

A. Executive Summary

Completed by judith.warren@hopevillagesofamerica.org on 2/10/2023 12:33 PM

Case Id: 25051

Name: Hope Villages of America - 2022/23

Address: *No Address Assigned

A. Executive Summary

PLEASE READ: Before proceeding with the application, please [CLICK HERE](#) to review the Notice of Funding Availability and additional application information.

Once you have reviewed this document, please continue with the application below.

AGENCY INFORMATION

A.1 Agency Name

Hope Villages of America

A.2 Type of Organization

501(c)3 Nonprofit Corporation

If Other:

A.3 Mailing Address

503 South Martin Luther King Ave. Clearwater, FL 33764

A.4 Contact Person

Judith Warren

A.5 Title

VP of Grants and Contracts

A.6 Telephone

(727) 584-3528

Phone Ext.

A.7 Email

grants@hopevillagesofamerica.org

A.8 Unique Entity ID

25051

A.8. BILLING/INVOICE CONTACT

A.9. Name

Daryll Adsit

PROJECT INFORMATION

A.15. Project Title

Part Time Shelter Advocate

A.16. City of Largo Funds Requested

\$21,865.00

A.17. Type of Project:

- Downpayment Program Administration
- HUD-Certified Housing Counseling/Education
- Homeless Shelter Services
- Legal Services
- Non-Homeless Special Needs Services
- Public Facility Capital Project-Improvements
- Public Facility Capital Project-Facility Expansion
- Public Facility Capital Project-Add New Facility
- Other

If Other

A.10. Email

daryll.adsit@hopevillagesofamerica.org

A.11. Phone

7275843528

A.12. DATA/REPORTING CONTACT

A.12. Name

Judith Warren

A.13. Email

grants@hopevillagesofamerica.org

A.14. Phone

7275843528

B. Project Information

Completed by judith.warren@hopevillagesofamerica.org on 2/10/2023 2:31 PM

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B. Project Information

Please provide the following information.

B.1 Project Purpose and Description- Describe the project and explain why the project is needed. This description should include the entire project, in addition to portions of the project not requested for funding from the City.

Provide data in support of the request. Examples: Energy improvements will reduce utility costs by X% annually, which allows an estimated \$_____ in operating funds for direct client services; or data shows a waiting list of # of people/deficiency in available space of # capacity to serve Largo residents

According to the Florida Department of Law Enforcement, in 2020, a total of 6,111 Domestic Violence offenses were reported in Pinellas County. While both murder offenses (12 to 5) and threat/intimidation offenses (122 to 115) decreased from a year ago, other offenses such as aggravated assault increased from 630 to 710 (a 12.7% increase). The domestic violence crime rate per 100,000 in 2020 is 621, an increase from 617. However, we believe the crime rate is much higher, but often goes unreported by the victim. Research that shows that among couples who report subjectively feeling high levels of financial strain the DV rate is 9.5% compared with 2.7% for couples who report subjectively feeling low levels of financial strain (Benson & Fox, 2004).

Survivors of domestic violence are often limited in places they can go to escape the abuse. Many abusers have isolated their victims to the point that they have no friends or family they can contact for a place to escape. While homeless shelters are sometimes available (though, currently, there are approximately 100 individuals on the wait list), they do not offer a secure location for the survivor. Hope Villages of America is specially designed to accommodate survivors of domestic violence and their children. We are one of 42 certified domestic violence centers in the state of Florida. Our program offers a domestic violence shelter for women and children who become homeless due to domestic violence. The location is confidential to protect the safety of survivors. It is fully fenced, with security cameras around the facility. It is a 36 bed shelter, which is staffed by trained professionals 24 hours a day, 7 days a week. Upon entrance to the shelter, survivors are assessed (along with their children), and a plan is formed to help them gain back control of their lives and become self-sufficient. Our Advocates assist the survivors in working their plan, which could include resume writing, job searches, interview tips, documentation gathering, benefit assistance, referrals, and more. Without the help of our Advocates, many survivors would be lack the initiative and belief in themselves to regain control of their lives. The program is typically 45 days; however, extensions are granted on a case by case basis. In FY22, the average length of stay was 46 days. In FY22, we served nearly 200 women and children. By offering this shelter service, we kept 200 women and children off the streets and away from harm's way. In FY22, 7% of individuals served came from the city of Largo. The total budget for the Shelter is \$700,000 annually. The requested amount of \$21,865 represents only 3% of the shelter budget, which is less than the percentage of Largo residents served.

B.2. Describe the use that will be made of requested funds from the City of Largo. If the funding is being requested for specific staffing positions or specific components of a larger project, please provide these details and explain how this funding request ties in with the entire project.

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3 of 18

We are requesting funding to support 1 part time Advocate position at our domestic violence shelter. We have 11.5 positions at the Shelter, which include 4 full time and 5 part time Advocates. The Advocates are vital to the success of the program, as they are the individuals who work hands-on with the survivors, helping them move forward on their path to self-sufficiency. It is imperative that we utilize part time Advocates, as we must meet staffing levels of 2 staff per day shift, and 1 staff per overnight shift. Having a part time Advocate allows us the flexibility to cover staff vacancies, PTO, etc.

B.3 Describe how the project meets one or more of the City of Largo's 2023-2024 priorities:

1) To provide housing, homeless, and special needs services

2) To add, expand or improve public facilities that will provide supportive services to low-and moderate households

This project meets the City of Largo's priority of providing homeless services. The Advocate specifically works with homeless survivors of domestic violence who are staying at our shelter. Without this service, approximately 200 women and children would either be on the streets, or choose to stay with their abuser, which could result in death.

B.4.

Provide information to substantiate the project as an “Eligible Activity” (described in the application instructions). Describe how the project, or the portion of the project funded by CDBG and/or SHIP, principally benefits low- and moderate-income Largo residents or low- and moderate-income areas in Largo (For CDBG clients/households whose annual income is less than or equal to 80% of area median income and for SHIP clients/households whose annual income is less than or equal to 140% of area median income).

In FY22, 95% of survivors at our domestic violence shelter earned less than 50% of the area median income. Additionally, at least 74% of survivors had less than \$10,000 of income each year, putting them in the Extremely Low income category. Oftentimes in abusive relationships, the abuser controls all finances and does not allow the victim to work or earn their own salary.

B.5. Describe the project area and client base that will benefit from this project (e.g. Citywide, countywide, Community Redevelopment District, homeless population, persons with HIV/AIDS, etc.)

Our shelter serves the entire County.

B.6. Project Area/Clients Served

Submitted projects must provide services and/or benefit City of Largo residents

a) Provide data on the clients/households served by your agency for the same or similar service as the current project will provide.

Clients/Households Served Prior Year	Number of Clients	% Low/Mod Clients
Total Clients Served with the same or similar service from October - September of the prior year:	183	100.00 %
Of the Total Clients Served - the number of clients that were from Largo:	12	7.00 %

b) Provide data on clients/households to be served by your agency for the proposed project.

Planned Program Year (Oct 2020-Sept 2021)	Number of Clients	% Low/Mode Clients
Total Estimated Clients/Households to be Served:	185	100.00 %
Of the Total Estimated Served - number of Clients/Households from Largo	15	8.00 %

B.7. Client Eligibility:

a) Does this project ONLY serve any of the following groups (check off which group it will serve):

- Abused Children
- Battered Spouses
- Elderly Persons (62+)
- Homeless Persons
- Illiterate Adults
- Persons Living with AIDS
- Migrant Farm Workers
- Severely Disabled Adults
- This project is not limited to any of these groups.

b) If the project is NOT limited to serving one of the above groups, describe your agency's method for collecting demographic and income data from the clients served by this project. For new projects, explain what process will be used to ensure at least 51% of the clients served are below 80% of area median income.

c) If the project is limited to serving one of the above groups, describe how the demographic data (race/ethnicity) is collected (also required for reporting for CDBG-funded projects).

Survivors fill out intake paperwork upon their arrival at shelter, which includes demographic information.

B.8. Project/Program Outcomes

Describe the expected performance outcomes from the proposed project and any relevant performance measures or outcome data related to prior experience by the agency for the same or similar project/program (e.g. 50% of clients moved from shelter to permanent housing and it is anticipated that the proposed project will enable the agency to increase this outcome to 60% moved into permanent housing). *For homeless programs, the City will also pull data from PHMIS to review past outcomes.*

We will provide safe shelter and advocacy to 100% of survivors. We will provide safety planning to at least 97% of survivors. We will work to ensure that at least 40% of survivors exit to stable housing, to include permanent housing, transitional housing, independent living, long term special needs program, or with friends and relatives. The reason this percentage is not higher is due to the nature of domestic violence survivors and the cycle of power and control. On average, it takes a survivor 7 times before they leave their abuser for good.

B.9. Relocation

a) Will any residents be permanently displaced as part of this project?

No

If yes, explain

b) Residential Projects (*Applicants for residential projects only complete this section*)

i. Do/ will residents pay rent?

No

ii. If yes, how much and how are rents determined?

iii. Will residents receive rental subsidy/housing assistance?

No

iv. If residents will not pay rent, state the reason:

Shelter services are provided free of charge.

v. List the residential facilities and addresses of facilities presently operated by your agency

The shelter is a confidential location.

B.10. Specific Site Location

a) Has the project site(s) been selected

Yes

b) If yes, provide the address. For educational classes/seminars, please list the location(s) where the classes will be held:

Facility Name	Street Address	City	State	Zip
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B.12. Project Administration

a) Project Manager Name

Jessica Lewis

Title

Director of Program Services

B.13. Project-Specific Sections: Please complete the sections below that are applicable to your project.

DOWNPAYMENT ASSISTANCE ADMINISTRATION PROJECTS ONLY:

a) Describe your agency's experience with administering a downpayment assistance program. Include information regarding the agency's experience with completing Residential Income Certifications and underwriting.

b) Is your agency a HUD-Certified Housing Counseling agency? *Please attach HUD-certification in the Documents section of the application.*

c) Is your agency able to offer bi-lingual services for processing downpayment assistance?

d) Does your agency also provide HUD-certified homebuyer education and counseling services?

e) Is your agency located in the City of Largo, within close proximity to Largo, or has the ability to meet clients at a local location for accessibility to services?

f) The City utilizes an online software for its housing programs:

Would your agency be willing to utilize the web-based housing software if provided access?

g) Does the agency have the capability to securely upload documents into the software (scanner, etc.)?

HOUSING COUNSELING/EDUCATION SERVICES ONLY:

a) Is your agency a HUD-Certified Housing Counseling Agency? *Upload a copy of the HUD certification in the Documents section of the application*

b) Are the staff that will be providing the housing counseling and/or education HUD-certified? *Upload a copy of the HUD Certification in the Documents section of the application.*

c) Select which types of classes/counseling services for which your agency is requesting funding (select all that apply):

- Financial Fitness/Budgeting *(required for the City's downpayment programs)*
- Homebuyer Education Class *(required for the City's downpayment programs)*
- Homebuyer Housing Counseling (one-on-one) *(required for the City's downpayment programs)*
- Rental Counseling: Provide housing counseling for delinquent renters and/or tenants facing eviction.
- Foreclosure Prevention Counseling

d) Does your agency have all HUD requirements for the provision of homeownership counseling incorporated into its homebuyer education/housing counseling curriculum? (Deadline for compliance was January 14, 2017)

e) Describe the key components, format, and client follow-up used by your agency for the homebuyer education and/or housing counseling services requested in this application (describe each service separately if applying for

more than one service):

HOMELESS SHELTER SERVICES ONLY

All homeless services applications should be focused on rapidly moving people into permanent housing (Housing First) and then wrapping supportive services around clients to help them successfully remain in permanent housing. Applications should also demonstrate how your agency has reduced barriers to access its services/programs.

a) Complete the Pinellas Homeless Leadership Board's [Housing First Survey](#) and upload it to the **F. Required Documents** section of this application.

b) Does your agency currently participate in the countywide Coordinated Entry System and enter client data into Pinellas Homeless Management Information System (PHMIS)?

No

c) Describe what steps, programs and/or methods will be used to prevent homelessness from recurring.

We work with the survivors from day 1 on attaining self-sufficiency. We have a 6 week program that helps them regain control of their lives. We provide housing resources and can assist with moving/housing costs (on a limited basis).

d) Using program data from PHMIS, provide data below on your agency's outcomes from the past PHMIS reporting year for the following:

- Total number of unduplicated clients served and time period of data
- Average VI-SPDAT score of clients served
- % of clients that exited to permanent housing/supportive housing
- % of clients housed that returned to homelessness in 6 months (recidivism rate)
- Average length in program
- % of clients who gained income (earned or unearned) during the time they were enrolled in this program

e) How will the funding requested to Largo be used to support maintaining/improving these outcomes?

f) Do your agency have priorities established to serve Pinellas County homeless residents or limitations on serving newer arrivals from outside the County?

CAPITAL IMPROVEMENTS PROJECTS ONLY

a) Provide a summary of the services provided/to be provided at this facility. Explain if the proposed improvements are limited to a certain service or all services provided at the facility.

b) Explain how the facility and programs based at the facility are geographically accessible to Largo residents. Include any accommodations made to improve accessibility, such as virtual options or in-home services as well.

c) Describe how the project meets the City's CDBG Goal: SUPPORTIVE SERVICES – Capital Improvements: Add, expand or improve public facilities that (will) provide supportive services predominantly to low- and moderate-income clientele/households/areas that will help Largo residents physically, mentally and economically thrive in Largo. Projects that improve energy efficiency to enable service providers to more effectively use their operating funds toward client services, and/or projects that harden such facilities to improve disaster resiliency would also be supported.

d) Disaster Hardening/Energy Efficiency

Does the project include any disaster hardening components or energy efficiency improvements? Please click all that apply below and explain.

- Disaster Hardening
- Energy Efficiency Improvements
- N/A- No Hardening or Energy Components Included in Project Scope

e) Is the facility to be improved, expanded, or added located in Largo City Limits? Check the Property Appraiser website for the Tax Code. Tax Code is "LA" for Largo).

Please Explain

f) Capital projects located in a Special Flood Hazard Area will not be funded under this funding cycle. Is the property located in a Special Flood Hazard Area? (Without Base Flood Elevation: Flood Zone A, V or A99; with Base Flood Elevation: Zone AE, AO, AH, VE, AR or in a Regulatory Floodway)?

g) Are there any known environmental hazards on the project area (ex. located in a Brownfield, located near to a landfill)?

h) The agency must confirm with the jurisdiction that the property is located in that the proposed facility use is allowable. **Written confirmation (email or letter/zoning letter) must be uploaded in the Required Document section of the application.**

C. Timeline

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Case Id: 25051

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C. Timeline

Please provide the following information.

C.1 Project Timeline

Provide an implementation schedule. Include all project phases. (In order to ensure that project costs are reimbursable, or are eligible for direct payment, no costs that the agency plans to bill to Largo CDBG should be incurred until the formal agreement has been made based on the City's grant award).

Please review the Application Instructions regarding timeline for more guidance.

Phase	Beginning Date	Ending Date
Program/Services	01/01/2023	09/30/2024
Obtain Full Project Funding	01/01/2023	09/30/2024
Design/Scope of Work	M/d/yyyy	M/d/yyyy
Project Bid	M/d/yyyy	M/d/yyyy
Permitting	M/d/yyyy	M/d/yyyy
Construction	M/d/yyyy	M/d/yyyy

D. Budget & Funding

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2/10/2023 1:25 PM

D. Budget & Funding

Please provide the following information.

D.1. Project Budget

a) Include costs associated with this project (City Funds and Other Funding Sources)

Project Budget Line Item	Largo CDBG Funding	Other Funding Sources	Total Budget
Personnel	\$19,878.00	\$0.00	\$19,878.00
Administration	\$1,987.80	\$0.00	\$1,987.80
Grand Total	\$21,865.80	\$0.00	\$21,865.80

b) Will this project generate program income?

No

c) Select what basis for payment is being requested:

Direct Costs (reimbursement)

Please List Each Activity and Associated Fee for Service (or hourly fee per client)

Fee-for-Service	Service Name
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D.2. Funding Sources

a) List all funding sources to be used for the project. If other grant funds have/will be applied for, but the final allocation has not been determined, put these amounts in the "Funds Requested" column.

Funding Source(s)	Funds Requested	Funds Allocated
DCF	\$365,469.00	\$365,469.00
VOCA	\$576,679.00	\$576,679.00
JWB	\$476,524.00	\$476,524.00
Largo CDBG	\$21,865.00	\$0.00
Pinellas County	\$50,000.00	\$0.00
	\$1,490,537.00	\$1,418,672.00

b) If the grant request is not fully funded, will the project still be viable, even if on a smaller scale? (Please explain)

Yes

Explain:

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We will pursue additional grant or fundraising opportunities in order to provide the service.

c) Project costs are reimbursed by the City on a monthly/quarterly basis. For public services, project costs are reimbursed by the City on a monthly or quarterly basis. For public facilities projects, project costs are typically reimbursed at the end of the project or up to 3 reimbursements for larger projects. Does the agency have the financial capacity to pay for the portion of the cost funded by City grant during the project and be reimbursed on a monthly/quarterly basis for public services?

Yes

d) Please indicate the frequency your agency will be remitting invoices. If awarded funding, public services reporting will be set up on the same schedule (e.g. monthly invoices will have monthly reporting). Reporting for public facilities will be quarterly.

Public Services-Monthly Invoicing

D.3. Audit Requirements

a) Does your agency's current year budget, or next year's anticipated budget, include \$750,000 or more in federal funding revenue? *If yes, a single or program-specific audit must be conducted at the end of your agency's fiscal year.*

Yes

b) Does your agency's current year budget, or next year's anticipated budget, include \$500,000 or more in state funding revenue? *If your agency is awarded SHIP funding and the answer to this question is "Yes", a single or program-specific audit must be conducted at the end of your agency's fiscal year.*

E. Agency Information

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2/10/2023 1:46 PM

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E. Agency Information

Please provide a brief summary (no more than 1-2 paragraphs on each of the following topics regarding the agency).

E.1. Background/Program Experience (1-2 paragraphs only)

Include the length of time the agency has been in operation, the date of incorporation, the purpose of the agency, and the type of corporation. Describe the type of services provided, the agency's capabilities, the number of clients served, and license to operate (if appropriate).

The agency was founded in 1967 and has been in operation for 55 years. The mission and overarching purpose of Hope Villages of America is to provide hope restoration to those in need through innovative programs and services. The organization has three distinct tiers of services. The first tier is the Food and Basic Need Service Division which consists of a Food Bank, a Mobile Food Pantry and an Express Center. The Food Bank delivers to 80+ food banks throughout Pinellas County in addition to providing food at its location on Druid. The Mobile Food Pantry delivers food to 15 sites that have high levels of food insecurity and who reside in areas that are considered food deserts. Finally, the Express Center provides food and basic need services - specifically providing items that may not be covered by SNAP benefits such as hygiene items, diapers and cleaning products. In total, the Food Services and Basic Needs Division delivers over 7 million pounds of food to over 70,000 individuals. The demographic that is the most in need are children and seniors. The Abuse Services Division provides both services and support to victims of domestic violence and human trafficking. This is accomplished through a Department of Children and Families Certified Domestic Violence Shelter, Outreach Services and Services for Children. Each victim receives support with safety planning, securing safe and stable housing, counseling, access to support groups, vocational support, linkage to community services (child care, medical care, and substance abuse treatment). The children are a part of the safety planning process and also receive an assessment and linkage to play therapy. Finally, the Homeless Services Division consists of two campuses which provide affordable housing and services to those who are street homeless or may be at risk of becoming homeless. Services include rent and utility assistance, housing location services, assistance with HUD applications and leases.

E.2. Personnel/Staff Capacity(1-2 paragraphs only)

a) Briefly describe the agency's existing staff positions and qualifications, its capacity to carry out this project.

Hope Villages of America has an administrative (umbrella structure), along with a leadership structure within each division, including the Abuse Services division. Hope Villages of America's administrative structure includes a President & CEO (10+ years of leadership experience), COO/CAO (10+ years of leadership experience), Chief Communications and Development Officer (5+ years of leadership experience), VP of Business and Finance (30 years of experience), VP of Grants and Contracts (10 years of experience), and HR Director (5 years experience). The Abuse Services division has a VP of Abuse Services (5+ years of abuse services and leadership experience), Director of Program Services (3+ years experience), Shelter Manager (3 years experience), Assistant Manager (1 year experience), and Lead Advocate (1 year experience).

b) Does the agency have a personal policy manual?

Yes

c) Does the agency have an Affirmative Action Plan?

Yes

d) Does the agency have a Grievance procedure?

Yes

E.3. Financial Capacity (1-2 paragraphs only)

Attach a copy of the agency's current operating budget, including revenues and expenditures. Identify commitments for ongoing funding. Describe the agency's fiscal management, including financial reporting, record keeping, accounting systems, payment procedures and audit requirements.

We have received DCF, VOCA, and JWB funding for the Abuse Services division for many years, and expect them to continue for FY24. We have a VP of Business and Finance who is a CPA, with 30+ years of experience. We have an Accounting and Finance Manual that dictates our accounting procedures.

Each program/department and Grant is given its own individual project code within the Blackbaud Financial Edge accounting system. All expenses and revenue is tracked within the accounting system daily. Each month we run a project detail report for each Grant to review the expenses within each grant. All supporting documents (payroll, accounts payable invoices and check) are checked to ensure that the correct amounts are charged to the correct grant. This is monitored by the VP of Business and Finance, Director of Finance, and Finance Specialist each month for each grant.

Fiscal management -The Finance department consist of a VP of Business and Finance, Director of Finance, Finance Specialist and Director of HR; Financial reporting - Each month an Income Statement is created for the agency and it is presented to the Executive Committee of the Board in detail. Every other month the full Board meeting the Income Statement is also presented; Record keeping & Accounting systems - Each program/department and Grant is given its own individual project code within the Blackbaud Financial Edge accounting system.

E.4. Monitoring (1-2 paragraphs only)

Briefly describe how you will monitor progress in implementing the program. Describe how funding and related project costs will be tracked separately in the agency and how the agency will ensure that expenses are not paid from duplicate sources. Describe who will be responsible for monitoring progress.

Monthly reports are submitted to the VP of Grants and Contracts and COO for review of statistics and trends. The VP of Grants and Contracts meets with the VP of Abuse Services once every quarter for quality assurance and grant compliance checks (review volunteer logs, file storage, data and programming quality). The COO also meets with the VP a minimum of every 2 weeks. The Abuse Services Division has a Program Procedural and Data Quality Manual to effectively train all staff, implement and operate all programs following clearly defined methodology and collect data and report all program outcomes for all funders.

E.5. Insurance/Bonding/Worker's Compensation (1-2 paragraphs only)

State whether or not the agency has liability insurance coverage, in what amount, and with what insuring agency. State whether the agency pays all payroll taxes and worker's compensation as required by Federal and state laws. State whether or not the agency has fidelity bond coverage for principle staff who handle the agency's accounts, in what amount and with what insuring agency.

Hope Villages has liability insurance through Philadelphia Insurance. The Certificate of Liability Insurance is attached. Hope Villages pays all payroll taxes through our payroll processing company ADP. We pay our worker's compensation through our insurance broker Solace Insurance. Our Insurance agency is Solace Insurance: Bob Childress, CEO Solace Insurance 300 East Bay Drive Suite A Largo, FL. 33770
Voice 1-800-915-0969 x100 restinsured.com

Commercial General Liability - 1,000,000/3,000,000; Auto Liability - 1,000,000; Umbrella Liability - 1,000,000; Directors & Officers w/Employment Practices Liability - 2,000,000; Sexual Abuse - 1,000,000; Fire Legal - 100,000 Occ; Professional Liability - 1,000,000/3,000,000;

F. Required Documents

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F. Required Documents

Please provide the following information.

Documentation

Organizational Chart *Required

HVA- Management Structure- 2023.pptx

Board Resolution Authorizing Submittal of Funding Request *Required

Grant Applications Approval_FY23.pdf

Current Year Operating Budget *Required

FY23 Budget_Aproved.pdf

Most Recent Annual Independent Auditor's Report *Required

HVA Audited Financials.pdf

List of Board of Directors *Required

Board List 2023.xlsx

HUD Certificate - HUD-Approved Housing Counselors (if applicable)

**No files uploaded

Housing First Checklist (if applicable)

Housing First Questionnaire 11.13.19.pdf

HUD Certificate - HUD-Approved Housing Counseling Agency (if applicable),

***No files uploaded*

Informational pamphlets about the agency (Optional)

Abuse Services_InfoCard.pdf

501(c)3 Letter/Non-Profit Letter (if applicable)

501(c)(3) Determination Letter DB.pdf

Other Documents

***No files uploaded*

Submit

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2/10/2023 3:12 PM

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Submit

I certify that I have been authorized by the applicant's governing body to submit this application and that the information contained herein is true and correct to the best of my knowledge.

Authorized Name and Title

Judith Warren, VP of Grants and Contracts

Telephone

(727) 584-3528

Authorized Signature

Judith Warren

Electronically signed by judith.warren@hopevillagesofamerica.org on 2/10/2023 2:46 PM