	-225,000
Debt Principal Payments	-4,513,600	-7,588,100	-4,546,400	-7,621,200	-10,139,300	-10,177,700	-10,216,400	-10,255,400
Capitalized Interest	0	0	0	0	0	0	0	0
Depreciation	5,703,302	6,217,500	6,217,500	6,610,300	6,610,300	6,610,300	6,610,300	6,610,300
Capital*	-15,355,769	-10,120,000	-10,120,000	-4,258,200	-9,578,700	-2,879,600	-21,920,100	-8,587,200
Change In Reserves	-13,003,448	0	2,420,000	0	0	0	0	0
Ending Cash Balance	5,389,872	8,567,200	2,891,100	6,259,300	10,952,700	13,131,300	15,376,400	13,888,900
Fund Balance %	32%	33%	11%	23%	40%	46%	53%	47%
Reserve For Fund 403	8,656,332	8,656,300	8,977,635	8,977,600	8,977,600	8,977,600	8,977,600	8,977,600
Total Fund 401, 402 & 403	14,046,204	17,223,500	11,868,735	15,236,900	19,930,300	22,108,900	24,354,000	22,866,500

*Note: Capital expenditures are not budgeted, depreciation is included in the Wastewater Fund Budget.

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
ARP COVID Recovery Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	0	0	0	6,480,000	970,200	970,200	970,200	970,200
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	0	4,064,100	6,480,000	6,480,000	0	0	0	0
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	0	0	0	0	0	0	0	0
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	0	4,064,100	6,480,000	6,480,000	0	0	0	0
Total Resources	0	4,064,100	6,480,000	12,960,000	970,200	970,200	970,200	970,200
<u>Expenditures</u>								
Personnel	0	0	0	675,000	0	0	0	0
Operating	0	1,493,500	0	3,585,000	0	0	0	0
Other	0	60,900	0	61,800	0	0	0	0
Capital	0	2,509,700	0	7,668,000	0	0	0	0
Total Expenditures	0	4,064,100	0	11,989,800	0	0	0	0
Change In Reserves	0	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	0	0	6,480,000	970,200	970,200	970,200	970,200	970,200

FY 2023 CIP BUDGET City Hall Capital Project Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Estimated FY 2022	Budget FY 2023	Budget FY 2024	Budget FY 2025	Budget FY 2026	Budget FY 2027
Beginning Balance	0	0	0	0	0	0	0	0	0
<u>Revenue</u>									
Property Tax	0	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0	0	0	0
User Charges	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0
Miscellaneous	0	0	0	0	0	0	0	0	0
Interfund Charges / Transfers	0	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	60,000,000	62,000,000	0	0	0	0	0
Total Revenue	0	0	60,000,000	62,000,000	0	0	0	0	0
Total Resources	0	0	60,000,000	62,000,000	0	0	0	0	0
<u>Expenditures</u>									
Personnel	0	0	0	0	0	0	0	0	
Operating	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Capital	0	0	58,100,000	62,000,000	0	0	0	0	0
Total Expenditures	0	0	58,100,000	62,000,000	0	0	0	0	0
Change In Reserves	0	0	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0	0
Ending Balance	0	0	1,900,000	0	0	0	0	0	0

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
CDBG Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	0	0	0	0	0	0	0	0
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	551,623	1,438,100	1,077,700	756,400	569,700	571,600	577,800	584,000
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	360,695	200,000	200,000	328,700	200,000	200,000	200,000	215,900
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	912,318	1,638,100	1,277,700	1,085,100	769,700	771,600	777,800	799,900
Total Resources	912,318	1,638,100	1,277,700	1,085,100	769,700	771,600	777,800	799,900
<u>Expenditures</u>								
Personnel	133,021	239,600	239,600	251,000	261,900	276,700	292,700	307,300
Operating	542,019	313,300	313,300	122,800	137,600	118,200	118,000	121,500
Other	237,278	890,200	529,800	311,300	272,600	158,600	269,500	273,500
Capital	0	195,000	195,000	400,000	97,600	218,100	97,600	97,600
Total Expenditures	912,318	1,638,100	1,277,700	1,085,100	769,700	771,600	777,800	799,900
Change In Reserves	0	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0	0	0

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
County Gas Tax Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	712,465	920,100	1,524,700	1,526,500	1,271,500	1,691,500	922,800	930,200
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	1,046,937	1,545,600	1,056,000	1,071,800	1,087,900	1,104,200	1,120,800	1,137,600
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	3,564	10,000	5,000	5,000	5,000	5,000	5,000	5,000
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	1,050,501	1,555,600	1,061,000	1,076,800	1,092,900	1,109,200	1,125,800	1,142,600
Total Resources	1,762,966	2,475,700	2,585,700	2,603,300	2,364,400	2,800,700	2,048,600	2,072,800
<u>Expenditures</u>								
Personnel	0	0	0	0	0	0	0	0
Operating	347,265	500,800	500,800	600,800	600,800	650,800	600,800	618,800
Other	0	0	0	0	0	0	0	0
Capital	156,329	626,000	626,000	816,000	115,000	1,347,000	589,000	1,526,500
Total Expenditures	503,594	1,126,800	1,126,800	1,416,800	715,800	1,997,800	1,189,800	2,145,300
Estimated Unexpended (6%)	0	67,600	67,600	85,000	42,900	119,900	71,400	128,700
Change In Reserves	265,367	0	0	0	0	0	0	0
Ending Balance	1,524,739	1,416,500	1,526,500	1,271,500	1,691,500	922,800	930,200	56,200

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Construction Services Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	6,653,714	6,713,100	6,474,800	4,800,800	4,283,300	3,597,200	2,891,500	2,098,700
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	1,752,255	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000
Intergovernmental	25,008	0	0	0	0	0	0	0
User Charges	7,053	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	21,516	40,000	20,000	20,000	20,000	20,000	20,000	20,000
Interfund Charges / Transfers	-7,053	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	1,798,779	1,940,000	1,920,000	1,920,000	1,920,000	1,920,000	1,920,000	1,920,000
Total Resources	8,452,493	8,653,100	8,394,800	6,720,800	6,203,300	5,517,200	4,811,500	4,018,700
<u>Expenditures</u>								
Personnel	1,289,646	1,514,300	1,514,300	1,573,100	1,652,500	1,737,600	1,824,300	1,915,500
Operating	339,248	822,100	822,100	753,500	759,700	739,100	739,600	761,800
Other	231,798	231,000	231,000	239,200	247,700	258,600	232,700	236,200
Capital	54,938	1,215,800	1,215,800	0	83,400	28,600	59,000	0
Total Expenditures	1,915,630	3,783,200	3,783,200	2,565,800	2,743,300	2,763,900	2,855,600	2,913,500
Change In Reserves	-62,109	0	0	0	0	0	0	0
Reserve for Software Replc.	0	0	0	0	0	0	0	0
Estimated Unexpended (5%)	0	189,200	189,200	128,300	137,200	138,200	142,800	145,700
Ending Balance	6,474,754	5,059,100	4,800,800	4,283,300	3,597,200	2,891,500	2,098,700	1,250,900
Fund Balance %	338%	134%	127%	167%	131%	105%	73%	43%

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Com. Redevelopment Agency Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	1,268,347	1,025,800	1,682,200	2,860,400	3,489,900	1,518,500	2,137,600	3,384,800
<u>Revenue</u>								
Property Tax	717,388	769,100	768,000	848,800	929,400	1,014,800	1,105,300	1,203,800
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	1,282,515	741,900	898,300	790,200	865,200	944,600	1,028,800	1,120,500
User Charges	2,679	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	4,276	10,000	5,000	5,000	5,000	5,000	5,000	5,000
Interfund Charges / Transfers	-1077	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	2,005,781	1,521,000	1,671,300	1,644,000	1,799,600	1,964,400	2,139,100	2,329,300
Total Resources	3,274,128	2,546,800	3,353,500	4,504,400	5,289,500	3,482,900	4,276,700	5,714,100
<u>Expenditures</u>								
Personnel	81,688	123,900	123,900	129,900	136,100	142,900	150,500	158,000
Operating	58,398	325,400	325,400	305,400	155,400	155,400	155,400	160,100
Other	77,791	59,100	59,100	610,600	612,100	613,600	613,600	622,800
Capital	1,326,519	0	0	0	2,984,000	475,000	0	947,000
Total Expenditures	1,544,396	508,400	508,400	1,045,900	3,887,600	1,386,900	919,500	1,887,900
Change In Reserves	-47,562	0	0	0	0	0	0	0
Estimated Unexpended (3%)	0	15,300	15,300	31,400	116,600	41,600	27,600	56,600
Ending Balance	1,682,170	2,053,700	2,860,400	3,489,900	1,518,500	2,137,600	3,384,800	3,882,800

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Debt Service Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	0	0	37,700	37,700	37,700	37,700	37,700	37,700
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0	0	0
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	0	0	0	0	0	0	0	0
Interfund Charges / Transfers	553,300	2,138,900	2,138,900	3,550,700	3,550,700	3,550,700	3,035,000	3,035,000
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	553,300	2,138,900	2,138,900	3,550,700	3,550,700	3,550,700	3,035,000	3,035,000
Total Resources	553,300	2,138,900	2,176,600	3,588,400	3,588,400	3,588,400	3,072,700	3,072,700
<u>Expenditures</u>								
Personnel	0	0	0	0	0	0	0	0
Operating	0	0	0	0	0	0	0	0
Other	515,649	2,138,900	2,138,900	3,550,700	3,550,700	3,550,700	3,035,000	3,035,000
Capital	0	0	0	0	0	0	0	0
Total Expenditures	515,649	2,138,900	2,138,900	3,550,700	3,550,700	3,550,700	3,035,000	3,035,000
Change In Reserves	0	37,651	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	37,651	37,651	37,700	37,700	37,700	37,700	37,700	37,700

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Enterprise Technology Capital Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	0	56,900	552,300	552,300	552,300	552,300	552,300	552,300
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0	0	0
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	396	0	0	0	0	0	0	0
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	396	0	0	0	0	0	0	0
Total Resources	396	56,900	552,300	552,300	552,300	552,300	552,300	552,300
<u>Expenditures</u>								
Personnel	0	0	0	0	0	0	0	0
Operating	15,000	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Capital	130,461	0	0	0	0	0	0	0
Total Expenditures	145,461	0	0	0	0	0	0	0
Change In Reserves	697,346	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	552,281	56,900	552,300	552,300	552,300	552,300	552,300	552,300

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
HOME Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	0	0	0	0	0	0	0	0
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	204,666	724,200	724,200	737,000	737,700	738,400	742,200	765,700
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	-12	0	0	0	0	0	0	0
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	204,654	724,200	724,200	737,000	737,700	738,400	742,200	765,700
Total Resources	204,654	724,200	724,200	737,000	737,700	738,400	742,200	765,700
<u>Expenditures</u>								
Personnel	29,484	50,900	50,900	53,100	56,500	59,400	62,400	65,500
Operating	175,170	673,300	673,300	683,900	681,200	679,000	679,800	700,200
Other	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0
Total Expenditures	204,654	724,200	724,200	737,000	737,700	738,400	742,200	765,700
Change In Reserves	0	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0	0	0

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Housing Trust Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	17,953	69,300	77,300	16,800	18,000	19,200	20,400	21,600
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0	0	0
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	8,023	7,900	7,900	7,900	7,900	7,900	7,900	7,900
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	8,023	7,900	7,900	7,900	7,900	7,900	7,900	7,900
Total Resources	25,976	77,200	85,200	24,700	25,900	27,100	28,300	29,500
<u>Expenditures</u>								
Personnel	90	1,000	1,000	1,000	1,000	1,000	1,000	1,100
Operating	180	67,400	67,400	5,700	5,700	5,700	5,700	5,900
Other	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0
Total Expenditures	270	68,400	68,400	6,700	6,700	6,700	6,700	7,000
Change In Reserves	51,613	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	77,319	8,800	16,800	18,000	19,200	20,400	21,600	22,500

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Local Option Sales Tax (LOST) Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	7,696,422	11,391,600	11,335,000	7,675,900	2,864,700	125,400	3,861,100	7,369,600
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	11,042,512	11,021,000	11,518,500	11,932,600	11,393,600	13,429,200	12,462,600	12,672,000
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	143,754	140,000	125,000	125,000	125,000	125,000	125,000	125,000
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	11,186,266	11,161,000	11,643,500	12,057,600	11,518,600	13,554,200	12,587,600	12,797,000
Total Resources	18,882,688	22,552,600	22,978,500	19,733,500	14,383,300	13,679,600	16,448,700	20,166,600
<u>Expenditures</u>								
Personnel	0	0	0	0	0	0	0	0
Operating	735	0	0	0		0	0	0
Other	15,300	0	0	0	0	0	0	0
Capital	6,182,140	18,802,600	15,302,600	16,868,800	14,257,900	9,818,500	9,079,100	13,018,800
Total Expenditures	6,198,175	18,802,600	15,302,600	16,868,800	14,257,900	9,818,500	9,079,100	13,018,800
Change In Reserves	-1,349,530	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	11,334,983	3,750,000	7,675,900	2,864,700	125,400	3,861,100	7,369,600	7,147,800

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Mobility Impact Fee (MIF) Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	967,942	967,900	1,208,500	1,677,000	1,759,600	1,955,400	2,072,100	2,301,200
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	237,305	255,000	460,000	215,000	215,000	215,000	215,000	215,000
Intergovernmental	0	0	0	0	1,000,000	0	0	0
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	3,247	7,000	8,500	9,900	11,300	12,700	14,100	15,500
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	240,552	262,000	468,500	224,900	1,226,300	227,700	229,100	230,500
Total Resources	1,208,494	1,229,900	1,677,000	1,901,900	2,985,900	2,183,100	2,301,200	2,531,700
<u>Expenditures</u>								
Personnel	0	0	0	0	0	0	0	0
Operating	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Capital	0	0	0	142,300	1,030,500	111,000	0	304,000
Total Expenditures	0	0	0	142,300	1,030,500	111,000	0	304,000
Change In Reserves	0	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	1,208,494	1,229,900	1,677,000	1,759,600	1,955,400	2,072,100	2,301,200	2,227,700

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Parkland Impact Fee Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	2,914,674	3,104,200	3,075,900	3,533,900	3,816,900	3,924,900	4,032,900	4,140,900
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	154,043	850,000	850,000	275,000	100,000	100,000	100,000	100,000
Intergovernmental	0	0	0	0	0	0	0	0
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	7,165	13,000	8,000	8,000	8,000	8,000	8,000	8,000
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	161,208	863,000	858,000	283,000	108,000	108,000	108,000	108,000
Total Resources	3,075,882	3,967,200	3,933,900	3,816,900	3,924,900	4,032,900	4,140,900	4,248,900
<u>Expenditures</u>								
Personnel	0	0	0	0	0	0	0	0
Operating	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Capital	0	400,000	400,000	0	0	0	0	0
Total Expenditures	0	400,000	400,000	0	0	0	0	0
Change In Reserves	0	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	3,075,882	3,567,200	3,533,900	3,816,900	3,924,900	4,032,900	4,140,900	4,248,900

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
SHIP Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	1,125,322	1,196,300	1,621,500	1,621,500	1,621,500	1,621,500	1,621,500	1,621,500
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	144,279	558,300	558,300	558,300	558,300	558,300	558,300	558,300
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	1,090,360	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	1,234,639	808,300	808,300	808,300	808,300	808,300	808,300	808,300
Total Resources	2,359,961	2,004,600	2,429,800	2,429,800	2,429,800	2,429,800	2,429,800	2,429,800
<u>Expenditures</u>								
Personnel	73,581	70,000	70,000	73,200	77,200	81,500	85,800	85,800
Operating	296,784	349,800	349,800	606,000	606,000	521,100	521,400	521,400
Other	27,655	388,500	388,500	129,100	125,100	205,700	201,100	201,100
Capital	0	0	0	0	0	0	0	0
Total Expenditures	398,020	808,300	808,300	808,300	808,300	808,300	808,300	808,300
Change In Reserves	-340,395	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	1,621,546	1,196,300	1,621,500	1,621,500	1,621,500	1,621,500	1,621,500	1,621,500

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Stormwater Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	2,628,406	3,102,900	3,126,500	1,027,000	775,100	344,700	2,787,800	923,800
<u>Revenue</u>				20% / +\$1.78/mo	20% / +\$2.14/mo	20% / +\$2.56/mo	15% / +\$3.08/mo	8% / +\$1.48/mo
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	78,164	0	0	0	0	0	0	0
User Charges	6,046,077	6,760,000	6,600,000	8,054,800	9,665,800	11,599,000	13,338,900	14,406,000
Fines	0	0	0	0	0	0	0	0
Miscellaneous	8,111	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Interfund Charges / Transfers	-6,923	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	6,125,429	6,825,000	6,665,000	8,119,800	9,730,800	11,664,000	13,403,900	14,471,000
Total Resources	8,753,835	9,927,900	9,791,500	9,146,800	10,505,900	12,008,700	16,191,700	15,394,800
<u>Expenditures</u>								
Personnel	2,555,839	2,896,500	2,896,500	3,164,700	3,404,400	3,573,400	3,749,800	3,937,300
Operating	1,575,167	2,174,100	2,174,100	2,198,500	2,299,900	2,266,200	3,488,800	3,593,500
Other	322,300	309,700	309,700	321,100	332,900	339,000	313,100	317,800
Capital	347,670	4,043,900	4,043,900	3,317,500	4,888,800	3,736,300	8,865,400	6,220,500
Total Expenditures	4,800,976	9,424,200	9,424,200	9,001,800	10,926,000	9,914,900	16,417,100	14,069,100
Change In Reserves	-826,398	0	0	0	0	0	0	0
Estimated Unexpended (7%)	0	942,400	659,700	630,100	764,800	694,000	1,149,200	984,800
Ending Balance	3,126,461	1,446,100	1,027,000	775,100	344,700	2,787,800	923,800	2,310,500
Fund Balance %	65%	15%	11%	9%	3%	28%	6%	16%

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Transp. Impact Fee (TIF) Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	1,505,942	781,500	1,216,300	582,600	510,600	342,100	342,100	342,100
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0	0	0
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	4,089	4,400	4,300	2,700	0	0	0	0
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	4,089	4,400	4,300	2,700	0	0	0	0
Total Resources	1,510,031	785,900	1,220,600	585,300	510,600	342,100	342,100	342,100
<u>Expenditures</u>								
Personnel	0	0	0	0	0	0	0	0
Operating	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Capital	129,652	638,000	638,000	74,700	168,500	0	0	0
Total Expenditures	129,652	638,000	638,000	74,700	168,500	0	0	0
Change In Reserves	-164,120	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	1,216,259	147,900	582,600	510,600	342,100	342,100	342,100	342,100

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Transportation Capital Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	94,300	15,700	-719,100	-180,100	-180,100	-180,100	-180,100	-180,100
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0	0	0
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	30,913	20,000	5,000	0	0	0	0	0
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	30,913	20,000	5,000	0	0	0	0	0
Total Resources	125,213	35,700	-714,100	-180,100	-180,100	-180,100	-180,100	-180,100
<u>Expenditures</u>								
Personnel	0	0	0	0	0	0	0	0
Operating	0	0	0	0	0	0	0	0
Other	27,607	0	0	0	0	0	0	0
Capital	990,991	0	0	0	0	0	0	0
Total Expenditures	1,018,598	0	0	0	0	0	0	0
Change In Reserves	174,248	0	534,000	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	-719,137	35,700	-180,100	-180,100	-180,100	-180,100	-180,100	-180,100

*Outstanding transfers and intergovernmental reimbursements will address negative fund balance in FY 2022.

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Tree Impact Fee Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	691,300	691,300	713,800	597,300	529,300	342,300	274,300	206,300
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	39,959	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Intergovernmental	80,000	0	0	0	0	0	0	0
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	1,844	4,000	2,000	2,000	2,000	2,000	2,000	2,000
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	121,803	54,000	52,000	52,000	52,000	52,000	52,000	52,000
Total Resources	813,103	745,300	745,300	649,300	581,300	394,300	326,300	258,300
<u>Expenditures</u>								
Personnel	0	0	0	0	0	0	0	0
Operating	53,672	120,000	120,000	120,000	120,000	120,000	120,000	123,600
Other	0	0	0	0	0	0	0	0
Capital	66,177	28,000	28,000	0	119,000	0	0	0
Total Expenditures	119,849	148,000	148,000	120,000	239,000	120,000	120,000	123,600
Change In Reserves	20,503	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	713,757	597,300	597,300	529,300	342,300	274,300	206,300	134,700

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Fleet Services Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	1,030,192	844,900	821,800	837,700	881,000	966,500	1,052,100	1,139,900
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	5,222	0	0	0	0	0	0	0
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	10,350	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interfund Charges / Transfers	2,592,368	2,704,900	2,704,900	2,808,000	2,915,300	2,987,900	3,058,800	3,132,200
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	2,607,940	2,714,900	2,714,900	2,818,000	2,925,300	2,997,900	3,068,800	3,142,200
Total Resources	3,638,132	3,559,800	3,536,700	3,655,700	3,806,300	3,964,400	4,120,900	4,282,100
<u>Expenditures</u>								
Personnel	1,102,484	1,219,900	1,219,900	1,270,000	1,329,400	1,395,100	1,465,500	1,538,800
Operating	1,411,440	1,444,100	1,444,100	1,440,500	1,440,900	1,441,300	1,441,500	1,484,700
Other	146,400	152,300	152,300	158,400	164,700	173,000	173,000	175,600
Capital*	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Expenditures	2,660,324	2,816,300	2,816,300	2,868,900	2,935,000	3,009,400	3,080,000	3,199,100
Estimated Unexpended (2%)	0	52,500	0	52,500	53,500	55,400	57,300	59,400
Ending Balance	977,808	796,000	796,000	839,300	924,800	1,010,400	1,098,200	1,142,400
Depreciation	31,326	41,700	41,700	41,700	41,700	41,700	41,700	41,700
Fuel Surcharge Reserve	-50,086	0	0	0	0	0	0	0
Change In Reserves	-124,312	0	0	0	0	0	0	0
Capital*	-12,980	-702,000	0	0	0	0	0	0
Ending Cash Balance	821,756	135,700	837,700	881,000	966,500	1,052,100	1,139,900	1,184,100

Note: Capital expenditures are not budgeted, depreciation is included in the Fleet Fund Budget.

Fund Balance %	31%	5%	30%	31%	33%	35%	37%	37%
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FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Risk Services Fund	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	1,656,593	960,300	551,000	1,169,500	1,540,300	1,990,300	2,519,200	3,117,800
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0	0	0
User Charges	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0
Miscellaneous	15,739	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Interfund Charges / Transfers	14,775,605	16,796,000	17,046,000	18,148,300	19,655,100	21,299,400	23,091,200	25,057,800
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	14,791,344	16,831,000	17,081,000	18,183,300	19,690,100	21,334,400	23,126,200	25,092,800
Total Resources	16,447,937	17,791,300	17,632,000	19,352,800	21,230,400	23,324,700	25,645,400	28,210,600
<u>Expenditures</u>								
Personnel	539,899	559,300	559,300	581,400	610,600	637,500	667,400	700,800
Operating	15,588,091	16,412,400	16,412,400	17,782,000	19,224,600	20,811,500	22,556,900	23,233,600
Other	22,500	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0
Total Expenditures	16,150,490	16,971,700	16,971,700	18,363,400	19,835,200	21,449,000	23,224,300	23,934,400
Estimated Unexpended (3%)	0	509,200	509,200	550,900	595,100	643,500	696,700	718,000
Ending Balance	297,447	1,328,800	1,169,500	1,540,300	1,990,300	2,519,200	3,117,800	4,994,200
Depreciation	1,206	0	0	0	0	0	0	0
Change In Reserves	252,372	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0
Ending Cash Balance	551,025	1,328,800	1,169,500	1,540,300	1,990,300	2,519,200	3,117,800	4,994,200
Note: Capital expenditures are not budgeted, depreciation is included in the Risk Fund Budget.								
Fund Balance %	3%	8%	7%	8%	10%	12%	13%	21%

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

FY 2023 CIP BUDGET	Actual	Budget	Estimated	Budget	Budget	Budget	Budget	Budget
Trust Funds	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Beginning Balance	1,226,819	1,084,900	1,456,900	1,260,100	1,200,600	1,196,100	1,192,600	1,189,100
<u>Revenue</u>								
Property Tax	0	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0	0
Licenses, Permits & Fees	0	0	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0	0	0
User Charges	55,925	0	128,200	125,500	125,500	125,500	125,500	125,500
Fines	68,628	96,000	84,000	84,000	84,000	84,000	84,000	84,000
Miscellaneous	361,861	149,700	47,400	37,400	37,400	37,400	37,400	37,400
Interfund Charges / Transfers	0	0	0	0	0	0	0	0
Debt Proceeds	0	0	0	0	0	0	0	0
Total Revenue	486,414	245,700	259,600	246,900	246,900	246,900	246,900	246,900
Total Resources	1,713,233	1,330,600	1,716,500	1,507,000	1,447,500	1,443,000	1,439,500	1,436,000
<u>Expenditures</u>								
Personnel	0	0	0	0	0	0	0	0
Operating	131,389	199,000	199,000	99,000	79,000	78,000	78,000	80,300
Other	13,400	202,400	202,400	202,400	167,400	167,400	167,400	169,900
Capital	50,270	55,000	55,000	5,000	5,000	5,000	5,000	5,000
Total Expenditures	195,059	456,400	456,400	306,400	251,400	250,400	250,400	255,200
Change In Reserves	-61,250	0	0	0	0	0	0	0
Estimated Unexpended	0	0	0	0	0	0	0	0
Ending Balance	1,456,924	874,200	1,260,100	1,200,600	1,196,100	1,192,600	1,189,100	1,180,800



CIP Summary

**City of Largo, Florida
FY 2023-2027 CIP**

City of Largo, Florida

FY 2023 – 2027 Capital Improvement Program

Project Prioritization Criteria

The City of Largo is continuing to evolve our prioritization criteria for capital projects. A new, simpler set of criteria were developed for the FY 2023-2027 CIP process that align with existing budget prioritization processes and are clear and relevant to both internal and external stakeholders. The new criteria allow for flexibility of input from various stakeholder groups unique to each project and allow projects to be prioritized equally, both within and across portfolios. Projects previously funded and approved were re-scored with the highest priority level to reflect their inclusion in the CIP.

(4) Imperative

This project is a “must do” based on various criteria considered by stakeholders. It was deemed imperative based on prioritization of:

- Alignment with multiple strategic plan goals
- Combined impact on the organization, community, and strategic direction of the City
- Regulatory considerations
- Stakeholder feedback surrounding issues of sustainability and resilience; asset management and risk criticality; equity and inclusion; and/or other stakeholder interests relevant to the project.

(3) Essential

This project is a “should do” based on various criteria considered by stakeholders. It was deemed essential based on prioritization of:

- Alignment with multiple strategic plan goals
- Combined impact on the organization, community, and strategic direction of the City
- Stakeholder feedback surrounding issues of sustainability and resilience; asset management and risk criticality; equity and inclusion; and/or other stakeholder interests relevant to the project.

(2) Important

This project is a “could do” based on various criteria considered by stakeholders. It was deemed important based on prioritization of:

- Alignment with one or more strategic plan goals
- Potential impact on the organization, community, or strategic direction of the City
- Stakeholder feedback surrounding issues of sustainability and resilience; asset management and risk criticality; equity and inclusion; and/or other stakeholder interests relevant to the project.

(1) Desirable

This project is a “would like to do” based on various criteria considered by stakeholders. It was deemed desirable based on prioritization of:

- Alignment with a strategic plan goal
- Potential impact on the organization, community, or strategic direction of the City
- Stakeholder feedback surrounding issues of sustainability and resilience; asset management and risk criticality; equity and inclusion; and/or other stakeholder interests relevant to the project.

Summary by Project Type

Project Type	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Grand Total
American Recovery Plan Act (ARPA) Projects	\$11,928,000	\$0	\$0	\$0	\$0	\$11,928,000
Facilities Projects	\$11,257,800	\$5,908,100	\$7,528,700	\$6,226,700	\$11,400,000	\$42,321,300
Mobility Projects	\$3,428,900	\$10,586,000	\$6,814,600	\$3,921,000	\$7,040,800	\$31,791,300
Recreation Projects	\$380,000	\$350,000	\$625,000	\$2,100,000	\$30,000	\$3,485,000
Stormwater Projects	\$6,753,500	\$6,410,200	\$1,368,400	\$7,176,300	\$7,357,700	\$29,066,100
Technology Projects	\$150,000	\$120,000	\$1,050,000	\$510,000	\$400,000	\$2,230,000
Vehicles	\$7,942,900	\$6,542,400	\$14,168,200	\$9,794,900	\$6,668,300	\$45,116,700
Wastewater Projects	\$4,525,000	\$10,960,000	\$895,000	\$21,419,000	\$7,300,000	\$45,099,000
Grand Total	\$46,366,100	\$40,876,700	\$32,449,900	\$51,147,900	\$40,196,800	\$211,037,400

Summary by Project Fund

Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Grand Total
(001) General Fund	\$4,286,600	\$5,157,600	\$8,490,900	\$4,896,200	\$4,080,900	\$26,912,200
(101) Transportation Impact Fee (TIF) District 7	\$8,000	\$168,500	\$0	\$0	\$0	\$176,500
(102) Transportation Impact Fee District (TIF) 7A	\$66,700	\$0	\$0	\$0	\$0	\$66,700
(105) Multimodal Impact Fee District 7	\$142,300	\$1,030,500	\$111,000	\$0	\$0	\$1,283,800
(112) Tree Impact Fee Fund	\$0	\$119,000	\$0	\$0	\$0	\$119,000
(120) CDBG Fund	\$300,000	\$0	\$0	\$0	\$0	\$300,000
(128) West Bay Drive Community Redevelopment District (WBD-CRD) Fund	\$775,000	\$3,679,000	\$1,100,000	\$625,000	\$1,572,000	\$7,751,000
(130) County Gas Tax (CGT) Fund	\$966,000	\$265,000	\$1,497,000	\$739,000	\$1,676,500	\$5,143,500
(131) Construction Services Fund	\$0	\$83,400	\$28,600	\$59,000	\$0	\$171,000
(132) Stormwater Fund	\$3,482,100	\$5,146,000	\$4,006,900	\$10,134,900	\$7,501,400	\$30,271,300
(133) Local Option Sales Tax (LOST) Fund	\$16,868,800	\$14,257,900	\$9,818,500	\$9,079,100	\$13,018,800	\$63,043,100
(134) ARP COVID Recovery Fund	\$11,928,000	\$0	\$0	\$0	\$0	\$11,928,000
(401) Wastewater Operations Fund	\$3,408,200	\$9,578,700	\$2,879,600	\$16,904,100	\$8,837,200	\$41,607,800
(403) Wastewater Connection Fees	\$1,700,000	\$0	\$0	\$5,266,000	\$0	\$6,966,000
(405) Solid Waste Fund	\$2,254,400	\$1,338,300	\$4,517,400	\$3,444,600	\$3,510,000	\$15,064,700
(408) Golf Course Fund	\$180,000	\$52,800	\$0	\$0	\$0	\$232,800
Grand Total	\$46,366,100	\$40,876,700	\$32,449,900	\$51,147,900	\$40,196,800	\$211,037,400

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

Project Summary by Category

Project Type	Project Name	Score	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
American Recovery Plan Act (ARPA) Projects	Additional Funding for Affordable Housing Partners	N/A	\$400,000	\$0	\$0	\$0	\$0
	ARPA Administrative Costs	N/A	\$675,000	\$0	\$0	\$0	\$0
	Central Park Performing Arts Center Renovations	N/A	\$1,818,000	\$0	\$0	\$0	\$0
	Clearwater-Largo Road CRD Plan	N/A	\$200,000	\$0	\$0	\$0	\$0
	Community Homeless Services - Additional Funding	N/A	\$400,000	\$0	\$0	\$0	\$0
	Community Mental Health Services - Additional Funding	N/A	\$400,000	\$0	\$0	\$0	\$0
	Community-Driven Grant Program	N/A	\$200,000	\$0	\$0	\$0	\$0
	Highland Recreation Center Generator	N/A	\$250,000	\$0	\$0	\$0	\$0
	Job Skills Training Program	N/A	\$330,000	\$0	\$0	\$0	\$0
	Land Development Code Update to Support Affordable Housing	N/A	\$330,000	\$0	\$0	\$0	\$0
	Mobile Broadband Access	N/A	\$25,000	\$0	\$0	\$0	\$0
	Neighborhood Park & Public Space Improvements	N/A	\$1,100,000	\$0	\$0	\$0	\$0
	Southwest Pool & Dive Tower Rehabilitation	N/A	\$5,000,000	\$0	\$0	\$0	\$0
	Stormwater Asset Inventory Completion	N/A	\$600,000	\$0	\$0	\$0	\$0
	Sustainability & Resilience Plan	N/A	\$200,000	\$0	\$0	\$0	\$0
American Recovery Plan Act (ARPA) Projects Total		N/A	\$11,928,000	\$0	\$0	\$0	\$0
Facilities Projects	City of Largo Solar Installation Program	2	\$0	\$725,000	\$442,900	\$796,200	\$758,000
	City Wide HVAC Replacements	4	\$36,000	\$358,800	\$588,800	\$45,000	\$142,000
	Elevator Renovations	4	\$204,800	\$0	\$0	\$0	\$0
	Fire Station Reconstruction Program	4	\$7,000,000	\$0	\$0	\$2,100,000	\$7,150,000
	Flooring Replacement, Community Center	2	\$0	\$0	\$100,000	\$250,000	\$50,000
	Highland Family Aquatic Center Improvements	3	\$0	\$0	\$500,000	\$0	\$0
	Horizon West Bay (Mixed Use City Hall + Public Parking Garage)	4	\$3,097,000	\$3,037,000	\$3,037,000	\$3,035,500	\$3,035,000
	Library Chiller Replacement	4	\$740,000	\$0	\$0	\$0	\$0
	Old City Hall Demolition & Site Work	3	\$0	\$553,000	\$2,615,000	\$0	\$0
	Parking Lot Resurfacing, Multiple Sites	4	\$180,000	\$92,000	\$245,000	\$0	\$265,000
	Police Department Chiller Replacement	4	\$0	\$1,142,300	\$0	\$0	\$0
Facilities Projects Total		N/A	\$11,257,800	\$5,908,100	\$7,528,700	\$6,226,700	\$11,400,000

Project Type	Project Name	Score	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Mobility Projects	Annual Pavement Rehabilitation Program	4	\$400,000	\$400,000	\$400,000	\$400,000	\$150,000
	Clearwater/Largo Road Multimodal Improvements	4	\$150,000	\$800,000	\$0	\$0	\$0
	Community Streets - Rosery Rd NE(2) (PC04/PC10)	4	\$0	\$5,142,000	\$0	\$0	\$1,536,000
	Downtown Community Streets - 4th St NW	4	\$1,908,000	\$0	\$0	\$0	\$0
	Neighborhood Roadway – East Rosery Rd (SL02)	4	\$398,900	\$0	\$1,729,800	\$0	\$0
	Neighborhood Roadways - 112TH Ave (TR81)	4	\$0	\$440,000	\$0	\$2,266,000	\$0
	Neighborhood Roadways - 127th Ave N (TR03)	4	\$0	\$3,560,000	\$0	\$0	\$0
	Neighborhood Roadways - 16th St NW (TR26)	4	\$0	\$244,000	\$0	\$1,255,000	\$0
	Neighborhood Roadways - Regina Dr (TR14)	4	\$0	\$0	\$821,000	\$0	\$0
	Neighborhood Roadways - Stratford Dr (TR72)	4	\$572,000	\$0	\$2,648,000	\$0	\$0
	Pavement Work Plan - Wilcox Road to 8th Avenue SW	3	\$0	\$0	\$944,800	\$0	\$4,407,800
	Safe Routes to School Grant - Mildred Helms Elementary School Area	4	\$0	\$0	\$271,000	\$0	\$0
	West Bay Drive Pedestrian Improvements	4	\$0	\$0	\$0	\$0	\$947,000
Mobility Projects Total		N/A	\$3,428,900	\$10,586,000	\$6,814,600	\$3,921,000	\$7,040,800
Recreation Projects	Downtown Largo Placemaking	N/A	\$0	\$70,000	\$475,000	\$0	\$0
	Fencing Replacement, multi-year	4	\$80,000	\$280,000	\$100,000	\$100,000	\$0
	Playground Replacement	4	\$0	\$0	\$50,000	\$2,000,000	\$30,000
	Woodrow Park Area Improvements	2	\$300,000	\$0	\$0	\$0	\$0
Recreation Projects Total		N/A	\$380,000	\$350,000	\$625,000	\$2,100,000	\$30,000
Stormwater Projects	Allens Creek Best Management Practices Implementation	4	\$0	\$0	\$466,000	\$0	\$0
	Alum Replacement Alternative Evaluation	4	\$0	\$0	\$200,000	\$0	\$0
	Annual Stormwater Pipe Replacement Program	4	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
	Church Creek Drainage Improvements Phase II and III	4	\$1,750,000	\$0	\$175,000	\$0	\$0
	Cross Bayou Best Management Practices Intergovernmental Project	4	\$1,334,700	\$1,085,000	\$6,800	\$0	\$0
	Neighborhood Streets – Pocahontas Dr (TR16)	4	\$1,030,000	\$4,611,000	\$0	\$0	\$0
	Stormwater Asset Management Priorities	4	\$624,800	\$464,200	\$270,600	\$6,926,300	\$6,937,700
	Venetian Gardens Drainage Improvements	4	\$1,764,000	\$0	\$0	\$0	\$0
	Yellow Banks Grove and Yachthaven Estates Drainage Improvements	2	\$0	\$0	\$0	\$0	\$170,000
Stormwater Projects Total		N/A	\$6,753,500	\$6,410,200	\$1,368,400	\$7,176,300	\$7,357,700

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

Project Type	Project Name	Score	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Technology Projects	Computer Server Replacement	4	\$150,000	\$120,000	\$300,000	\$260,000	\$150,000
	Enterprise Asset Management Software Replacement	2	\$0	\$0	\$750,000	\$250,000	\$250,000
Technology Projects Total		N/A	\$150,000	\$120,000	\$1,050,000	\$510,000	\$400,000
Vehicles	Community Development Vehicles	4	\$0	\$233,200	\$72,300	\$86,100	\$30,300
	Engineering Services Vehicles	4	\$0	\$27,800	\$127,100	\$88,500	\$30,300
	Environmental Services Vehicles	4	\$527,200	\$366,900	\$977,600	\$242,100	\$905,900
	Fire Rescue Vehicles	4	\$1,292,000	\$543,000	\$3,393,000	\$1,446,000	\$98,100
	IT Vehicles	4	\$0	\$0	\$78,200	\$0	\$0
	Police Vehicles	4	\$1,827,200	\$2,279,600	\$2,510,300	\$2,649,100	\$1,539,700
	Public Works Vehicles	4	\$3,406,200	\$2,905,600	\$6,529,500	\$4,775,900	\$3,648,500
	RPA Vehicles	4	\$228,300	\$186,300	\$480,200	\$507,200	\$415,500
	Solid Waste Vehicles	N/A	\$662,000	\$0	\$0	\$0	\$0
Vehicles Total		N/A	\$7,942,900	\$6,542,400	\$14,168,200	\$9,794,900	\$6,668,300
Wastewater Projects	20th Street SW Sanitary Sewer Siphon Replacement	4	\$0	\$1,700,000	\$0	\$0	\$0
	Clean Water Act No. 1 Priority Lift Station Service Area Inflow & Infiltration Abatement	4	\$0	\$0	\$0	\$300,000	\$2,500,000
	Clean Water Act Priority No. 2 Lift Station Service Area Inflow & Infiltration Abatement	4	\$0	\$0	\$0	\$300,000	\$2,500,000
	Clean Water Act Priority No. 3 Lift Station Service Area Inflow & Infiltration Abatement	4	\$0	\$0	\$0	\$0	\$300,000
	Denitrification Blower Replacement	4	\$0	\$0	\$750,000	\$0	\$0
	Lift Station 24 Force Main Replacement	4	\$0	\$0	\$145,000	\$600,000	\$0
	Lift Station 41 Force Main Replacement	4	\$0	\$0	\$0	\$2,328,000	\$0
	LS 19 & 2 Sub Basin 4 Service Areas I&I Abatement	4	\$175,000	\$1,400,000	\$0	\$0	\$0
	LS 3 Service Area I&I Abatement	4	\$300,000	\$2,500,000	\$0	\$0	\$0
	Pinellas County - West Bay Drive Complete Streets Joint Project Agreement	4	\$0	\$5,360,000	\$0	\$0	\$0
	Solids Processing - Replace Belt Filter Press Equipment	3	\$0	\$0	\$0	\$0	\$2,000,000
	Wastewater Collection System Flow Monitoring	4	\$850,000	\$0	\$0	\$0	\$0
	WWRF Non-Surface Water Effluent Disposal Project	4	\$3,200,000	\$0	\$0	\$17,891,000	\$0
Wastewater Projects Total		N/A	\$4,525,000	\$10,960,000	\$895,000	\$21,419,000	\$7,300,000
Grand Total			\$46,366,100	\$40,876,700	\$32,449,900	\$51,147,900	\$40,196,800

Project Summary by Fund

Fund	Project Name	Score	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
(001) General Fund	City of Largo Solar Installation Program	2	\$0	\$725,000	\$442,900	\$596,200	\$441,000
	City Wide HVAC Replacements	4	\$36,000	\$131,000	\$588,800	\$45,000	\$142,000
	Community Development Vehicles	4	\$0	\$149,800	\$43,700	\$27,100	\$30,300
	Computer Server Replacement	4	\$150,000	\$120,000	\$300,000	\$260,000	\$150,000
	Elevator Renovations	4	\$204,800	\$0	\$0	\$0	\$0
	Engineering Services Vehicles	4	\$0	\$0	\$127,100	\$0	\$0
	Fencing Replacement, multi-year	4	\$80,000	\$280,000	\$100,000	\$100,000	\$0
	Flooring Replacement, Community Center	2	\$0	\$0	\$100,000	\$250,000	\$50,000
	Highland Family Aquatic Center Improvements	3	\$0	\$0	\$500,000	\$0	\$0
	Horizon West Bay (Mixed Use City Hall + Public Parking Garage)	4	\$2,472,000	\$2,412,000	\$2,412,000	\$2,410,500	\$2,410,000
	IT Vehicles	4	\$0	\$0	\$78,200	\$0	\$0
	Library Chiller Replacement	4	\$740,000	\$0	\$0	\$0	\$0
	Old City Hall Demolition & Site Work	3	\$0	\$553,000	\$2,615,000	\$0	\$0
	Parking Lot Resurfacing, Multiple Sites	4	\$0	\$92,000	\$245,000	\$0	\$265,000
	Playground Replacement	4	\$0	\$0	\$50,000	\$0	\$30,000
	Police Vehicles	4	\$50,000	\$55,000	\$50,000	\$105,000	\$55,000
	Public Works Vehicles	4	\$325,500	\$506,300	\$358,000	\$595,200	\$92,100
	RPA Vehicles	4	\$228,300	\$133,500	\$480,200	\$507,200	\$415,500
	(001) General Fund Total	N/A	\$4,286,600	\$5,157,600	\$8,490,900	\$4,896,200	\$4,080,900

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

Fund	Project Name	Score	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
(101) Transportation Impact Fee (TIF) District 7	Community Streets - Rosery Rd NE(2) (PC04/PC10)	4	\$0	\$168,500	\$0	\$0	\$0
	Neighborhood Roadways - Stratford Dr (TR72)	4	\$8,000	\$0	\$0	\$0	\$0
(101) Transportation Impact Fee (TIF) District 7 Total		N/A	\$8,000	\$168,500	\$0	\$0	\$0
(102) Transportation Impact Fee District (TIF) 7A	Downtown Community Streets - 4th St NW	4	\$66,700	\$0	\$0	\$0	\$0
(102) Transportation Impact Fee District (TIF) 7A Total		N/A	\$66,700	\$0	\$0	\$0	\$0
(105) Multimodal Impact Fee District 7	Community Streets - Rosery Rd NE(2) (PC04/PC10)	4	\$0	\$1,030,500	\$0	\$0	\$0
	Downtown Community Streets - 4th St NW	4	\$142,300	\$0	\$0	\$0	\$0
	Neighborhood Roadways - Regina Dr (TR14)	4	\$0	\$0	\$77,000	\$0	\$0
	Neighborhood Roadways - Stratford Dr (TR72)	4	\$0	\$0	\$34,000	\$0	\$0
(105) Multimodal Impact Fee District 7 Total		N/A	\$142,300	\$1,030,500	\$111,000	\$0	\$0
(112) Tree Impact Fee Fund	Community Streets - Rosery Rd NE(2) (PC04/PC10)	4	\$0	\$20,000	\$0	\$0	\$0
	Pinellas County - West Bay Drive Complete Streets Joint Project Agreement	4	\$0	\$99,000	\$0	\$0	\$0
(112) Tree Impact Fee Fund Total		N/A	\$0	\$119,000	\$0	\$0	\$0

Fund	Project Name	Score	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
(120) CDBG Fund	Woodrow Park Area Improvements	2	\$300,000	\$0	\$0	\$0	\$0
(120) CDBG Fund Total		N/A	\$300,000	\$0	\$0	\$0	\$0
(128) West Bay Drive Community Redevelopment District (WBD-CRD) Fund	Clearwater/Largo Road Multimodal Improvements	4	\$150,000	\$800,000	\$0	\$0	\$0
	Downtown Largo Placemaking	N/A	\$0	\$70,000	\$475,000	\$0	\$0
	Horizon West Bay (Mixed Use City Hall + Public Parking Garage)	4	\$625,000	\$625,000	\$625,000	\$625,000	\$625,000
	Pinellas County - West Bay Drive Complete Streets Joint Project Agreement	4	\$0	\$2,184,000	\$0	\$0	\$0
	West Bay Drive Pedestrian Improvements	4	\$0	\$0	\$0	\$0	\$947,000
(128) West Bay Drive Community Redevelopment District (WBD-CRD) Fund Total		N/A	\$775,000	\$3,679,000	\$1,100,000	\$625,000	\$1,572,000
(130) County Gas Tax (CGT) Fund	Annual Pavement Rehabilitation Program	4	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
	Community Streets - Rosery Rd NE(2) (PC04/PC10)	4	\$0	\$0	\$0	\$0	\$1,416,000
	Neighborhood Roadways - 112TH Ave (TR81)	4	\$0	\$115,000	\$0	\$589,000	\$0
	Neighborhood Roadways - Regina Dr (TR14)	4	\$0	\$0	\$572,000	\$0	\$0
	Neighborhood Roadways - Stratford Dr (TR72)	4	\$80,000	\$0	\$375,000	\$0	\$0
	Pavement Work Plan - Wilcox Road to 8th Avenue SW	3	\$0	\$0	\$400,000	\$0	\$0
	Venetian Gardens Drainage Improvements	4	\$736,000	\$0	\$0	\$0	\$0
	Yellow Banks Grove and Yachthaven Estates Drainage Improvements	2	\$0	\$0	\$0	\$0	\$110,500
(130) County Gas Tax (CGT) Fund Total		N/A	\$966,000	\$265,000	\$1,497,000	\$739,000	\$1,676,500
(131) Construction Services Fund	Community Development Vehicles	4	\$0	\$83,400	\$28,600	\$59,000	\$0
(131) Construction Services Fund Total		N/A	\$0	\$83,400	\$28,600	\$59,000	\$0

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

Fund	Project Name	Score	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
(132) Stormwater Fund	Annual Stormwater Pipe Replacement Program	4	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
	Church Creek Drainage Improvements Phase II and III	4	\$0	\$0	\$175,000	\$0	\$0
	Community Streets - Rosery Rd NE(2) (PC04/PC10)	4	\$0	\$1,015,000	\$0	\$0	\$0
	Downtown Community Streets - 4th St NW	4	\$188,000	\$0	\$0	\$0	\$0
	Engineering Services Vehicles	4	\$0	\$27,800	\$0	\$29,500	\$0
	Neighborhood Roadways - 112TH Ave (TR81)	4	\$0	\$325,000	\$0	\$1,677,000	\$0
	Neighborhood Roadways - 127th Ave N (TR03)	4	\$0	\$1,903,000	\$0	\$0	\$0
	Neighborhood Roadways - 16th St NW (TR26)	4	\$0	\$100,000	\$0	\$516,000	\$0
	Neighborhood Roadways - Regina Dr (TR14)	4	\$0	\$0	\$172,000	\$0	\$0
	Neighborhood Roadways - Stratford Dr (TR72)	4	\$313,000	\$0	\$1,448,000	\$0	\$0
	Pavement Work Plan - Wilcox Road to 8th Avenue SW	3	\$0	\$0	\$37,200	\$0	\$207,800
	Public Works Vehicles	4	\$1,488,300	\$1,061,000	\$1,654,100	\$736,100	\$46,400
	Stormwater Asset Management Priorities	4	\$624,800	\$464,200	\$270,600	\$6,926,300	\$6,937,700
	Venetian Gardens Drainage Improvements	4	\$618,000	\$0	\$0	\$0	\$0
	Yellow Banks Grove and Yachthaven Estates Drainage Improvements	2	\$0	\$0	\$0	\$0	\$59,500
(132) Stormwater Fund Total		N/A	\$3,482,100	\$5,146,000	\$4,006,900	\$10,134,900	\$7,501,400

Fund	Project Name	Score	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
(133) Local Option Sales Tax (LOST) Fund							
	Allens Creek Best Management Practices Implementation	4	\$0	\$0	\$466,000	\$0	\$0
	Alum Replacement Alternative Evaluation	4	\$0	\$0	\$200,000	\$0	\$0
	Annual Pavement Rehabilitation Program	4	\$250,000	\$250,000	\$250,000	\$250,000	\$0
	Church Creek Drainage Improvements Phase II and III	4	\$1,750,000	\$0	\$0	\$0	\$0
	Community Streets - Rosery Rd NE(2) (PC04/PC10)	4	\$0	\$2,601,000	\$0	\$0	\$86,000
	Cross Bayou Best Management Practices Intergovernmental Project	4	\$1,334,700	\$1,085,000	\$6,800	\$0	\$0
	Downtown Community Streets - 4th St NW	4	\$1,511,000	\$0	\$0	\$0	\$0
	Fire Rescue Vehicles	4	\$1,292,000	\$543,000	\$3,393,000	\$1,446,000	\$98,100
	Fire Station Reconstruction Program	4	\$7,000,000	\$0	\$0	\$2,100,000	\$7,150,000
	Neighborhood Roadway – East Rosery Rd (SL02)	4	\$398,900	\$0	\$1,729,800	\$0	\$0
	Neighborhood Roadways - 127th Ave N (TR03)	4	\$0	\$1,657,000	\$0	\$0	\$0
	Neighborhood Roadways - 16th St NW (TR26)	4	\$0	\$144,000	\$0	\$739,000	\$0
	Neighborhood Roadways - Stratford Dr (TR72)	4	\$115,000	\$0	\$534,000	\$0	\$0
	Neighborhood Streets – Pocahontas Dr (TR16)	4	\$1,030,000	\$4,611,000	\$0	\$0	\$0
	Pavement Work Plan - Wilcox Road to 8th Avenue SW	3	\$0	\$0	\$507,600	\$0	\$4,200,000
	Playground Replacement	4	\$0	\$0	\$0	\$2,000,000	\$0
	Police Department Chiller Replacement	4	\$0	\$1,142,300	\$0	\$0	\$0
	Police Vehicles	4	\$1,777,200	\$2,224,600	\$2,460,300	\$2,544,100	\$1,484,700
	Safe Routes to School Grant - Mildred Helms Elementary School Area	4	\$0	\$0	\$271,000	\$0	\$0
	Venetian Gardens Drainage Improvements	4	\$410,000	\$0	\$0	\$0	\$0
(133) Local Option Sales Tax (LOST) Fund Total		N/A	\$16,868,800	\$14,257,900	\$9,818,500	\$9,079,100	\$13,018,800

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

Fund	Project Name	Score	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
(134) ARP COVID Recovery Fund	Additional Funding for Affordable Housing Partners	N/A	\$400,000	\$0	\$0	\$0	\$0
	ARPA Administrative Costs	N/A	\$675,000	\$0	\$0	\$0	\$0
	Central Park Performing Arts Center Renovations	N/A	\$1,818,000	\$0	\$0	\$0	\$0
	Clearwater-Largo Road CRD Plan	N/A	\$200,000	\$0	\$0	\$0	\$0
	Community Homeless Services - Additional Funding	N/A	\$400,000	\$0	\$0	\$0	\$0
	Community Mental Health Services - Additional Funding	N/A	\$400,000	\$0	\$0	\$0	\$0
	Community-Driven Grant Program	N/A	\$200,000	\$0	\$0	\$0	\$0
	Highland Recreation Center Generator	N/A	\$250,000	\$0	\$0	\$0	\$0
	Job Skills Training Program	N/A	\$330,000	\$0	\$0	\$0	\$0
	Land Development Code Update to Support Affordable Housing	N/A	\$330,000	\$0	\$0	\$0	\$0
	Mobile Broadband Access	N/A	\$25,000	\$0	\$0	\$0	\$0
	Neighborhood Park & Public Space Improvements	N/A	\$1,100,000	\$0	\$0	\$0	\$0
	Southwest Pool & Dive Tower Rehabilitation	N/A	\$5,000,000	\$0	\$0	\$0	\$0
	Stormwater Asset Inventory Completion	N/A	\$600,000	\$0	\$0	\$0	\$0
	Sustainability & Resilience Plan	N/A	\$200,000	\$0	\$0	\$0	\$0
(134) ARP COVID Recovery Fund Total		N/A	\$11,928,000	\$0	\$0	\$0	\$0

Fund	Project Name	Score	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
(401) Wastewater Operations Fund	20th Street SW Sanitary Sewer Siphon Replacement	4	\$0	\$1,700,000	\$0	\$0	\$0
	City of Largo Solar Installation Program	2	\$0	\$0	\$0	\$200,000	\$317,000
	City Wide HVAC Replacements	4	\$0	\$227,800	\$0	\$0	\$0
	Clean Water Act No. 1 Priority Lift Station Service Area Inflow & Infiltration Abatement	4	\$0	\$0	\$0	\$300,000	\$2,500,000
	Clean Water Act Priority No. 2 Lift Station Service Area Inflow & Infiltration Abatement	4	\$0	\$0	\$0	\$300,000	\$2,500,000
	Clean Water Act Priority No. 3 Lift Station Service Area Inflow & Infiltration Abatement	4	\$0	\$0	\$0	\$0	\$300,000
	Community Streets - Rosery Rd NE(2) (PC04/PC10)	4	\$0	\$307,000	\$0	\$0	\$34,000
	Denitrification Blower Replacement	4	\$0	\$0	\$750,000	\$0	\$0
	Engineering Services Vehicles	4	\$0	\$0	\$0	\$59,000	\$30,300
	Enterprise Asset Management Software Replacement	2	\$0	\$0	\$750,000	\$250,000	\$250,000
	Environmental Services Vehicles	4	\$527,200	\$366,900	\$977,600	\$242,100	\$905,900
	Lift Station 24 Force Main Replacement	4	\$0	\$0	\$145,000	\$600,000	\$0
	Lift Station 41 Force Main Replacement	4	\$0	\$0	\$0	\$2,328,000	\$0
	LS 19 & 2 Sub Basin 4 Service Areas I&I Abatement	4	\$175,000	\$1,400,000	\$0	\$0	\$0
	LS 3 Service Area I&I Abatement	4	\$300,000	\$2,500,000	\$0	\$0	\$0
	Neighborhood Roadways - Stratford Dr (TR72)	4	\$56,000	\$0	\$257,000	\$0	\$0
	Pinellas County - West Bay Drive Complete Streets Joint Project Agreement	4	\$0	\$3,077,000	\$0	\$0	\$0
	Solids Processing - Replace Belt Filter Press Equipment	3	\$0	\$0	\$0	\$0	\$2,000,000
	Wastewater Collection System Flow Monitoring	4	\$850,000	\$0	\$0	\$0	\$0
	WWRF Non-Surface Water Effluent Disposal Project	4	\$1,500,000	\$0	\$0	\$12,625,000	\$0
(401) Wastewater Operations Fund Total		N/A	\$3,408,200	\$9,578,700	\$2,879,600	\$16,904,100	\$8,837,200
(403) Wastewater Connection Fees	WWRF Non-Surface Water Effluent Disposal Project	4	\$1,700,000	\$0	\$0	\$5,266,000	\$0
(403) Wastewater Connection Fees Total		N/A	\$1,700,000	\$0	\$0	\$5,266,000	\$0

FY 2023-2027 CAPITAL IMPROVEMENTS PROGRAM

Fund	Project Name	Score	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
(405) Solid Waste Fund	Public Works Vehicles	4	\$1,592,400	\$1,338,300	\$4,517,400	\$3,444,600	\$3,510,000
	Solid Waste Vehicles	N/A	\$662,000	\$0	\$0	\$0	\$0
(405) Solid Waste Fund Total		N/A	\$2,254,400	\$1,338,300	\$4,517,400	\$3,444,600	\$3,510,000
(408) Golf Course Fund	Parking Lot Resurfacing, Multiple Sites	4	\$180,000	\$0	\$0	\$0	\$0
	RPA Vehicles	4	\$0	\$52,800	\$0	\$0	\$0
(408) Golf Course Fund Total		N/A	\$180,000	\$52,800	\$0	\$0	\$0
Grand Total		N/A	\$46,366,100	\$40,876,700	\$32,449,900	\$51,147,900	\$40,196,800

Unfunded Project Summary

Project Type	Project Title	Score	Project Subtype	Cost Estimate
Facilities Projects	Biosolids Process Improvements and Building Hardening	1		\$12,000,000
	City Logistics Warehouse Construction	1		\$3,000,000
	Library Flooring Renovations	1		\$810,000
	McGough Nature Center Reconstruction	1		\$3,000,000
	Police Communications Center Relocation and Property Enhancements	2		\$900,000
	Southwest Recreation Outdoor Restroom Replacement	-		\$400,000
Mobility Projects	142nd Ave N/16th Ave SW Multimodal Connector	1	Intergovernmental	\$18,000,000
	Community Streets – Tall Pines Dr (SL06)	1		\$1,392,000
	CRD Neighborhood Streets - 10th St NW Extension	1		\$295,000
	Neighborhood Streets – 133rd Avenue North (TR90)	1		\$1,606,000
	Neighborhood Streets – Oakdale Lane (TR19)	1		\$2,097,000
	Neighborhood Streets – Shore Drive (TR43)	1		\$4,307,000
	Neighborhood Streets – Valencia Dr (TR02)	1		\$1,617,000
	Neighborhood Streets – Willowbrook Drive (TR76)	1		\$4,356,000
	Unpaved Alleys	1		\$100,000
	Unpaved Roads	1		\$2,970,000
Recreation Projects	Lake Villa Park Boardwalk	1		\$250,000
	Parkland Acquisition	1		\$2,000,000
	Recreational Trails Projects	1		\$1,500,000
Stormwater Projects	Allen's Creek Basin- Deville Drive Outfall Improvement	1		\$210,000
	Allen's Creek Regional Watershed Management	1		\$740,000
	Clearwater Largo Rd Regional Watershed Management	1		\$350,000
	Starkey Rd Basin Regional Watershed Management	1		\$1,600,000
	Starkey Road Basin- Channel 10 Ditch Outfall Improvement	1		\$600,000
	Stormwater Retrofit - Heather Hills (115th St N)	1		\$550,000
Technology Projects	Enterprise Phone System Evaluation	3		\$450,000
	West Largo Fiber Connectivity	2		\$800,000
Wastewater Projects	Construction of Energy and Solar Audit Recommendations	1		\$750,000
	Interceptor Bypass Lift Station and Force Main	1		\$8,000,000
	Lift Station 30 Elimination	4		\$500,000

DEBT SCHEDULE OVERVIEW

The following tables and graphs contain information on the outstanding debt obligations of the City. Projected debt is added when amortization schedules are developed. All debt uses non-property tax revenue such as sales tax, utility tax, sewer user charges, etc for repayment. The City does not have any general obligation debt which would entail voter approval of a property tax pledge for repayment.

Debt Policy

The State of Florida places no statutory limit on debt obligations. Since the City rarely incurs debt, preferring to fund capital purchases utilizing current revenues or fund balance, the City has not established a debt limit policy. The City has developed a Debt Policy that defines the guidelines for debt issuance. The City has no legal debt limits; however, debt issuance is governed by the City Charter, Sec. 5.06. Debt, which states: "The City Commission shall have the power to authorize by ordinance, the issuance of debt payable from general revenues or otherwise provided by law."

The City defines debt as any form of deferred payment that does not require the use of current, available financial resources to purchase goods or services. Debt includes obligations made by or with: promissory notes, commercial loans, loan pools, bonds, bond anticipation notes, inter-fund loans, capital leases, and other financing arrangements. The City issues debt within the following guidelines:

- The City's debt issuance will be conducted with a clear understanding of the goals, objectives and total costs (issuance, administrative, legal, interest, agent/custodial fees, reserve requirements) of borrowing, including the estimated costs of not borrowing (opportunity costs).
- The City will confine long-term borrowing to capital improvement projects that are relatively large and non-routine in nature.
- The City recognizes that debt issuance results in certain benefits, obligations, and responsibilities to both current and future City stakeholders.
- The City will not issue debt for short-term operating needs; however, this does not preclude the use of debt for short-term operating needs in emergency situations.
- The City will favor issuing special revenue debt and will avoid issuing general obligation debt.
- The City will favor using fixed interest rates and avoid using variable interest rates.
- The City will fully disclose all debt attributes in financial reports and debt prospectuses.
- The City will repay debt within a period not to exceed the expected useful life of related projects.
- The City will amortize debt with relatively level total payments, including principal and interest, so as not to inordinately defer principal repayments to future years.

Bond Rating

In FY 2022, the City received a bond rating prior to the issuance of revenue bonds. The City received a AA rating from Standard and Poor's.

Wastewater State Revolving Loan #3

Type of Debt: Florida State Revolving Fund Loan

Interest Rate: 0.73%

Term: 18 Years

Coverage Ratio: 1.15

Year	Fund	Totals		
	Wastewater	Total Debt Service	Principal	Interest
2023	5,063,533	5,063,533	4,579,449	484,084
2024	5,063,533	5,063,533	4,612,780	450,753
2025	5,063,533	5,063,533	4,646,395	417,138
2026	5,063,533	5,063,533	4,680,296	383,237
2027	5,063,532	5,063,532	4,714,486	349,046
2028	5,063,532	5,063,532	4,748,967	314,565
2029	5,063,533	5,063,533	4,783,743	279,790
2030	5,063,533	5,063,533	4,818,816	244,717
2031	5,063,533	5,063,533	4,854,188	209,345
2032	5,063,532	5,063,532	4,889,863	173,669
2033	5,063,532	5,063,532	4,925,843	137,689
2034	5,063,533	5,063,533	4,962,133	101,400
2035	5,063,532	5,063,532	4,998,733	64,799
2036	5,063,532	5,063,532	5,035,648	27,884
	75,952,989	75,952,989	71,797,738	4,155,251

Wastewater State Revolving Loan #4**Type of Debt:** Florida State Revolving Loan Fund**Interest Rate:** 0.16%**Term:** 20 Years**Coverage Ratio:** 1.15

Year	Fund	Totals		
	Wastewater	Total Debt Service	Principal	Interest
2022	1,723,876	1,723,876	1,644,118	79,758
2023	1,723,876	1,723,876	1,648,066	75,810
2024	3,447,752	3,447,752	1,652,024	71,852
2025	1,723,876	1,723,876	1,655,991	67,885
2026	1,723,876	1,723,876	1,659,968	63,908
2027	1,723,879	1,723,879	1,663,957	59,922
2028	1,725,876	1,725,876	1,669,950	55,926
2029	1,723,875	1,723,875	1,671,955	51,920
2030	1,723,875	1,723,875	1,675,970	47,905
2031	1,723,876	1,723,876	1,679,995	43,881
2032	1,723,875	1,723,875	1,684,029	39,846
2033	1,723,872	1,723,872	1,688,073	35,799
2034	1,723,875	1,723,875	1,692,127	31,748
2035	1,723,876	1,723,876	1,696,191	27,685
2036	1,723,875	1,723,875	1,700,264	23,611
2037	1,723,875	1,723,875	1,704,347	19,528
2038	1,723,875	1,723,875	1,708,440	15,435
2039	1,723,876	1,723,876	1,712,543	11,333
2040	1,723,875	1,723,875	1,716,655	7,220
2041	1,723,876	1,723,876	1,720,778	3,098
	36,203,387	36,203,387	33,645,441	834,070

Enterprise Resource Planning Software Loan

Type of Debt: Bank-Qualified Loan

Interest Rate: 1.18%

Term: 5 Years

Coverage Ratio: 1.25

Year	Fund					Totals		
	General Fund	Wastewater	Solid Waste	Stormwater	Const. Svcs.	Total Debt Service	Principal	Interest
2023	360,954	51,565	51,565	25,782	25,782	515,649	501,422	14,227
2024	360,954	51,565	51,565	25,782	25,782	515,649	507,365	8,284
2025	270,716	38,674	38,674	19,337	19,337	386,737	384,466	2,271
	1,353,578	193,368	193,368	96,684	96,684	1,418,034	1,393,253	24,782

**Totals reflect life of loan; table years reflect remaining payments in the 5-year planning window*

Horizon West Bay Revenue Bonds

Type of Debt: Taxable & Tax-Exempt Capital Improvement Revenue Bonds

Interest Rate: 2.62%

Term: 30 Years

Coverage Ratio: N/A

Year	Fund		Totals		
	West Bay CRA	General Fund	Total Debt Service	Principal	Interest
2022	714,286	1,146,258	1,860,544	605,000	1,255,544
2023	714,286	2,320,741	3,035,027	995,000	2,040,027
2024	714,286	2,320,692	3,034,978	1,005,000	2,029,978
2025	714,286	2,319,536	3,033,822	1,015,000	2,018,822
2026	714,286	2,316,138	3,030,424	1,025,000	2,005,424
2027	714,286	2,319,164	3,033,450	1,065,000	1,968,450
2028	714,286	2,315,914	3,030,200	1,115,000	1,915,200
2029	0	3,034,450	3,034,450	1,175,000	1,859,450
2030	0	3,030,700	3,030,700	1,230,000	1,800,700
2031	0	3,034,200	3,034,200	1,295,000	1,739,200
2032	0	3,034,450	3,034,450	1,360,000	1,674,450
2033	0	3,031,450	3,031,450	1,425,000	1,606,450
2034	0	3,030,200	3,030,200	1,495,000	1,535,200
2035	0	3,030,400	3,030,400	1,555,000	1,475,400
2036	0	3,033,200	3,033,200	1,620,000	1,413,200
2037	0	3,033,400	3,033,400	1,685,000	1,348,400
2038	0	3,031,000	3,031,000	1,750,000	1,281,000
2039	0	3,031,000	3,031,000	1,820,000	1,211,000
2040	0	3,033,200	3,033,200	1,895,000	1,138,200
2041	0	3,032,400	3,032,400	1,970,000	1,062,400
2042	0	3,033,600	3,033,600	2,050,000	983,600
2043	0	3,031,600	3,031,600	2,130,000	901,600
2044	0	3,031,400	3,031,400	2,215,000	816,400
2045	0	3,032,800	3,032,800	2,305,000	727,800
2046	0	3,030,600	3,030,600	2,395,000	635,600
2047	0	3,029,800	3,029,800	2,490,000	539,800
2048	0	3,030,200	3,030,200	2,590,000	440,200
2049	0	3,031,600	3,031,600	2,695,000	336,600
2050	0	3,033,800	3,033,800	2,805,000	228,800
2051	0	3,031,600	3,031,600	2,915,000	116,600
	5,000,000	84,795,495	89,795,494	51,690,000	38,105,494



Funded Projects

**City of Largo, Florida
FY 2023-2027 CIP**



ARPA Projects

City of Largo, Florida
FY 2023-2027 CIP



Highland Recreation Center Generator

Project Number: 142
Project Status: Funded
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: 20 Years
Additional FTEs: -



Strategic Goal:

2.3.2. - Ensure City services are provided during and after an emergency event

Project Description:

After Hurricane Irma, the need was clear for a secondary employee/family shelter. Additionally, due to COVID-19, social distancing has increased the need for shelter space; adding a generator to highland would provide the needed shelter space. The Highland Recreation Center is well suited to serve as a shelter, but does not currently have a generator on site. During initial construction of the facility, the contractor set aside space for emergency power equipment, so this budget amount is for the purchase and installation of a generator.

Strategic Goal Advancement:

Provide additional shelter space in a survivable location for employees/families and/or a community step-down shelter location.

Revisions from Previous Year:

Funded in FY 2022 adopted budget as part of the American Rescue Plan - COVID Recovery Funding projects. The project budget is showing in FY 2023 so that it appears in this report page.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$250,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$250,000	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$250,000	\$0	\$0	\$0	\$0

Job Skills Training Program

Project Number: 277
Project Status: New
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: N/A
Additional FTEs: -

**Strategic Goal:**

1.3.1. - Facilitate access to resources to help residents meet their fundamental needs

Project Description:

This funding allocation was recommended by the Community Recovery Committee in response to immediate needs revealed during the pandemic that are still persisting today. This proposal is to support a non-profit partner whose programs provide depth of support for a smaller number of individuals in order to support longer-term careers (with coaching and mentoring through the first 90 days of employment) rather than short-term employment. The program is designed to build relationships with local manufacturing employers, and identify opportunities to connect local workers with jobs in City Public Works and Environmental Services Departments. Estimated cost would include: 2 Bootcamps each year for 3 years and 3 years of pipeline to City jobs in ES and PW (2022-2024).

Strategic Goal Advancement:

Job losses have been particularly steep among low wage workers, with these workers remaining furthest from recovery as of the end of 2020. This program not only addresses immediate needs created by pandemic-induced economic disruptions, but also aligns with existing City economic development strategies to support the growth and development of industries within the City and provide opportunities for residents to secure stable, better-paying jobs near where they live. This funding allocation would also work toward the Strategic Plan goal of attracting and retaining a high quality work force, something that has been difficult in departments like ES and PW for several years.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$330,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$330,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$330,000	\$0	\$0	\$0	\$0

Community Mental Health Services - Additional Funding

Project Number: 278
Project Status: New
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: N/A
Additional FTEs: -



Strategic Goal:

1.3.1. - Facilitate access to resources to help residents meet their fundamental needs

Project Description:

The Largo Police Department Mental Health Team provides a coordinated, professional and compassionate police response to individuals affected by mental illness and their families. By working collaboratively with partnering agencies, improved outcomes are achieved for individuals affected by mental health issues or suffering a crisis by connecting them to needed services and diverting them away from the criminal justice system whenever possible. The Mental Health Program is comprised of one Police Officer and a civilian partner. The partner is employed by Directions for Living and works directly with the Police Officer on assisting community members experiencing mental health crises. Since the inception of the program in October 2018, the Mental Health Program has successfully helped hundreds on community members in need, and reduced the top 10 calls for Baker Acts by at least 20% each year. Despite these efforts, the community continues to experience an increase in metal health crises. Based on the Community Engagement Campaign, 69% of survey respondents indicated that services to address behavioral healthcare needs increased by the pandemic (e.g. mental health treatment, substance abuse services, hotlines, etc.) were essential or very important. Moreover, the community rated this category in the top three most important funding categories for ARPA spending. As a result, staff is recommending that an allocation of the ARPA funding be designated to address these issues in the Community. Working closely with the City's Mental Health Team, the funding allocation will be developed further and could include specific recommendations such as: additional staffing for the Mental Health Program or financial support to non-profit partners that provide mental health and substance abuse treatment to the community.

Strategic Goal Advancement:

Access to health care, including mental health care and substance abuse care, are essential in the community's work toward ensuring that homelessness is rare, brief and one time, and can also prevent an individual from experiencing homelessness. Increasing financial support for Community Mental Health needs will help ensure that the increased needs experienced as a result of the pandemic have a dedicated funding source.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$400,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$400,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$400,000	\$0	\$0	\$0	\$0

Community Homeless Services - Additional Funding

Project Number: 279
Project Status: New
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: N/A
Additional FTEs: -

**Strategic Goal:**

1.3.1. - Facilitate access to resources to help residents meet their fundamental needs

Project Description:

To address homelessness in our community, in October of 2019, the Largo Police Department formed a Homeless Outreach Team that positions designated officers, working directly with social service professionals, to focus specifically on supporting people experiencing homelessness by connecting them to services whenever possible. Largo's Homeless Outreach Team is supported by an HPO multi-department Advisory Committee that includes Parks, Library, Housing, Administration, Fire Rescue, Public Works, and Community Standards, ensuring that efforts have City-wide support. The Advisory Committee's responsibilities include, but are not limited to: collaborative outreach efforts with a social worker; developing protocol for staff interactions with people with experiencing homelessness; directing individuals to the homeless outreach team for support; working with businesses and residents to prevent and address homelessness concerns; and, Informing resource use and support efforts through data tracking. Since the pandemic, individuals experiencing homelessness in the community have remained an issue for our community. Many supportive services have been overwhelmed with need and are unable to hire staff to meet the demands. This funding allocation, while not specific in detail, could include additional staffing for the Homeless Outreach Program and funding supportive services awarded to non-profit partners.

Strategic Goal Advancement:

75% of the community rated economic aid to households experiencing housing, food or other financial hardships as the most important APRA funding priority. The City has strong partnerships for many wrap-around services to assist individuals experiencing homelessness, and has several dedicated funding sources to help prevent homelessness. This funding allocation would be further developed by the Homeless Outreach Team in a way that fits Largo's role and works towards achieving the goal of making homelessness rare, brief and one-time.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$400,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$400,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$400,000	\$0	\$0	\$0	\$0

Community-Driven Grant Program

Project Number: 280
Project Status: New
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: N/A
Additional FTEs: -



Strategic Goal:

1.3.1. - Facilitate access to resources to help residents meet their fundamental needs

Project Description:

A community-driven grant program would be an exercise in “participatory budgeting”, allowing residents to propose projects or activities and allocate a set amount of funding for their desires and needs. The process would involve public engagement and prioritization to solicit ideas, develop cost estimates, and then prioritize those activities for funding. It would allow residents an opportunity to have a direct role in determining the use of funds. After a workshop with the City Commission in February 2022 to evaluate the use of these funds for community grants and the development of a Resilience Hub, the two projects were consolidated into one project that will have a focus on resilience related enhancements for non-profit community partners. Additional community engagement efforts were conducted in March 2022 to better understand the needs of our non-profit community partners. Further recommendations on the use of this funding allocation are underway and will be presented separately to the City Commission.

Strategic Goal Advancement:

Direct participation in the allocation of funding can strengthen civic engagement for residents by allowing them to learn, see, and experience tangible results from participating in prioritization processes when it comes to City projects and funding.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$200,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$200,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$200,000	\$0	\$0	\$0	\$0

Neighborhood Park & Public Space Improvements

Project Number: 281
Project Status: New
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: Variable
Additional FTEs: -

**Strategic Goal:**

2.2.1. - Facilitate healthy lifestyles by providing recreation spaces (parks, trails, greenways) and programming

Project Description:

This project advances improvements in smaller community parks and recreation facility projects that will improve outdoor recreation spaces that proved essential during the COVID-19 pandemic for residents and will upgrade them for continued enjoyment. Improvements could include: investments in Lake Villa Park; replacement of the McGough Nature Center boardwalk, whose condition is in need of repair; and/or the construction of additional restrooms for Largo Central Park, which sees high demand during both special events and regular daily use. Final project recommendations will be developed when the City Commission formally approves the funding allocation.

Strategic Goal Advancement:

This project advances improvements in smaller community parks and recreation facility projects that will improve outdoor recreation spaces that proved essential during the COVID-19 pandemic for residents and will upgrade them for continued enjoyment. Improvements could include: investments in Lake Villa Park; replacement of the McGough Nature Center boardwalk, whose condition is in need of repair; and/or the construction of additional restrooms for Largo Central Park, which sees high demand during both special events and regular daily use. Final project recommendations will be developed when the City Commission formally approves the funding allocation.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$1,100,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$1,100,000	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$1,100,000	\$0	\$0	\$0	\$0

Central Park Performing Arts Center Renovations

Project Number: 282
Project Status: Funded
Project Driver: Capital Renewal
Project Score: N/A
Estimated Useful Life: 20 Years
Additional FTEs: -



Strategic Goal:

3.2.1. - Provide exceptional and affordable community amenities and city services that enrich quality of life

Project Description:

This project is a multi-year maintenance and renovation project of the Central Park Performing Arts Center. These projects include the painting of the Tonne playhouse, raising the ceiling in the lobby and adding two chandeliers, replacement of the flooring in the playhouse and lobby. Also in this phase is the replacement of the retractable seating system and the emergency generator, which are over 20 years old and has reached its useful life expectancy. This project also includes a consolidated list of HVAC, generator and technology upgrades, and some interior aesthetics updates to support quality sound production.

Strategic Goal Advancement:

Ensure the facility can remain operational and provide an updated Central Park Performing Arts Center facility for patrons.

Revisions from Previous Year:

This project is included in the FY 2022 budget, but is listed in FY 2023 below so that the project cost is shown in this report.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$1,818,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$1,818,000	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$1,818,000	\$0	\$0	\$0	\$0

Southwest Pool & Dive Tower Rehabilitation

Project Number: 283
Project Status: Funded
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: 25 Years
Additional FTEs: -

**Strategic Goal:**

3.2.1. - Provide exceptional and affordable community amenities and city services that enrich quality of life

Project Description:

The Southwest Pool and Dive Tower have significant deferred maintenance that is required to be done to keep the pool operational for another 20+ years. Over the past several years, the City Commission has explored various options for the future use of the Southwest Recreation and Golf Course Sites. Recent direction indicates that the Golf Course will remain operational and the South West Pool and Dive Tower are a community asset desired into the future. During 2021, an architectural analysis was completed on the dive tower, revealing that structural work is required to keep all the platforms safe and operational. Additionally, a leak was discovered in the pool. After an architectural analysis on the pool, it is recommended that the leak be fixed, and the pool receive a variety of necessary renovations (pumps, resurfacing, etc) to remain operational. Additionally, the pool bath house is in need of significant renovations to address mold and ADA compliance issues. The proposed project scope will address all of the identified issues with the dive tower, pool and bath house. Finally, since the facility will have less activity during these renovations, the parking lot reconstruction has been added to the project scope and cost estimates.

Strategic Goal Advancement:

As the only athletic pool in the area and the only Olympic dive tower in the region, the Southwest pool serves as an exceptional community amenity. These renovations will keep the pool and dive tower in operation until the entire complex is replaced in approximately 20 years.

Revisions from Previous Year:

This project is funded in FY 2022 at \$1.4M. After design cost estimates were complete and the analysis of the overall pool condition, the revised cost estimate is \$4.5M. The total cost is listed in FY 2023 below so it appears in this project report.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$5,000,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$500,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$4,500,000	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$5,000,000	\$0	\$0	\$0	\$0

Land Development Code Update to Support Affordable Housing

Project Number: 286
Project Status: New
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: N/A
Additional FTEs: -



Strategic Goal:

1.3.2. - Encourage private investment that allows for upward economic opportunities

Project Description:

Funding for a consultant to review the Community Development Code for opportunities to amend the code to expand naturally occurring and assisted affordable housing units through diversification of housing unit types and rewrite the City's mobile home transition policy.

Strategic Goal Advancement:

While residents were impacted by job closures and reduced hours during the pandemic, rent rates increased at a faster pace from June 2020-May 2021 (8.7% increase in mean rent rates) than it did in the previous 12-month period (2.7% increase) (Zillow Observed Rent Index). Data from the 211 Tampa Bay Cares Dashboard indicated "Housing and Shelter" as a top priority of callers from across Pinellas County and specific zip codes across Largo. Twelve times as many requests related to rent assistance compared to mortgage assistance.

High call volume in Largo zip codes 33756 and 33760 (needs included: rent, utility, adult care)

Revisions from Previous Year:

This was initially funded in the FY 2022 budget. The project budget is listed in FY 2023 below so that it appears in this report.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$330,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$330,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$330,000	\$0	\$0	\$0	\$0

Clearwater-Largo Road CRD Plan

Project Number: 288
Project Status: Funded
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: N/A
Additional FTEs: -

**Strategic Goal:**

1.3.2. - Encourage private investment that allows for upward economic opportunities

Project Description:

This project will procure professional consulting services for the development of a Clearwater-Largo Road Community Redevelopment District (CLR-CRD) Plan. The outcome of this plan will fulfill the City Commission's desire to establish an expanded CLR-CRD District in order to meet the County's requirements to facilitate the tax increment finance district. This is also to fulfill the County Commission's desire to see an updated and expanded plan for this area.

Strategic Goal Advancement:

The establishment of a new CLR-CRD Plan and associated Tax Increment Fund is intended to help generate revitalization, redevelopment, economic development, affordable housing, and generate new taxes that are invested directly into this underserved area of the community.

Revisions from Previous Year:

This project is funded in the FY 2022 Budget. The cost is listed in FY 2023 below so that it appears in this report.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$200,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$200,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$200,000	\$0	\$0	\$0	\$0

Additional Funding for Affordable Housing Partners

Project Number: 289
Project Status: New
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: N/A
Additional FTEs: -



Strategic Goal:

1.3.1. - Facilitate access to resources to help residents meet their fundamental needs

Project Description:

Over the past year, the City Commission has heard several presentations from staff and non-profit partners about the difficulties community members are facing managing the housing spectrum (staying housed, seeking affordable housing, maintaining properties for affordable rentals, etc). This project suggests setting aside ARPA funding for specific solutions that could be further developed by staff at a later time.

Strategic Goal Advancement:

Housing is a basic community need. Any funding allocation that helps community members access housing options will advance this goal.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$400,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$400,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$400,000	\$0	\$0	\$0	\$0

Mobile Broadband Access

Project Number: 291
Project Status: New
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: Variable
Additional FTEs: -

**Strategic Goal:**

1.3.1. - Facilitate access to resources to help residents meet their fundamental needs

Project Description:

This project, recommended by the Community Recovery Committee, would provide new avenues for broadband access to City residents by utilizing existing avenues and new technology. The project would focus on device access and public access through the following programs: 1) utilize the City's already established mobile programming vehicles (RPA and Library) to provide a mobile WiFi access point and access to computers, scanner, and printers for community use; 2) Library lending program of mobile hotspots marketed to communities in greatest need; 3) Extension of WiFi signal outside of Library facility for use outside of library hours (can set use and security parameters). Computer use at the Largo Public Library is strong and this program would enable computer and internet access at flexible locations beyond the Library building. Digital access in Tampa Bay is the lowest in the peer group of cities researched for Regional Equity Report. Several cities across the country have successful programs to model.

Strategic Goal Advancement:

By providing new avenues for computer use, internet access, printing, and other technology services, residents will be able to access important services and meet personal, professional, or educational needs that require internet access.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$25,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$25,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$25,000	\$0	\$0	\$0	\$0

Sustainability & Resilience Plan

Project Number: 293
Project Status: Funded
Project Driver: Strategic Plan
Project Score: N/A
Estimated Useful Life: 5-10 Years
Additional FTEs: -



Strategic Goal:

1.1.6. - Promote a culture of sustainability and conservation within City operations

Project Description:

The primary goal of this project is, in alignment with the Strategic Plan, to develop, implement and maintain a comprehensive strategy to advance sustainability and resilience within both the organization and the community through a collaborative method that reflects the current and future conditions of the City. Empowering the community to actively drive the project process will help to establish a framework for systematic improvements that accurately portrays the true measures that determine individual, neighborhood and community resilience and sustainability. The process of updating this plan is community-led and equity-focused. This helps to ensure that community members who are often not included in traditional processes are prioritized and that the community's needs are valued. Residents, workers, and businesses who are on the frontlines of climate change are key stakeholders, as well as Team Largo subject matter experts.

This project allows the City to examine strengths and vulnerabilities within the community as it relates to several impacts of climate change, such as increasing temperatures and rising seas, as well as several socio-economic factors. It will allow the community to help establish decision-making frameworks for the organization to use when addressing these concerns.

Strategic Goal Advancement:

While this project will broadly support goals from throughout the Strategic Plan, this project will ensure that Team Largo is equipped with the necessary tools to advance sustainability and resilience both within the organization and community. It will provide team members with access to necessary data, software, and decision-making frameworks that will assist in improving the sustainability and resilience of our organization and community.

Revisions from Previous Year:

This project is funded in the FY 2022 Budget. The project cost is listed in FY 2023 below so that it appears in this report.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$200,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$200,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$200,000	\$0	\$0	\$0	\$0

ARPA Community Engagement Platform

Project Number: 304
Project Status: New
Project Driver:
Project Score: N/A
Estimated Useful Life: N/A
Additional FTEs: -

**Strategic Goal:**

3.2.2 - Promote social connections through civic engagement that strengthen neighborhoods and community fabric

Project Description:

This project is accounting for the projected costs of the Community Engagement Platform. The platform is approximately \$20K per year.

Strategic Goal Advancement:**Revisions from Previous Year:**

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$20,000	\$20,000	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$20,000	\$20,000	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(134) ARP COVID Recovery Fund	\$20,000	\$20,000	\$0	\$0	\$0



Facilities Projects

City of Largo, Florida
FY 2023-2027 CIP

Horizon West Bay (Mixed Use City Hall + Public Parking Garage)

Project Number: 1
Project Status: Funded
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 40-50 Years
Additional FTEs: -

**Strategic Goal:**

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

The current City Hall building is 57,740 square feet and is 46 years old. The building has numerous critical needs, including, but not limited to: issues with essential building systems, ADA compliance, energy efficiency, disaster resiliency, structural integrity, and space shortage.

The future of the current City Hall Complex has been under review for many years. Concurrently, the City has been working on efforts to revitalize Downtown. Understanding that the City has limited resources, the City is proposing to reconstruct City Hall Downtown means of achieving multiple strategic goals with one investment (sustainability, public health & safety, and community pride).

The total cost estimate is \$55M, which includes the cost of a public parking garage and land acquisition. The City currently owns land in Downtown and is exploring the most effective combination using either City-owned parcels and/or acquiring privately-owned land for development.

Strategic Goal Advancement:

This project is intended to ensure continuity of City operations in a disaster, improve access to customers and visitors of City Hall and provide additional public parking in Downtown to support local businesses.

Revisions from Previous Year:

Finalized construction costs of approximately \$58,000,000 were encumbered in FY 2022. Bonds were issued and proceeds received for the land acquisition and construction in prior years. Expenditures currently displayed include operational expenses for leasing and property management as well as debt service costs for bond repayment.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$3,097,000	\$3,037,000	\$3,037,000	\$3,035,500	\$3,035,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$62,000	\$2,000	\$2,000	\$500	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Other Expenditures	\$3,035,000	\$3,035,000	\$3,035,000	\$3,035,000	\$3,035,000
Subtotal Total By Fund					
(001) General Fund	\$2,472,000	\$2,412,000	\$2,412,000	\$2,410,500	\$2,410,000
(128) West Bay Drive Community Redevelopment District (WBD-CRD) Fund	\$625,000	\$625,000	\$625,000	\$625,000	\$625,000
Net Total Expenditure	\$3,097,000	\$3,037,000	\$3,037,000	\$3,035,500	\$3,035,000

Fire Station Reconstruction Program

Project Number: 3
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 40-50 Years
Additional FTEs: -

**Strategic Goal:**

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

Fire Station 39 has exceeded its useful life and is in need of a roof replacement and internal renovations. The building has no separate living quarters and has inadequate storage space for the needs of the department. This project will coordinate with county efforts in Rainbow Village. The current building is 5,300 square feet and was constructed in 1979.

Fire Station 38 is the newest of the three stations. The roof and HVAC systems need replacing, the building needs updates for ADA and NFPA standards and living quarters need redesign and reconfiguration. This building has changed due to personnel additions over the last ten years. The current building is 6,500 square feet and was constructed in 1986.

Fire Station 42 requires a new building with better access for apparatus and better separation of living quarters for firefighters. The current building is 5,300 square feet and was constructed in 1978.

Strategic Goal Advancement:

Rebuilding fire stations to provide for effective, modern fire infrastructure for emergency response.

Revisions from Previous Year:

The project timeline has shifted and construction costs have increased based on current market.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$7,000,000	\$0	\$0	\$2,100,000	\$7,150,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$7,000,000	\$0	\$0	\$2,100,000	\$7,150,000
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$7,000,000	\$0	\$0	\$2,100,000	\$7,150,000

Parking Lot Resurfacing, Multiple Sites

Project Number: 11
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 20 Years
Additional FTEs: -



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

This project is a multi-year maintenance project to resurface parking lots at various City facilities. The projects involve complete resurfacing, sealing and striping.

Strategic Goal Advancement:

Parking lots will require ongoing preventive repair and maintenance.

Revisions from Previous Year:

Project has been updated to reflect the parking lot resurfacing cycle.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$180,000	\$92,000	\$245,000	\$0	\$265,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$92,000	\$245,000	\$0	\$265,000
Capital Expenditures	\$180,000	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(001) General Fund	\$0	\$92,000	\$245,000	\$0	\$265,000
(408) Golf Course Fund	\$180,000	\$0	\$0	\$0	\$0

Library Chiller Replacement

Project Number: 143
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 20 Years
Additional FTEs: -

**Strategic Goal:**

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

The Library utilizes two water-cooled chillers to provide chilled water to the various air conditioning systems being operated in the building. These chillers are the original chillers from the time of construction (2005). The Facilities Management HVAC Crew maintains these chillers and they have experienced recurring problems. Both chillers need to be replaced to reduce ongoing maintenance. The replacements are expected to last 20 years.

Strategic Goal Advancement:

Project will reduce annual maintenance for the Library Chillers.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$740,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$740,000	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(001) General Fund	\$740,000	\$0	\$0	\$0	\$0

Elevator Renovations

Project Number: 144
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 10 Years
Additional FTEs: -



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

Elevators at City Hall, the Police building, EOC, Highland Recreation Center, and Largo Public Library require renovations. The issues include water accumulation in the bottom of an elevator, slow speed of the elevators, inability to access elevators during a power outage, and buttons not properly lighting up. This project aims to repair the issues at these buildings over the next five years to ensure proper functioning of the elevators.

Strategic Goal Advancement:

Improved and more reliable elevator service for visitors to City facilities.

Revisions from Previous Year:

Removed the City Hall elevator repairs in FY 2023 due to the City Hall replacement project.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$204,800	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$204,800	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(001) General Fund	\$204,800	\$0	\$0	\$0	\$0

City of Largo Solar Installation Program

Project Number: 244
Project Status: Funded
Project Driver: Strategic Plan
Project Score: 2
Estimated Useful Life: 20-25 years
Additional FTEs: -

**Strategic Goal:**

1.1.6. - Promote a culture of sustainability and conservation within City operations

Project Description:

To meet the 2035 goal, annual solar projects will be established with both funded and, over time, a backlog of unfunded projects aiming for a 7.7 percent average reduction per year of electricity drawn from fossil fuels. The first five years of this program include:

FY 2024 – The Largo Public Library is going to need a roof replacement. By 2024 the two sections of that room (flat and sloped roof areas) will be coming up on its 20-year-old industry-standard life expectancy. It would be best to get this done before the roof has major catastrophic issues.

FY 2025 – After the Largo Public Library roof is replaced, this 150 KW solar system will be added to the Library roof.

FY 2026 – In Public Works, The Streets and Stormwater building will need to be retrofitted as per the results of our annual roofing inspection. While retrofitting, the roof vendor would also look to add a 150 KW solar system. The Environmental Services Warehouse Solar Array would also occur in this year.

FY 2027 – Fire Station 41's roofing system has held up well over the past 10 years. Upon recent inspection, the contractor has recommended that in approximately 2026 the roof coating will need to be redone. The roof coating period would provide the City of Largo with the opportunity to also install the 100KW solar array at Fire Station 41. In addition to the suggested renovations on Fire Station 41 in FY 2026, the installation of a parking lot solar array and vehicle charging station is also proposed.

Strategic Goal Advancement:

A comprehensive solar installation program coupled with an energy reduction program will optimize the outcome to meet the City's 2035 goal.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$725,000	\$442,900	\$796,200	\$758,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$725,000	\$442,900	\$796,200	\$758,000
Subtotal Total By Fund					
(001) General Fund	\$0	\$725,000	\$442,900	\$596,200	\$441,000
(401) Wastewater Operations Fund	\$0	\$0	\$0	\$200,000	\$317,000

Old City Hall Demolition & Site Work

Project Number: 250
Project Status: New
Project Driver: Capital Renewal
Project Score: 3
Estimated Useful Life: N/A
Additional FTEs: -



Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

This project consists of the decommissioning, demolition and disposal of old City Hall. A new City Hall will be constructed as identified in CIP Project Number 1: Municipal Center and Parking Garage. In order to make the Police Department property autonomous, a few changes will need to occur. The Demolition includes lead and asbestos surveys as well as design and construction. The Chiller Plant will need to be addressed. Police Department building rehabilitation is necessary. There is a need for sanitary sewer collection system, electric/potable/ reclaimed water and stormwater outfall realignment. Boundary survey costs are included in the estimate along with re-plat costs.

Strategic Goal Advancement:

Proper disposition is necessary now that old City Hall has reached the end of its life expectancy.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$553,000	\$1,985,000	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$153,000	\$0	\$0	\$0
Capital Expenditures	\$0	\$400,000	\$1,985,000	\$0	\$0
Subtotal Total By Fund					
(001) General Fund	\$0	\$553,000	\$2,615,000	\$0	\$0

Flooring Replacement, Community Center

Project Number: 253
Project Status: New
Project Driver: Capital Renewal
Project Score: 2
Estimated Useful Life: 10-15 years
Additional FTEs: -

**Strategic Goal:**

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

This project is to replace the majority of the flooring at the community center. The facility is 11 years old, and the flooring is showing its age. The following rooms are currently identified for replacement, in priority order:

1) The floors in Studios A, B, and C are the same material. This flooring is beginning to separate from the walls and at the seams. The floors have been repaired, however, the separation continues to make wider gaps creating trip hazards. Those rooms are used for the dance program, further increasing the safety hazards of the floors. Estimated cost of replacing the mondo floors is \$100,000 for the three rooms.

2) The Ballroom floor is the largest project. The flooring has been repaired in areas where moisture damaged the flooring. It has also been re-sealed and polished. However, there are still divots in the wood floor that can cause trip hazards. The estimated cost to replace this flooring is \$250,000.

3) The carpeting in Room D, the card room and the game room is also wearing from age. The estimated cost is \$50,000.

Strategic Goal Advancement:

Much of the flooring at the Community Center is approaching the end of its life cycle or is worn to a point that can cause trip hazards. The replacement will be an investment in a beautiful, state of the art facility that will continue to be a source of pride for the community.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$100,000	\$250,000	\$50,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$100,000	\$250,000	\$50,000
Subtotal Total By Fund					
(001) General Fund	\$0	\$0	\$100,000	\$250,000	\$50,000

Highland Family Aquatic Center Improvements

Project Number: 256
Project Status: New
Project Driver: Capital Renewal
Project Score: 3
Estimated Useful Life: 20 years
Additional FTEs: -



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

The Highland Family Aquatic Center is 20 years old and the lap pool and slides platform were installed in 2005. Much of the infrastructure of the facility has reached the end of its life cycle and is in need of replacement or major renovations. The project includes resurfacing of the lap pool; there are cracked and peeling areas. The renovations of slide platforms to replace broken and loose railings and rusty screws will be included. The slides will be sandblasted and repainted. Another goal is to replace the corkscrew slide and resurface the speed slide. There will also be a major renovation or replacement of the cool deck to fix cracking and chipping.

Strategic Goal Advancement:

The project is a major repair and maintenance item to maintain the City Asset in safe condition and to continue to appeal to residents and visitors.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$500,000	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$500,000	\$0	\$0
Subtotal Total By Fund					
(001) General Fund	\$0	\$0	\$500,000	\$0	\$0

City Wide HVAC Replacements

Project Number:	261
Project Status:	New
Project Driver:	Performance/Cost Improvement
Project Score:	4
Estimated Useful Life:	10 years per system.
Additional FTEs:	-

**Strategic Goal:**

1.2.1. - Exercise strategic financial decision-making that preserves long-term financial health

Project Description:

The Public Works Department would like to assist with planned HVAC system replacements. With industry standards giving approximately 10 years of useful life expectancy on the City's HVAC equipment, this process will help in planning for replacing systems when repairing becomes more costly and less efficient. The project outlines a five-year prioritization of HVAC system replacements. In FY 23, the Historic Feed Store building containing a 10-ton air handler with two 5-ton condensers system replacement for a projected total cost of \$36,000 will be replaced. In FY 24, the Environmental Services Administration HVAC system containing two 20-ton condensing units and two 20-ton air handler units will be replaced, with a total estimated cost of \$227,800. Also expected to be replaced is the CPPAC 120 ton chiller unit. This unit has reached the end of its useful life. The unit is covered in rust. This unit is prioritized because it is a storm shelter. This unit should be replaced before catastrophic failure occurs. In FY 25, the Highland Complex needs two 130-ton Chiller units replaced, with an estimated cost of \$333,000. This unit exceeds its useful life expectancy and multiple rust spots on the compressors have to be sanded down and painted in an attempt to prevent the spread. The building is also in need of five air handler unit replacements. Best practice is to change out both systems when it is needed, to maintain the efficiency of the system. The five air handlers cost an estimated \$255,800. In FY 26, the Highland Family Aquatics Center HVAC system will need to be replaced. This unit has one air handler unit (AHU) and two CPAC units. The total estimated cost is \$45,000. In FY 27, the Emergency Operations Center HVAC system needs to be replaced. This includes a 10-ton Outside air system, 20-ton split system Air Handler, and two Condensers, costing approximately \$142,000.

Strategic Goal Advancement:

If this plan is approved, Public Works will begin systematically replacing outdated HVAC equipment being in FY23. Each year Public Works would like to have 1-3 building systems replaced.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$36,000	\$358,800	\$588,800	\$45,000	\$142,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$36,000	\$358,800	\$588,800	\$45,000	\$142,000
Subtotal Total By Fund					
(001) General Fund	\$36,000	\$131,000	\$588,800	\$45,000	\$142,000
(401) Wastewater Operations Fund	\$0	\$227,800	\$0	\$0	\$0

Police Department Chiller Replacement

Project Number: 300
Project Status: New
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: N/A
Additional FTEs: -



Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

With Horizon on West Bay finally coming to fruition we are going to need to have the Chillers for the Police Department down sized. We will need to reduce the size of the chillers that were cooling the old city hall and PD from two 240-ton units to two 75-ton units. Cost estimate also includes the cutting off and capping of old mechanical, plumbing, electrical, low voltage systems and fire safety. With completion of the engineered evaluation and space evaluation of the Police department, the city will be looking at a total cost of approximately \$964,000 in 2022. For inflation and contingency, the budget should be increased 10% for each line item, with an additional 5% contingency. This would bring the grand total to approximately \$1,142,300.

Strategic Goal Advancement:

This goal will be achieved by down-sizing the system to the proper size to support the Police Department building.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$1,142,300	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$1,142,300	\$0	\$0	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$0	\$1,142,300	\$0	\$0	\$0

The cover features a background image of a cobblestone path leading towards a house, with a large orange abstract shape in the foreground. A white circle with an orange border is centered on the page, containing the title and subtitle. The title 'Mobility Projects' is in a large, bold, dark blue font. The subtitle 'City of Largo, Florida' and 'FY 2023-2027 CIP' are in a smaller, bold, dark blue font, separated by a thin orange horizontal line.

Mobility Projects

City of Largo, Florida
FY 2023-2027 CIP

Neighborhood Roadways - 127th Ave N (TR03)

Project Number: 27
Project Status: Funded
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 25 Years
Additional FTEs: -



Strategic Goal:

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Paving group TR03 consists of 1.27 miles of scheduled pavement improvements. The project scope includes sidewalk repair, underdrain, stormwater infrastructure and water quality improvements. Stormwater improvements are the primary driver of the project. Pavement work consists of major rehabilitation/reconstruction.

Strategic Goal Advancement:

The pavement improvements will extend or restore the service life of the City's roadways and increase driver safety and comfort. Drainage improvements will address current flooding and water quality standards. Sidewalk repairs will improve pedestrian safety and mobility.

Revisions from Previous Year:

Funding constraints led to construction being deferred to FY 24

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$3,560,000	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$3,560,000	\$0	\$0	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$0	\$1,657,000	\$0	\$0	\$0
(132) Stormwater Fund	\$0	\$1,903,000	\$0	\$0	\$0

Neighborhood Roadways - Stratford Dr (TR72)

Project Number: 28
Project Status: Funded
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 25 Years
Additional FTEs: -

**Strategic Goal:**

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Paving group TR72 consists of 1.12 miles of scheduled pavement improvements. The project scope includes sidewalk repair, underdrain, stormwater infrastructure, and water quality improvements. Stormwater improvements are the primary driver of this project, with pavement improvement consisting of minor rehabilitation and preventive maintenance.

Strategic Goal Advancement:

The pavement improvements will extend or restore the service life of the City's roadways and increase driver safety and comfort. Drainage improvements will address current flooding and water quality standards. Sidewalk repairs will improve pedestrian safety and mobility.

Revisions from Previous Year:

The FY 2023 change request updates the budget for the Neighborhood Roadways - Stratford Dr (TR72) project.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$572,000	\$0	\$2,648,000	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$572,000	\$0	\$2,648,000	\$0	\$0
Subtotal Total By Fund					
(130) County Gas Tax (CGT) Fund	\$80,000	\$0	\$375,000	\$0	\$0
(133) Local Option Sales Tax (LOST) Fund	\$115,000	\$0	\$534,000	\$0	\$0
(101) Transportation Impact Fee (TIF) District 7	\$8,000	\$0	\$0	\$0	\$0
(401) Wastewater Operations Fund	\$56,000	\$0	\$257,000	\$0	\$0
(132) Stormwater Fund	\$313,000	\$0	\$1,448,000	\$0	\$0

Neighborhood Roadways - 16th St NW (TR26)

Project Number: 30
Project Status: Funded
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 25 Years
Additional FTEs: -



Strategic Goal:

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Paving group TR26 consists of 0.83 miles of scheduled pavement improvements. The project scope includes sidewalk repair, stormwater infrastructure and water quality improvements.

Strategic Goal Advancement:

The pavement improvements will extend or restore the service life of the City's roadways and increase driver safety and comfort. Drainage improvements will address current flooding and water quality standards. Sidewalk repairs will improve pedestrian safety and mobility.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$244,000	\$0	\$1,255,000	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$244,000	\$0	\$1,255,000	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$0	\$144,000	\$0	\$739,000	\$0
(132) Stormwater Fund	\$0	\$100,000	\$0	\$516,000	\$0

Downtown Community Streets - 4th St NW

Project Number:	32
Project Status:	Funded
Project Driver:	Strategic Plan
Project Score:	4
Estimated Useful Life:	100 Years
Additional FTEs:	-

**Strategic Goal:**

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Multimodal improvements to the 4th Street NW corridor were ranked among the highest priorities in the Downtown Largo Multimodal Plan (January 2011). The Downtown Multimodal Plan is the framework for improving quality of life in Downtown Largo through a paradigm shift that takes people out of their personal automobiles and allows them to safely travel by foot, bicycle, or transit throughout the area. The goals of the Multimodal Plan not only maximize Largo's investments in the transportation system to satisfy future needs, but also make the Plan achievable, representing how the community wants to move forward. Goals of the plan:

- Provide increased transportation capacity through multimodal improvements
- Provide a prioritized list of multimodal transportation needs that support the development and redevelopment goals of the Strategic Plan
- Build upon the Community Streets system with new connections that promote bicycle and pedestrian travel
- Identify public transit needs that promote ridership with efficient and convenient service
- Identify multimodal transportation needs that both promote and support transit oriented development
- Identify steps to implement and fund recommendations over time
- Use public comments to generate multimodal strategies

This project has been programmed to coordinate with the planned City Hall project. It includes upgrading substandard sidewalk sections and filling sidewalk gaps, creating a shared bike lane along the corridor, and upgrading intersection treatments to improve safety for bicyclists and pedestrians from West Bay Drive to Rosery Road. A multi-use path (bicycle and pedestrian use only) will be constructed along the corridor from 8th Avenue NW to Rosery Road.

Strategic Goal Advancement:

Creation of continuous sidewalk, intersection safety improvements, and signage and street marking for bicyclists improves the Downtown multimodal network by making the community feel safer walking and cycling between West Bay Drive and Rosery Road. Improvements also develop the multimodal network by providing access to Pinellas Trail connections via 4th Avenue NW, 8th Avenue NW, and Rosery Road. The project includes signalization improvements at West Bay Drive

Revisions from Previous Year:

The FY 2023 change request increases the construction budget for widening 4th St NW from West Bay Drive to 1st Ave NW. The added budget to underground electric and telecom utilities on the east side of 4th St from West Bay Drive to 1st Ave NW is also included in the request.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$1,908,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$1,908,000	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$1,511,000	\$0	\$0	\$0	\$0
(102) Transportation Impact Fee District (TIF) 7A	\$66,700	\$0	\$0	\$0	\$0
(132) Stormwater Fund	\$188,000	\$0	\$0	\$0	\$0
(105) Multimodal Impact Fee District 7	\$142,300	\$0	\$0	\$0	\$0

Community Streets - Rosery Rd NE(2) (PC04/PC10)

Project Number:	118
Project Status:	Funded Grant-seeking/eligible
Project Driver:	Strategic Plan
Project Score:	4
Estimated Useful Life:	25 Years
Additional FTEs:	-

**Strategic Goal:**

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

The City has two goals for the Community Street Network: improving community streets to provide safe and efficient routes from neighborhoods to local destinations; and accommodating growth by improving mobility for all users, especially pedestrians and bicyclists, within constrained rights-of-way that cannot be expanded to accommodate additional automobiles. Paving groups PC04 and PC10 consists of 0.83 miles of scheduled pavement improvements. The project scope includes pedestrian, sidewalk, urban trail, stormwater infrastructure improvements. Stormwater and multi-modal improvements are a primary driver of this project. The scope of pavement work involves preventative maintenance and rehabilitation.

Strategic Goal Advancement:

Investments in pedestrian and bicycle improvements along these roadways will not only serve to expand transportation options for residents of the City, but also will serve to reduce the number of bicycle and pedestrian-related accidents that occur along these streets. Improvements to the pavement, stormwater and wastewater infrastructure will preserve or restore level of service.

Revisions from Previous Year:

(1) Eliminate storm drainage pipe replacement (2) Changed from bike lanes to 10 ft wide multi-use path (3) Eliminated curb & gutter on the north side (4) Added four 12 x 200 ft raised, vegetated medians

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$5,142,000	\$0	\$0	\$1,536,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$5,142,000	\$0	\$0	\$1,536,000
Subtotal Total By Fund					
(130) County Gas Tax (CGT) Fund	\$0	\$0	\$0	\$0	\$1,416,000
(105) Multimodal Impact Fee District 7	\$0	\$1,030,500	\$0	\$0	\$0
(401) Wastewater Operations Fund	\$0	\$307,000	\$0	\$0	\$34,000
(133) Local Option Sales Tax (LOST) Fund	\$0	\$2,601,000	\$0	\$0	\$86,000
(132) Stormwater Fund	\$0	\$1,015,000	\$0	\$0	\$0
(112) Tree Impact Fee Fund	\$0	\$20,000	\$0	\$0	\$0
(101) Transportation Impact Fee (TIF) District 7	\$0	\$168,500	\$0	\$0	\$0

Neighborhood Roadways - Regina Dr (TR14)

Project Number: 126
Project Status: Funded
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 25 Years
Additional FTEs: -

**Strategic Goal:**

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Paving group TR14 consists of 1.18 miles of scheduled pavement improvements. The project scope includes sidewalk repairs, sewer/stormwater infrastructure improvements, and water quality improvements.

Strategic Goal Advancement:

The pavement improvements will extend or restore the service life of the City's roadways and increase driver safety and comfort. Drainage improvements will address current flooding and water quality standards. Sidewalk repairs will improve pedestrian safety and mobility.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$821,000	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$821,000	\$0	\$0
Subtotal Total By Fund					
(130) County Gas Tax (CGT) Fund	\$0	\$0	\$572,000	\$0	\$0
(132) Stormwater Fund	\$0	\$0	\$172,000	\$0	\$0
(105) Multimodal Impact Fee District 7	\$0	\$0	\$77,000	\$0	\$0

Neighborhood Roadways - 112TH Ave (TR81)

Project Number: 127
Project Status: Funded
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 25 Years
Additional FTEs: -



Strategic Goal:

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Paving group TR81 consists of 1.43 miles of scheduled pavement improvements. The project scope includes sidewalk repair, underdrain, stormwater infrastructure and water quality improvements. Stormwater improvements are the primary driver of this project, with pavement improvement consisting of minor rehabilitation and preventive maintenance.

Strategic Goal Advancement:

The pavement improvements will extend or restore the service life of the City's roadways and increase driver safety and comfort. Drainage improvements will address current flooding and water quality standards. Sidewalk repairs will improve pedestrian safety and mobility.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$440,000	\$0	\$2,266,000	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$440,000	\$0	\$2,266,000	\$0
Subtotal Total By Fund					
(130) County Gas Tax (CGT) Fund	\$0	\$115,000	\$0	\$589,000	\$0
(132) Stormwater Fund	\$0	\$325,000	\$0	\$1,677,000	\$0

Neighborhood Roadway – East Rosery Rd (SL02)

Project Number: 155
Project Status: Funded
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 20 Years
Additional FTEs: -

**Strategic Goal:**

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Paving group SL02 is located within a residential low density neighborhood with Eagle Lake County Park located at the western terminus. SL02 consists of 0.48 miles of scheduled pavement improvements. The SL02 area includes East Rosery Road from Keene Road to Roberta Street. The project scope includes pavement, pedestrian, and bicycle infrastructure improvements. Multimodal and ADA improvements will be evaluated and included with this project.

Strategic Goal Advancement:

Pavement improvements will extend or restore the service life of the City's roadway and increase driver safety and comfort. Investments in pedestrian and bicycle improvements along these roadways will not only serve to expand transportation options for residents of the City, but also will serve to reduce the number of bicycle and pedestrian-related accidents that occur along these streets. Sidewalk repairs will meet current ADA standards and will improve pedestrian safety and mobility. Additionally, multi-modal improvements will fill in sidewalk gaps on both sides of East Rosery Road per the City's Multi-Modal plan and improve bicyclist safety and mobility.

Revisions from Previous Year:

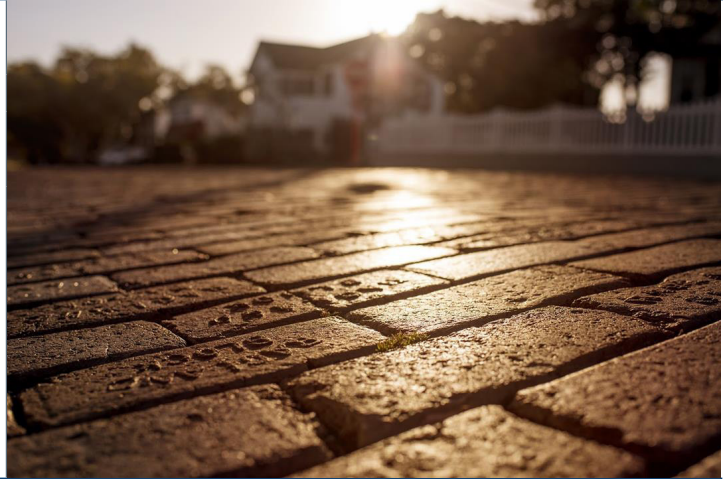
The FY 2023 change request updates the budget for the Neighborhood Roadways - East Rosery Rd (SL02) to meet current ADA standards and will improve pedestrian safety and mobility.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$398,900	\$0	\$1,729,800	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$398,900	\$0	\$1,729,800	\$0	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$398,900	\$0	\$1,729,800	\$0	\$0

Annual Pavement Rehabilitation Program

Project Number: 173
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: Invest in Quality Public Infrastructure
Additional FTEs: -



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

The City of Largo's Pavement Management Program includes the policies, practices and resources used to provide the community with over 280 lane miles of safe roadway driving surfaces. The City's roadway pavement surfaces are a vital community asset with a total replacement value of over \$50 million. The City utilizes comprehensive asset management strategies to preserve and rehabilitate pavement surfaces. The focus of comprehensive asset management is to optimize the life cycle costs (purchase, operation, maintenance, replacement and disposal) of the capital assets while achieving the desired level of service. The scope of these projects may include pavement improvements, repairs to sidewalk, ADA curb ramps, stormwater and wastewater infrastructure, and traffic and safety improvements to address speeding, parking, volume, and cut-through traffic.

Strategic Goal Advancement:

Pavement improvements will extend the service life of the City's roadway and increase driver safety and comfort. Sidewalk repairs will meet current ADA standards and will improve pedestrian safety and mobility.

Revisions from Previous Year:

Funding has been added for 5th year.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$400,000	\$400,000	\$400,000	\$400,000	\$150,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Capital Expenditures	\$250,000	\$250,000	\$250,000	\$250,000	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$250,000	\$250,000	\$250,000	\$250,000	\$0
(130) County Gas Tax (CGT) Fund	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000

Clearwater/Largo Road Multimodal Improvements

Project Number: 192
Project Status: Funded
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 25 Years
Additional FTEs: -

**Strategic Goal:**

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

This item is identified in the 2009 West Bay Drive Community Redevelopment District Plan, Capital Improvements section. Retrofit the roadway between Clearwater-Largo Road from West Bay Drive to 4th Ave SW with median islands, streetscape and pedestrian crossing improvements similar to the completed northern CLR segment. This project has been moved up in prioritization as a result of the Downtown Connectivity Strategic Plan Project.

Strategic Goal Advancement:

This segment of the corridor would see enhanced pedestrian facilities to enhance multi-modal connectivity in the downtown core.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$150,000	\$800,000	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$150,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$800,000	\$0	\$0	\$0
Subtotal Total By Fund					
(128) West Bay Drive Community Redevelopment District (WBD-CRD) Fund	\$150,000	\$800,000	\$0	\$0	\$0

Safe Routes to School Grant - Mildred Helms Elementary School Area

Project Number: 214
Project Status: Funded Grant-seeking/eligible
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 30 Years
Additional FTEs: -



Strategic Goal:

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Safe Routes to School (SRTS) is a federally funded competitive grant program administered by the Florida Department of Transportation which aims to encourage more walking and biking to school by improving safety. Safe Routes to School is a comprehensive program that includes infrastructure improvements and safety education. The City's Sidewalk Master Plan contributes to the strategic plan principle of improving community connectivity, with school connectivity as a high priority. Staff reached out to three elementary schools in the City where many sidewalk gaps exist in close proximity to each school. Mildred Helms Elementary School was the most responsive and has been selected as the pilot SRTS partner school. This project aligns with the City's plan to revitalize downtown and improving pedestrian connectivity within the City's Community Redevelopment Districts. Scope of work, which may include sidewalk installation, new or upgraded marked crosswalks, or flashing beacons, will be determined through the SRTS collaboration process with school safety committees, neighbors, students, and parents. Eligible projects must be located within two miles from the school and be located within the public right-of-way.

The project cost will be determined upon scope development during the evaluation and design phase. The SRTS program offers up to 100% funding reimbursement for construction activities. The call for applications is from September 1 to December 31 each year, with plans to submit the Mildred Helms application in 2020. SRTS projects awarded are anticipated to receive grant funding approximately five years out, at the earliest.

Strategic Goal Advancement:

It provides a safe route for students to walk or bicycle to school

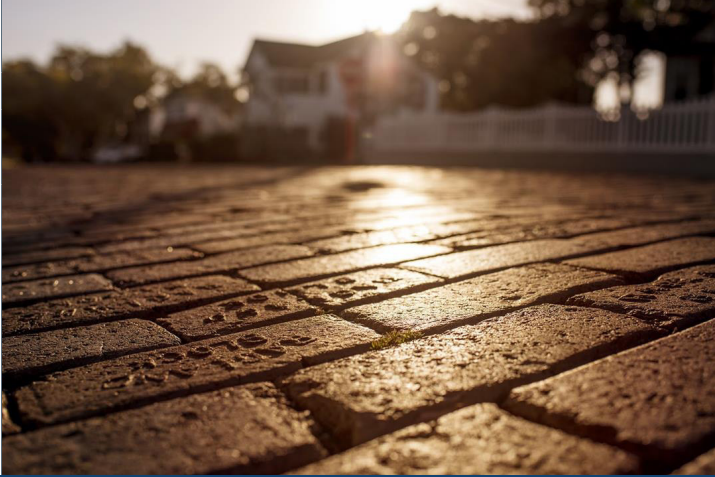
Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$271,000	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$271,000	\$0	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$0	\$0	\$271,000	\$0	\$0

Pavement Work Plan - Wilcox Road to 8th Avenue SW	
Project Number:	271
Project Status:	New
Project Driver:	Strategic Plan
Project Score:	3
Estimated Useful Life:	25 years
Additional FTEs:	-


Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

This project optimizes the City's lifecycle investment in its \$217 million, 134-mile network of asphalt roads by applying the most cost-effective and life-prolonging treatments based on pavement age and condition.

A pavement deterioration curve is flat for the first 7-10 years from new pavement. The most cost-effective (\$8/SY) treatment is applied during this interval. Treatments that extend road life can also be cost-effectively (\$29/SY for mill & resurface, compared to reconstruction at \$125/SY) applied to pavement in the 10-20 year interval, subject to pavement condition. The US Army Corps of Engineers' PAVER program, which applies these principles, was used to create a 10 year Work Plan that optimizes the City's investment in its pavement network. FY 2027 is the first year of the Work Plan and includes 3.9 miles of roadway improvements (2.8 miles of local and 1.1 miles of arterial/collector) in southwest Largo, from Wilcox Road to 8th Avenue SW and from Trotter Road to Clearwater Harbor. The Work Plan includes the Mill Pond subdivision south of Wilcox Road but does not include Gladys St nor the Pocahontas pavement group, programmed for reconstruction in FY 2022 and 2024, respectively. Treatments include 1.9 miles of mill and resurface, 1.9 miles of full-depth reclamation, 0.1-mile reconstruction, and sidewalk ADA improvements at intersections.

Strategic Goal Advancement:

The project prioritizes treatments that most cost-effectively extend pavement life.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$944,800	\$0	\$4,407,800
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$944,800	\$0	\$4,407,800
Subtotal Total By Fund					
(130) County Gas Tax (CGT) Fund	\$0	\$0	\$400,000	\$0	\$0
(133) Local Option Sales Tax (LOST) Fund	\$0	\$0	\$507,600	\$0	\$4,200,000
(132) Stormwater Fund	\$0	\$0	\$37,200	\$0	\$207,800

West Bay Drive Pedestrian Improvements

Project Number: 274
Project Status: New
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 30-50 Years
Additional FTEs: -



Strategic Goal:

3.1.3. - Create connections between downtown Largo and employment, education, and recreational hubs that promote the area as one district

Project Description:

Design and construction of pedestrian safety and mobility improvements in the West Bay Drive Community Redevelopment District. Improvements are in addition to the Complete Street Project on West Bay Drive and would include:

- 14th St/West Bay Dr Pedestrian Crossing Improvements (est. \$75,000)
- Publix Center Pedestrian Crossing Improvements (est. \$55,000)
- Clearwater-Largo Rd/West Bay Dr Crossing Improvements (est. \$162,000)
- 4th St/West Bay Dr Crossing Improvements: (est. \$75,000)
- Pedestrian-scale Streetlights in the Medical Arts District (est. \$330,000)
- Sidewalk/ADA improvements in the Medical Arts District (\$250,000)

These capital projects were committed to Pinellas County as part of the 2015 West Bay Dr. CRA Mid-Plan Review.

Strategic Goal Advancement:

These improvements focus specifically on pedestrian safety and improved accessibility from the downtown shopping areas, employers and residential neighborhoods.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$0	\$0	\$947,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$947,000
Subtotal Total By Fund					
(128) West Bay Drive Community Redevelopment District (WBD-CRD) Fund	\$0	\$0	\$0	\$0	\$947,000



Recreation Projects

**City of Largo, Florida
FY 2023-2027 CIP**



Fencing Replacement, multi-year

Project Number: 42
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 15-20 Years
Additional FTEs: -



Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

Many of the facilities for the Recreation, Parks and Arts are fenced, especially the athletic fields. The majority of this fencing has reached or is approaching its life expectancy and many have been repaired. Since the capital outlay is large over the next five years, a Capital Improvements Plan has been developed to program the needed maintenance and fence replacement. Each site is evaluated and a time line for replacement created.

Strategic Goal Advancement:

The city plans for the overall expenditure of funds and plans them in manageable amounts over a specific time period.

Revisions from Previous Year:

The condition of fencing throughout the Recreation, Parks and Arts inventory was evaluated and an update of funding and order of when each fence needs replacement has been provided in the Change Request.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$80,000	\$280,000	\$100,000	\$100,000	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$80,000	\$280,000	\$100,000	\$100,000	\$0
Subtotal Total By Fund					
(001) General Fund	\$80,000	\$280,000	\$100,000	\$100,000	\$0

Playground Replacement

Project Number: 43
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 15-20 Years
Additional FTEs: -

**Strategic Goal:**

3.2.1. - Provide exceptional and affordable community amenities and city services that enrich quality of life

Project Description:

The city parks system contains playgrounds at 11 sites ranging in size from the largest in Central Park to the smallest at McMullen Park (one Swing set). All playgrounds were evaluated to be placed in a long-range replacement program. The playgrounds were evaluated on cost, age, use, condition, location, parts availability, relevance of play events, and other factors. The total anticipated replacement value of the playground system is over \$2,700,000 over the next 15 years. This does include required safety surfacing. Where possible and feasible, playgrounds that receive low usage are being scaled down to just the smaller, more popular components of a playground (Swings, Merry-go-rounds and other action features). This project is ongoing, each playground is evaluated annually to determine repair and replacement needs. Locations scheduled for replacement include: Datsko (2021), McMullen (2021), Southwest Rocks/Net (2022), Highland VPK (2024).

Strategic Goal Advancement:

By providing safe, modern, and fun playground equipment for families and their children to enjoy.

Revisions from Previous Year:

The FY 2023 change request updates the annual playground replacement cycle. Primarily, the change request is focused on the replacement of the Largo Central Park playground. This project includes the replacement of the artificial turf as well as all the playground equipment. The second change is to add updates to the McGough Nature Parks playground. The current playground is over five years old and includes three play features - a teepee structure, a zip line, and a balancing spinner. The original swing set is still operational as part of the playground as well. The proposed project is to replace the balancing spinner with a playground piece that has more play features than just one. While the zip line is a very popular activity, visitors crave more play opportunities and often utilize the balancing spinner inappropriately causing safety concerns. Also, staff recommends updating the swings with more inclusive options for children in wheelchairs. The playground is located in an area within the park, away from the nature center and not impacted by proposed boardwalk renovations. Other changes include the moving of the Highland VPK playground to FY 2027, and adding the replacement and improvements to the McGough playground for FY 2025.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$50,000	\$2,000,000	\$30,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$50,000	\$2,000,000	\$30,000
Subtotal Total By Fund					
(001) General Fund	\$0	\$0	\$50,000	\$0	\$30,000
(133) Local Option Sales Tax (LOST) Fund	\$0	\$0	\$0	\$2,000,000	\$0

Woodrow Park Area Improvements

Project Number: 248
Project Status: New
Project Driver: Strategic Plan
Project Score: 2
Estimated Useful Life: 30 Years
Additional FTEs: -



Strategic Goal:

3.2.1. - Provide exceptional and affordable community amenities and city services that enrich quality of life

Project Description:

The Recreation, Parks and Arts and Community Development Departments are working together to identify community needs that qualify for Community Development Block Grant (CDBG) funding that is currently available to the City. In FY 2021, a committee of staff from Community Development, Recreation, Parks and Arts and Engineering identified some needed improvements within and nearby Woodrow Park. This project is a collaborative effort to enhance services, amenities and infrastructure in Woodrow Park and surrounding area.

Staff have identified the following improvements as options and ideas for the park and neighborhood:

- Lighting improvements within the neighborhood
- A barrier wall or fence between the park and neighboring mobile home park. This wall/fence may also serve as a public art project
- Reconstruction of the basketball courts
- Additional playground equipment, especially an inclusive piece allowing all children to use it
- Addition of outdoor exercise equipment
- Possible sidewalk improvements to enhance connectivity to the park

The project will be included in the FY 2022-2023 CDBG Action Plan with additional funding listed on the Alternate Projects List. Should additional funding be available from CDBG or other grant sources, the scope could address additional components identified by residents.

Strategic Goal Advancement:

This multi-disciplinary project addresses the Woodrow Park/downtown community with improved park space, pedestrian access, lighting, and safe roadway needs. The scope of this project will be driven by input from residents and businesses in the surrounding area to Woodrow Park. Street lighting improvements are also expected to improve pedestrian walkability/safety and crime prevention through Environmental Design in the downtown to better connect the neighborhood with the commercial areas and recreation amenities.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$300,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$300,000	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(120) CDBG Fund	\$300,000	\$0	\$0	\$0	\$0



Stormwater Projects

City of Largo, Florida
FY 2023-2027 CIP

Church Creek Drainage Improvements Phase II and III	
Project Number:	55
Project Status:	Funded
Project Driver:	Capital Renewal
Project Score:	4
Estimated Useful Life:	50 Years
Additional FTEs:	-
	

Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

The Church Creek drainage basin is in southwest Largo. Its general boundaries are Walsingham Rd on the south, Vonn Rd on the east, Indian Rocks Road on the west, and Wilcox Road on the north. The current drainage system is in poor condition and undersized. Phase I of the Church Creek Drainage Improvement Project was completed in 2008. Phase I replaced an existing concrete channel with a box culvert, between Croft Dr. N and Twigg Ter. Phases II and III were deferred due to a lack of an easement. Phase II will convey the stormwater coming out of the Phase I box culvert into a new box culvert along Twigg Ter, discharging it into Church Creek. This work also includes the replacement and relocation of the sanitary gravity line along Twigg Ter. Phase III will convey excess flow during large storm events through upgraded stormwater infrastructure and discharging it further downstream in Church Creek.

Strategic Goal Advancement:

By replacing old failing stormwater infrastructure with new, more resilient, materials will prevent additional loss of local property and reduce area flooding due to lack of conveyance capacity.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$1,750,000	\$0	\$175,000	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$1,750,000	\$0	\$175,000	\$0	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$1,750,000	\$0	\$0	\$0	\$0
(132) Stormwater Fund	\$0	\$0	\$175,000	\$0	\$0

Neighborhood Streets – Pocahontas Dr (TR16)

Project Number: 159
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 20 Years
Additional FTEs: -

**Strategic Goal:**

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Paving group TR16 consists of 1.50 miles of scheduled pavement improvements. The TR16 area includes Pocahontas Drive, Georgianna Street, Isabelle Street, and the following roadway segments west of Gladys Street: Hillsdale Avenue, 19th Place SW, 20th Avenue SW, 21st Avenue SW, and 21st Place SW. The project scope includes pavement and pedestrian improvements as well as drainage improvements. The pavement improvement scope consists primarily of full reconstruction and minor rehabilitation of two roadways. ADA improvements will be evaluated and completed with this project. Drainage improvements include the construction of stormwater infrastructure for flood control. This project includes design with inspection services and construction.

Strategic Goal Advancement:

Pavement improvements will extend or restore the service life of the City's roadway and increase driver safety and comfort. Sidewalk repairs will meet current ADA standards and will improve pedestrian safety and mobility.

Revisions from Previous Year:

The FY 2023 change request updates the budget for the Neighborhood Streets - Pocahontas Dr project. Paving group TR16 consists of 1.50 miles of scheduled pavement improvements. The TR16 area includes Pocahontas Drive, Georgianna Street, Isabelle Street, and the following roadway segments west of Gladys Street: Hillsdale Avenue, 19th Place SW, 20th Avenue SW, 21st Avenue SW, and 21st Place SW. The project scope includes pavement and pedestrian improvements as well as drainage improvements.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$1,030,000	\$4,611,000	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$1,030,000	\$4,611,000	\$0	\$0	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$1,030,000	\$4,611,000	\$0	\$0	\$0

Annual Stormwater Pipe Replacement Program

Project Number: 186
Project Status: Funded
Project Driver: Service Demand Growth
Project Score: 4
Estimated Useful Life: 50 Years
Additional FTEs: -



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

The purpose of the Annual Stormwater Pipe Replacement Program is to replace deteriorating stormwater infrastructure. There are undersized or structurally failing storm pipes, corrugated metal pipes (CMP), and Reinforced Concrete Pipes (RCP) beneath the right-of-way throughout the City, causing localized flooding, erosion, and roadway failure. This project calls for surveying the existing roads and pipe inverts, bypass pumping, excavation of the existing roadways, replacement of failing stormwater inlets, and replacement of the existing stormwater infrastructure.

Strategic Goal Advancement:

Replacement of the identified stormwater pipes will meet two objectives: prevent deterioration and voids, and ensure the proper conveyance and treatment of stormwater flow to prevent localized flooding and roadway failure. The improvements are expected to provide a savings of maintenance costs and staff time. Time saved repairing these systems will be redirected to maintain other aging drainage systems throughout the City.

Revisions from Previous Year:

Funding added for the 5th year.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
Subtotal Total By Fund					
(132) Stormwater Fund	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000

Venetian Gardens Drainage Improvements

Project Number: 188
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 50 Years
Additional FTEs: -

**Strategic Goal:**

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

The purpose of this project is to replace the failed orangeburg underdrain within the Venetian Gardens subdivision. This area lies within the Allen's Creek drainage basin to the west of Belcher Road and just north of Allen's Creek on the roadways of Wateroak Drive, Waterside Drive, and Watergate Court. This project has included the replacement of all the existing underdrain, adding new 6 inch PVC underdrain to the areas in need, and the replacement of settled curb damaged driveways, and repair of roadway base where needed. Staff will evaluate and rehabilitate the entire pavement surface as needed within the Venetian Gardens subdivision.

Strategic Goal Advancement:

Replacement of the identified stormwater pipes will meet two objectives: prevent deterioration and voids, which may cause injury, and ensure the proper conveyance of stormwater flow, to prevent localized flooding. Subsurface drainage systems will be constructed in areas with high groundwater tables, which will mitigate deterioration and result in fewer repairs to the roadways. Each of the improvements is expected to provide a savings of maintenance costs and staff time. Time saved repairing these systems will be redirected to maintain other aging drainage systems throughout the City.

Revisions from Previous Year:

Design costs shifted to FY 2022 to allow construction to be completed ahead of the FY 2023 wet season.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$1,764,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$1,764,000	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(132) Stormwater Fund	\$618,000	\$0	\$0	\$0	\$0
(133) Local Option Sales Tax (LOST) Fund	\$410,000	\$0	\$0	\$0	\$0
(130) County Gas Tax (CGT) Fund	\$736,000	\$0	\$0	\$0	\$0

Allens Creek Best Management Practices Implementation

Project Number: 199
Project Status: Funded
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 50 Years
Additional FTEs: -



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

The Allens Creek Basin Watershed Management Plan, completed in 2013, identified Best Management Practices (BMPs) designed to provide flood control and water quality benefits. This project is a combination of two BMPs identified in the study. First, it is proposed to replace the four 48-inch culverts under St. Paul's Drive with three 5-ft by 12-ft concrete box culverts. The proposed alternative is predicted to significantly improve flooding conditions within the Belleair Road/St. Paul's Drive area. Second, the Deville Drive area is drained by a 287-foot long 36-inch concrete pipe. Flooding in this residential area can be greatly reduced by installing a parallel 48-inch pipe to the existing outfall. The study provided a general assessment of the drainage issues but further evaluation is required to fully address flooding concerns.

Strategic Goal Advancement:

This project will prevent flooding and damage.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$466,000	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$466,000	\$0	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$0	\$0	\$466,000	\$0	\$0

Alum Replacement Alternative Evaluation

Project Number: 215
Project Status: Funded
Project Driver: Regulatory Compliance
Project Score: 4
Estimated Useful Life: 50 Years
Additional FTEs: -

**Strategic Goal:**

1.1.2. - Utilize water management practices that rehabilitate the health of our waterways

Project Description:

The Regional Stormwater Treatment Facility, located in the area of the Largo Nature Preserve, was completed in 2000 as a demonstration project with SWFWMD to treat stormwater runoff and baseflow from the watershed by providing mass loading reductions for total nitrogen and total suspended solids. Over the years, the facility's treatment system has not functioned effectively and various attempts to make improvements have not been successful. Currently, the building is experiencing structural failure due to poor soil conditions. City staff met with SWFWMD to discuss alternatives and it was determined that the existing system and building should not be restored. This project evaluated treatment alternatives and recommendations for the implementation of a new treatment plan and demolition of the existing treatment facility in FY 21. Design for the selected alternative is scheduled for FY 25.

Strategic Goal Advancement:

Determine Best Management Practices for water quality treatment. The current alum-based water treatment currently no longer functions. The study will provide alternatives for a new treatment system to mitigate pollutants currently in the water. The results of the study will then be used to create a capital project in a future year.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$200,000	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$200,000	\$0	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$0	\$0	\$200,000	\$0	\$0

Cross Bayou Best Management Practices Intergovernmental Project

Project Number: 216
Project Status: Funded Intergovernmental
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: N/A
Additional FTEs: -



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

This project will be a joint project with Pinellas County in its stormwater management improvement plans for the Cross Bayou Canal. Approximately 10,000 linear feet of the canal passes through Largo and it is this segment that we are partnering with the County to improve. The focus area of the project encompasses the main channel and adjacent lands with fifty feet of the top of bank. The work will include dredging of accumulated sediments and enhancement of the adjacent areas for improved access.

Strategic Goal Advancement:

Improve stormwater management level of service that will extend the life of the Cross Bayou Canal system and improve this feature for stormwater conveyance and flood protection benefits.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$1,334,700	\$1,085,000	\$6,800	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$1,334,700	\$1,085,000	\$6,800	\$0	\$0
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$1,334,700	\$1,085,000	\$6,800	\$0	\$0

Yellow Banks Grove and Yachthaven Estates Drainage Improvements

Project Number:	235
Project Status:	New
Project Driver:	Capital Renewal
Project Score:	2
Estimated Useful Life:	30 - 50 Years
Additional FTEs:	-



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

This project involves the evaluation and design of a new drainage system and pavement rehabilitation within Yachthaven Estates and the northern portion of the Yellow Banks Grove neighborhood, which is located directly to the south of Yachthaven Estates. Many drainage-related problems are experienced by residents during and after rainfall events in these neighborhoods. These neighborhoods are located in the southwestern portion of the City, just east of the intercoastal waterway, and include the area bounded by 145th St N to the west, 143rd St N to the east, Starboard Lane to the north, and 122nd Ave N to the south.

The existing drainage system of Yachthaven Estates is made up of three-sided open concrete ditches, which are both dangerous and insufficient to handle the stormwater runoff within the neighborhood. The existing open concrete ditches are located along the edge of the pavement and create a drop-off condition for vehicles and bicyclists. In addition, the concrete ditches are undersized and provide no environmental benefits. Very narrow rights-of-way within this neighborhood will pose a potential design constraint. Additionally, insufficient infrastructure within the northern portion of the Yellow Banks Grove neighborhood contributes to flooding. Engineering staff recommends a coordinated approach with evaluating these two adjacent areas together, as a redesign of the drainage system spanning these two areas is anticipated. Detailed surveying and geotechnical consultant services will be required.

The evaluation and design services would consider sustainability and resiliency with regard to the proposed drainage system. This project's cost estimate does include construction administration costs but does not include the construction costs for these improvements. Based on the design recommendations, the construction of various improvements would need to be planned and prioritized in the future with additional phases. Final Construction costs would be inclusive of pavement rehabilitation. This project's cost estimate does include property acquisition costs, if necessary, to be determined during evaluation phase of project.

Strategic Goal Advancement:

By reducing flooding and reconstructing dangerous ditches. The elimination of the drop-off point reduces the risk of severe injury from the stormwater infrastructure. Appropriately sized Stormwater infrastructure will also be able to absorb the rainfall in the area.

Revisions from Previous Year:

Evaluation is in FY 27 and the remainder of the project is out of the 5-year CIP window

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$0	\$0	\$170,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$170,000
Subtotal Total By Fund					
(130) County Gas Tax (CGT) Fund	\$0	\$0	\$0	\$0	\$110,500
(132) Stormwater Fund	\$0	\$0	\$0	\$0	\$59,500

Stormwater Asset Management Priorities

Project Number:	263
Project Status:	New
Project Driver:	Capital Renewal
Project Score:	4
Estimated Useful Life:	50 years
Additional FTEs:	5

**Strategic Goal:**

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

The Stormwater Asset Management Funding scenarios present monetary figures, based on data, that represent the amount of revenue the City would need to generate in order to eliminate stormwater repair backlog and to meet optimal operational levels of service. The City's stormwater asset management is split into three tiers. Tier 1 includes operations and maintenance funding needs, tier 2 represents operational repair and rehabilitation funding needs, and tier 3 represents Capital Investment Project (CIP) level repair and rehabilitation needs.

There are three different funding scenarios presented. The best-case funding scenario represents the amount of revenue needed to eliminate the current stormwater repair backlog in 10 years and provide all equipment and personnel to achieve optimal tier 1 levels of service. The mid-level funding scenario represents the amount of revenue needed to eliminate the current stormwater repair backlog in 20 years and provide additional vac truck and mowing resources to help achieve those specific tier 1 levels of service. The worst-case funding scenario represents the amount of revenue needed to eliminate the current stormwater repair backlog in 30 years and provide additional vac truck resources to help meet vac truck specific tier 1 levels of service.

Strategic Goal Advancement:

This funding will help decrease the current stormwater repair and maintenance backlog faced by the City. This will decrease the risk of flooding around the City, increase stormwater quality, and will mitigate safety issues associated with stormwater assets.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$624,800	\$464,200	\$270,600	\$6,926,300	\$6,937,700
Subtotal Total By Expenditure Type					
Operating Expenditures	\$164,600	\$257,200	\$270,600	\$1,269,500	\$1,280,900
Capital Expenditures	\$460,200	\$207,000	\$0	\$5,656,800	\$5,656,800
Subtotal Total By Fund					
(132) Stormwater Fund	\$624,800	\$464,200	\$270,600	\$6,926,300	\$6,937,700



Technology Projects

City of Largo, Florida
FY 2023-2027 CIP

Computer Server Replacement

Project Number: 60
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 5 Years
Additional FTEs: -

**Strategic Goal:**

1.2.3. - Provide modern, evolving technology that supports collaboration, automation, and a seamless user experience

Project Description:

The City operates, on average, 75 main production computer servers. The computer servers that have reached the end of their useful life are scheduled for replacement annually. The City's main production servers have an average useful life of approximately 5-6 years; however, increased user demand and/or enhanced software capabilities may accelerate replacement requirements, even though a server remains functional. If a computer server being replaced is reliable, the server is reassigned to less demanding production work, becomes a testing server for non-production work, or is retired.

Strategic Goal Advancement:

Provides up to date servers that can increased capacity and provide faster processing power.


Revisions from Previous Year:

Beginning FY22, the traditional server replacement process has been refocused to an Enterprise Infrastructure Platform Philosophy. Under this model, fewer physical servers in total will be purchased, using virtualization software to enable more efficient use of server resources. Over the next few years, this will reduce the total number of servers in service, requiring less energy to run and maintain. For FY23, two servers will be purchased and added to the virtualized environment. Older servers will be retired and surpluses.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$150,000	\$120,000	\$300,000	\$260,000	\$150,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$150,000	\$120,000	\$300,000	\$260,000	\$150,000
Subtotal Total By Fund					
(001) General Fund	\$150,000	\$120,000	\$300,000	\$260,000	\$150,000

Enterprise Asset Management Software Replacement	
Project Number:	260
Project Status:	New
Project Driver:	Strategic Plan
Project Score:	2
Estimated Useful Life:	5 Years
Additional FTEs:	-



Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

The City of Largo currently uses VueWorks, by DTS, Inc for Enterprise Asset Management. This system is used to track spatial and non-spatial assets throughout many departments. PW, ES, EN, FI and RPA are using the system now, and the IT Department is working to bring on other departments, as well as potential integrations with our new Enterprise Resource Planning system, Workday. This project would replace the current Enterprise Asset Management System with one that possesses a robust set of features to ensure the ongoing success of asset tracking, life-cycle management, and financial integrity.

Strategic Goal Advancement:

Historically, enterprise software has not undergone evaluation within an industry standard life cycles. The current Asset Management System is being evaluated by the Asset Management Guidance Team (AMGT) to identify new features to fill our needs for the next 5 years. Desired improvements include a built-in requisition and purchase order module that integrates with Workday, advanced inventory management capabilities, better asset lifecycle management through increased data collection, cost capture, and outsourced work tracking, improvements in maintenance planning using automated triggers for service requests and work orders, the ability to diagnose recurring asset component failures using Failure Mode & Effects Analysis (FMEA), better reporting and data analysis capabilities to expand our ability to make effective decisions on whether to repair, rehab, or replace an asset and assess future costs, the expansion of mobile capability in the field and user-friendly interface improvements to streamline workflows, and integration with other City applications including Workday, Qwestica, SCADA, Linko, and the new Community Development & Regulation software.

These types of integrations with other platforms are critical. We are not currently capturing the minimum costs needed to manage assets. One gap is a digital integration with the purchasing software to automatically bring in purchased material and service costs for asset related work. Right now the current software is largely a manual entry process, resulting in suboptimal capture O&M spend (<20%). Additional opportunities from an asset management software that digitally integrates well include capital asset install dates, asset life times, install costs, as well as SCADA triggered maintenance requests (run times, other operational triggers).

Revisions from Previous Year:

New

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$750,000	\$250,000	\$250,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$250,000	\$250,000
Capital Expenditures	\$0	\$0	\$750,000	\$0	\$0
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$0	\$0	\$750,000	\$250,000	\$250,000



Vehicles Projects

City of Largo, Florida
FY 2023-2027 CIP

Public Works Vehicles

Project Number: 65
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 6-10 Years
Additional FTEs: -



Strategic Goal:

1.2.1. - Exercise strategic financial decision-making that preserves long-term financial health

Project Description:

This project constitutes the vehicle with pricing, suitability for use, and sustainability as factors in determining replacements within the City's fleet assigned to the Public Works department. Vehicles needs are re-evaluated annually.

Strategic Goal Advancement:

New vehicles require less maintenance and provide an opportunity for increased efficiency in the City's fleet.

Revisions from Previous Year:

Updated annually with revised costs and additional replacements in fifth year. Major expenses include Solid Waste vehicle replacements added in the fifth year. Light duty field vehicles will be replaced with hybrid & alternate-fueled vehicles when up for replacement.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$3,406,200	\$2,905,600	\$6,529,500	\$4,775,900	\$3,648,500
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$3,406,200	\$2,905,600	\$6,529,500	\$4,775,900	\$3,648,500
Subtotal Total By Fund					
(132) Stormwater Fund	\$1,488,300	\$1,061,000	\$1,654,100	\$736,100	\$46,400
(405) Solid Waste Fund	\$1,592,400	\$1,338,300	\$4,517,400	\$3,444,600	\$3,510,000
(001) General Fund	\$325,500	\$506,300	\$358,000	\$595,200	\$92,100

RPA Vehicles

Project Number: 66
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 6-10 Years
Additional FTEs: -

**Strategic Goal:**

1.2.1. - Exercise strategic financial decision-making that preserves long-term financial health

Project Description:

This project constitutes the vehicles within the City's fleet assigned to the Recreation, Parks & Arts department. Vehicles needs are re-evaluated annually with pricing, suitability for use, and sustainability as factors in determining replacements.

Strategic Goal Advancement:

New vehicles require less maintenance and provide an opportunity for increased efficiency in the City's fleet.

Revisions from Previous Year:

Updated annually with revised costs and additional replacements in fifth year. Light duty field vehicles will be replaced with hybrid & alternate-fueled vehicles when up for replacement.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$228,300	\$186,300	\$480,200	\$507,200	\$415,500
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$228,300	\$186,300	\$480,200	\$507,200	\$415,500
Subtotal Total By Fund					
(001) General Fund	\$228,300	\$133,500	\$480,200	\$507,200	\$415,500
(408) Golf Course Fund	\$0	\$52,800	\$0	\$0	\$0

IT Vehicles

Project Number: 68
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 6-9 Years
Additional FTEs: -



Strategic Goal:

1.2.1. - Exercise strategic financial decision-making that preserves long-term financial health

Project Description:

This project constitutes the vehicles within the City's fleet assigned to the Information Technology department. Vehicles needs are re-evaluated annually with pricing, suitability for use, and sustainability as factors in determining replacements.

Strategic Goal Advancement:

New vehicles require less maintenance and provide an opportunity for increased efficiency in the City's fleet.

Revisions from Previous Year:

Updated annually with revised costs and additional replacements in fifth year. Light duty field vehicles will be replaced with hybrid & alternate-fueled vehicles when up for replacement.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$78,200	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$78,200	\$0	\$0
Subtotal Total By Fund					
(001) General Fund	\$0	\$0	\$78,200	\$0	\$0

Community Development Vehicles

Project Number: 69
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 6-9 Years
Additional FTEs: -

**Strategic Goal:**

1.2.1. - Exercise strategic financial decision-making that preserves long-term financial health

Project Description:

This project constitutes the vehicles within the City's fleet assigned to the Community Development department. Vehicles needs are re-evaluated annually with pricing, suitability for use, and sustainability as factors in determining replacements.

Strategic Goal Advancement:

New vehicles require less maintenance and provide an opportunity for increased efficiency in the City's fleet.

Revisions from Previous Year:

Updated annually with revised costs and additional replacements in fifth year. Light duty field vehicles will be replaced with hybrid & alternate-fueled vehicles when up for replacement.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$233,200	\$72,300	\$86,100	\$30,300
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$233,200	\$72,300	\$86,100	\$30,300
Subtotal Total By Fund					
(131) Construction Services Fund	\$0	\$83,400	\$28,600	\$59,000	\$0
(001) General Fund	\$0	\$149,800	\$43,700	\$27,100	\$30,300

Environmental Services Vehicles

Project Number: 70
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 6-10 Years
Additional FTEs: -



Strategic Goal:

1.2.1. - Exercise strategic financial decision-making that preserves long-term financial health

Project Description:

This project constitutes the vehicles within the City's fleet assigned to the Environmental Services department. Vehicles needs are re-evaluated annually with pricing, suitability for use, and sustainability as factors in determining replacements.

Strategic Goal Advancement:

New vehicles require less maintenance and provide an opportunity for increased efficiency in the City's fleet.

Revisions from Previous Year:

Updated annually with revised costs and additional replacements in fifth year. Light duty field vehicles will be replaced with hybrid & alternate-fueled vehicles when up for replacement.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$527,200	\$366,900	\$977,600	\$242,100	\$905,900
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$527,200	\$366,900	\$977,600	\$242,100	\$905,900
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$527,200	\$366,900	\$977,600	\$242,100	\$905,900

Fire Rescue Vehicles

Project Number: 71
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 7-10 Years
Additional FTEs: -

**Strategic Goal:**

1.2.1. - Exercise strategic financial decision-making that preserves long-term financial health

Project Description:

This project constitutes the vehicles within the City's fleet assigned to the Fire Rescue department. Vehicles needs are re-evaluated annually with pricing, suitability for use, and sustainability as factors in determining replacements.

Strategic Goal Advancement:

New vehicles require less maintenance and provide an opportunity for increased efficiency in the City's fleet.

Revisions from Previous Year:

Updated annually with revised costs and additional replacements in fifth year. Fiscal Year 2024 includes the replacement for Truck 42. Light duty field vehicles will be replaced with hybrid & alternate-fueled vehicles when up for replacement.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$1,292,000	\$543,000	\$3,393,000	\$1,446,000	\$98,100
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$1,292,000	\$543,000	\$3,393,000	\$1,446,000	\$98,100
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$1,292,000	\$543,000	\$3,393,000	\$1,446,000	\$98,100

Police Vehicles

Project Number: 72
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 6 Years
Additional FTEs: -



Strategic Goal:

1.2.1. - Exercise strategic financial decision-making that preserves long-term financial health

Project Description:

This project constitutes the vehicles within the City's fleet assigned to the Police department. Vehicles needs are re-evaluated annually with pricing, suitability for use, and sustainability as factors in determining replacements.

Strategic Goal Advancement:

New vehicles require less maintenance and provide an opportunity for increased efficiency in the City's fleet.

Revisions from Previous Year:

Updated annually with revised costs and additional replacements in fifth year. Light duty field vehicles will be replaced with hybrid & alternate-fueled vehicles when up for replacement.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$1,827,200	\$2,279,600	\$2,510,300	\$2,649,100	\$1,539,700
Subtotal Total By Expenditure Type					
Operating Expenditures	\$50,000	\$55,000	\$50,000	\$50,000	\$55,000
Capital Expenditures	\$1,777,200	\$2,224,600	\$2,460,300	\$2,599,100	\$1,484,700
Subtotal Total By Fund					
(133) Local Option Sales Tax (LOST) Fund	\$1,777,200	\$2,224,600	\$2,460,300	\$2,544,100	\$1,484,700
(001) General Fund	\$50,000	\$55,000	\$50,000	\$105,000	\$55,000

Engineering Services Vehicles

Project Number: 136
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 6-9 Years
Additional FTEs: -

**Strategic Goal:**

1.2.1. - Exercise strategic financial decision-making that preserves long-term financial health

Project Description:

This project constitutes the vehicles within the City's fleet assigned to the Engineering Services Department. Vehicles needs are re-evaluated annually with pricing, suitability for use, and sustainability as factors in determining replacements.

Strategic Goal Advancement:

New vehicles require less maintenance and provide an opportunity for increased efficiency in the City's fleet.

Revisions from Previous Year:

Updated annually with revised costs and additional replacements in fifth year. Light duty field vehicles will be replaced with hybrid & alternate-fueled vehicles when up for replacement.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$27,800	\$127,100	\$88,500	\$30,300
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$27,800	\$127,100	\$88,500	\$30,300
Subtotal Total By Fund					
(132) Stormwater Fund	\$0	\$27,800	\$0	\$29,500	\$0
(001) General Fund	\$0	\$0	\$127,100	\$0	\$0
(401) Wastewater Operations Fund	\$0	\$0	\$0	\$59,000	\$30,300

Solid Waste Vehicles	
Project Number:	303
Project Status:	New
Project Driver:	Service Demand Growth
Project Score:	N/A
Estimated Useful Life:	6 Years
Additional FTEs:	-



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

The Solid Waste Division is adding a frontloader and rolloff vehicle to the City fleet. Both of the commercial programs have seen a large increase in the number of new customers needing service due to the new construction within the City. A strategic initiative was put in place to account for construction that has been built, in the process of being built, and/or in the planning phase of being built. The majority of projects are large commercial complexes or high rise commercial projects. During the construction phase of these projects, it adds to the rolloff program for services needed. When they are completed they need either a compactor or several frontloader containers for service. As an example, Horizon will add four compactors when it is completed and the project next to Horizon will also add four new compactors needing service. Due to a change from two person rearloaders to one person claw trucks, there will be staff available to operate the new vehicles, without having to add additional personnel.

Strategic Goal Advancement:

Additional vehicles will allow the Public Works (PW) department to collect and transport waste from City businesses, in a timely, responsible manner by giving PW the ability to add collection routes and reduce the department's usage of overtime.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$662,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$662,000	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(405) Solid Waste Fund	\$662,000	\$0	\$0	\$0	\$0



Wastewater Projects

City of Largo, Florida
FY 2023-2027 CIP

WWRF Non-Surface Water Effluent Disposal Project

Project Number:	77
Project Status:	Funded
Project Driver:	Regulatory Compliance
Project Score:	4
Estimated Useful Life:	50 Years
Additional FTEs:	1



Strategic Goal:

1.1.2. - Utilize water management practices that rehabilitate the health of our waterways

Project Description:

The Wastewater Reclamation Facility (WWRF) currently discharges fully treated effluent to Tampa Bay through Feather Sound. This is the only existing discharge method other than reclaimed water. The WWRF has no backup discharge system in the event of an emergency, such as a failure in the effluent discharge system to Feather Sound or if there is a danger of high flows backing up to nearby homes. A feasibility study (Arcadis December 2017) determined four alternatives for effluent discharge, including primary, secondary, and emergency discharge. The preliminary engineering of the project occurred in Fiscal Year (FY) 2018. It should also be noted that a previous study, conducted by Hazen and Sawyer, concluded that expansion of the City's residential reclaimed water system would not be a viable, cost-effective way of reducing effluent discharge to Tampa Bay. Likewise, an alternative effluent discharge would have no impact on current reclaimed customers.

The four alternatives were reviewed with the Florida Department of Environmental Protection (FDEP) in FY 2019. City staff learned the three surface water discharge alternatives were not viable as FDEP was no longer issuing surface water discharge permits in Pinellas County. FDEP staff provided a positive endorsement for the fourth discharge alternative, Deep Injection Well. Additionally, other cities and counties in the region have been operating Deep Injection Wells in compliance with FDEP regulations for several years.

The Deep Injection Well, initially, remained the sole remaining alternative, would provide for a permitted method of disposal for any level of additional Total Nitrogen quantities required after the completion of the Biological Treatment Improvements project is complete. The City later decided to shift from Deep Injection wells to Aquifer Storage and Recovery. Design funding for potential aquifer storage and recovery is proposed for FY 2023 and construction will be contingent upon the availability of future wastewater dollars

Strategic Goal Advancement:

Proactively anticipating State of Florida legislation that eliminates WWRF effluent discharges to surface water bodies, this project will seek to maintain future permit discharge compliance and improve water quality in Tampa Bay.

Revisions from Previous Year:

The FY 2023 change request seeks additional funding to allow for the construction of two Deep Injection Wells to be compliant with Senate Bill 64 (elimination of surface water discharges).

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$3,200,000	\$0	\$0	\$17,891,000	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$3,200,000	\$0	\$0	\$17,891,000	\$0
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$1,500,000	\$0	\$0	\$12,625,000	\$0
(403) Wastewater Connection Fees	\$1,700,000	\$0	\$0	\$5,266,000	\$0

LS 19 & 2 Sub Basin 4 Service Areas I/I Abatement

Project Number: 109
Project Status: Funded
Project Driver: Regulatory Compliance
Project Score: 4
Estimated Useful Life: 25 Years
Additional FTEs: -



Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

The City's goal is to reduce the total volume of wastewater received at the Wastewater Reclamation Facility (WWRF) during periods of significant wet weather.

The Lift Stations 19 and 2 (sub-basin 4) sanitary sewer service areas are two of the wastewater collection systems that experienced Sanitary Sewer Overflows (SSOs) during past heavy storm events. As such, the City plans to implement improvements to the wastewater collection system in these service areas to mitigate the problematic SSOs. In Fiscal Year (FY) 2021, an engineering consultant will implement a preliminary engineering analysis that involves identification of stormwater inflow and groundwater infiltration (I/I) sources, provides recommendations for I/I abatement projects, assists in I/I abatement, and documents I/I flow reduction. In FY 2022, I/I abatement improvements will take place.

Strategic Goal Advancement:

Reduction in I/I to mitigate sanitary sewer overflows in the wastewater system.

Revisions from Previous Year:

Project timing shifted in to assist in the City being compliant with its consent decree by December 2022. The project now takes place in FY 22.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$175,000	\$1,400,000	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$175,000	\$1,400,000	\$0	\$0	\$0
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$175,000	\$1,400,000	\$0	\$0	\$0

LS 3 Service Area I&I Abatement

Project Number: 110
Project Status: Funded
Project Driver: Regulatory Compliance
Project Score: 4
Estimated Useful Life: 25 Years
Additional FTEs: -

**Strategic Goal:**

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

The City's goal is to reduce the total volume of wastewater received at the Wastewater Reclamation Facility (WWRF) during periods of significant wet weather.

The Lift Station 3 (and former LS6) sanitary sewer service area is one of the wastewater collection systems that has experienced Sanitary Sewer Overflows (SSO's) during past heavy storm events. As such, the City plans to implement improvements to the wastewater collection system in this service area to mitigate the problematic SSOs. During Phase 1, an engineering consultant will undertake a preliminary engineering analysis. During Phase 2, Inflow and Infiltration (I&I) abatement improvements will take place.

The following sequence is planned for the two phases:

FY 2022 Phase 1: Consulting services I&I evaluation

FY 2023 Phase 2: Construction of Lift Station 3 Sanitary Sewer Service Area I&I Abatement Improvements

Strategic Goal Advancement:

Comprehensive rehabilitation of Lift 3 basin's collection system.

Revisions from Previous Year:

Pushes the I&I evaluation back to FY 22 and construction is pushed back FY 24.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$300,000	\$2,500,000	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$300,000	\$2,500,000	\$0	\$0	\$0
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$300,000	\$2,500,000	\$0	\$0	\$0

Lift Station 24 Force Main Replacement

Project Number: 211
Project Status: Funded
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 50 Years
Additional FTEs: -



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

Lift Station 24 is located at 2098 Valencia Way. A 2019 condition assessment of its force main revealed deterioration. In addition, the pipe size is much too large for the amount of flow currently being pumped by Lift Station 24 subsequent to Lift Station 2 flow being diverted to a different force main. The project will include the installation of approx. 1,500 feet of 8" PVC pipe to replace the existing 20" ductile iron pipe. This smaller and shorter force main will require less maintenance/repair and in turn lower costs. Flows in this area are predicted to remain stable as the surrounding areas are fully developed. The existing force main will be flushed and left in place as a backup for the new force main. Design funding will be programmed into Fiscal Year (FY) 2025 and Construction funding in FY 2026

Strategic Goal Advancement:

The goal is advanced by replacing aging wastewater infrastructure that has reached the end of its useful life, reducing the danger of a failure that would result in a sanitary sewer spill.

Revisions from Previous Year:

Construction has been deferred beyond FY 26 due to fund balance constraints

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$145,000	\$600,000	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$145,000	\$600,000	\$0
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$0	\$0	\$145,000	\$600,000	\$0

Pinellas County - West Bay Drive Complete Streets Joint Project Agreement

Project Number:	212
Project Status:	Funded Intergovernmental
Project Driver:	Capital Renewal
Project Score:	4
Estimated Useful Life:	50 Years
Additional FTEs:	-

**Strategic Goal:**

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

Pinellas County's West Bay Drive Complete Streets Project includes planned roadway resurfacing, installation of medians, crosswalks, and a wider sidewalk along the south side of the corridor. The City of Largo corridor limits are from Indian Rocks Road to Clearwater-Largo Road.

The Joint Project Agreement (JPA) allows the City to enter into an agreement with the County whereby the design of the City utilities will be incorporated into the County bid documents and the County's contractor and contract mechanism will be utilized for performance of the City's utility replacement. Specifically, the JPA includes:

- Replacement of 3,800 feet of sanitary sewer piping and 18 manholes from 20th Street SW to 12th Street SW.
- Prorated cost-sharing of the multi-modal improvements and low maintenance/irrigation landscaping.

The current sanitary sewer pipe has an expected 50-60 year life expectancy and is estimated to be 50 years old. A Fiscal Year (FY) 2018 inflow and infiltration evaluation indicates the pipe is experiencing spiral cracking. The full replacement would reduce maintenance and future road closures along this busy roadway. Executing this JPA in FY 2023 will allow Pinellas County to solicit a construction contract that includes multi-modal improvements and the replacement of City-owned sewer assets. The wastewater component of this \$4,841,000 project is \$3,376,000. The non-wastewater component is \$1,472,000.

Strategic Goal Advancement:

Complete streets multi-modal improvements will provide a connection to the downtown corridor and trailhead, benefit businesses by encouraging people to walk and cycle to businesses as a destination rather than driving through and provide a safe alternative to cycling on West Bay Drive. The County's commitment to implementing complete streets improvements to the West Bay Drive corridor not only benefits Largo businesses and residents, it affords the City a rare opportunity to replace the aging clay pipe sanitary sewer collection system under the road. Complete replacement now avoids future road closures. New sanitary sewer assets will also greatly reduce the amount of time the Environmental Services Department staff will spend working near fast-moving traffic.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$5,360,000	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$5,360,000	\$0	\$0	\$0
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$0	\$3,077,000	\$0	\$0	\$0
(128) West Bay Drive Community Redevelopment District (WBD-CRD) Fund	\$0	\$2,184,000	\$0	\$0	\$0
(112) Tree Impact Fee Fund	\$0	\$99,000	\$0	\$0	\$0

20th Street SW Sanitary Sewer Siphon Replacement

Project Number: 229
Project Status: Funded
Project Driver: Strategic Plan
Project Score: 4
Estimated Useful Life: 75 Years
Additional FTEs: -

**Strategic Goal:**

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

The sanitary sewer collection system has a siphon located on 20th Street SW that transits under McKay Creek. A siphon by definition allows wastewater to flow through a pipe under low-lying areas or obstructions such as rivers, utilities, or other obstructions, where flow by gravity at these locations is impossible. The current siphon consists of two 4 inch pipes (barrels). It has reached the end of its lifespan and requires bi-weekly cleaning by the Environmental Services Department to prevent potential sewer backups to nearby businesses located on West Bay Drive. During the design phase in Fiscal Year (FY) 2024 the siphon will be modeled to determine the correct piping size and whether other nearby portions of the collection system require resizing to accommodate predicted future flow. The construction phase will take place in FY 2026.

Strategic Goal Advancement:

Comprehensive replacement of the collection system siphon. Instead of cleaning the siphon bi-weekly, the siphon would only need to be inspected quarterly at first to determine if there is any sediment accumulation and then switched to an annual inspection as determined.

Revisions from Previous Year:

The FY 2023 change request updates and realigns the 20th Street SW Siphon Replacement Project with the West Bay Drive Complete Streets sanitary sewer replacement. Design funding was provided in FY 2022 and is being removed from the FY 2024 budget. FY 2026 Construction funding is requested for FY 2023 (in lieu of 2026) to align with Pinellas County's Complete Streets bidding.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$1,700,000	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$1,700,000	\$0	\$0	\$0
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$0	\$1,700,000	\$0	\$0	\$0

Wastewater Collection System Flow Monitoring

Project Number: 230
Project Status: New
Project Driver:
Project Score: Strategic Plan
Estimated Useful Life: 15 Years
Additional FTEs: 1



Strategic Goal:

1.1.2. - Utilize water management practices that rehabilitate the health of our waterways

Project Description:

The Fiscal Year (FY) 2021 Clean Water Act Settlement Agreement requires the City to expand its Wastewater Collection System flow monitoring program from four (4) lift station basins to fourteen (14) basins in FY 2023. Flow monitoring is an essential procedure to collect data for evaluating and characterizing wet-weather and dry-weather flow conditions in sanitary sewer collection systems. Real-time use of the data for supporting operational decision-making/optimization such as:

- rainfall derived infiltration and inflow (RDII) characterization and quantification;
- developing and calibrating hydraulic models;
- capacity assessment and overflow baselining;
- operation and maintenance activities.

A flow monitoring program requires reliable rainfall data with the proper resolution for wet-weather flow data analyses. The City will be able to benefit from a no-cost rainfall monitoring system already in place at six Largo fire stations. A flow monitoring program also requires flowing monitoring equipment, software, and personnel resources to install, operate, maintain, and collect/analyze data. As of FY 2021, the Environmental Services Department has relied on consultant services to run the flow monitoring program at Lift Stations 2, 3, 16, and 39. A financial analysis of the flow monitoring program determined with the additional ten locations established in FY 2023, the total program cost would decrease substantially by transitioning from consulting services to one new position (1 FTE) and the procurement of flow monitoring software.

In conclusion, this project would add flow monitoring capability to ten lift station basins, fund 180 days of consultant services, add one (1) FTE to the Environmental Services Department, and procure flow monitoring software.

Strategic Goal Advancement:

Develop a comprehensive understanding of locations with excessive I&I in the collection system and develop future prioritized abatement projects.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$850,000	\$0	\$0	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$850,000	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$0
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$850,000	\$0	\$0	\$0	\$0

Clean Water Act No. 1 Priority Lift Station Service Area Inflow & Infiltration Abatement

Project Number: 231
Project Status: New
Project Driver: Regulatory Compliance
Project Score: 4
Estimated Useful Life: 25 Years
Additional FTEs: -

**Strategic Goal:**

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

The Fiscal Year (FY) 2021 litigation settlement agreement required the City to expand its wastewater collection system flow monitoring program in FY 2023 to identify the next three sanitary sewer lift station basins with the highest amount of Inflow and Infiltration (I&I). This project currently titled Litigation Lift Station Priority No. 1 will be updated with a more specific location once the results of the flow monitoring efforts are known in FY 2024. The City's goal is to reduce the potential for sanitary sewer overflows (SSO's) in the local community and reduce the total volume of wastewater received at the Wastewater Reclamation Facility (WWRF). As such, the City plans to implement improvements to the wastewater collection system in this service area(s) to mitigate the Inflow and Infiltration (I&I) volume. The I&I evaluation will be completed in FY 2026. Funding for the I&I abatement improvements will be requested for the following fiscal year.

Strategic Goal Advancement:

Comprehensive rehabilitation of the basin's collection system.

Revisions from Previous Year:

FY 2027 Inflow and Infiltration (I&I) corrective action funding for the 1st priority Clean Water Act litigation basin project.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$0	\$300,000	\$2,500,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$300,000	\$2,500,000
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$0	\$0	\$0	\$300,000	\$2,500,000

Clean Water Act Priority No. 2 Lift Station Service Area Inflow & Infiltration Abatement

Project Number: 232
Project Status: New
Project Driver: Regulatory Compliance
Project Score: 4
Estimated Useful Life: 25 Years
Additional FTEs: -



Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

The Fiscal Year (FY) 2021 litigation settlement agreement required the City to expand its wastewater collection system flow monitoring program in FY 2023 to identify the next three sanitary sewer lift station basins with the highest amount of Inflow and Infiltration (I&I). This project currently titled Litigation Lift Station Priority No. 2 will be updated with a more specific locations once the results of the flow monitoring efforts are known in FY 2024.

The City's goal is to reduce the potential for sanitary sewer overflows (SSO's) in the local community and reduce the total volume of wastewater received at the Wastewater Reclamation Facility (WWRF). As such, the City plans to implement improvements to the wastewater collection system in this service area(s) to mitigate the Inflow and Infiltration (I&I) volume. The I&I evaluation will be completed in FY 2026. Funding for the I&I abatement improvements will be requested in the following fiscal year.

Strategic Goal Advancement:

Comprehensive rehabilitation of the basin's collection system.

Revisions from Previous Year:

FY 2027 Inflow and Infiltration (I&I) corrective action funding for the 2nd priority Clean Water Act litigation basin project.

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$0	\$300,000	\$2,500,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$300,000	\$2,500,000
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$0	\$0	\$0	\$300,000	\$2,500,000

Clean Water Act Priority No. 3 Lift Station Service Area Inflow & Infiltration Abatement

Project Number: 233
Project Status: Funded
Project Driver: Regulatory Compliance
Project Score: 4
Estimated Useful Life: 25 Years
Additional FTEs: -

**Strategic Goal:**

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

The Fiscal Year (FY) 2021 litigation settlement agreement required the City to expand its wastewater collection system flow monitoring program in FY 2023 to identify the next three sanitary sewer lift station basins with the highest amount of Inflow and Infiltration (I&I). This project, currently titled Litigation Lift Station Priority No. 3, will be updated with a more specific location once the results of the flow monitoring efforts are known in FY 2024. The City's goal is to reduce the potential for sanitary sewer overflows (SSO's) in the local community and reduce the total volume of wastewater received at the Wastewater Reclamation Facility (WWRF). As such, the City plans to implement improvements to the wastewater collection system in this service area to mitigate the Inflow and Infiltration (I&I) volume. The project will be broken into two phases. The first phase will be the I&I evaluation. The second phase will include the I&I abatement improvements to follow in the next fiscal year.

The following schedule is planned for the two phases:

FY 2027 Phase 1: Consulting services I&I evaluation which includes six tasks:

- (1) Project Management and Administration
- (2) Temporary Flow Metering
- (3) Storm Water Inflow Source Identification (Smoke/Dye Testing)
- (4) Storm Water Inflow Abatement Design (Preparation of Bid Documents)
- (5) Infiltration Source Identification (MH Inspections/Night Flow Isolations/CCTV)
- (6) Infiltration Abatement Design (Preparation of Bid Documents)

FY 2028 Phase 2: Construction of lift Station sanitary sewer service area I&I abatement improvements which include:

- (1) Pipe replacement
- (2) Pipe lining
- (3) Public lateral lining and cleanout installation
- (4) Manhole rehabilitation

Strategic Goal Advancement:

Comprehensive rehabilitation of the basin's collection system.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$0	\$0	\$300,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$300,000
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$0	\$0	\$0	\$0	\$300,000

Solids Processing - Replace Belt Filter Press Equipment

Project Number: 255
Project Status: New
Project Driver: Capital Renewal
Project Score: 3
Estimated Useful Life: 25 Years
Additional FTEs: -



Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

The belt filter presses at Environmental Services (ES) are used to dry biosolids before they are processed into fertilizer. There are two presses; one was installed in 2002 and one was installed in 1997. One has been rehabilitated once, and one has been rehabilitated twice. Five years from now the City will need to decide between a major overhaul of the existing presses or a complete replacement of equipment. The estimated costs included in this project are for new equipment. There are a variety of technologies available for drying biosolids. The evaluation of available technologies will take place the year before procurement under the operational budget. The evaluation will consider energy and chemical consumption, ease of maintenance, capital costs, and percent solids leaving the facility.

Environmental Services will evaluate alternatives in 2026. There is a county-wide biosolids processing project proposed for construction in the next 10 years. Environmental Services will need to replace or rehabilitate this equipment whether or not we contract with the county for biosolids processing.

Strategic Goal Advancement:

Upon evaluation of the lifecycle gained from overhaul or replacement, ES will decide on how to move forward. ES will use asset management concepts to decide if the existing equipment should be overhauled to extend its useful life or if it is most economical to select new equipment.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$0	\$0	\$2,000,000
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$0	\$2,000,000
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$0	\$0	\$0	\$0	\$2,000,000

Denitrification Blower Replacement

Project Number: 258
Project Status: New
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 20 Years
Additional FTEs: -

**Strategic Goal:**

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

The denitrification blowers have reached the end of their useful life and need to be replaced with current technology. These blowers provide air to the microorganisms that use oxygen to remove nitrogen from the waste stream in the denitrification filters. These filters are the last nitrogen removal step before water is discharged to Feather Sound. This nitrogen removal process is necessary for the discharge to meet Department of Environmental Protection limits for nitrogen into Feather Sound that subsequently flows to Tampa Bay.

The blowers currently operational are over 25 years old.

Strategic Goal Advancement:

The blowers provide air to the microorganisms that remove nitrogen in the filters. The replacement of this equipment is a proactive measure taken before the blowers fail. The blowers have reached the end of their useful life.

Revisions from Previous Year:**Funding Breakdown:**

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$750,000	\$0	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$750,000	\$0	\$0
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$0	\$0	\$750,000	\$0	\$0

Lift Station 41 Force Main Replacement

Project Number: 259
Project Status: New
Project Driver: Capital Renewal
Project Score: 4
Estimated Useful Life: 50 Years
Additional FTEs: -



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

Lift Station 41 is located at 13880 Feather Sound Dr. A 2019 condition assessment of its force main revealed deterioration. The project will include the installation of approximately 3,000 feet of 16-inch diameter pipe to replace the existing 16-inch diameter ductile iron pipe.

Strategic Goal Advancement:

The goal is advanced by replacing aging wastewater infrastructure that has reached the end of its useful life, reducing the danger of a failure that would result in a sanitary sewer spill.

Revisions from Previous Year:

N/A

Funding Breakdown:

FUND	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Project Total	\$0	\$0	\$0	\$2,328,000	\$0
Subtotal Total By Expenditure Type					
Operating Expenditures	\$0	\$0	\$0	\$0	\$0
Capital Expenditures	\$0	\$0	\$0	\$2,328,000	\$0
Subtotal Total By Fund					
(401) Wastewater Operations Fund	\$0	\$0	\$0	\$2,328,000	\$0



Unfunded Projects

City of Largo, Florida
FY 2023-2027 CIP



Unfunded Facilities Projects

City of Largo, Florida
FY 2023-2027 CIP



City Logistics Warehouse Construction

Project Number:	2
Project Status:	Unfunded
Project Driver:	Performance/Cost Improvement
Project Score:	1
Estimated Cost:	\$3,000,000
Estimated Useful Life:	40-50 Years
Additional FTEs:	-

**Strategic Goal:**

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

The City of Largo's Operational Departments have a number of storage area deficiencies. The Public Works Department needs storage for emergency supplies, the Fire Rescue and Police Departments needs storage for backup apparatus and equipment, and the Parks and Arts Divisions need storage for supplies as well. The City discussed building a warehouse facility to provide space for these departments near the fire training tower in the south public works storage yard.

This building would be similar in size and scope as the new ES Warehouse recently constructed. There would be 10,000 square feet of storage space, a small office area, and the building would be wind rated for emergency use. There is the potential to coordinate this project in conjunction with the Public Works Complex Reconstruction project.

Strategic Goal Advancement:

N/A

Revisions from Previous Year:

N/A

Biosolids Process Improvements and Building Hardening

Project Number: 13
Project Status: Unfunded
Project Driver: Capital Renewal
Project Score: 1
Estimated Cost: \$12,000,000
Estimated Useful Life: 35 Years
Additional FTEs: -



Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

The Biosolids building is a metal industrial building. It houses operating components used to convert wastewater solids into fertilizer. Due to the essential nature of the facility and the potential for damage during a hurricane, The city performed a study to assess the structural performance of the building during a Cat. 3 hurricane. Based on the results, the scope for this project will include either 1) structural mods to the existing building, including the roofing, walls, all structural bracing, replacement of doors, windows, louvers, and fans, or 2) replacement of the the entire building.

The City also wants to improve the pelleting process by replacing old inefficient equipment and improve energy efficiencies by upgrading the air drying system. An additional goal is to reconfigure portions of the system to increase ease of maintenance and improve worker safety.

Strategic Goal Advancement:

Project will ensure operations continue during and after a storm event, replace aging equipment, reduce operating cost, ind improve safety.

Revisions from Previous Year:

N/A

Southwest Recreation Outdoor Restroom Replacement	
Project Number:	100
Project Status:	Unfunded
Project Driver:	Capital Renewal
Project Score:	-
Estimated Cost:	\$400,000
Estimated Useful Life:	40 Years
Additional FTEs:	-
	

Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

The current outdoor restroom at Southwest Complex is the original building, over 35 years old and has reached the end of it's life cycle. The inside of the restrooms is in need of major renovations to update the fixtures, lighting, and flooring. The restroom is located away from the outdoor basketball courts and athletic fields in a section of the park not well let. Staff recommend placing a new restroom in the area near those facilities. This will service the patrons who need it most, as well as deter inappropriate activities that occur in the current location because it is positioned more into the park where there is less activity in the evenings.

The total project cost involves the construction of a restroom building near the athletic fields and basketball courts, creating access to utilities such as sewer, water and electric, renovation of the existing building for parks storage or adding parks storage to the new restroom building.

Strategic Goal Advancement:

The current building is the original, and is almost 40 years old. It was identified for replacement over 5 years ago, and has been in an unfunded state due to the high cost estimates to move the location. The longer the project is delayed, the more difficult it is becoming to maintain the facility for public use without the need for major capital investment. Moving the restroom will provide better, safer services for park patrons.

Revisions from Previous Year:

N/A

McGough Nature Center Reconstruction

Project Number:	227
Project Status:	Unfunded
Project Driver:	Capital Renewal
Project Score:	1
Estimated Cost:	\$3,000,000
Estimated Useful Life:	50 Years
Additional FTEs:	-



Strategic Goal:

2.2.1. - Facilitate healthy lifestyles by providing recreation spaces (parks, trails, greenways) and programming

Project Description:

The project is to reconstruct the existing McGough Nature Center. This involves constructing a minimum 4,000 square foot facility to include an interpretative exhibit area, a classroom, office space, a reception area, a small kitchen to prepare and store animal food, storage, an outdoor deck, and at least six outdoor animal/bird cages. Over the next two years, community input, stakeholder engagement and a needs analysis will be completed to obtain feedback that will guide and refine the scope of work for the project to ensure construction of a facility that will meet future needs of the community.

This facility has seen an exponential increase in visitors and usage in the past ten years. Currently, the facility averages 9,700 visitors per month, prior to the Birds of Prey program inception approximately ten years ago, the center averaged 1,000 visitors per month.

The new facility will take into consideration this heavy usage in the design and program elements and incorporate future demands and opportunities for growth.

Strategic Goal Advancement:

The nature center provides a space for nature programming, nature education, animal and nature preservation. It is also connected to a park trail and boardwalk system on the intercoastal waterway. The nature center provides an educational component that most nature park visitors expect and appreciate.

Revisions from Previous Year:

N/A

Library Flooring Renovations

Project Number:	226
Project Status:	Unfunded
Project Driver:	Capital Renewal
Project Score:	1
Estimated Cost:	\$810,000
Estimated Useful Life:	15-20 Years
Additional FTEs:	-

**Strategic Goal:**

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

This project replaces the carpet in all floors of the library building with new carpet and hard surface flooring in some program areas. Carpeting in the library building is stained and worn, especially in high traffic, high use areas. The carpeting is cleaned annually and some sections have been replaced as needed over the years but the building gets a lot of foot traffic and most of the carpet is over 15 years old and needs to be replaced entirely.

The fiberglass skylight windows above the Adult and Children's Wings of the library are starting to deteriorate. Holes have formed in the skylights resulting in water intrusion into the building, especially from the windows on the west side of the Adult wing. Some repair work has been done, but since the skylight material itself (fiberglass) is fragile, damage will continue to increase over time. Proactively replacing all of the windows at one time will help keep the integrity of the structure from further damage.

Strategic Goal Advancement:

Carpeting in the library building is stained and worn, especially in high traffic, high use areas. The carpeting is cleaned annually and some sections have been replaced as needed over the years but the building gets a lot of foot traffic and most of the carpet is over 15 years old and needs to be replaced entirely.

The fiberglass skylight windows above the Adult and Children's Wings of the library are starting to deteriorate. Holes have formed in the skylights resulting in water intrusion into the building, especially from the windows on the west side of the Adult wing. Some repair work has been done, but since the skylight material itself (fiberglass) is fragile, damage will continue to increase over time. Proactively replacing all of the windows at one time will help keep the integrity of the structure from further damage. The roof/solar portion of this project was moved to the Facility Roofing/Solar project.

The Largo Library attracted over 478,000 visitors and hosted over 1,600 programs and events in 2019. The Largo Library has earned numerous awards, including the 2018 Florida Library Association Library of the Year. Replacing the carpet and skylights will not only provide safe conditions through proactive maintenance, but also ensure our award-winning Library looks fantastic and continues to inspire community pride.

Revisions from Previous Year:

N/A

Police Communications Center Relocation and Property Enhancements

Project Number:	275
Project Status:	Unfunded
Project Driver:	Service Demand Growth
Project Score:	2
Estimated Cost:	\$900,000
Estimated Useful Life:	30 Years
Additional FTEs:	-



Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

This project outlines enhancements to the Emergency Operations Center and parking lot area surrounding the police facility. Enhancements includes security measures (gating, fencing and lighting) for certain parts of the parking areas and relocating the Police Communications to the current EOC. These enhancements are to be done, once the new City Hall has opened and the current City Hall has been vacated.

Utilizing vacated spaces and structures to provide for relief to currently overcrowded spaces and structures ensures that the work environment is suitable for efficient operations and provides an effective space for future expansion. Employees will have additional space to perform their day to day operations in a more efficient manner. The security measures will provide for asset protection and overcrowded work areas will be eliminated. Work related stress will be reduced through employees having work areas more adaptable to their specific roles.

Strategic Goal Advancement:

Once the new city hall has opened and the current city hall property and its parking lot has been reallocated, the remaining parking lot to the east and north of the police department will be considerably less used. Additionally, the new city hall will provide a new EOC, leaving the old EOC vacated.

The old EOC was hardened a few years ago and has existing telecommunications equipment which would make it an ideal location for our police communications center to be housed. The vacated space from our current communications would be used to accommodate the overcrowding and lack of available space as our agency grows. Additionally, the bottom floor of the old EOC can be used as a training site for both internal and external training classes.

The sally port parking area is becoming overcrowded with speed trailers, special operations vehicles and other equipment that needs to be located in a secured and safe area. Additionally, the police department's new command vehicle, bunk house trailer and cone trailers are to be parked in this area. Security fencing, gating and lighting in the northern portion of the police parking area (the area to the west of the EOC) is to be installed to provide a more efficient location to park these vehicles. This would also provide security for parking of police patrol vehicles. It is prudent to assess and utilize this vacated area and the EOC to ensure our facilities and property provide for future expansion, efficiencies in deployment and security of expensive assets.

Revisions from Previous Year:

N/A



Unfunded Mobility Projects

**City of Largo, Florida
FY 2023-2027 CIP**

CRD Neighborhood Streets - 10th St NW Extension

Project Number:	31
Project Status:	Unfunded
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$295,000
Estimated Useful Life:	N/A
Additional FTEs:	-



Strategic Goal:

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

This project would extend the northern portion of 10th Street NW from Braginton Street to Hudson Street. As part of the Bayside Court development, the developer will reconstruct Hudson Street to an urban section including sidewalk, drainage, asphalt pavement and streetscape improvements. Connecting 10th Street NW to this improved section of roadway will provide residents in the surrounding neighborhoods with direct bicycle and pedestrian access to Hudson Street, and beyond to the Clearwater-Largo Road corridor. The extension of this road will fill an existing gap in the downtown grid network and will create an important neighborhood connection to downtown amenities and services. This project is unfunded pending the purchase of a previously vacated right-of-way.

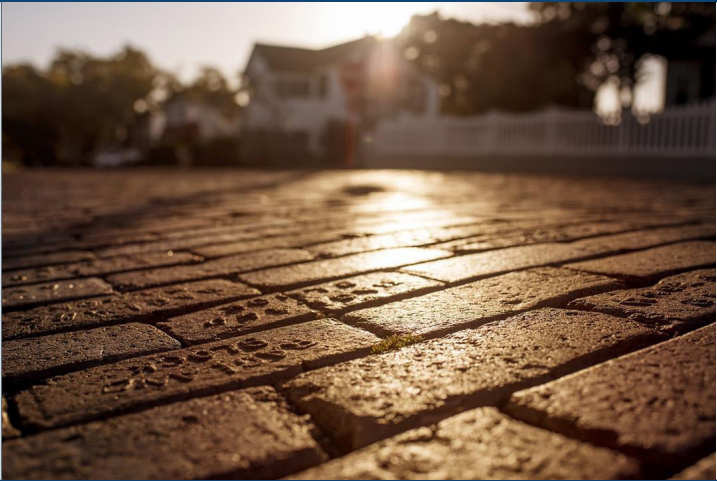
Strategic Goal Advancement:

The project will provide improved multimodal connections to residents in that neighborhood and provide a more connected street network.

Revisions from Previous Year:

N/A

Unpaved Roads	
Project Number:	35
Project Status:	Unfunded
Project Driver:	Capital Renewal
Project Score:	1
Estimated Cost:	\$2,970,000
Estimated Useful Life:	50 Years
Additional FTEs:	-



Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

In FY 2001, the City initiated a program to re-construct roads where only unpaved roads exist within City of Largo right-of-way (ROW). Priority for improvement is based on the number of homes serviced and project cost. The City will work in cooperation with the Southwest Florida Water Management District (SWFWMD), to implement the use of pervious pavement where water quality improvements can be achieved within challenging and limited Right-of-Way.

Strategic Goal Advancement:

Re-construction of roads where only unpaved roads exist while promoting water quality improvements by implementing pervious pavement.

Revisions from Previous Year:

N/A

142nd Ave N/16th Ave SW Multimodal Connector

Project Number:	133
Project Status:	Unfunded Intergovernmental
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$18,000,000
Estimated Useful Life:	N/A
Additional FTEs:	-



Strategic Goal:

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

This project entails the development of a 4-mile Community Street and connector trail between the Pinellas Trail and 62nd St North. It may include the construction of a new 142nd Avenue connection between Belcher Road and Seminole Boulevard and a continuous multi-use trail throughout, connecting the Pinellas Trail on the West and the Duke Energy Trail on the East side of US Hwy 19. This road project is included in the Pinellas County Long Range Transportation Plan Cost Feasibility Plan Project schedule.

Phase I consists of the construction of 1 mile of new roadway with a multi-use trail between Starkey Rd and Belcher Rd. Phase II consists of 1.5 miles of multi-modal roadway improvements, including a multi-use trail and a pedestrian bridge crossing US 19, from Belcher Rd to 62nd St N. Phase III consists of 1.5 miles of multi-modal roadway improvements, including a multi-use trail and a railroad crossing from Starkey Rd to the Pinellas Trail.

Strategic Goal Advancement:

This project would provide a new east-west community street connection with multimodal improvements.

Revisions from Previous Year:

N/A

Community Streets – Tall Pines Dr (SL06)

Project Number:	156
Project Status:	Unfunded
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$1,392,000
Estimated Useful Life:	20 Years
Additional FTEs:	-

**Strategic Goal:**

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

The City has two goals for the Community Street Network: improving community streets to provide safe and efficient routes from neighborhoods to local destinations; and accommodating growth by improving mobility for all users, especially pedestrians and bicyclists, within constrained rights-of-way that cannot be expanded to accommodate additional automobiles.

Paving group SL06 land uses include commercial, office, light industrial and residential and connects Ulmerton Rd to the planned future 142nd St/ 16 Ave SE Community Street and Trail. SL06 consists of 0.40 miles of scheduled pavement improvements. The SL06 area includes Tall Pines Drive from Ulmerton Road to Whispering Drive S. The project scope includes pavement, pedestrian, and bicycle infrastructure improvements. Pavement improvement scope consists of full reconstruction. Multimodal and ADA improvements will be evaluated and included with this project. This project includes design with inspection services and construction.

Strategic Goal Advancement:

Pavement improvements will extend or restore the service life of the City's roadway and increase driver safety and comfort. Investments in pedestrian and bicycle improvements along these roadways will not only serve to expand transportation options for residents of the City, but also will serve to reduce the number of bicycle and pedestrian-related accidents that occur along these streets. Sidewalk repairs will meet current ADA standards and will improve pedestrian safety and mobility. Additionally, multi-modal improvements will fill in sidewalk gaps on both sides of Tall Pines Drive per the City's Multi-Modal plan and improve bicyclist safety and mobility.

Revisions from Previous Year:

N/A

Neighborhood Streets – Valencia Dr (TR02)

Project Number:	158
Project Status:	Unfunded
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$1,617,000
Estimated Useful Life:	20 Years
Additional FTEs:	-



Strategic Goal:

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

The City's roadway pavement surfaces (280 lane miles) are a vital community asset with a total replacement value of over \$60 million. The scope of these projects may include pavement improvements, repairs to sidewalk, ADA curb ramps, stormwater and wastewater infrastructure, and traffic and safety improvements to address speeding, parking, volume, and cut-through traffic.

Paving group TR02 consists of 0.68 miles of scheduled pavement improvements. The TR02 area includes Valencia Drive (inclusive of Valencia Drive N, S, E & W) and Madrid Drive. The project scope includes pavement, pedestrian and drainage improvements. Pavement improvement scope consists of full reconstruction. ADA improvements will be evaluated and completed with this project. The drainage infrastructure will be evaluated and required improvements will be addressed. This project includes design with inspection services and construction.

Strategic Goal Advancement:

Pavement improvements will extend or restore the service life of the City's roadway and increase driver safety and comfort. Sidewalk repairs will meet current ADA standards and will improve pedestrian safety and mobility. Drainage improvements will address current flooding and water quality standards.

Revisions from Previous Year:

N/A

Neighborhood Streets – Oakdale Lane (TR19)

Project Number:	161
Project Status:	Unfunded
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$2,097,000
Estimated Useful Life:	20 Years
Additional FTEs:	-



Strategic Goal:

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Paving group TR19 consists of 0.86 miles of scheduled pavement improvements. The TR19 area includes Palmcrest Lane, Oakdale Lane N, E & S, and Cove Lane. The project scope includes pavement and pedestrian improvements. Pavement improvement scope consists of full reconstruction. ADA improvements will be evaluated and completed with this project. This project includes design with inspection services and construction.

Strategic Goal Advancement:

Pavement improvements will extend or restore the service life of the City's roadway and increase driver safety and comfort. Sidewalk repairs will meet current ADA standards and will improve pedestrian safety and mobility.

Revisions from Previous Year:

N/A

Neighborhood Streets – Shore Drive (TR43)

Project Number:	162
Project Status:	Unfunded
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$4,307,000
Estimated Useful Life:	20 Years
Additional FTEs:	-



Strategic Goal:

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Paving group TR43 consists of 1.76 miles of scheduled pavement improvements. The TR43 area includes Shore Drive, Lake Hill Lane, Hillcrest Drive, East Lake Drive, Seacrest Drive (north of Keene Park Drive), East Park Drive, Keene Lake Drive and Keene Park Drive east of Seacrest Drive. The project scope includes pavement and pedestrian improvements. Pavement improvement scope consists primarily of full reconstruction with the scope of Lake Hill Lane consisting of minor rehabilitation. ADA improvements will be evaluated and completed with this project. This project includes design with inspection services and construction.

In 2018, part of Seacrest Drive received interim microseal maintenance by City.

Strategic Goal Advancement:

Pavement improvements will extend or restore the service life of the City's roadway and increase driver safety and comfort. Sidewalk repairs will meet current ADA standards and will improve pedestrian safety and mobility.

Revisions from Previous Year:

N/A

Neighborhood Streets – Willowbrook Drive (TR76)

Project Number:	163
Project Status:	Unfunded
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$4,356,000
Estimated Useful Life:	20 Years
Additional FTEs:	-



Strategic Goal:

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Paving group TR76 consists of 1.84 miles of scheduled pavement improvements. The TR76 area includes all the streets intersecting and including Willowbrook Drive to the east of Belcher Road (including Willowbrook Drive, Riverside Drive, Scarsdale Drive, Glencove Court, Armonk Drive, Ashbury Drive, Kingston Court, Larchmont Way and Westbury Avenue). The project scope includes pavement and pedestrian improvements. Pavement improvement scope consists of full reconstruction. ADA improvements will be evaluated and completed with this project. This project includes design with inspection services and construction.

Strategic Goal Advancement:

Pavement improvements will extend or restore the service life of the City's roadway and increase driver safety and comfort. Sidewalk repairs will meet current ADA standards and will improve pedestrian safety and mobility.

Revisions from Previous Year:

N/A

Neighborhood Streets – 133rd Avenue North (TR90)

Project Number:	164
Project Status:	Unfunded
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$1,606,000
Estimated Useful Life:	20 Years
Additional FTEs:	-



Strategic Goal:

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:


Paving group TR90 consists of 0.76 miles of scheduled pavement improvements. The TR90 area includes 12th Avenue SW, 131st Place N, 133rd Avenue N, Tall Pines Drive (between Ulmerton Road and 133rd Avenue N) and Fountain Way. The project scope includes pavement and pedestrian improvements. Pavement improvement scope consists of minor rehabilitation and full reconstruction. ADA improvements will be evaluated and completed with this project. This project includes design with inspection services and construction.

Strategic Goal Advancement:

Pavement improvements will extend or restore the service life of the City's roadway and increase driver safety and comfort. Sidewalk repairs will meet current ADA standards and will improve pedestrian safety and mobility.

Revisions from Previous Year:

N/A

Unpaved Alleys	
Project Number:	191
Project Status:	Unfunded
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$100,000
Estimated Useful Life:	50 Years
Additional FTEs:	0.25
	

Strategic Goal:

3.1.3. - Create connections between downtown Largo and employment, education, and recreational hubs that promote the area as one district

Project Description:

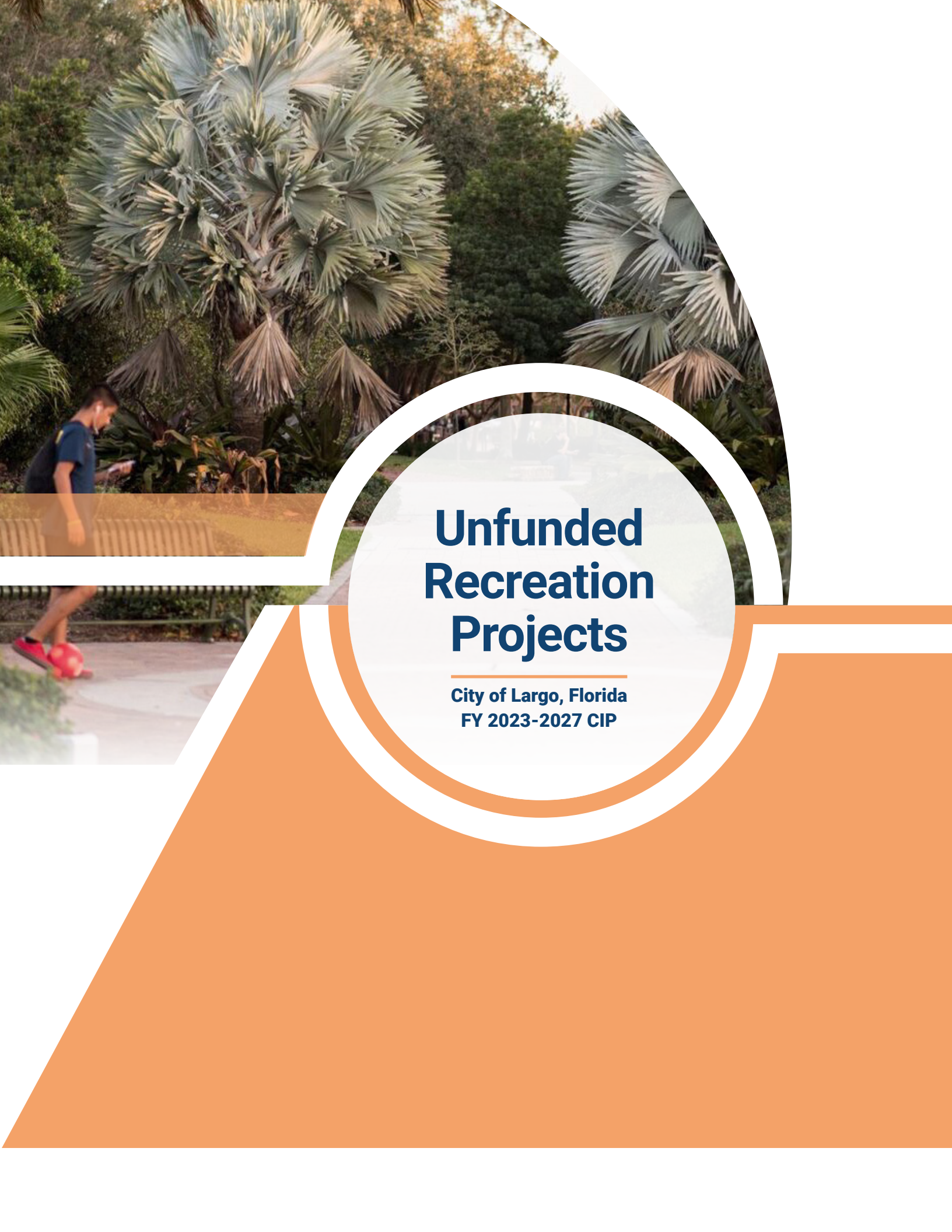
Throughout the City there are scattered alley networks. Identified in the 2009 West Bay Drive Community Redevelopment District Plan is a Capital Improvement project to focus on the district by prioritizing and then installing permeable paving on active alleys. The first step in this project will be to conduct an analysis of the alley infrastructure (Alleyway Connectivity Study) in the redevelopment districts in order to prioritize improvement of the alleys in the future. Following the study's results a plan will be developed on how to increase the capacity/use of the alley network in downtown including the best paving materials to be used within the network.

Strategic Goal Advancement:

Paved alleys will promote walk-ability in the downtown and encourage business development.


Revisions from Previous Year:

N/A



Unfunded Recreation Projects

City of Largo, Florida
FY 2023-2027 CIP

Parkland Acquisition	
Project Number:	52
Project Status:	Unfunded
Project Driver:	Service Demand Growth
Project Score:	1
Estimated Cost:	\$2,000,000
Estimated Useful Life:	N/A
Additional FTEs:	-
	

Strategic Goal:

3.2.1. - Provide exceptional and affordable community amenities and city services that enrich quality of life

Project Description:


This project is established to purchase land throughout the City of Largo's planning service area for recreation services, primarily in the eastern portion of the City. The first step in preparedness is to acquire the property on which to build. Funds must be designated in the planning process for the purchase of property, however development does not have to occur immediately. Based on estimates of property costs and appraisals, staff anticipates an average of \$2 to \$4 million per property purchase will be needed for land acquisition and associated costs, including demolition and clearing of property. Actual costs will vary based on the size and condition of the property. Grant funds can also be pursued to assist in the acquisition of land. Staff recommends identifying funds for property acquisition by creating a reserve fund that provides for the fund balance to rollover to the following year. Trust funds and grants could be utilized as opportunities arise.

Strategic Goal Advancement:

Provides the financial planning tool to gradually obtain the necessary resources to obtain land and provide expanded recreation services.

Revisions from Previous Year:

N/A

Lake Villa Park Boardwalk	
Project Number:	129
Project Status:	Unfunded
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$250,000
Estimated Useful Life:	15-20 Years
Additional FTEs:	-
	

Strategic Goal:

3.2.1. - Provide exceptional and affordable community amenities and city services that enrich quality of life

Project Description:

Lake Villa Park is located in the Clearwater/Largo Road Community Redevelopment Area. Staff recommends utilizing the park as a way to enhance the CRA by making the park more visible from Clearwater/Largo Road. The project involves construction of a boardwalk along the southern part of the lake and wrapping it west toward the roadway as well as installation of a picnic shelter near the western edge.

Currently, the only park amenity is a playground only accessible through the small neighborhood streets. This park is also tucked away in a neighborhood, hiding undesirable and unsafe activity by vagrants and youth. The project enhances visibility of the park from a more heavily traveled roadway and expands use through new amenities, which opens up the park with the goal of reducing undesirable activity and making it safer for the neighborhood to use.

The project has the potential of receiving a variety of grant funding including Florida Recreation Development Assistance Program.

Strategic Goal Advancement:

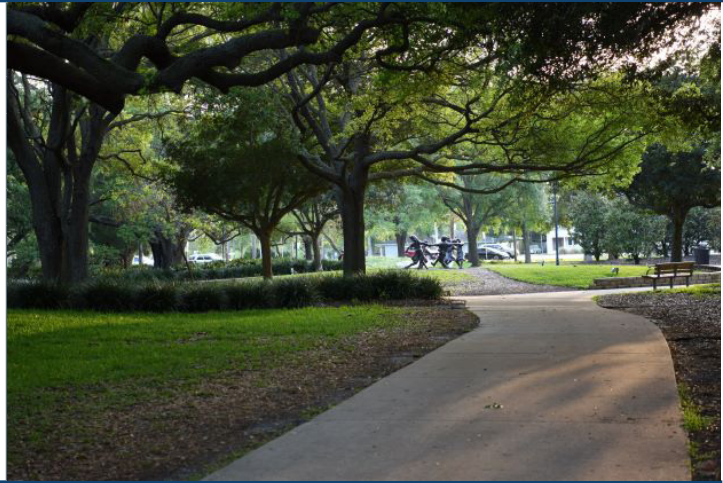
Provides additional features to make the Lake villa board a welcoming and desirable place to visit.

Revisions from Previous Year:

N/A

Recreational Trails Projects

Project Number:	193
Project Status:	Unfunded
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$1,500,000
Estimated Useful Life:	15-20 Years
Additional FTEs:	1

**Strategic Goal:**

2.2.4. - Develop a multimodal street, trail, and sidewalk network that provides interconnected transportation options to residents.

Project Description:

Recreational trails are trails within the parks system, primarily used for recreational activity. This project combines several trails projects into one Recreational Trails Project. The Duke Energy Gateway project is to purchase land for the future development of a trail head along the Duke Energy Trail. The current plans for the Duke Energy Trail indicate that it will run through the eastern portion of the City as it is developed. Staff will be seeking grant opportunities and alternative funding sources for the land acquisition and future development of the property. A potential site has been identified that will provide a great opportunity for community partnership with the Pinellas County School Board, Duke Energy, Pinellas County and the City to create a trail loop as well as multi-purpose athletic fields along the trail. A second project is a trail system within Largo Central Park to connect the main western portion of the park to the Nature Preserve and adjacent neighborhood.

Strategic Goal Advancement:

Provides greater reach of the trail between the neighborhoods and other recreation amenities.

Revisions from Previous Year:

N/A



Unfunded Stormwater Projects

**City of Largo, Florida
FY 2023-2027 CIP**

Stormwater Retrofit - Heather Hills (115th St N)

Project Number:	58
Project Status:	Unfunded
Project Driver:	Strategic Plan/Commission Priority
Project Score:	1
Estimated Cost:	\$550,000
Estimated Useful Life:	50-75 Years
Additional FTEs:	-

**Strategic Goal:**

1.1.2. - Utilize water management practices that rehabilitate the health of our waterways

Project Description:

This project intends to improve the linear retention ditch within the Heather Hills Subdivision behind several residential properties near 115th Street North. The ditch lies within the McKay Creek drainage basin between the Pinellas Trail and Ridge Road and is connected to a retention pond that outfalls into the Pinellas Trail stormwater conveyance system.

Strategic Goal Advancement:

This project will require ongoing preventive maintenance.

Revisions from Previous Year:

N/A

Allen's Creek Regional Watershed Management

Project Number: 105
Project Status: Unfunded
Project Driver: Regulatory Compliance
Project Score: 1
Estimated Cost: \$740,000
Estimated Useful Life: N/A
Additional FTEs: -



Strategic Goal:

1.1.2. - Utilize water management practices that rehabilitate the health of our waterways

Project Description:

The Allen's Creek Basin covers an area of approximately 7.7 square miles (5,600 acres), and is an impaired water body due to the total maximum daily load for nutrients and dissolved oxygen as designated by the FDEP(62303 F.A.C.). The primary land use throughout the watershed is residential, comprising approximately 70% of the project area. The remaining portion of the watershed is comprised mainly of commercial, industrial, institutional, and natural land uses.

Strategic Goal Advancement:

This project will prevent flooding and damage, enhance water quality, and improve maintenance and operation access.

Revisions from Previous Year:

N/A

Starkey Rd Basin Regional Watershed Management

Project Number:	107
Project Status:	Unfunded
Project Driver:	Regulatory Compliance
Project Score:	1
Estimated Cost:	\$1,600,000
Estimated Useful Life:	N/A
Additional FTEs:	-

**Strategic Goal:**

1.1.2. - Utilize water management practices that rehabilitate the health of our waterways

Project Description:

The Starkey Road Basin covers an area of approximately 12 square miles and is an impaired waterbody for Dissolved Oxygen, Nutrients due to Chlorophyll, and fecal coliform based on FDEP (62303 F.A.C.). The basin is highly urbanized and dominated by residential (54 percent) and industrial (12 percent) land uses. Ten out of the seventeen Best Management Practices (BMP) identified are not feasible or on private property. A list of the feasible BMP projects within Largo jurisdiction is located below.

- Culvert Upgrade at 2nd Ave NE
- Culvert Upgrade at Starkey Road on Channel 10 near East Bay Oaks MHP (Separate Unfunded CIP Project No 122)
- Culvert Upgrade at Lake Palms Drive On Channel 10 (Separate Unfunded CIP Project No 122)
- Dahlia Place and Gardenia Place Outfall Improvements (Separate Unfunded CIP Project No 122)
- Culvert Upgrade for Wetland Outfall To Fulton Drive
- Culvert Upgrade on Channel 1 at New Haven Drive and Donegan Road
- Culvert Upgrade at Channel 9 at Starkey Road and Tall Pines Drive

Strategic Goal Advancement:

This project will prevent flooding and damage, enhance water quality, improve maintenance and operation access.

Revisions from Previous Year:

N/A

Clearwater Largo Rd Regional Watershed Management

Project Number: 108
Project Status: Unfunded
Project Driver: Regulatory Compliance
Project Score: 1
Estimated Cost: \$350,000
Estimated Useful Life: N/A
Additional FTEs: -



Strategic Goal:

1.1.2. - Utilize water management practices that rehabilitate the health of our waterways

Project Description:

The Clearwater-Largo Road Drainage District Study developed strategies for mitigating the stormwater impacts associated with water quantity and water quality of existing development, and potential redevelopment within the West Bay Drive Community Redevelopment District and Clearwater Largo Road Community Redevelopment District. In general, the study area is bordered on the east by 4th Street NE, on the north by Belleair Road, on the west by the Pinellas Trail, and extends south of 8th Avenue SW.

Strategic Goal Advancement:

This project will prevent flooding and damage, enhance water quality, and improve maintenance and operation access.

Revisions from Previous Year:

N/A

Starkey Road Basin- Channel 10 Ditch Outfall Improvement

Project Number: 122
Project Status: Unfunded
Project Driver: Regulatory Compliance
Project Score: 1
Estimated Cost: \$600,000
Estimated Useful Life: 50 Years
Additional FTEs: -



Strategic Goal:

1.1.2. - Utilize water management practices that rehabilitate the health of our waterways

Project Description:

The Starkey Road Basin Watershed Management Plan (Plan), completed in 2012, addresses water quality in the Starkey drainage basin and identifies Best Management Practices (BMP) designed to reduce the amount of pollutants which flow into Boca Ciega Bay.

Strategic Goal Advancement:

This project will prevent flooding and damage, enhance water quality, and improve maintenance and operation access.

Revisions from Previous Year:

N/A

Allen's Creek Basin- Deville Drive Outfall Improvement

Project Number:	124
Project Status:	Unfunded
Project Driver:	Regulatory Compliance
Project Score:	1
Estimated Cost:	\$210,000
Estimated Useful Life:	50 Years
Additional FTEs:	-



Strategic Goal:

1.1.2. - Utilize water management practices that rehabilitate the health of our waterways

Project Description:

The Deville Neighborhood is located north of East Bay Drive, and southeast of McMullen Road. The project area is a residential area that experiences roadway and structure flooding. Water within this residential area flows north and east along the streets, where it is then collected by stormwater inlets at the intersection of Deville Drive North and Deville Drive East. The water is then piped north to the existing channel via a 36-inch pipe towards McMullen Road. Flooding in this residential area can be greatly reduced by installing a parallel 48-inch pipe to the existing outfall. This alternative is predicted to eliminate road flooding, but further evaluation would need to be completed to ensure that the issue is fully addressed.

Strategic Goal Advancement:

This project will prevent flooding and damage, enhance water quality, and improve maintenance and operation access.

Revisions from Previous Year:

N/A



Unfunded Technology Projects

City of Largo, Florida
FY 2023-2027 CIP

Enterprise Phone System Evaluation

Project Number: 245
Project Status: Unfunded
Project Driver: Capital Renewal
Project Score: 3
Estimated Cost: \$450,000
Estimated Useful Life: 7 years
Additional FTEs: -



Strategic Goal:

1.2.3. - Provide modern, evolving technology that supports collaboration, automation, and a seamless user experience

Project Description:

In 2027, the current Cisco phone system will be reaching the end of its useful lifespan in terms of the hardware. An evaluation should be undertaken of the software and features of the system to determine whether the entire product should be replaced, or only the server and gateway hardware. This will depend on the development of the product in the meantime, and how well it still matches up with the city's needs. Replacement of the entire phone system, for example, if it were a dead end product, will be more expensive than keeping it and upgrading the hardware.

Strategic Goal Advancement:

Phone system features can support mobility, flexible workplace, and new office designs.

Revisions from Previous Year:

N/A

West Largo Fiber Connectivity

Project Number:	246
Project Status:	Unfunded
Project Driver:	Service Demand Growth
Project Score:	2
Estimated Cost:	\$800,000
Estimated Useful Life:	20 years
Additional FTEs:	-



Strategic Goal:

2.3.1. - Implement emergency mitigation strategies that reduce the impact of hazards and disasters on the community

Project Description:

This project extends the city's existing fiber plan to facilities on the west side of Largo including Fire Station 39, Vonn Road Reclaimed Water Site, Southwest Recreation Facility, and the Golf Course. The intent is to leverage cost savings by utilizing the existing fiber installed during the construction of new City Hall. This positions the city for enhanced service delivery alignment to locations within Central/West Largo while also accommodating for future growth.

Strategic Goal Advancement:

Fire Stations 41 and 38 will both have underground city owned fiber providing for end to end visibility and control of the city network. These facilities would not need to rely on third party services (Verizon, Frontier, Spectrum) during an emergency event. This project also aligns with Goal 1.2.1 - (Financial Health), by providing for self owned connectivity to sites where the city could stop leasing/renting ISP services and lines.

Revisions from Previous Year:

N/A



Unfunded Wastewater Projects

City of Largo, Florida
FY 2023-2027 CIP

Interceptor Bypass Lift Station and Force Main

Project Number:	196
Project Status:	Unfunded
Project Driver:	Performance/Cost Improvement
Project Score:	1
Estimated Cost:	\$8,000,000
Estimated Useful Life:	50 Years
Additional FTEs:	-



Strategic Goal:

2.1.1. - Utilize comprehensive asset management strategies to optimize life-cycles of City infrastructure

Project Description:

The 142nd Ave. Interceptor begins at the Public Works facility and runs east along Donegan Rd. to 142nd Ave. Since the Wet Weather pumping system was put into operation, the flow through the upper reaches of the interceptor has been greatly reduced as intended to mitigate sanitary sewer overflows. The lower flows result in an acceleration of sediment buildup in the pipe. This development increased the number of cleanings for the interceptor.

The goal of this project would be to construct a new lift station at Public Works and pump the flow past the flat section of the interceptor, to a point where higher flow will prevent sediment buildup. The City will hire an engineering consultant to evaluate the existing system, develop design alternatives, then proceed with a design. The City will realize a savings of approximately \$80,000 per year in interceptor cleaning cost, but will see an additional operational and maintenance cost of approximately \$33,000 for the new lift station.

Strategic Goal Advancement:

The project will add the operation and maintenance costs of a new lift station, but eliminate the need for annual cleaning of a large portion of the interceptor system.

Revisions from Previous Year:

N/A

Lift Station 30 Elimination	
Project Number:	210
Project Status:	Unfunded
Project Driver:	Performance/Cost Improvement
Project Score:	4
Estimated Cost:	\$500,000
Estimated Useful Life:	50 Years
Additional FTEs:	-



Strategic Goal:

2.1.2. - Ensure safe conditions through proactive maintenance and investment in City infrastructure

Project Description:

This project consists of modifications to the sanitary sewer gravity sewer system and elimination of Lift Station 30. This lift station services six business and is extremely close to West Bay Drive. This proximity requires a lane closure to support the vehicles servicing the lift station.

Approximately 730 linear feet of sanitary sewer pipe will be replaced and rerouted to an existing gravity collection system. The project will also include the decommissioning and demolition of Lift Station 30. Design funding is programed in Fiscal Year (FY) 2025. Engineering Services staff will program construction funding for this middle priority project in a future FY. Design costs are estimated at \$85,000. Construction costs are estimated at \$415,000. These upfront capital costs will save the City in operational costs over time.

Strategic Goal Advancement:

It eliminates a possible mechanical point of failure in the sanitary sewer collection system, which could result in a sanitary sewer overflow.

Revisions from Previous Year:

N/A



Project Maps

City of Largo, Florida
FY 2023-2027 CIP

FY 2022-2026 CIP Maps - Project Key

3	Fire Station Reconstruction Program	Funded
11	Parking Lot Resurfacing, Multiple Sites	Funded
27	Neighborhood Roadways - 127th Ave N (TR03)	Funded
28	Neighborhood Roadways - Stratford Dr (TR72)	Funded
30	Neighborhood Roadways - 16th St NW (TR26)	Funded
32	Downtown Community Streets - 4th St NW	Funded
42	Fencing Replacement, multi-year	Funded
43	Playground Replacement	Funded
55	Church Creek Drainage Improvements Phase II and III	Funded
60	Computer Server Replacement	Funded
65	Public Works Vehicles	Funded
66	RPA Vehicles	Funded
68	IT Vehicles	Funded
69	Community Development Vehicles	Funded
70	Environmental Services Vehicles	Funded
71	Fire Rescue Vehicles	Funded
72	Police Vehicles	Funded
77	WWRF Non-Surface Water Effluent Disposal Project	Funded
109	LS 19 & 2 Sub Basin 4 Service Areas I&I Abatement	Funded
110	LS 3 Service Area I&I Abatement	Funded
118	Community Streets - Rosery Rd NE(2) (PC04/PC10)	Funded
126	Neighborhood Roadways - Regina Dr (TR14)	Funded
127	Neighborhood Roadways - 112TH Ave (TR81)	Funded
136	Engineering Services Vehicles	Funded
143	Library Chiller Replacement	Funded
144	Elevator Renovations	Funded
155	Neighborhood Roadway – East Rosery Rd (SL02)	Funded
159	Neighborhood Streets – Pocahontas Dr (TR16)	Funded
173	Annual Pavement Rehabilitation Program	Funded
186	Annual Stormwater Pipe Replacement Program	Funded
188	Venetian Gardens Drainage Improvements	Funded
192	Clearwater/Largo Road Multimodal Improvements	Funded
199	Allens Creek Best Management Practices Implementation	Funded
211	Lift Station 24 Force Main Replacement	Funded
212	Pinellas County - West Bay Drive Complete Streets Joint Project Agreement	Funded
214	Safe Routes to School Grant - Mildred Helms Elementary School Area	Funded
215	Alum Replacement Alternative Evaluation	Funded
229	20th Street SW Sanitary Sewer Siphon Replacement	Funded
230	Wastewater Collection System Flow Monitoring	Funded
231	Clean Water Act No. 1 Priority Lift Station Service Area Inflow & Infiltration Abatement	Funded
232	Clean Water Act Priority No. 2 Lift Station Service Area Inflow & Infiltration Abatement	Funded

