2020 COMPREHENSIVE ANNUAL FINANCIAL REPORT Year Ended December 31, 2020





COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Year Ended December 31, 2020

Prepared by: Finance Department

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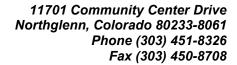
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Introductory Section





June 14, 2021

To the Residents, Mayor, Members of City Council City of Northglenn, Colorado

We are pleased to submit this Comprehensive Annual Financial Report of the City of Northglenn, Colorado (the City) for the fiscal year ended December 31, 2020 as required by local ordinance, City Charter and state statutes. These ordinances and statutes require that the City issue an annual report on its financial position and activity, and that an independent firm of certified public accountants audit this report.

Responsibility for the completeness and fairness of the presentation, including all disclosures, rests with the City. To the best of our knowledge and belief this financial information is reported in a manner designed to present fairly the financial position and results of operations of the various funds. All disclosures necessary to enable the reader to gain an understanding of the City's financial activities have been included. To provide a reasonable basis for making these representations, management of the City has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with generally accepted accounting principles (GAAP). Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement.

The City's financial statements have been audited by RSM US LLP, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the fiscal year ended December 31, 2020 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the City's financial statements for the fiscal year ended December 31, 2020 are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

Profile of the Government

The City was incorporated in 1969 and became a home rule city in 1975 under the provisions of Article XX of the Constitution of the State of Colorado. Pursuant to charter, the City operates under the council-manager form of government with power vested in an elected, nine-member City Council. Policy-making and legislative authority remains the responsibility of the City Council. The Council adopts the budget, appoints the boards and commissions, and hires the City Manager, City Attorney, City Clerk, and Municipal Judge. The City Manager is responsible for carrying out the policies and ordinances approved by Council, for overseeing the day-to-day operations of the City, and for appointing the heads of various departments. Elected by ward on a non-partisan basis, Council Members serve four-year staggered terms. The Mayor is elected at-large every four years. The Council may take action through ordinances, resolutions, and motions.

Once a budget has been adopted by Council, it becomes the responsibility of the Finance Department to monitor and report on the financial activity of the organization and condition of the annual budget. The City incorporates the use of financial software, policies, and procedures to provide an adequate level of control over expenditures. Each department is responsible for controlling expenditures within budgetary allowances; however, ultimate budgetary responsibility is retained at the legislative level.

The City provides a full range of services including police protection, municipal court services, street and road maintenance, parks and recreation, sanitation services, water treatment and distribution, wastewater collection and treatment, and stormwater collection, as well as planning and general administration.

The City is a suburban community made up of two geographically separated areas. The major portion of the City contains 6.5 square miles and serves a population of approximately 39,000. In 1990, the City annexed approximately one additional square mile of land, which is located 5.5 miles north of the former City border. The annexed land included the City's wastewater treatment facility and approximately one-half square mile of undeveloped land. The City is located approximately 9 miles north of Denver and bordered by the City of Thornton on the north, east, and south, and by the City of Westminster on the west. US Interstate 25 bisects the City in a North-South direction, and serves as the area's primary arterial along the foothills and Front Range cities.

The City has two discretely presented component units and one blended component unit included in its financial statements. The Northglenn Urban Renewal Authority (NURA), Church Ditch Water Authority (CDWA), and Northglenn Capital Leasing Corporation (NCLC) are legally separate entities. These component units do not issue complete separate financial statements. Additional information on these three units is included in notes to financial statements and in miscellaneous schedules.

Local Economy

Approximately 975 store-front and home-based businesses operate in the City offering a wide variety of goods and services. A 125-acre industrial park located on the east side of the City comprised of businesses involved in manufacturing, transportation, warehousing, automotive, and other services provides many of the primary jobs within the community. The City is also home to a number of "big box" commercial retail establishments including Lowes, Best Buy and Bed, Bath & Beyond. The Northglenn Marketplace located at US Interstate 25 and 104th Avenue is the primary retail center within the City and is made up of approximately 25 establishments and representing over 650,000 square feet of retail space.

As part of the Denver metropolitan area, the City's economy reflects and benefits from the general economy of the Denver area. Over the past decade, Colorado and the Denver Metropolitan Region grew at a greater rate than a majority of the country.

The Consumer Price Index for the Denver metropolitan area increased 5.2% comparable with the increase in the national index of 3.5% for all urban consumers for the twelve months ending December 31, 2020. Adams County, Colorado reported an unemployment rate of 9.2% in December 2020 compared to 2.5% reported in 2019. Local area unemployment is above that of the nation as a whole, which reported an ending 2020 unemployment rate of 6.5%.

The City of Northglenn has faced economic challenges due to the outbreak of the COVID-19 virus that has impacted local businesses. As presented in the financial reports, the largest economic impact to the City has been a reduction in sales/use tax generated from those businesses, which is a major source of revenue for the General Fund. The continued effects of the pandemic are being monitored on an on-going basis, and the City remains optimistic that economic recovery efforts identified and implemented will be realized in a short span of time.

Long-Term Financial Planning

With the City being surrounded by other municipalities, development of the roughly 64 acres of land located north of 120th Avenue between Race Street and Irma Drive will complete the development of the City. The lack of future growth possibilities gives rise to the importance of redevelopment. The City, in partnership with NURA, will continue to explore redevelopment opportunities such as the Civic Center Campus, located at Interstate 25 and 120th Avenue, and to identify other areas for possible revitalization.

The location of the City remains a strong advantage for retail and commercial businesses, and provides residents ample commuting opportunities. The Regional Transportation District's (RTD) mass-transit light rail system, FasTracks, routed through Northglenn, provides a station within the City limits at 112th Avenue between Irma Drive and York Street, and one just north of the City limits at 124th Avenue and Claude Court. The widening of 120th Avenue will also alleviate the current congestion experienced between Washington Street and Claude Court.

The City remains committed to reinvesting in public infrastructure as part of the long-range plan. Aging equipment and infrastructure, increased traffic from surrounding cities, and environmentally sustainable initiatives are being evaluated and prioritized on an ongoing basis. To moderate the financial impact, the City identified funding sources for future capital and infrastructure needs. In 2013, voters approved the continuation of a one-half percent sales tax

through December 31, 2025, dedicated for water supply enhancements. The voters removed a sunset provision of a 4.000 mill property tax for the exclusive purposes of reconstructing streets and roadways in 2017. In 2015, voters approved the extension of a one-half percent sales tax that does not sunset, with a spending restriction for purposes of funding capital improvement projects. As part of the ongoing long-range planning, the City continues to evaluate the need for increases to the water, wastewater and stormwater user rates to support the ongoing operations and maintenance of the City's treatment plants and infrastructure. In 2017 the City Council approved a five-year plan for annual water and wastewater rate increases that began in 2018 and will continue through 2022.

Debt Administration. As of December 31, 2020, the City has no general obligation bonded debt outstanding. Under state statute, general obligation bonded debt issuances are subject to a legal limitation based on 3 percent of total assessed value of real and personal property.

In December 2019, the City issued Certificates of Participation in the amount of \$38,530,000 for the construction of the recreation center and theatre complex portion of the Civic Center Campus redevelopment project, which is expected to be completed in the fall of 2021. The required annual lease payments are approximately \$2,650,000 and are scheduled to continue through 2039. As of December 2020, the outstanding balance of the 2019 Certificates of Participation was \$37,365,000.

In October 2019, NURA issued Tax Increment Revenue Bonds in the amount of \$11,210,000 to fund the infrastructure and site improvements of the Civic Center Campus redevelopment project. The required annual bond payments are approximately \$860,000 and are scheduled to continue through 2038. As of December 2020, the outstanding balance of the Tax Increment Revenue Bonds was \$10,865,000.

In April 2017, the City issued Certificates of Participation in the amount of \$19,325,000. As of December 2020, the 2017 Certificates of Participation were outstanding in the amount of \$16,940,000. The required annual lease payments are approximately \$1,470,000 and are scheduled to continue through 2036. The issuance was used to fund construction costs related to the Justice Center Project, which was completed in 2018.

In January 2013, the Northglenn Capital Leasing Corporation (NCLC), a blended component unit of the City, completed an advanced refunding of its Series 2002A Certificates of Participation in the amount of \$8,795,000. At December of 2020, the 2013 Lease Purchase Agreement was outstanding in the amount of \$1,895,001. Water rates are set each year to cover the required lease payments and projected operating costs. The required annual lease payments are approximately \$980,000 and are scheduled to continue through 2022. The lease is the long-term obligation of NCLC and does not constitute a general obligation or other indebtedness to the City. The lease was used to fund construction costs related to the Standley Lake Dam Improvement Project.

Relevant Financial Policies. It is the City of Northglenn's policy to establish reserves to prepare for unforeseen downturns in the economy, major infrastructure improvements or redevelopment. The policy requires an emergency reserve fund balance of at least 25% of the current year's appropriations in the General Fund, through the TABOR emergency reserve required by the Colorado Constitution and committed fund balance. Additionally, the Water, Wastewater and Sanitation funds have a cash reserve requirement of at least 25% of current year's operating appropriations, as well as an additional \$1,000,000 capital reserve requirement in both the Water and Wastewater Funds.

Major Initiatives

As confirmation of the City's reinvestment in public infrastructure and the community, several major projects were initiated, continued and/or completed during 2020 as highlighted below:

Diversity, Inclusivity, and Social Equity Board – This board was created to serve as an advisory board to the Council in order to strengthen the relationship between the City of Northglenn and the community in advancing racial equity. It is comprised of nine members, with two residents from each of the four wards, and a member at large.

Community Co-Production Policing Advisory Board – The board was created to serve as an advisory board to the Council to involve the community in shaping the policing strategies that affect it, building on the strengths of the police department to align services and resources with the community's vision for public safety. The board is made up of 13 members: one resident from each ward, two residents at large, three designated positions (Fraternal Order of Police member, non-command supervisor of the police department, and a North Metro Fire Rescue District staff member), and three at-large members from professional community service providers.

Civic Center Campus – Redevelopment of the Civic Center Campus has begun with the construction of the new recreation center and theatre complex, which is scheduled to open in the fall of 2021. The City is currently reviewing opportunities for a mixed use development to complement the recent redevelopment of the Webster Lake Promenade area, and to construct a new city hall facility.

Arterial and Residential Roadway Improvements – The City prioritized the maintenance of roadways this year, including resurfacing sections of 104th Avenue, Melody Drive and 24 residential streets, and installing traffic calming measures along Melody Drive.

120th Avenue Widening – With the assistance of a \$7.0 million dollar grant award received through the Colorado Department of Transportation, and developer contributions from Karl's Farm, the City began the design phase of widening 120th Avenue from Washington Street to Claude Court. Widening this section of 120th Avenue will relieve the congestion on this major arterial roadway by adding a lane in both directions to match that of the existing roadway on both sides, alleviating the current bottle-neck situation. Construction is anticipated to begin in 2022.

Bunker Hill Lift Station – To accommodate development of Karl's Farm, the existing lift station needs to be replaced to meet future capacity demands. Funded in part through developer contributions, the design phase was completed, and construction began in 2020. The lift station is projected to be in service by the end of 2021.

Lift Station A & Force Main Replacement – This lift station and the related force main pipeline handles the majority of the City's wastewater flow, and had been identified as a priority for replacement. Design was completed in 2020, and construction will begin in 2021. Due to the size and scope of the project, the City identified the need to issue revenue bonds to fund the project. The Series 2021 Wastewater Revenue Bonds were issued on February 9, 2021 in the amount of \$21,955,000.

Awards and Acknowledgments

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City for its comprehensive annual financial report for the fiscal year ended December 31, 2019 using Governmental Accounting Standards Board Statement 34 presentation of financial statements. In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of the comprehensive annual financial report was made possible by the dedicated services of the entire staff of the Finance Department. Each member of the Department has our sincere appreciation for the contributions made in the preparation of this report.

Sincerely,

Heather Geyer City Manager

Jason Loveland Director of Finance



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Northglenn Colorado

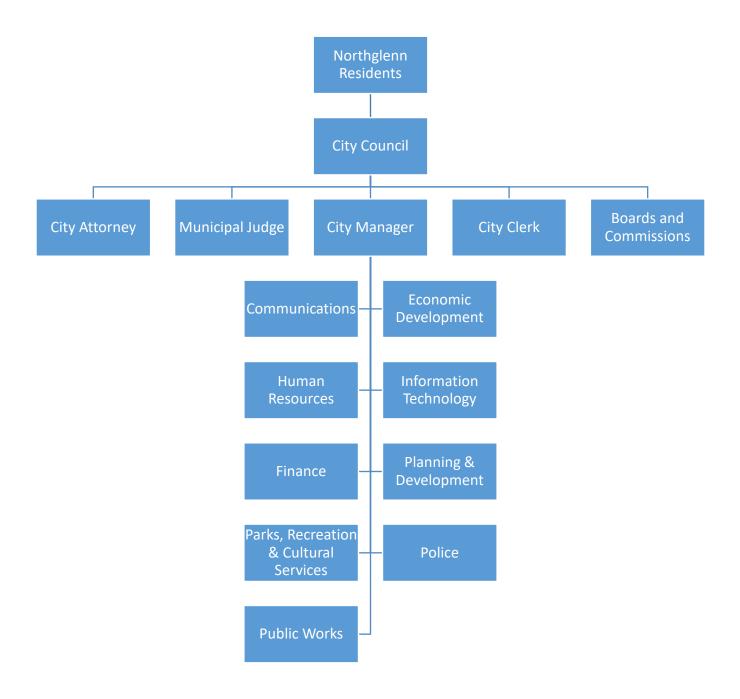
For its Comprehensive Annual Financial Report For the Fiscal Year Ended

December 31, 2019

Christopher P. Morrill

Executive Director/CEO

CITY OF NORTHGLENN - ORGANIZATIONAL STRUCTURE





CITY OF NORTHGLENN, COLORADO As of December 31, 2020

CITY COUNCIL

Meredith Leighty, Mayor

Randall Peterson, Ward 1

Ashley Witkovich, Ward 1

Becky Brown, Ward 2

Joyce Downing, Ward 2

Katherine E. Goff, Ward 3

Julie Duran Mullica, Ward 3

Antonio B. Esquibel, Ward 4

Jenny Willford, Mayor Pro Tem

ADMINISTRATIVE OFFICIALS

Heather Geyer, City Manager

Corey Hoffmann, City Attorney

Johanna Small, City Clerk

Tamara Dixon, Director of Human Resources

Kent Kisselman, Director of Public Works and Utilities

Bob Lehr, Director of Information Technology

Jason Loveland, Director of Finance

James May, Chief of Police

Amanda Peterson, Director of Parks & Recreation

Brook Svoboda, Director of Planning and Development



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Financial Section



Independent Auditor's Report

RSM US LLP

Honorable Mayor and Members of the City Council City of Northglenn, Colorado

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate discretely presented component units and remaining fund information of the City of Northglenn, Colorado (the City) as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate discretely presented component units and remaining fund information of the City as of December 31, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

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Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the schedule of changes in the City's total OPEB liability and related ratios, and budgetary comparison information, as presented in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Northglenn, Colorado's basic financial statements. The Combining and Individual Nonmajor Fund Financial Statements, listed in the table of contents as supplementary information, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements, or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying introductory, statistical sections, and other schedules, as listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

PSM US LLP

Denver, Colorado June 2, 2021

MANAGEMENT DISCUSSION AND ANALYSIS DECEMBER 31, 2020

This section of the City of Northglenn's annual financial report presents our discussion and analysis of the City's financial performance during the fiscal year that ended on December 31, 2020. Please read it in conjunction with the transmittal letter at the front of this report and the City's financial statements, which follow this section.

Financial Highlights

- The assets and deferred outflows of the City of Northglenn exceeded its liabilities and deferred inflows at the close of the most recent fiscal year by \$300,944,076 (net position). Of this amount, \$47,239,087 (unrestricted net position) may be used to meet the government's ongoing obligations to residents and creditors.
- ➤ The City's total net position increased by \$13,661,468 over the prior year.
- At the end of the current fiscal year, fund balance within the governmental funds was \$76,733,159, which represents a decrease of \$15,687,063 when compared to 2019. Approximately 40% of the fund balance, or \$30,449,181 is unrestricted.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the City of Northglenn's basic financial statements. The City's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. In addition to the basic financial statements, this report also contains other supplementary information which is intended to expand and enhance the reader's understanding of the financial condition of the City.

The basic financial statements include two kinds of statements that present different views of the City:

- The first two statements are government-wide financial statements that provide both long-term and short-term information about the City's overall financial status.
- > The remaining statements are fund financial statements that focus on individual parts of the City government, reporting the City's operations in more detail than the government-wide statements.
- The *governmental funds* statements communicate how general governmental services like public safety were financed in the short term as well as what remains for future spending.
- > Proprietary fund statements offer short and long term financial information about the activities the government operates like businesses, such as the water and wastewater system.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the information in the financial statements. In addition to these required elements, we have included a section with combining statements that provide details about our non-major governmental funds, which are added together and presented in a single column in the basic financial statements.

MANAGEMENT DISCUSSION AND ANALYSIS DECEMBER 31, 2020

Figure A-1 summarizes the major features of the City's financial statements, including the portion of the City government they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis explains the structure and contents of each of the statements.

Figure A-1

Major Features of the City of Northglenn's Government-wide and Fund Financial Statements

•		Fund Statements		
	Government-wide Statements	Governmental Funds	Proprietary Funds	
Scope	Entire City government (except fiduciary funds) and the City's component units	The activities of the city that are not proprietary or fiduciary, such as police, parks and recreation	Activities the City operates similar to private businesses such as water, wastewater, stormwater, and the trash removal operation	
Required financial statements	Statement of Net Position and Statement of Activities	Balance Sheet and Statement of Revenues, Expenditures, and changes in Fund Balances	Statement of Net Position, Statement of Revenues, Expenses, and Changes in Net Position, Statement of Cash Flows	
Accounting Basis and Measurement Focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus	Accrual accounting and economic resources focus	
Type of Asset/ Liability Information	All assets and liabilities, both financial and capital, and short-term and long-term	Only assets expected to be used up and liabilities that come due during the year or soon thereafter, no capital assets included	All assets and liabilities, both financial and capital, and short-term and long- term	
Type of inflow/ outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year, expenditures when goods or services have been received and payment is due during the year or soon thereafter	All revenues and expenses during the year, regardless of when cash is received or paid	

MANAGEMENT DISCUSSION AND ANALYSIS DECEMBER 31, 2020

Government-wide Statements

The government-wide statements report information about the City as a whole, using accounting methods similar to those used by private-sector companies. The Statement of Net Position includes all of the government's assets, liabilities and deferred outflows/inflows of resources. All of the current year's revenues and expenses are reported for in the Statement of Activities (regardless of when cash is received or paid).

The two government-wide statements report the City's *net position* and how it has changed. Net position - the difference between the City's assets/deferred outflows and liabilities/deferred inflows – is one way to measure the City's financial health, or *position*.

- > Over time, increases or decreases in the City's net position are an indicator of whether its financial health is improving or deteriorating, respectively.
- To assess the overall health of the City, it is necessary to consider additional non-financial factors (such as changes in the City's retail sales tax base and the condition of the City's roads).

The government-wide financial statements of the City are divided into three categories:

- Governmental activities Most of the City's basic services are included, such as police, public works and streets, parks and recreation departments and general administration. Property and sales taxes, charges for services, and state, local and federal grants finance most of these activities.
- Business-type activities The City charges fees to customers to help cover the costs of certain services. The City's water system, wastewater system, stormwater system, and the trash collection service are included here.
- Component units The City includes three other entities in its report: The Northglenn Urban Renewal Authority and the Church Ditch Water Authority, which are discretely presented component units, and the Northglenn Capital Leasing Corporation. Although legally separate, these "component units" are important because the City is financially accountable for them.

Fund Financial Statements

The fund financial statements provide more detailed information about the City's most significant funds (not the City as a whole). Funds are accounting devices that the City uses to keep track of specific sources of funding and spending for particular purposes.

- Some funds are required by State law and bond covenants.
- The City Council establishes other funds to control and manage money for particular purposes or to show that it is properly using certain taxes and grants (like the Capital Projects and Conservation Trust Funds).

The City has two kinds of funds:

- Governmental funds Most of the City's basic services are included in governmental funds, which focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether or not there are more or fewer financial resources that can be spent in the near future to finance the City's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information at the bottom of the governmental funds statement, or on the subsequent page, that explains the relationship (or differences) between them.
- Proprietary funds Services for which the City charges customers a fee are generally reported in proprietary funds. Financial statements for proprietary funds, like the government-wide statements provide both long and short-term financial information as well as additional information such as cash flows.

MANAGEMENT DISCUSSION AND ANALYSIS DECEMBER 31, 2020

Financial Analysis of the City

Net Position. As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the City of Northglenn, assets exceeded liabilities by \$300,944,076 at the close of the most recent fiscal year.

The largest portion of the City of Northglenn's net position (61%) reflects its net investment in capital assets (e.g. land, buildings, machinery, and equipment) less any related debt to acquire those assets that is still outstanding. The City of Northglenn uses these capital assets to provide services to residents; consequently, these assets are not available for future spending. Although the City of Northglenn's net investment in its capital assets is reported net of related debt and unspent bond proceeds of \$20,452,177, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. Restricted net position is designed to reflect net positions that are subject to restriction beyond the City's control. Unrestricted net position may be used to meet the government's ongoing obligations to residents and creditors. At the end of the current fiscal year, the City of Northglenn is able to report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities. The same held true for the prior fiscal year.

The City's combined net position (in thousands):

	Govern	Governmental		ess-type	Total		
	2019	2020	2019	2020	2019	2020	
Current and Other Assets	\$ 104,853	\$ 88,228	\$ 25,434	\$ 31,159	\$130,287	\$ 119,387	
Capital Assets	106,273	127,580	129,092	133,141	235,365	260,721	
Total Assets	211,126	215,808	154,526	164,300	365,652	380,108	
Deferred Outflow of Resources	16	59	155	130	171	189	
Long-term Debt	64,315	62,752	3,527	2,746	67,842	65,498	
Other Liabilities	4,564	6,442	1,047	2,360	5,611	8,802	
Total Liabilities	68,879	69,194	4,574	5,106	73,453	74,300	
Deferred Inflow of Resources	5,062	5,029	25	24	5,087	5,053	
Net Investment in							
Capital Assets	86,399	86,597	126,428	131,246	212,827	217,843	
Restricted	23,224	21,683	10,901	12,406	34,125	34,089	
Unrestricted	27,578	33,364	12,753	15,648	40,331	49,012	
Total Net Position	\$ 137,201	\$ 141,644	\$150,082	\$ 159,300	\$287,283	\$ 300,944	

Changes in Net Position

The government's net position increased by \$13,661,468 during the current fiscal year. Details of the change in net position is provided by fund type, and further by specific major funds, in the Financial Analysis later in this discussion.

Governmental Activities. Governmental activities increased the City of Northglenn's net position by \$4,443,335. Governmental revenues increased by \$6,149,834 or 14.9% over 2020, mainly due to an increase in grants and contributions of \$6.6 million, property taxes of \$1 million, offset by reductions in other taxes of \$0.8 million and charges for services of \$0.7 million over the prior year. Governmental expenses also increased by \$7,198,154, with the largest increases incurred in the public works activity for capital outlay of \$4.9 million, and in the general government activity of \$2 million. Assets worth \$1.1 million generated in 2020 through governmental projects that are business-type in nature were transferred to their respective business-type activities.

Business-type Activities. Business-type activities increased the City's net position by \$9,218,133. Business-type revenues increased \$4,042,295, with the largest increases realized in capital grants and contributions of \$1.6 million and \$1.5 million in charges for services, offset by reductions in other revenue of \$0.3 million over the prior year.

MANAGEMENT DISCUSSION AND ANALYSIS DECEMBER 31, 2020

Business-type expenses decreased by \$539,487 due to decreased costs in capital outlay. A transfer of \$1.1 million in assets was recognized from the governmental activity.

Changes in net position (in thousands):

	Governmental Activities		Business-type Activities		Total	
	2019	2020	2019	2020	2019	2020
Revenues						
Program Revenues:						
Charges for Services	\$ 4,057	\$ 3,366	\$ 14,237	\$ 15,750	\$ 18,294	\$ 19,116
Operating Grants and Contributions	750	3,725	20	-	770	3,725
Capital Grants and Contributions	8,427	12,066	-	1,597	8,427	13,663
General Revenues:						
Property Taxes	3,979	4,919	-	-	3,979	4,919
Other Taxes	22,043	21,237	3,967	4,019	26,010	25,256
Franchise Fees	17	17	-	-	17	17
Grants and Contributions Not					-	-
Restricted to Specific Programs	163	145	-	-	163	145
Investment Earnings	1,484	1,600	630	680	2,114	2,280
Other	195	193	342	54	537	247
Gain on Sale of Assets	31	28	30	29	61	57
Total Revenues	41,146	47,296	19,226	22,129	60,372	69,425
Expenses						
General Government	8,070	10,094	-	-	8,070	10,094
Recreation and Culture	5,222	5,020	-	-	5,222	5,020
Public Safety	11,160	11,298	-	-	11,160	11,298
Public Works	8,593	13,457	14,589	14,049	23,182	27,506
Interest on Long-Term Debt	1,471	1,846			1,471	1,846
Total Expenses	34,516	41,715	14,589	14,049	49,105	55,764
Increase in Net Position before Transfers	6,630	5,581	4,637	8,080	11,267	13,661
Transfers In/Out		(1,138)		1,138		
Change in Net Position	6,630	4,443	4,637	9,218	11,267	13,661
Net Position, Jan 1	130,571	137,201	145,445	150,082	276,016	287,283
Net Position Dec 31	\$137,201	\$141,644	\$150,082	\$159,300	\$287,283	\$300,944

Financial Analysis of the City's Funds

As noted earlier, the City of Northglenn uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

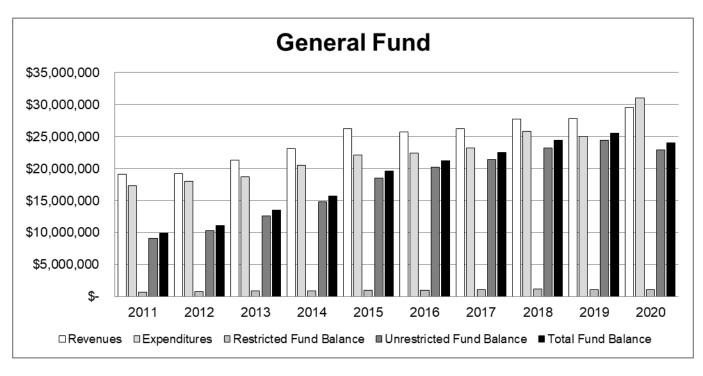
Governmental funds. The focus of the City of Northglenn's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City of Northglenn's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. As of the end of the year, the City's governmental funds reported a combined fund balance of \$76,733,159. Of that fund balance, \$17,143,182 constitutes unrestricted fund balance, which is available for spending at the government's discretion. Of the total fund balance, \$13,305,999 has been committed by Council for an operating reserve of \$5,725,159, a Victims Assistance fund in the amount of \$67,360 and \$7,513,480 for capital projects. Restricted fund balance is comprised of \$79,177 of forfeitures for law enforcement use, \$780,704 for a state constitution mandated emergency reserve, \$1,891,633 for parks and open space purposes, and an additional \$43,274,788 has been restricted for capital projects. The

MANAGEMENT DISCUSSION AND ANALYSIS DECEMBER 31, 2020

remainder of fund balance is not available for new spending because it has already been restricted for inventories and prepaid items in the amount of \$257,676.

The General Fund is the chief operating fund of the City of Northglenn. At the end of the current fiscal year, unrestricted fund balance of the General Fund was \$22,938,587 while total fund balance reached \$24,056,144. The fund balance represents a decrease of approximately 5.9% or \$1,504,637 when compared to the prior year. The decrease in fund balance is mostly attributable to reduced revenues in sales/use tax, charges for services and fines, all of which were a result of the economic impact of the COVDID-19 pandemic. In response to the declines in revenue, the City incorporated measures to reduce operating costs to mitigate the shortfall. The City received a \$3 million Coronavirus Relief Fund grant, passed-through from Adams County that was handled entirely in the General Fund. The funds were used for public safety, public assistance through non-profit organizations, and economic assistance to local businesses, and contributed to the \$2 million increase of the general government activities expenses.

As a measure of the general fund's liquidity, it may be useful to compare both unrestricted fund balance and total fund balance to total fund expenditures. Unrestricted fund balance represents approximately 73.9% of total 2020 General Fund expenditures, which includes capital outlay, while total fund balance represents approximately 77.5% of that same amount.



The Capital Projects Fund accounts for all governmental capital improvement projects of the City. As of 2020, total fund balance in the Capital Projects Fund was \$51,940,348. Of the total fund balance \$44,426,868 is restricted for specific capital-related uses (e.g. streets, recreation, etc.) while \$7,513,480 remains committed for general capital-related uses. The total fund balance represents a decrease of approximately 22.3% or \$14,886,516 when compared to the prior year. The decrease in fund balance is mostly attributable to the increased outlay for infrastructure projects such as the recreation center and theatre complex (\$27 million), and residential and arterial roadway maintenance (\$7 million). Contributions of \$7 million from the Northglenn Urban Renewal Authority towards the recreation center and theater complex project, an increased transfer from the General Fund of \$2 million, and the recognition of \$4 million of grants received from Adams County, Colorado Department of Transportation and the Colorado Department of Local Affairs for various projects assisted in offsetting the increased infrastructure outlay.

Proprietary funds. The City's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Net position of the Water and Wastewater Funds at the end of the year amounted to \$109,778,106 and \$40,835,382, respectively. Net position for the Stormwater and Sanitation Funds amounted to \$5,063,119 and \$3,623,189,

MANAGEMENT DISCUSSION AND ANALYSIS DECEMBER 31, 2020

respectively. Total change in net position for all four funds was \$9,218,133, an increase over the prior year by approximately 6.1%. Charges for services increased due to scheduled water and wastewater rate increases of 4.4% and 9.9% respectively, and increased consumption of services by 7.5% and 9.8% respectively; rates remained unchanged for stormwater and sanitation services. The increase in capital grants and contributions was derived from developer cash contributions of \$1.6 million and contributed capital of \$1.1 million from projects completed in the Capital Projects Fund.

General Fund Budgetary Highlights

During the year, amendments to the 2020 original budget appropriation were in the form of grant acceptances where revenue equaled expenditures, an increase in the appropriated transfer of funds to the Capital Projects Fund for increased roadway maintenance and contract carry-over. These items were not budgeted during the budget process and added by the legislative body to the budget throughout the year.

Revenues of \$29,505,948 were down 9% to the budget, due to the unanticipated impact of the pandemic causing closure of not only local businesses, but of City programs that typically generate revenue. The City also felt the impact of declines in intergovernmental revenue sharing derived from other taxing authorities that support normal government services provided in the General Fund.

Actual expenditures of \$31,039,014 fell below budget appropriations by \$3,466,215 or approximately 10%, based in part to the cost reduction efforts made to mitigate the effects of the revenue shortfalls.

Capital Asset and Debt Administration

Capital Assets. The City of Northglenn's investment in capital assets for its governmental and business type activities as of December 31, 2020 amounted to \$260,720,285 (net of accumulated depreciation). This investment in capital assets includes land, art, buildings and system improvements, machinery and equipment, park and recreation facilities, roads, highways, and bridges. The total net increase in the City of Northglenn's investment in capital assets for the current fiscal year was \$25,355,067.

Major capital asset events during the current fiscal year included the following:

- \$881,047 for the purchase of 3 trash trucks for the Sanitation operations
- \$886,815 of roadway enhancements to accommodate the North Metro Rail Station
- \$1,200,000 purchase of water shares
- \$1,561,687 for renovations and addition of a splash pad at the Kiwanis Pool
- \$2,567,630 for enhancements of Northwest Open Space
- \$27 million of construction in progress towards the recreation center and theatre complex

Capital Assets (In Thousands):

	Governmental Activities		Business-type Activities		Total	
	2019	2020	2019	2020	2019	2020
Water Rights	\$ -	\$ -	\$ 60,184	\$ 61,452	\$ 60,184	\$ 61,452
Land and Improvements	4,440	4,440	808	808	5,248	5,248
Construction in Progress	11,761	33,513	435	3,803	12,196	37,316
Works of Art	497	628	-	-	497	628
Infrastructure and Improvements	122,064	126,113	131,431	132,905	253,495	259,018
Buildings and Improvements	35,760	36,888	22,688	22,688	58,448	59,576
Machinery and Equipment	7,198	7,564	10,774	11,737	17,972	19,301
Accumulated Depreciation	(75,447)	(81,567)	(97,228)	(100,252)	(172,675)	(181,819)
Total Capital Assets	\$106,273	\$127,579	\$129,092	\$ 133,141	\$ 235,365	\$260,720

Additional information on the City of Northglenn's capital assets can be found in Note 3.C. of this report.

Long-Term Debt. As of December 31, 2020, the City has no general obligation bonded debt outstanding.

MANAGEMENT DISCUSSION AND ANALYSIS DECEMBER 31, 2020

Under State Statute, general obligation bonded debt issuances, excluding water related debt, are subject to a legal limitation based on three percent of total assessed value of real and personal property. The City is in compliance with this statute.

At the end of the current fiscal year, the City had total debt outstanding of \$56,200,001 comprised of Certificates of Participation, Series 2017 and Series 2019 in the amount of \$16,940,000 and \$37,365,000, respectively, and the 2013 Lease Purchase debt of \$1,895,001.

Additional information on the City of Northglenn's long-term debt can be found in Note 3.E. of this report.

Economic Factors and Next Year's Budgets and Rates

The factors below were considered in preparing the City of Northglenn's budget for the 2020 fiscal year.

- > The unemployment rate for Adams County as of December 31, 2020 was 9.2%. City unemployment was at 6.5%.
- In 2020, sales and use tax collections declined 4.5% when compared to the prior year. For the 2021 budget, an inflationary factor was given to revenue growth of approximately 2.5% and 1% respectively.
- ➤ In 2011, City Council formally adopted comprehensive financial policies which include a requirement that the City maintain a minimum unassigned fund balance of at least 25% of the current year's General Fund appropriations. The budget did not contemplate using unassigned reserves as the City continues to evaluate the best investment of the excess reserves.
- ➤ In November 2015, voters approved the extension of a one-half percent city sales tax, to be used for the exclusive purpose of funding capital improvement projects through the Capital Projects Fund. This tax does not have a sunset provision. The tax raised approximately \$2.7 million in 2020. Plans for this tax include an investment to the continued redevelopment of the Civic Center campus. Funds will also be used to pay for the debt related to the construction of the Justice Center and Recreation Center and Theatre Complex.
- ➤ In November 2017, voters approved the extension of a 4.000 mill levy, to be used for the exclusive purpose of funding road reconstruction projects. This tax does not have a sunset provision. The tax generated approximately \$1.7 million in 2020.
- ➢ In 2017, a 5-year water and wastewater rate increase plan was implemented to raise funds to complete capital projects over the next decade. The rate increases began in 2018, and were increased again in 2020 by 4.4% and 9.9% respectively.

Requests for Information

This financial report is designed to provide a general overview of the City of Northglenn's finances for all those with an interest in the government's finances. Questions concerning any of the information should be addressed to the City of Northglenn, Finance Department, 11701 Community Center Drive, Northglenn, Colorado 80233-8061.



Basic Financial Statements

STATEMENT OF NET POSITION DECEMBER 31, 2020

	P	rimary Governme	Component Units				
	Governmental Activities	Business-type Activities	Total	Urban Renewal Authority	Church Ditch Water Authority		
ASSETS							
Cash & Investments	\$ 53,787,501	\$ 16,450,038	\$ 70,237,539	\$ 7,511,898	\$ 1,611,133		
Receivables, Net of Allowances	9,840,021	2,245,192	12,085,213	1,963,718	12,717		
Inventories	33,759	250,576	284,335	-	-		
Deposits and Prepaids	223,917	80,529	304,446	5,000	-		
Cash & Investments, restricted	24,343,213	12,132,881	36,476,094	2,096,124	-		
Capital Assets, Non Depreciable	38,581,319	66,063,158	104,644,477	-	1,110,854		
Capital Assets, Net	88,998,300	67,077,508	156,075,808	-	4,322,658		
Total Assets	215,808,030	164,299,882	380,107,912	11,576,740	7,057,362		
DEFERRED OUTFLOWS OF RESOUR Deferred Charge on Refunding	RCES	112,500	112,500	_	_		
OPEB Related Items	59,229	17,690	76,919	_	_		
Total Deferred Outflows of Resources	59,229	130,190	189,419				
-	00,220	100,100	100,110				
LIABILITIES							
Accounts Payable	3,879,456	1,327,768	5,207,224	63,535	27,079		
Retainages Payable	1,661,496	111,957	1,773,453	-	-		
Accrued Liabilities	548,325	190,871	739,196	-	-		
Unearned Revenue	72,093	-	72,093	-	31,123		
Deposits Payable	106,403	726,501	832,904	-	53,863		
Accrued Interest Payable	174,422	3,202	177,624	35,819	-		
Noncurrent Liabilities:							
Due Within One Year	3,415,000	1,392,000	4,807,000	425,000	47,013		
Due After One Year	59,336,477	1,354,328	60,690,805	11,248,700	2,189,644		
Total Liabilities	69,193,672	5,106,627	74,300,299	11,773,054	2,348,722		
DEFERRED INFLOWS OF RESOURCE	ES						
Property Taxes	4,950,138	_	4,950,138	1,959,571	_		
OPEB Related Items	79,169	23,649	102,818	-	_		
Total Deferred Inflows of Resources	5,029,307	23,649	5,052,956	1,959,571			
NET POSITION							
Net Investment in Capital Assets	86,596,597	131,246,208	217,842,805	-	1,598,428		
Net Investment in Capital Assets - Mind	ority						
Equity Interest, nonexpendable	-	-	-	-	1,598,428		
Restricted for:							
Emergency-Tabor	780,704	272,761	1,053,465	-	-		
Water Rights	-	11,792,448	11,792,448	-	-		
Capital Improvements	18,931,575	-	18,931,575	2,096,124	-		
Debt	-	340,433	340,433	-	-		
Parks & Open Space	1,891,633	· -	1,891,633	-	-		
Public Safety	79,177	-	79,177	_	_		
Minority Equity Interest,	-, "		-,				
nonexpendable	_	_	-	_	755,892		
Unrestricted (deficit)	33,364,594	15,647,946	49,012,540	(4,252,009)	755,892		
Total Net Position	\$ 141,644,280	\$ 159,299,796	\$ 300,944,076	\$ (2,155,885)	\$ 4,708,640		

The notes to the financial statements are an integral part of this statement

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2020

			Program Revenues								
					Operating		Capital				
	Expenses		Charges for		_	rants and	Grants and				
Functions/Programs				Services	Co	ntributions	Contributions				
Primary Government											
Governmental Activities:											
General Government	\$	10,094,412	\$	1,734,187	\$	3,282,681	\$	105,750			
Recreation and Culture		5,019,729		472,199		30,000		9,217,975			
Public Safety		11,297,465		1,160,038		212,290		-			
Public Works		13,457,415		-		200,012		2,742,424			
Interest on Long-Term Debt		1,845,442		-		-		-			
Total Governmental Activities:		41,714,463		3,366,424		3,724,983		12,066,149			
Business-type Activities:											
Water		7,363,590		8,613,850		-		-			
Wastewater		4,609,349		4,771,427		-		1,596,968			
Stormwater		242,000		448,305		-		-			
Sanitation		1,834,548		1,916,721		-		-			
Total Business-Type Activities:		14,049,487		15,750,303		-		1,596,968			
Total Primary Government	\$	55,763,950	\$	19,116,727	\$	3,724,983	\$	13,663,117			
Component Units:											
Urban Renewal Authority		10,164,388		-		_		-			
Church Ditch Water Authority		1,125,556		977,057		144,366		-			
Total Component Units	\$	11,289,944	\$	977,057	\$	144,366	\$				

General Revenues:

Taxes:

Property Taxes for General Purposes Property Taxes for Capital Improvements

Sales Taxes for General Purposes

Sales Taxes for Water Rights Purchase

Sales Taxes for Bond Retirement

Unrestricted Occupational Taxes

Grants and Contributions Not Restricted to

Specific Programs

Investment Earnings

Miscellaneous

Gain On Sale of Assets

Transfers

Total General Revenues and Transfers

Change in Net Position

Net Position-Beginning

Net Position (deficit)-Ending

The notes to the financial statements are an integral part of this statement

Net (Expenses) Revenue and Changes in Net Position

		_	Primary Government				
Church Ditch Water Authority	Urban Renewal Authority		Total	Business-type Activities	В	Governmental Activities	
\$ -	-	\$	\$ (4,971,794)	\$ -) \$	(4,971,794)	
-	-		4,700,445	-		4,700,445	
-	-		(9,925,137)	-		(9,925,137)	
-	-		(10,514,979)	-		(10,514,979)	
-	-		(1,845,442)	-		(1,845,442)	
	-		(22,556,907)	<u> </u>	<u> </u>	(22,556,907)	
-	-		1,250,260	1,250,260		_	
-	-		1,759,046	1,759,046		-	
-	-		206,305	206,305		-	
<u>-</u>			82,173	82,173	_		
			3,297,784	3,297,784			
	-		(19,259,123)	3,297,784	<u> </u>	(22,556,907)	
	(40.464.300)						
- (4,133	(10,164,388)		-	-		-	
(4,133	(10,164,388)		<u>-</u> _	<u>-</u> _			
-	1,834,212		3,223,535	-		3,223,535	
-	-		1,694,992	-		1,694,992	
-	-		21,236,925	-		21,236,925	
-	-		2,770,031	2,770,031		-	
-	-		1,248,448	1,248,448		-	
-	-		16,580	-		16,580	
<u>-</u>	<u>-</u>		144,878	-		144,878	
938	98,163		2,279,893	680,206		1,599,687	
7,495	249		247,612	54,443		193,169	
-	-		57,697	29,268		28,429	
	<u> </u>			1,137,953)	(1,137,953)	
8,433	1,932,624	_	32,920,591	5,920,349		27,000,242	
4,300	(8,231,764)		13,661,468	9,218,133		4,443,335	
4,704,340	6,075,879		287,282,608	150,081,663		137,200,945	
\$ 4,708,640	(2,155,885)	\$	\$ 300,944,076		\$	141,644,280	

BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2020

	General		Pr	Capital ojects Fund	Other Governmental Funds			Total
ASSETS								
Cash & Investments	\$	22,265,039	\$	30,791,613	\$	730,849	\$	53,787,501
Receivables, Net of Allowances		5,985,315		3,788,277		66,429		9,840,021
Inventories		33,759		-		-		33,759
Deposits and Prepaids		223,917		-		_		223,917
Cash & Investments, restricted		-		24,343,213		-		24,343,213
Due From Other Funds		54,839		-		_		54,839
Total Assets	\$	28,562,869	\$	58,923,103	\$	797,278	\$	88,283,250
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES								
LIABILITIES								
Accounts Payable	\$	592,332	\$	3,284,238	\$	2,886	\$	3,879,456
Retainages Payable	•	7,044	•	1,654,452	•	_,,	•	1,661,496
Accrued Liabilities		548,325		-		_		548,325
Unearned Revenue		72,093		_		_		72,093
Deposits Payable		44,179		62,224		_		106,403
Due To Other Funds		,		-		54,839		54,839
Total Liabilities	-	1,263,973		5,000,914		57,725		6,322,612
		1,200,000		-,,,,,,,,,				
DEFERRED INFLOWS OF RESOURCES		0.040.750		4 707 000				4.050.400
Unavailable Revenue - Property Taxes		3,242,752		1,707,386		-		4,950,138
Unavailable Revenue - Intergovernmental		- 2 240 750		274,455		2,886		277,341
Total Deferred Inflows of Resources		3,242,752		1,981,841		2,886		5,227,479
FUND BALANCES								
Nonspendable:								
Inventories		33,759		-		-		33,759
Deposits and Prepaids		223,917		-		-		223,917
Restricted:								
Emergency		780,704		-		-		780,704
Forfeiture Funds		79,177		-		-		79,177
Capital Improvements		-		43,274,788		-		43,274,788
Parks & Recreation		-		1,152,080		739,553		1,891,633
Committed:								
Emergency Reserve		5,725,159		-		-		5,725,159
VALE Funds		67,360		-		-		67,360
Capital Improvements		-		7,513,480		-		7,513,480
Unassigned		17,146,068				(2,886)		17,143,182
Total Fund Balances		24,056,144		51,940,348		736,667		76,733,159
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$	28,562,869	\$	58,923,103	\$	797,278		
Amounts reported for governmental activities in the statement of Capital assets used in governmental activities are not financial resolution of the company	esour	ces therefore a	are n	ot reported in t	he fur			127,579,619
of resources in the fund.								277,341
Long-term liabilities, including pension, OPEB and compensated unamortized premium, and accrued interest payable are not due								
are not reported in the funds. Net deferred outflows and deferred inflows related to OPEB are r	not ap	oplicable to the	curr	ent period, and	d there	efore		(62,925,899)
are not included in the funds.								(19,940)
Net position of governmental activities							\$	141,644,280

The notes to the financial statements are an integral part of this statement

GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2020

		General	Pr	Capital ojects Fund	Gove	Other ernmental Funds		Total
REVENUES				-				
Taxes-Property, Sales, Use & Other	\$	20,363,223	\$	5,808,809	\$	-	\$	26,172,032
Intergovernmental		4,987,178		5,475,275		961,755		11,424,208
Licenses and Permits		792,321		-		-		792,321
Charges for Services		2,045,215		-		-		2,045,215
Fines and Forfeitures		528,888		-		-		528,888
Contributions		-		7,189,735		-		7,189,735
Investment Earnings		595,954		992,266		11,467		1,599,687
Miscellaneous		193,169				-		193,169
Total Revenues		29,505,948		19,466,085		973,222		49,945,255
EXPENDITURES								
Current:								
General Government		9,626,539		-		-		9,626,539
Recreation and Culture		3,878,395		-		-		3,878,395
Public Safety		10,152,700		-		-		10,152,700
Public Works		2,710,192		-		-		2,710,192
Capital Outlay		771,188		34,249,222		269,132		35,289,542
Debt Service:								
Principal Payments		-		1,860,000		-		1,860,000
Interest Expense		-		2,143,379		-		2,143,379
Total Expenditures		27,139,014		38,252,601		269,132		65,660,747
Excess (Deficiency) of Revenues Over Expenditures		2,366,934		(18,786,516)		704,090		(15,715,492)
OTHER FINANCING SOURCES(USES)								
Transfers Out		(3,900,000)		_		_		(3,900,000)
Transfers In		(0,000,000)		3,900,000		_		3,900,000
Sales of Capital Assets		28,429		-		_		28,429
Total Other Financing Sources and (Uses)		(3,871,571)		3,900,000		_		28,429
Net Change in Fund Balance		(1,504,637)		(14,886,516)		704,090		(15,687,063)
Fund Balance-Beginning		25,560,781		66,826,864		32,577		92,420,222
Fund Balance-Ending	\$	24,056,144	\$	51,940,348	\$	736,667	\$	76,733,159
Reconciliation to statement of activities, change in net Net Change in Fund Balance Governmental funds report capital outlays as expenditur of assets is allocated over time as depreciation expens	es, v	vhile in the state				ıt		(15,687,063)
outlays exceeded depreciation. The net effect of miscellaneous transactions involving ca	apital	assets (i.e. sal	es, c	disposals and				21,201,172
contributions). Revenues in the statement of activities that do not provide	de cu	ırrent financial ı	eso	urces are not re	eported			105,750
as revenue in the funds. The issuance of long-term debt, including capital leases, provides current financial resources to governmental						nmental		(2,783,683)
governmental funds, while the repayment of the princi financial resources of governmental funds. Neither to position.	ipal o	of long-term del	ot co	nsumes the cu	rrent fir	nancial		2 163 061
Some expenses reported in the statement of activities do	n not	require the use	e of a	current financia	ıl			2,163,061
resources and, therefore, are not reported as expendit		-						(555,902)
Change in Net Position of Governmental Activities	.u. 63	government	ai iu	1143.			\$	4,443,335
Change in Net 1 oblight of Governmental Activities							φ	4,443,333

PROPRIETARY FUNDS STATEMENT OF NET POSITION DECEMBER 31, 2020

		Business-Type Activities Enterprise Funds						
						Nonmajor Enterprise	_	
		Water	\	<i>N</i> astewater		Funds		Total
ASSETS								
Current assets:	•	0.004.400	•	4 000 507	•	0.405.000	•	40 450 000
Cash & Investments	\$	8,334,463	\$	4,690,507	\$	3,425,068	\$	16,450,038
Receivables, Net of Allowances		1,306,870		650,123		288,199		2,245,192
Inventories		190,113		33,974		26,489		250,576
Deposits and Prepaids Total Current Assets		43,109 9,874,555		21,660 5,396,264		15,760 3,755,516		80,529 19,026,335
Noncurrent Assets:								
Cash & Investments, restricted		12,132,881		_		_		12,132,881
Capital Assets, Non Depreciable:		12,102,001						12,102,001
Water Rights		61,451,713		_		_		61,451,713
Land and Improvements		273,231		534,584		_		807,815
Construction In Progress		225,138		3,578,492		-		3,803,630
Capital Assets, Depreciable:		,		, ,				, ,
Infrastructure and Improvements		64,481,100		63,479,837		4,944,378		132,905,315
Buildings and Improvements		8,508,892		14,118,459		60,179		22,687,530
Machinery and Equipment		4,290,899		3,990,514		3,455,195		11,736,608
Less Accumulated Depreciation		(48,836,029)		(48,417,851)		(2,998,065)		(100,251,945)
Total Noncurrent Assets		102,527,825		37,284,035		5,461,687		145,273,547
Total Assets		112,402,380		42,680,299		9,217,203		164,299,882
DEFERRED OUTFLOWS OF RESOURCES								
Deferred Charge on Refunding		112,500		-		_		112,500
OPEB Related Items		8,461		6,153		3,076		17,690
		120,961		6,153		3,076		130,190
Current Liabilities:								
Accounts Payable		245,560		742,583		339,625		1,327,768
Retainages Payable		-		111,957		-		111,957
Accrued Liabilities		112,875		52,290		25,706		190,871
Deposits Payable		13,000		713,501		-		726,501
Accrued Interest Payable		3,202		-		-		3,202
Long-Term Liabilities, Due								
Within One Year		1,190,000		100,000		102,000		1,392,000
Total Current Liabilities		1,564,637		1,720,331		467,331		3,752,299
Noncurrent Liabilities:								
Long-term Liabilities		1,169,288		122,513		62,527		1,354,328
Total Noncurrent Liabilities		1,169,288		122,513		62,527		1,354,328
Total Liabilities		2,733,925		1,842,844		529,858		5,106,627
DEFERRED INFLOWS OF RESOURCES								
OPEB Related Items		11,310		8,226		4,113		23,649
NET POSITION								
Net Investment in Capital Assets		88,612,443		37,172,078		5,461,687		131,246,208
Restricted for Emergency-Tabor		272,761		51,112,010		J,+U1,U01		272,761
Restricted for Water Rights		11,792,448		<u>-</u>		-		11,792,448
Restricted for Debt		340,433		-		-		340,433
Unrestricted		8,760,021		3,663,304		3,224,621		15,647,946
Total Net Position	\$	109,778,106	\$	40,835,382	\$	8,686,308	\$	159,299,796
			Ψ	.0,000,002	<u>*</u>	5,555,555		. 55,255,150

PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION FOR THE YEAR ENDED DECEMBER 31, 2020

	Ві	usiness-type Activi	ities	
			Nonmajor	-
			Enterprise	
	Water	Wastewater	Funds	Total
Operating Revenues:				
Charges for Services	\$ 8,613,850	\$ 4,771,427	\$ 2,365,026	\$ 15,750,303
Other Operating Revenue	34,094	19,516	833	54,443
Total Operating Revenues	8,647,944	4,790,943	2,365,859	15,804,746
Operating Expenses:				
Administration	1,458,073	113,364	58,098	1,629,535
Facilities	234,722	-	-	234,722
Fleet	16,654	3,424	80,028	100,106
Streets	-	· -	7,875	7,875
Engineering	419,105	344,608	, -	763,713
Water Operations	1,197,988	-	_	1,197,988
Lab Operations	558,399	_	_	558,399
Electrical and Mechanical	287,086	328,045	_	615,131
Distribution and Collection	762,025	352,126	_	1,114,151
Water Resources Operations	987,323	-	_	987,323
Wastewater Operations	-	1,788,227	_	1,788,227
Industrial Pre-Treatment	_	90,694	_	90,694
Stormwater Operations	_	30,034	96,473	96,473
Sanitation Operations	_	-	1,297,451	1,297,451
Depreciation	1,346,896	1,558,361		
·			535,837	3,441,094
Total Operating Expenses	7,268,271	4,578,849	2,075,762	13,922,882
Operating Income	1,379,673	212,094	290,097	1,881,864
Nonoperating Revenues(Expenses):				
Investment Earnings	475,556	116,793	87,857	680,206
Taxes-Sales/Use	4,018,479	-	-	4,018,479
Gain on Sale of Capital Assets	8,668	-	20,600	29,268
Judgements/Claims	(1,640)	(30,500)	(786)	(32,926)
Interest and Amortization Expense	(93,679)	-	-	(93,679)
Total Nonoperating Revenues (Expenses)	4,407,384	86,293	107,671	4,601,348
Income Before Capital Contributions	5,787,057	298,387	397,768	6,483,212
Capital Contributions-Cash	_	1,596,968	_	1,596,968
Capital Contributions-Assets	189,200	102,075	846,678	1,137,953
Transfers In	100,200	102,010	5 7 0,070	
Change In Net Position	5,976,257	1,997,430	1,244,446	9,218,133
Total Net Position-Beginning	103,801,849	38,837,952	7,441,862	150,081,663
Total Net Position-Ending	\$ 109,778,106	\$ 40,835,382	\$ 8,686,308	\$ 159,299,796

STATEMENT OF CASH FLOWS COMBINING PROPRIETARY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2020

	Bus			
			Nonmajor	_
			Enterprise	
	Water	Wastewater	Funds	Total
Cash Flows From Operating Activities				
Cash Received From Customers	\$ 8,558,550	\$ 4,726,926	\$ 2,354,985	\$ 15,640,461
Cash Payments to Suppliers for Goods and Services	(2,802,499)	(394,021)	(363,952)	(3,560,472)
Cash Payments to Employees for Services	(3,181,564)	(1,545,810)	(901,903)	(5,629,277)
Net Cash Provided by Operating Activities	2,574,487	2,787,095	1,089,130	6,450,712
Cash Flows From Capital and Related Financing Activities				
Tax Receipts Restricted for Capital and Debt	4,018,479	-	-	4,018,479
Acquisition and Construction of Capital Assets	(1,767,942)	(3,593,312)	(881,047)	(6,242,301)
Proceeds from Sales of Capital Assets	17,101	-	20,600	37,701
Principal Paid on Leases	(920,000)	_	-	(920,000)
Interest Paid on Leases	(95,208)	-	_	(95,208)
Contributions	-	1,596,968	_	1,596,968
Net Cash Provided By (Used In) Capital and Related				
Financing Activities	1,252,430	(1,996,344)	(860,447)	(1,604,361)
Cash Flows From Investing Activities				
Earnings on Investments	475,556	116,793	87,857	680,206
Net Cash Provided by Investing Activities	475,556	116,793	87,857	680,206
Net Increase in Cash and Cash Equivalents	4,302,473	907,544	316,540	5,526,557
Cash and Cash Equivalents, Beginning of Year	16,164,871	3,782,963	3,108,528	23,056,362
Cash and Cash Equivalents, End of Year	\$ 20,467,344	\$ 4,690,507	\$ 3,425,068	\$ 28,582,919

(Continued)

STATEMENT OF CASH FLOWS (Continued) COMBINING PROPRIETARY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2020

	Business-type Activities							
	Enterprise Funds							
					I	Nonmajor		
					Е	Enterprise		
		Water	V	/astewater		Funds		Total
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES								
Operating Income	\$	1,379,673	\$	212,094	\$	290,097	\$	1,881,864
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities:								
Depreciation		1,346,896		1,558,361		535,837		3,441,094
Amortization		37,500		-		-		37,500
Judgements/Claims		(1,640)		(30,500)		(786)		(32,926)
(Increase) Decrease in Accounts Receivable		(89,394)		(64,017)	:			(153,411)
(Increase) Decrease in Inventory		(9,590)		(15,609)		(74)		(25,273)
(Increase) Decrease in Prepaid Expense		(5,560)		(2,917)				(8,477)
Increase (Decrease) in Accounts and Retainage Payable		(175,629)		450,122		290,336		564,829
Increase (Decrease) in Accrued Liabilities		25,409		12,024		4,044		41,477
Increase (Decrease) in OPEB Related Items		1,298		944		472		2,714
Increase (Decrease) in Compensated Absences Payable		65,524		41,462		14,808		121,794
Increase (Decrease) in Deposits Payable		-		625,131		(33,029)		592,102
Total Adjustments		1,194,814		2,575,001		811,608		4,581,423
Net Cash Provided by Operating Activities	\$	2,574,487	\$	2,787,095	\$	1,101,705	\$	6,463,287
Schedule of noncash capital activities:								
Acquisition of capital assets through construction payables		-		117,417		-		117,417
Contributed capital from governmental funds		189,200		102,075		846,678		1,137,953



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Notes to the Financial Statements

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

The financial statements of the City of Northglenn have been prepared in conformity with generally accepted accounting principles as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following notes to the financial statements are an integral part of the City's Comprehensive Annual Financial Report.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Financial Reporting Entity

The City of Northglenn, Colorado (City) was incorporated April 19, 1969, and became a home rule city in 1975 under the provisions of Article XX of the Constitution of the State of Colorado. The City operates under a Council-Manager form of government and provides various municipal services. As required by generally accepted accounting principles, these financial statements present the City of Northglenn (the primary government) and its component units, entities for which the City is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the City's operations, and accordingly, data from these units are combined with data of the City. Each discretely presented component unit is reported in a separate column in the financial statements to emphasize that it is legally separate from the City. All blended and discretely presented component units have a December 31 year-end.

Individual Component Unit Disclosures:

Blended Component Unit. This component unit does not issue complete separate financial statements.

Northglenn Capital Leasing Corporation. The Northglenn Capital Leasing Corporation (NCLC) was incorporated on July 26, 2002 for the purpose of issuing the 2002 Certificates of Participation. The corporation subsequently entered into a capital lease agreement with the City for the construction of Standley Lake Dam improvements. Because the board of directors, which consists of City officials and employees, is selected by City Council, and because NCLC provides services exclusively to the City, the City is financially accountable and integrated with NCLC. The debt is reported as a liability by the City's Water Fund, therefore NCLC has no activity.

Discretely Presented Component Units. The component units are reported in separate columns to emphasize that they are legally separate from the City. These component units do not issue complete separate financial statements.

Northglenn Urban Renewal Authority. The Northglenn Urban Renewal Authority (NURA) was organized under the Colorado Urban Renewal Law in March 1990. The commissioners of the Authority are appointed by the mayor and are subject to approval by the City Council. The Authority is charged by the City Council with the preparation, administration and implementation of the Northglenn Urban Renewal Plan pursuant to the Urban Renewal Law. The Authority is dependent upon the approval of an urban renewal project by the City. The Authority has one governmental fund type.

Church Ditch Water Authority. In 2004, the cities of Northglenn and Westminster created the Church Ditch Water Authority, formerly known as the Church Ditch Company. The authority was created under C.R.S § 29-1-204.2 and was established in order to effect the development of water resources, systems and facilities associated with the Church Ditch, located in Jefferson County, Colorado, for the benefit of the Cities and the contractual users. The authority shall be governed by a Board of Directors consisting of two Directors appointed by the City Manager of the City of Westminster. Because of its controlling interest and financial integration in the authority the City is financially accountable and presents the authority discretely.

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Exceptions to this general rule are charges for interfund services reasonably equivalent to the services provided. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

significant extent on fees and charges for support. Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting* as are the proprietary fund financial statements. Accordingly, all of the City's assets and liabilities, including capital assets and long-term liabilities are included in the accompanying statement of net position. The statement of net activities presents changes in net position. Under the accrual basis of accounting, revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period, except for sales tax collected and held by vendors at year-end on behalf of the City is recognized as revenue if collected within 30 days after year-end. Open Space sales tax is recognized as revenue if collected within 90 days after year-end. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. Property taxes, sales taxes, franchise fees, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met. Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria are met. All other revenue items are considered to be measurable and available only when cash is received by the City.

The City reports the following major governmental funds:

The *General Fund* is the City's primary operating fund. It accounts for all financial resources of the City, except those required to be accounted for in another fund.

The *Capital Projects Fund* accounts for the activities associated with the procurement, construction and rehabilitation of non-enterprise infrastructure and facilities.

The City reports the following major proprietary funds:

The *Water Fund* accounts for the activities of related accounts to the provision of water services to Northglenn business, residents, schools, and churches. It operates the water treatment plant, water distribution systems, and pump stations.

The *Wastewater fund* accounts for the activities of related accounts to the provision of wastewater services to Northglenn business, residents, schools, and churches. It operates the wastewater treatment and wastewater collection systems.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

The Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Water Fund, Wastewater Fund, Stormwater Fund and the Sanitation Fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, and then unrestricted resources as they are needed.

D. Assets, Liabilities and Net Position or Fund Balance

1. Cash and Investments

The City pools cash resources of its various funds in order to facilitate the management of cash. The balance in the pooled cash accounts is available to meet current operating requirements. Cash in excess of current requirements is invested in various interest-bearing securities and disclosed as part of the City's investments. As of December 31, 2020, the City's investments include money market funds and investment in a local government investment pool - Colorado Surplus Asset Fund Trust (CSAFE). The money market funds are reported at amortized cost. The external investment pool, CSAFE, is not SEC registered and is regulated by the State of Colorado and is reported at amortized cost pursuant to the criteria set forth in GASB Statement No. 79.

Investments in Corporate Bonds, U.S. Government agency securities, and U.S. Treasury notes are stated at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is a market-based measurement, not an entity-specific measurement. For some assets and liabilities, observable market transactions or market information might be available; for others, it might not be available. However, the objective of a fair value measurement in both cases is the same – that is, to determine the price at which an orderly transaction to sell the asset or to transfer the liability would take place between the market and participants at the measurement date under current market conditions. Fair value is an exit price at the measurement date from the perspective of a market participant that controls the asset or is obligated for the liability. Purchases and sales of securities are recorded on a trade-date basis. See Note 3 for additional information regarding fair value measures. Earnings on investments are recognized when earned and include realized and unrealized gains on investments. Investment earnings are allocated to the various funds based on their pooled and cash and investment balances.

2. Receivables and Payables

Activity between funds for long-term lending/borrowing arrangements outstanding at fiscal year-end are reported as "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the City-wide financial statements as *internal* balances.

Accounts receivable result primarily from sales of water and sewer services accounted for in the Water Fund and Wastewater Fund, respectively. An estimated amount has been recorded for services rendered, but not yet billed, as of the close of the fiscal year.

Property taxes attach as an enforceable lien on property on January 1. Property taxes for the City are certified to Adams and Weld Counties for collection by December 15 of each year. Property taxes become due on January 1 of the succeeding year and are payable in full by April 30 or in two installments by February 28 and June 15.

3. Inventories and Prepaid Items

Inventories are valued at cost, which approximates market, using the first-in/first-out (FIFO) method. The costs of inventories are recorded as expenditures when used (consumption method).

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

4. Restricted Assets

The Northglenn voters approved an incremental levy of one-half percent (1/2%) general sales tax to be used for water acquisition. They also approved a three percent (3%) food sales tax to be used for debt service payments for capital projects. These amounts are classified as restricted assets on the statement of net position of the Water Fund because their use is restricted by election.

The Capital Projects Fund includes restricted assets for unspent bond proceeds held by the Trustee.

5. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g. roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and the proprietary funds in the fund financial statements. The City defines capital assets as assets with an initial, individual cost of more than \$5,000 (not rounded) and an estimated useful life in excess of one year. Property, plant and equipment purchased or acquired is carried at historical cost or estimated historical cost. Donated or contributed capital assets are recorded at their acquisition value on the date received.

The costs of normal maintenance and repairs are charged to operations as incurred. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets, as applicable.

Depreciation of capital assets, including those acquired by the City's proprietary funds, is computed using the straight-line method over the following estimated useful lives:

Infrastructure and Improvements	5-50 years
Buildings and Improvements	10-50 years
Machinery and Equipment	3-30 years

6. Compensated Absences

General leave for the City includes both vacation and sick pay. General leave is based on an employee's length of employment and is earned ratably during the span of employment. Upon termination, employees are paid full value for any accrued general leave earned not to exceed the two-year entitlement as set forth by personnel policy, except in such cases where the employee was restricted in the use of general leave by departmental operating requirements. Vested or accumulated general leave that is expected to be liquidated with expendable available financial resources is reported as an expenditure and a fund liability of the governmental fund that will pay it. This liability is reported only if it has matured, for example, as a result of employee resignations and retirements. Amounts of vested or accumulated general leave that are not expected to be liquidated with expendable available financial resources are maintained separately and represents a reconciling item between the fund and government-wide presentations. Vested or accumulated general leave of proprietary funds is recorded as an expense and liability of those funds as the benefits accrue to employees.

7. Long-term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as debt service expenditures in the period that the debt is issued.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received,

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

are reported as debt service expenditures.

8. Fund Balance

In the fund financial statements, governmental funds report restrictions of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. As required by the State Constitution amendment addressed in Note 4.G., the City is required to provide for Emergency Reserves.

Fund balance may be categorized into the following:

- 1. Nonspendable items such as inventories, prepaid expenses, long-term loans and resources that must be maintained intact pursuant to legal or contractual requirements.
- 2. Restricted amounts that can be spent only for the specific purposes stipulated by constitution, external resources or through a government's own constitution or charter.
- 3. Committed Amounts which can be used only for specific purposes pursuant to constraints formally imposed by the City Council through ordinance or resolution approved prior to year-end. Those committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified use by taking the same action it employed to commit those amounts.
- 4. Assigned Amounts constrained by the City's intent to use them for a specific purpose. The authority to assign fund balance has been delegated to City Council based on the Comprehensive Financial Policy.
- 5. Unassigned any remaining fund balance in the General Fund that does not fall into one of the other categories. The General Fund should be the only fund that reports a positive unassigned fund balance.

The City's policy is to apply expenditures against non-spendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year in that order.

City staff brings recommendations to Council for the use of fund balance, whereas Council approves the recommendations through an ordinance either in the official budget ordinance or supplemental ordinances throughout the year. Council makes approvals at the fund levels.

To complement the Emergency Reserve required by State Constitution, the City Council established, by resolution, a fund balance commitment in the General Fund for emergency reserves, equal to at least 22% of the current year appropriation. This commitment serves as a reserve to buffer the City from economic downturns and may not be used to establish or support costs that are recurring in nature.

9. Net Position

Net position represent the difference between assets and deferred outflows of resources, and liabilities and deferred inflows of resources. Net investment in capital assets, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition or construction of improvements of those assets. Net investment in capital assets excludes unspent debt proceeds. Net position is reported as restricted when there are limitations imposed on their use or through external restriction imposed by creditors, grantors, laws or regulations of other governments.

A portion of the net position in the Water Fund is restricted for water rights and debt service, for the unspent portion of funds acquired through the designated taxes approved by the voters.

Unrestricted net position is all other net position that does not meet the definition of "restricted" or "net investment in capital assets." The City first applies restricted resources when an expense is incurred for which both restricted and unrestricted net position are available.

10. Statements of Cash Flows

For purposes of the statement of cash flows, the City considers all highly liquid investments (including restricted assets) with an original maturity of three months or less to be cash and cash equivalents. Pooled cash and investments are considered as cash equivalents within the cash flow statements.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

11. Contraband Forfeitures

The Colorado Contraband Forfeiture Act (C.R.S 16-13-501 to 511) and the Controlled Substances Act (21 USC § 881(e)(3)) allows law enforcement agencies to retain proceeds from the seizure of contraband for the specific purpose of law enforcement activities. All such transactions are recorded in the General Fund. Property and equipment seized are recorded as capital assets if they meet the City's capitalization policy.

12. Deferred Outflows of Resources and Deferred Inflows of Resources

Deferred Outflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The City has two items that qualifies for reporting in this category. The first is the deferred charge on refunding reported in the government-wide and proprietary funds statement of net position. A deferred charge on refunding results from the difference in carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The second item is for OPEB related amounts previously recognized against OPEB expense.

Deferred Inflows of Resources

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The City has two types of items, which arise under a modified accrual basis of accounting that qualifies for reporting in this category. Accordingly, these items, unavailable revenues, are reported in the governmental funds balance sheet. The governmental funds report unavailable revenues from two sources: property taxes and grant revenues. These amounts are recognized as an inflow of resources in the period that the amounts become available. In the City's government-wide statements only the property tax revenues remain as a deferred inflow of resources under the full accrual basis of accounting and will become an inflow in the year for which they are levied. Deferred inflows of resources also include OPEB related amounts not yet recognized against OPEB expense.

13. Implementation of New GASB Statements

Beginning in fiscal year 2020, the City adopted the following statements issued by the Governmental accounting Standards Board (GASB), neither of which had an impact to the City as of December 31.

GASB Statement No. 84, Fiduciary Activities. Statement No. 84 changed the definition, criteria and reporting of fiduciary activities as well as redefined various fiduciary fund types and changed fund type terminology.

GASB Statement No. 97 Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans. Statement No. 97 was issued in June 2020, and amended Statement's No. 14 and 84, and superseded the remaining provisions of Statement No. 32.

NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

A. Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net position

The governmental fund balance sheet includes reconciliation between *fund balance-total governmental funds* and *net position—governmental activities* as reported in the government-wide statement of net position. The principal element of that difference is the capital assets of \$209,146,227, less depreciation of \$81,566,608 for a net adjustment of \$127,579,619, which are not reported in the funds. Other Long-term assets that are not available to pay for current-period expenditures are presented as a deferred inflow of resources in the fund of \$277,341. The next element explains that long-term liabilities are not due and payable in current period and therefore are not reported in funds.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

The details of this \$62,925,899 difference are as follows:

Compensated Absences	\$ 2,310,707
Total OPEB Liability	629,342
Police Disability Benefits	37,725
Unamortized Premium	5,468,703
Accrued Interest on Certificates of Participation	174,422
Certificates of Participation	54,305,000
Net Adjustment to Fund Balance	\$ 62,925,899

The final element relates to the net deferred outflows and deferred inflows of \$19,940 of other post-employment benefits that are not applicable to the current period.

B. Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities.

The governmental fund statement of revenues, expenditures, and changes in fund balances includes reconciliation between *net changes in fund balances* – *total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities.

The first two elements refer to capital outlays and miscellaneous transactions involving capital assets. The details of these two reconciling items are as follows:

Capitalized Asset Expenditures	\$ 32,863,964
Construction in Progress Deletions	(5,213,378)
Depreciation Expense	 (6,449,414)
	\$ 21,201,172
Contributed Capital	\$ 105,750
Proceeds from sale of capital assets	(28,429)
Gain on disposal of capital assets	 28,429
	\$ 105,750

The next element relates to the recognition of the change in deferred inflows from grant revenues in the amount of (\$2,783,683).

Following this is an element relating to the re-payment of long-term debt, in the amount of \$2,163,061 comprised of the following:

Principal Repayment on Long-term Debt	\$ 1,860,000
Amortization of Premium on Long-term Debt	303,061
	\$ 2,163,061

The final element applies to expenses that do not require current financial resources, in the amount of (\$555,902), includes the following:

Change in OPEB related items	\$ (9,090)
Adjustment in Police Disability Benefits Payable	1,043
Change in Compensated Absences	(542,731)
Accrued Interest on Bonds	 (5,124)
	\$ (555,902)

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

Note 3. DETAILED NOTES ON ALL FUNDS

A. Deposits and Investments

A reconciliation of deposits and investments to the financial statements by caption is as follows:

Prima	ry Government	Con	nponent Units
\$	3,280	\$	-
	28,927,239		1,647,172
	77,783,114		9,571,983
\$	106,713,633	\$	11,219,155
\$	70,237,539	\$	9,123,031
	36,476,094		2,096,124
\$	106,713,633	\$	11,219,155
	\$ \$	28,927,239 77,783,114 \$ 106,713,633 \$ 70,237,539 36,476,094	\$ 3,280 \$ 28,927,239 77,783,114 \$ 106,713,633 \$ \$ 70,237,539 \$ 36,476,094

The cash equivalents and investments were restricted for the following purposes:

	Primary Government			nponent Units
Bond Proceeds for Construction	\$	20,452,177	\$	2,096,124
Construction		3,891,036		-
Water Rights Acquisition		11,792,448		-
Debt Service		340,433		-
Total	\$	36,476,094	\$	2,096,124

Deposits. At year-end, the carrying amount of the City and component units reporting entities cash deposits were \$30,574,411.

The Colorado Public Deposit Protection Act (PDPA) requires that all units of local government deposit cash in eligible public depositories determined by state regulators. Amounts on deposit in excess of federal insurance levels must be collateralized in accordance with the PDPA. PDPA allows the institution to create a single collateral pool for all public funds to be maintained by another institution or held in trust for all the uninsured public deposits as a group. The fair value of the collateral must be at least 102% of the aggregate uninsured deposits. All deposits in 2020 were in eligible public depositories, as defined by the Public Deposit protection Act of 1989.

A noninterest-bearing transaction account is a deposit account where interest is neither accrued nor paid; depositors are permitted to make an unlimited number of transfers and withdrawals; and the bank does not reserve the right to require advance notice of an intended withdrawal.

Please note that Money Market Deposit Accounts (MMDAs) and Negotiable Order of Withdrawal (NOW) accounts are not eligible for this unlimited insurance coverage, regardless of the interest rate, even if no interest is paid on the account.

Custodial credit risk. In the case of deposits, this is the risk that in the event of a bank failure, the City's deposits may not be returned to it. Due to the federal deposit insurance and the collateral no deposits for the City or the component unit were exposed to custodial credit risk.

Investments. The City is required to comply with State statutes which specify investment instruments meeting defined rating, maturity, and concentration risk criteria in which local governments may invest. The table below identifies the investment types that are authorized along with the related interest rate risk and concentration of credit risk.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

Authorized Investment Type	Maximum Maturity	Maximum Percentage of Portfolio	Maximum Investment in One Issuer
U.S. Treasury Securities	5 years	None	None
U.S. Agency Securities	5 years	None	None
Municipal Debt	5 years	20%	5%
Commercial Paper	270 days	50%	5%
Bankers Acceptances	180 days	50%	5%
Corporate Bonds	3 years	50%	5%
Repurchase Agreements	180 days	None	None
Local Government Investment Pools	N/A	35%	None
Variable Rate Securities	1 year	None	None
Money Market Funds	N/A	None	None

Local Government Investment Pool. The City and component units invested \$15,849,577 in the Colorado Surplus Asset Fund Trust (CSAFE). These are investment vehicles established by local government entities in Colorado to pool surplus funds for investment purposes by state statute. They are overseen by the state Securities Commissioner. CSAFE operates similarly to money market funds and each share is equal in value to \$1.00. CSAFE is rated AAAm by Standard and Poor's. The designated custodial bank provides safekeeping and depository services to CSAFE in connection with the direct investment and withdrawal functions of CSAFE. All securities owned by government pools are held by the Federal Reserve Bank in the account maintained for the custodial bank. The custodian's internal records identify the investments owned by the pools. Investments of the pools consist of U.S. Treasuries, agencies, repurchase agreements, bank deposits, 'AAAm' rated SEC registered money-market funds and highly-rated commercial paper.

Fair Value Measurement. The City categorizes its assets and liabilities measured at fair value within the hierarchy established by generally accepted accounting principles. Assets and liabilities valued at fair value are categorized based on inputs to valuation techniques as follows:

Level 1 input. Quoted prices for identical assets or liabilities in an active market that an entity has the ability to access.

Level 2 input. Quoted prices for similar assets or liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 input. Inputs that are unobservable for the asset or liability which are typically based upon the City's own assumptions as there is little, if any, related market activity.

Hierarchy. The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs.

Inputs. If the fair value of an asset or a liability is measured using inputs from more than one level of the fair value hierarchy, the measurement is considered to be based on the lowest priority level input that is significant to the entire measurement.

For the City, the following fair value techniques were utilized in measuring the fair value of its investments:

- U.S. Treasury securities. These investments are reported at fair value based on quoted market prices obtained from exchanges.
- *U.S. Government agency securities.* U.S. Government securities are reported at fair value based on bullet (noncall) spread scale for each issuer for maturities going out 40 years. These spreads represent credit risk and are obtained from the new issue market, secondary trading and dealer quotes.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

An Option Adjusted Spread (OAS) model is incorporated to adjust spreads of issues that have early redemption features. Final spreads are added to a U.S. Treasury curve. A cash discounting yield/price routine calculates prices from final yields to accommodate odd coupon payment dates typical of medium-term notes.

Corporate Bonds. These investments are reported at fair value based on evaluation using markets sources and integrating relative credit information, observed market movements, and sector news into the evaluated pricing applications and models.

The City has no assets reported at fair value on a nonrecurring basis and no other investment meeting the fair value disclosure requirements of Governmental Accounting Standards Board (GASB) Statement No. 72.

Credit Risk. Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. State statutes limit U.S. Agency securities to the highest rating issued by two or more nationally recognized statistical rating organizations (NRSRO's). Debt securities of the U.S. government and obligations of U.S. government agencies that are explicitly guaranteed by the U.S. government are not considered to have credit risk.

Presented below are the minimum rating, actual rating, investment portfolio percentage and weighted average maturity in years for each investment type as required by the City's investment policy as of December 31, 2020.

					Total		Fair
		Minimum			Investment	Weighted	Value
		Rating	Standard &	Moody's	Portfolio	Average	Measure-
Investment Type	Balance	Required	Poor's Rating	Rating	Percentage	Maturity	ment
Investments measured at fair value:							
Federal Farm Credit Banks (FFCB)	\$ 11,619,869	N/A	AA+	Aaa	15%	1.28	Level 2
Federal Home Loan Banks (FHLB)	9,584,923	N/A	AA+	Aaa	12%	2.04	Level 2
Federal Home Loan Mortgage							
Corporation (FHLMC)	9,290,066	N/A	AA+	Aaa	12%	3.37	Level 2
Federal National Mortgage							
Association (FNMA)	13,754,066	N/A	AA+	Aaa	18%	3.06	Level 2
U.S. Treasury Notes	17,436,014	N/A	AA+	Aaa	22%	1.56	Level 2
Corporate Bonds	9,775,719	AA-	AA- to AAA	A1 to Aaa	13%	1.45	Level 2
Investments measured at amortized cost:							
CSAFE	6,277,594	N/A	AAAm	NR	8%	-	N/A
UMB Money Market	44,863	AAA	AAAm	Aaa	0%		N/A
	\$ 77,783,114				100%	2.09	

Presented below are the minimum rating, actual rating, investment portfolio percentage and weighted average maturity for each investment type held by the City's component unit, Northglenn Urban Renewal Authority, as of December 31, 2020.

					Total	
		Minimum			Investment	Weighted
		Rating	Standard &	Moody's	Portfolio	Average
Investment Type	Balance	Required	Poor's Rating	Rating	Percentage	_Maturity_
CSAFE	9,571,983	N/A	AAAm	NR	100%	_
	\$ 9,571,983				100%	

Interest Rate Risk. Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market rates. As a means of limiting its exposure to interest rate risk, it is the City's policy to invest in a manner that securities can normally be held to maturity, or close to maturity, and to limit the types and maturities of permitted securities.

Concentration of Credit Risk. State statutes do not limit the amount the City may invest in one issuer except for corporate and bank securities.

Custodial Credit Risk. For an investment, this is the risk that, in the event of the failure of the counterpart, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

party. The City's investment policy restricts holding of securities by counterparties, the City utilized a third-party safekeeping arrangement with financial institutions.

B. Receivables

Receivables as of year-end for the City's individual major funds, nonmajor funds and component units in the aggregate including the applicable allowances for uncollectible accounts are as follows:

Primary Government:

	General	Capital Projects	Other Govern- mental	Water	W	astewater	E	Other nterprise	(Primary Sovernment Total
Receivables:										_
Taxes	\$5,484,554	\$2,198,681	\$ -	\$ 491,325	\$	-	\$	-	\$	8,174,560
Accounts	269,219	-	-	54,478		2,235		512		326,444
Interest and Other	231,542	1,589,596	 66,429	761,067		647,888		287,687		3,584,209
Total	\$5,985,315	\$3,788,277	\$ 66,429	\$1,306,870	\$	650,123	\$	288,199	\$	12,085,213

Component Units:

	Urban	(Church
	Renewal	Dit	ch Water
	Authority	Α	uthority
Receivables:			
Taxes	\$1,959,571	\$	-
Accounts	4,147		12,717
Total	\$1,963,718	\$	12,717

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

C. Capital Assets

Capital asset activity for the year ended December 31, 2020 was as follows:

	Primary Government					
	Beginning			Ending		
	Balance	Increases	Decreases	Balance		
Governmental Activities:						
Capital Assets Not Being Depreciated:						
Land and Improvements	\$ 4,439,783	\$ -	\$ -	\$ 4,439,783		
Construction in Progress	11,760,718	26,966,204	5,213,378	33,513,544		
Works of Art	497,742	130,250		627,992		
Total Capital Assets Not Being Depreciated	16,698,243	27,096,454	5,213,378	38,581,319		
Other Capital Assets:						
Infrastructure and Improvements	122,064,046	4,049,020	-	126,113,066		
Buildings and Improvements	35,759,378	1,128,401	-	36,887,779		
Machinery and Equipment	7,197,758	695,839	329,534	7,564,063		
Total Other Capital Assets at Historical Cost	165,021,182	5,873,260	329,534	170,564,908		
Less Accumulated Depreciation for:						
Infrastructure and Improvements	(63,587,134)	(5,096,795)	-	(68,683,929)		
Buildings and Improvements	(6,742,880)	(819,349)	-	(7,562,229)		
Machinery and Equipment	(5,116,714)	(533,270)	329,534	(5,320,450)		
Total Accumulated Depreciation	(75,446,728)	(6,449,414)	329,534	(81,566,608)		
Other Capital Assets, Net	89,574,454	(576, 154)		88,998,300		
Governmental Activities Capital Assets, Net	\$ 106,272,697	\$ 26,520,300	\$ (5,213,378)	\$ 127,579,619		
Business-type Activities:						
Capital Assets Not Being Depreciated:						
Water Rights	\$ 60,183,713	\$ 1,268,000	\$ -	\$ 61,451,713		
Land and Improvements	807,815	-	-	807,815		
Construction in Progress	435,834	4,068,612	700,816	3,803,630		
Total Capital Assets Not Being Depreciated	61,427,362	5,336,612	700,816	66,063,158		
Other Capital Assets:						
Infrastructure and Improvements	131,431,414	1,496,901	23,000	132,905,315		
Buildings and Improvements	22,687,530	- 	-	22,687,530		
Machinery and Equipment	10,774,400	1,364,976	402,768	11,736,608		
Total Other Capital Assets at Historical Cost	164,893,344	2,861,877	425,768	167,329,453		
Less Accumulated Depreciation for:	()	(
Infrastructure and Improvements	(82,369,047)	(2,089,107)	14,566	(84,443,588)		
Buildings and Improvements	(9,855,208)	(457,989)	-	(10,313,197)		
Machinery and Equipment	(5,003,930)	(893,998)	402,768	(5,495,160)		
Total Accumulated Depreciation	(97,228,185)	(3,441,094)	417,334	(100,251,945)		
Other Capital Assets, Net	67,665,159	(579,217)	(8,434)	67,077,508		
Business -type Activities Capital Assets, Net	\$ 129,092,521	\$ 4,757,395	\$ (709,250)	\$ 133,140,666		

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

	Discretely Presented Component Units							
		Beginning		•		•		Ending
		Balance	ı	ncreases	[Decreases		Balance
Discretely Presented Component Units:								
Capital Assets Not Being Depreciated:								
Water Rights	\$	500,000	\$	-	\$	-	\$	500,000
Land and Improvements		165,000		-		-		165,000
Construction in Progress		1,437,141		427,835		1,419,122		445,854
Total Capital Assets Not Being Depreciated		2,102,141		427,835		1,419,122		1,110,854
Other Capital Assets:								
Infrastructure and Improvements		3,795,410		1,443,906		-		5,239,316
Buildings and Improvements		681,084		-		-		681,084
Machinery and Equipment		696,716		16,985		23,000		690,701
Total Other Capital Assets at Historical Cost		5,173,210		1,460,891		23,000		6,611,101
Less Accumulated Depreciation for:								
Infrastructure and Improvements		(1,306,591)		(277,882)		-		(1,584,473)
Buildings and Improvements		(150,263)		(22,695)		-		(172,958)
Machinery and Equipment		(435,691)		(118,321)		23,000		(531,012)
Total Accumulated Depreciation		(1,892,545)		(418,898)		23,000		(2,288,443)
Other Capital Assets, Net		3,280,665		1,041,993		-		4,322,658
Governmental Activities Capital Assets, Net	\$	5,382,806	\$	1,469,828	\$	(1,419,122)	\$	5,433,512

Depreciation expense was charged to functions as follows:

Governmental Activities:	
General Government	\$ 341,333
Public Safety	735,377
Public Works	4,532,167
Recreation & Culture	840,537
Total Governmental Activities Depreciation Expense	\$ 6,449,414
Business-type Activities:	
Water	\$ 1,346,896
Wastewater	1,558,361
Stormwater	137,652
Sanitation	398,185
Total Business-type Activities Depreciation Expense	\$ 3,441,094
Component Units:	
Church Ditch Water Authority	\$ 418,898
Total Component Units Depreciation Expense	\$ 418,898

D. Interfund Transactions

Due From/To Other funds consist of the following at December 31, 2020:

Receivable Fund	Payable Fund	<u>Amount</u>
General Fund	Community Development Block Grant Fund	\$54,839

The City operates under a pooled cash and investment environment. At December 31, 2020, the negative cash balance of \$54,839 in the Community Development Block Grant Fund was re-classified to a Due To the General Fund.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

Transfers In/Out to Other Funds consists of the following:

			Cap	oital Projects	
	General Fund			Fund	 Total
Transfers In (Out)	\$	(3,900,000)	\$	3,900,000	\$ -

The transfer of \$3,900,000 from the General Fund to the Capital Projects Fund was established to fund capital projects.

E. Long-term Debt

Primary Government

In 2017, the City entered into a Lease Purchase Agreement with UMB Bank, N.A. as Trustee, for the Certificates of Participation, Series 2017 in the amount of \$19,325,000, the proceeds of which were used for the purpose of financing the construction of the City's new Justice Center. The annual base rentals are scheduled for a 20-year period that began on December 1, 2017 and are payable through December 1, 2036, in amounts of \$695,000 to \$1,415,000, with semi-annual interest payments from 3.375% to 5.00%. As of December 31, 2020 the outstanding base rentals and unamortized premium were \$16,940,000 and \$1,543,788, respectively.

During 2019, the City entered into a second Lease Purchase Agreement with UMB Bank, N.A. as Trustee, for the Certificates of Participation, Series 2019 in the amount of \$38,530,000. The proceeds of the issuance are being used for the purpose reimbursing the City for the design and financing the construction of a new Recreation Center and Theatre Complex located on the existing Civic Campus. The base rentals are due in annual installments for twenty (20) years beginning on December 1, 2020 through December 1, 2039 in amounts from \$1,165,000 to \$2,595,000, with semi-annual interest payments from 2.625% to 5.0%. The Bonds were rated AA by Standard & Poor's upon issuance. The outstanding base rentals and unamortized premium were \$37,365,000 and \$3,924,915 respectively, at December 31, 2020.

Both the 2017 and 2019 Certificates of Participation are subject to annual appropriation between the City and UMB Bank, N.A. and have been reported in the financial statements as long-term debt of the City. Principal payments are due annually and interest payments are due semiannually as previously disclosed, and are payable from the Capital Projects Fund. Annual debt service requirements to maturity for certificates outstanding at December 31, 2020 are as follows:

Year Ending	Governmental Funds					
31-Dec	Principal	Interest	Total			
2021	\$ 2,015,000	\$ 2,137,379	\$ 6,268,698			
2022	2,115,000	2,015,569	4,130,569			
2023	2,220,000	1,909,819	4,129,819			
2024	2,335,000	1,798,819	4,133,819			
2025	2,450,000	1,682,069	4,132,069			
2026-2030	14,205,000	6,446,594	20,651,594			
2031-2035	17,545,000	3,106,994	20,651,994			
2036-2039	11,420,000	704,988	12,124,988			
	\$54,305,000	\$ 19,802,231	\$ 76,223,550			

The City's outstanding certificates contain a provision that in an event of default or nonappropriation, the right to possession of the Leased Properties will terminate, and the City will be required to vacate said Properties within 45 days, and is subject to pay any accrued base or additional rentals to the Trustee or other person entitled thereto.

In January 2013, the Northglenn Capital Leasing Corporation (NCLC) entered into a Lease Purchase Agreement in the amount of \$8,795,000 to be retired over a 10-year period at a net effective interest rate of 2.05%, to refund \$8,420,000 relating to outstanding 2002A Certificates of Participation with an effective interest rate of 5.76%. The 2002A Series Certificates were fully refunded in December 2013.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

The 2013 Lease Purchase Agreement is subject to annual appropriation between the City and NCLC and has been reported in the financial statements as a capital lease of the City. Principal payments are due annually and interest payments are due semiannually through December 1, 2022. These payments are payable from the Water Fund. Annual debt service requirements to maturity for certificates outstanding at December 31, 2020 are as follows:

Year Ending	Business-type Funds					
31-Dec	Principal	Total				
2021	940,000	38,848	978,848			
2022	955,001	19,578	974,579			
Total	\$ 1,895,001	\$ 58,426	\$ 1,953,427			

Component Units

In 2019, the Northglenn Urban Renewal Authority (NURA) partnered with the City in the renovation of the Civic Center Campus, to provide public infrastructure improvements to foster redevelopment. NURA issued \$11,210,000 of Tax Increment Revenue Bonds, Series 2019 (Urban Renewal Plan 2) with the proceeds being contributed towards the redevelopment of the site. The City will own and maintain all of the infrastructure generated. The Bonds are structured with annual principal installments for nineteen (19) years beginning on December 1, 2020 through December 1, 2038, in increments from \$345,000 to \$825,000, with interest between 1.96% and 3.32% due semi-annually. The Bonds were rated BBB- by Standard & Poor's upon issuance.

The bonds are payable from an irrevocable pledge of net income and revenue derived from incremental increases in property tax revenues collected within the Urban Renewal Plan 2 area. For the year ended December 31, 2020, 47.4% of the pledged increment revenue totaling \$1,809,050 was used to pay the annual principal and interest due of \$856,923. The bonds maturing on December 1, 2030 and beyond may be redeemed on December 1, 2029 or any date thereafter, in whole or part, at the option of NURA. At December 31, 2020, the outstanding principal and unamortized premium were \$10,865,000 and \$808,700 respectively. Annual debt service requirements to maturity of the Bonds are as follows:

NURA					
Principal	Interest	Total			
\$ 425,000	\$ 434,600	\$ 859,600			
440,000	417,600	857,600			
460,000	400,000	860,000			
475,000	381,600	856,600			
495,000	362,600	857,600			
2,790,000	1,499,800	4,289,800			
3,395,000	895,400	4,290,400			
2,385,000	193,200	2,578,200			
\$10,865,000	\$ 4,584,800	\$ 15,449,800			
	\$ 425,000 440,000 460,000 475,000 495,000 2,790,000 3,395,000 2,385,000	Principal Interest \$ 425,000 \$ 434,600 440,000 417,600 460,000 400,000 475,000 381,600 495,000 362,600 2,790,000 1,499,800 3,395,000 895,400 2,385,000 193,200			

In the event of a default in the payment of principal or interest on the Bonds, Bondholders' cannot foreclose on or sell the City property. Bondholders' remedies may include a court order requiring NURA to perform the terms of the Resolution, bankruptcy proceedings or the exercise of police powers of the State of Colorado or its political subdivisions, and may be subject to judicial discretion.

In September 2017, the Church Ditch Water Authority entered into a reimbursement based loan for the construction of 5 ditch improvement projects. The project was completed in June of 2020, with a final loan balance of \$2,236,657, at an interest rate of 3.0% for a term of 30 years. Annual payments of \$114,113 are scheduled to begin in June of 2021, with final payment due June of 2050 as shown below:

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

Year Ending	CDWA					
31-Dec	Principal	Interest	Total			
2021	\$ 47,013	\$ 67,100	\$ 114,113			
2022	48,423	65,690	114,113			
2023	49,876	64,237	114,113			
2024	51,372	62,741	114,113			
2025	52,914	61,199	114,113			
2026-2030	289,352	281,211	570,563			
2031-2035	335,438	235,125	570,563			
2036-2040	388,866	181,697	570,563			
2041-2045	450,801	119,762	570,563			
2046-2050	522,602	47,959	570,561			
Total	\$ 2,236,657	\$ 1,186,721	\$ 3,423,378			

The Church Ditch Water Authority has pledged future special assessments revenue, as well as 100% interest in the Ford Street Siphon property, for the repayment of the loan. For the year ended December 31, 2020, assessment revenue totaled \$973,672, and no payments were required to be made.

Long-term obligation activity for the year ended December 31, 2020 was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Governmental activities:					
2017 Certificates of Participation	\$17,635,000	\$ -	\$ (695,000)	\$16,940,000	\$ 730,000
Premium on Debt Issuance, S2017 COPs	1,640,275	-	(96,487)	1,543,788	-
2019 Certificates of Participation	38,530,000	-	(1,165,000)	37,365,000	1,285,000
Premium on Debt Issuance, S2019 COPs	4,131,489	-	(206,574)	3,924,915	-
Pension Benefits Payable	38,768	-	(1,043)	37,725	-
Total OPEB Liability	571,329	58,013	-	629,342	-
Compensated Absences	1,767,976	1,633,087	(1,090,356)	2,310,707	1,400,000
Total Governmental Activities	64,314,837	1,691,100	(3,254,460)	62,751,477	3,415,000
Business-Type activities:					
2013 Lease Purchase	2,815,001	-	(920,000)	1,895,001	940,000
Total OPEB Liability	170,656	17,325	-	187,981	-
Compensated Absences	541,552	436,535	(314,741)	663,346	452,000
Total Business-Type Activities	3,527,209	453,860	(1,234,741)	2,746,328	1,392,000
Total Long-term Liabilities	\$67,842,046	\$ 2,144,960	\$ (4,489,201)	\$65,497,805	\$ 4,807,000
Component Unit:					
2019 Tax Increment Revenue Bonds (NURA)	\$11,210,000	\$ -	\$ (345,000)	\$10,865,000	\$ 425,000
Premium on Debt Issuance (NURA)	853,628	-	(44,928)	808,700	-
Promissory Notes Payable (CDWA)	2,089,943	146,714	-	2,236,657	47,013
	\$14,153,571	\$ 146,714	\$ (389,928)	\$13,910,357	\$ 472,013

For the governmental activities, total OPEB liability, compensated absences and pension benefits payable are generally liquidated by the General Fund.

Note 4. OTHER INFORMATION

A. Risk Management

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. In 1982, the City joined the Colorado Intergovernmental Risk Sharing Agency (CIRSA), a public entity risk pool formed in 1982 to provide property and liability and workers' compensation coverage and related services for its member municipalities. The City pays an annual premium to CIRSA for the property and liability insurance coverage and risk management services. All Colorado municipalities,

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

which are members of the Colorado Municipal League, are eligible to participate in CIRSA. CIRSA's general objectives are to provide member municipalities and special districts defined property and liability and workers' compensation coverage through joint self-insurance and excess insurance. The amount of settlements did not exceed insurance coverage during the past three fiscal years.

The City continues to carry commercial insurance for all other risks of loss, including workers' compensation and employee health insurance. Workers' Compensation insurance is purchased from Pinnacol Assurance. The workers' compensation premium is calculated on a retrospective rate. The City continued to qualify for the cost containment certificate from the State of Colorado, which reduces the City's workers' compensation premiums by 5% annually

Death and disability insurance for police officers hired prior to January 1997 is provided by the Fire and Police Pension Association (FPPA) on behalf of the City of Northglenn. The state made one payment to the FPPA in 1997 to fully fund this insurance for officers hired before 1997. Death and disability insurance for police officers hired after December 1996 is purchased from the FPPA. In 1996 the Colorado state legislature elected to cease providing state funding for disability insurance for police officers beginning with officers hired after December 31, 1996.

Health insurance is purchased from an alliance, which provides a limited choice of health maintenance organizations for employees. The City and employees each contribute to premium costs. The City has no uninsured risk for employee health care.

B. Joint Venture

Woman Creek Reservoir Authority. The City participates as an equal partner with the Cities of Thornton and Westminster in the operation of the Woman Creek Reservoir Authority. It has no financial interest in the Authority. The Authority began operation in 1996 with funding from a grant by the federal government's Environmental Protection Agency. The grant's purpose was to supply sufficient funds to mitigate and/or clean up any hazardous effects to the water supply of the three cities from the previous production of nuclear weapons at the Rocky Flats facility located near the Woman Creek Reservoir. The initial grant of approximately \$8,000,000 has been invested, and the interest earned has been more than sufficient to cover the Authority's operating expenses. The Authority contracted with the Church Ditch Water Authority to supply maintenance and monitoring services for the reservoir. Copies of the Woman Creek Reservoir Authority's financial statements may be obtained from the City of Thornton, Finance Department, 9500 Civic Center Drive, Thornton, CO 80229.

C. Cost Sharing Agreement

The City entered into a cost sharing agreement with the City of Thornton in 1994 for the joint construction of a pipeline to convey water from Standley Lake to the respective cities. The City of Northglenn has legal ownership of the pipeline and has recorded the pipeline as a capital asset in the Water Fund. Each entity remits sufficient funds to cover costs each year to an escrow account. Major construction was completed in 2000. Each City contributes an equal share of the costs except Thornton is responsible for funding the additional cost of the larger pipe they require. Both cities must approve any expenditure from the escrow. The City's contribution to the escrow account for the year ending December 31, 2020 was \$150,000. Contributions to the escrow account are an expense of the Water Fund at the time of transfer to the escrow account.

D. Contingent Liabilities

The City receives revenues from various federal and state grant programs, which are subject to audit and adjustment by the respective grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable fund. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the City expects such amounts, if any, to be immaterial.

The City is aware of numerous threats of litigation which may result in lawsuits. Although the outcome of these claims is not presently determinable, in the opinion of the City's attorney the resolution of these matters will not have a material adverse effect on the financial condition of the City.

The coronavirus pandemic declared in March of 2020 has had and is expected to continue to have adverse economic impacts due to actions required to mitigate the spread, including business closures. The complete financial impact

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

to the City is indeterminate, from the uncertainty of future actions that may be required in response to changing conditions.

E. Other Post-Employment Benefits

Retiree Health Program

Plan Description. The Retiree Health Program (Program) is a single-employer defined benefit OPEB healthcare plan administered by the City of Northglenn. The Program provides medical insurance, including prescription drug benefits to eligible retirees and their eligible dependents, until age 65 or upon becoming Medicare eligible. Benefits are provided for active employees and retirees under the same health care plans. The City has the authority to establish or amend the plan provisions or contribution requirements through Council policy. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

Benefits provided. As of August 1, 2009, the Retiree Health Program changed; existing participants in the plan were grandfathered. For these grandfathered participants, the City pays 50% of the cost of the premium for single coverage on behalf of the retiree. The retiree is responsible for paying the remainder of the single premium, as well as 100% of the cost of continuing coverage for a spouse or family member. Effective August 1, 2009 and thereafter, participants become eligible with at least 20 years of service (full-time employment), are at least 55 years old, and when they are no longer employed with the City of Northglenn. These participants are eligible to receive a monthly reimbursement amount for Qualified Medical Insurance Premium payments based on years of service, until they are eligible for Medicare benefits. The monthly stipend amount is \$200 for full-time employees with 20 years of service, increased by \$20 for each additional year to a maximum of \$400 for employees with 30 or more years of service.

Funding Policy. The Program provisions and requirements are established and may be amended by Council policy. The current City policy funds OPEB expense on a pay-as-you-go-basis.

Contributions. During the year, the City paid \$26,150 in stipend and \$3,994 in benefits, with program members receiving benefits paying \$3,994 towards premiums equal to 50% of the equivalent single premium recognized for active employees, plus 100% of the premium for spouse or family member coverage.

Employees Covered by Benefit Terms. As of December 31, 2020, the following employees were covered by the benefit terms:

Inactive employees currently receiving benefits, grandfathered plan	1
Inactive employees currently receiving benefits, current plan	6
Active employees	228
	235

Total OPEB Liability. The City's total OPEB liability of \$817,323 was measured as of December 31, 2020, and was determined by a full actuarial valuation as of January 1, 2019. Standard update procedures were used to roll forward the total OPEB liability to December 31, 2020.

Actuarial Methods and Assumptions. The total OPEB liability actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Salary Increases	3.00%
Discount Rate	1.96% - measurement date; 3.00% - year preceding measurement date
	7.9% applied to 2019, 7.0% applied to 2020, decreasing 1.0% the next year following, than decreasing .25% per year to an ultimate rate of 4.5% applied to 2027 and later
Health Care Cost Trend Rates	years.
	Society of Actuaries Pub-2010 Public Retirement Plans Headcount-Weighted General
Mortality Rates	Mortality Tables using Calse MP-2020 Full Generational Improvement.

The discount rate was based on the average of the published yields from the S&P Municipal Bond 20 year High

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

Grade and the Fidelity GO AA-20 Years indexes.

Change in OPEB Liability

	 tal OPEB Liability
Balance as of December 31, 2019	\$ 741,985
Changes for the year:	
Service cost	26,071
Interest	22,530
Differences between expected and actual experience	(1,296)
Changes in assumptions and inputs	62,177
Benefits Payments	(34, 144)
Net changes	75,338
Balance as of December 31, 2020	\$ 817,323

Changes of Assumptions. The discount rate was changed from 3.00% at the beginning of the year to 1.96% at the end of the year. The mortality assumption was changed from Society of Actuaries RPH-2014 adjusted to 2006 Total Dataset Headcount-weighted Mortality with MP-2019 Full Generational Improvement to the Society of Actuaries Pub-2010 Public Retirement Plans Headcount Weighted General Mortality Tables using Scale MP-2020 Full Generational Improvement.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate. The following presents the total OPEB liability of the City, as well as what the City's approximate total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or higher than the current discount rate:

	1%	6 Decrease	Dis	count Rate	19	% Increase	
		0.96%		1.96%		2.96%	
Total OPEB liability	\$	873,445	\$	817,323	\$	764,781	

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rate. The following presents the total OPEB liability of the City, as well as what the City's approximate total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or higher than the current healthcare cost trend rates:

	1%	1% Decrease		Trend Rate	19	% Increase
		6.0%		7.0%		8.0%
Total OPEB liability	\$	814.391	\$	817,323	\$	820.377

OPEB Expense and Deferred Inflows of Resources Related to OPEB. For the year ended December 31, 2020, the City recognized OPEB expense of \$45,948. At December 31, 2020 the City reported deferred outflows and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Differences between expected and actual experience Changes in assumptions and inputs	\$	- 76,919_	\$	(85,500) (17,318)
Total	\$	76,919	\$	(102,818)

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

Amounts reported as deferred outflows and deferred inflows of resources related to OPEB will be recognized in OPEB expense over the average remaining service lives of plan participants (actives and retirees) as follows:

Years ending December 31:	
2021	\$ (2,653)
2022	(2,653)
2023	(2,653)
2024	(2,653)
2025	(2,653)
Thereafter	(12,634)
	\$ (25,899)

F. Employee Retirement Plans

The City administers and maintains two single-employer, defined contribution pension plans; (1) The Police Money Purchase Pension Plan, that covers all commissioned police employees, and (2) The General Employees' Pension Plan, that covers all full-time employees other than police. The City has authorized the Pension Boards to establish and amend all plan provisions, unless such a change would have a material impact on the plan. Material amendments to a plan are required to go through City Council for ordinance approval. Under the Police Money Purchase Pension Plan, the amendment must also pass by 65% of total votes cast by the membership before it can go to Council for ordinance approval.

A defined contribution pension plan has terms that specify how contributions to an individual's account are to be determined rather than the amount of pension benefits the individual is to receive. In a defined contribution plan, the pension benefits a participant will receive depend only on the amount contributed to the participant's account and earnings or losses on investments of those contributions.

Investments are self-directed by employees. ICMA-RC is the trustee of both of the pension funds. The trustee's address is 777 North Capitol Street, NE, Washington, DC 20002-4240. Innovest Portfolio Solutions, LLC., a registered investment advisor, whose address is 4643 South Ulster, Suite 1040, Denver, Co. 80237, provides investment-consulting services to the Retirement Boards for both pension plans.

Upon review of GASB Statements No. 84 and No. 97, the City has determined that these plans do not meet the requirements of inclusion as a component unit, and the City does not control the assets of the plans, so the plans are not included as a fiduciary activity in the finance statements.

General Employees' Pension Plan (GEPP)

The City made the required contribution of \$1,021,351. The employees' contribution to the Plan was \$1,325,655. There were no employer liabilities outstanding as of December 31, 2020.

The City provides pension benefits for all of its full-time employees, excluding police officers that are covered by the City's Police Money Purchase Pension Plan, through the General Employees' Pension Plan. Eligible employees must participate from the date of full-time employment. Each participant is required to make a mandatory contribution of 12% of compensation. For 2020, the City's contribution level was 8%, then upon the completion of five years of eligible service 9%, and 10% upon the completion of ten years of eligible service.

A participant's interest in the contributions made by the City, and the related investment earnings, become vested to the extent of percentages based on number of years of service as set forth in the GEPP. Participants are fully vested after six years of continuous service. In addition, if an employee reaches normal retirement age, dies or becomes totally and permanently disabled, his account becomes fully vested regardless of length of service. If an employee leaves covered employment before becoming fully vested, accumulated employee contributions, related investment earnings, and any vested City contributions and related investment earnings remain with the employee. Forfeitures by employees who leave employment before six years of service are used to pay Plan administrative expenses and may be used at the Board's discretion to reduce City contributions. During 2020, the City received \$47,227 from forfeitures to pay for administrative expenses.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

Police Money Purchase Pension Plan (PMPPP)

The City made the required contribution of \$475,088. The covered employees made a contribution of \$639,605. There were no employer liabilities outstanding as of December 31, 2020.

The City provides pension benefits for its commissioned police officers through the City's Police Money Purchase Pension Plan. Eligible employees must participate from the date of full-time employment. Each participant is required to make a mandatory contribution of 12% of compensation. For 2020 the City's contribution level was 8%, then upon the completion of five years of eligible service.

A participant's interest in the contributions made by the City, and related investment earnings, become vested to the extent of percentages based on number of years of service as set forth in the PMPP. Participants are fully vested after seven years of continuous service. In addition, if an employee reaches normal retirement age, dies or becomes totally and permanently disabled his account becomes fully vested regardless of length of service. If an employee leaves covered employment before becoming fully vested, accumulated employee contributions, related investment earnings, and any vested City contributions and related investment earnings remain with the employee. Forfeitures by employees who leave before seven years of service are used to pay the Plan's administrative expenses and may be used at the Board's discretion to reduce City contributions. During 2019, the City received \$20,465 from forfeitures to pay for administrative expenses.

G. Tax, Spending, and Debt Limitations

On November 3, 1992, Colorado voters passed an amendment to the State Constitution, Article X, Section 20, commonly known as the Taxpayers Bill of Rights or TABOR. TABOR contains several limitations, including revenue rising, spending abilities, and other specific requirements of state and local governments. On November 8, 1994, Northglenn voters chose to waive the revenue limitations imposed by TABOR. The City believes it is in compliance with the other requirements of the Amendment. However, the City has made certain interpretations of the Amendment's language in order to determine its compliance. The Amendment is complex and subject to judicial interpretation.

The City has established an emergency reserve representing 3% of qualifying expenditures, as required by the Amendment. At December 31, 2020, the emergency reserve of \$1,053,465 was reported as a restriction of fund balance of \$780,704 in the General Fund, and as restricted net position of \$272,761 in the Water Fund.

H. Commitments/Contingencies

Construction Commitments. The City had commitments of \$22,112,832 for capital projects in the governmental fund types and \$1,894,662 in the proprietary fund types at December 31, 2020. Future expenditures related to these commitments are expected to be financed through available resources and future sales tax revenue.

NOTE 5. PENDING GASB PRONOUNCEMENTS

As of December 31, 2020, The GASB had issued several statements not yet required to be implemented by the City. The Statements which might impact the City is as follows:

GASB Statement No. 87, Leases, issued June 2017, will be effective for the City beginning with its fiscal year ending December 31, 2022, with earlier adoption encouraged. Statement No. 87 establishes a single approach to accounting for and reporting leases by state and local governments. Under this statement, a government entity that is a lessee must recognize (1) a lease liability and (2) an intangible asset representing the lessee's right to use the leased asset. In addition, the City must report the (1) amortization expense for using the lease asset over the shorter of the term of the lease or the useful life of the underlying asset, (2) interest expense on the lease liability and (3) note disclosures about the lease. The Statement provides exceptions from the single-approach for short-term leases, financial purchases, leases of assets that are investments and certain regulated leases. This statement also addresses accounting for lease terminations and modifications, sale-leaseback transactions, nonlease components embedded in lease contracts (such as service agreements), and leases with related parties.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020

GASB Statement No. 91, Conduit Debt Obligations, issued May 2019, will be effective for the City beginning with its fiscal year ending December 31, 2022, with earlier adoption encouraged. Statement No. 91 provides a single method of reporting conduit debt by issuers and eliminates diversity in practice. The Statement clarifies the existing definition, establishes that a conduit debt obligation is not a liability of the issuer, and establishes standards for accounting and financial reporting, and improving note disclosure.

GASB Statement No. 92, Omnibus 2020, issued January 2020, will be effective for the City beginning with its fiscal year ending December 31, 2021 as applicable to components contained therein. Statement No. 92 addresses a variety of topics that enhance comparability in accounting and financial reporting and improves consistency of authoritative literature.

GASB Statement No. 93 Replacement of Interbank Offered Rates, issued in March 2020, will be effective for the City beginning with its fiscal year ending December 31, 2022. Statement No. 93 addresses the accounting and financial reporting implications that result from the replacement of interbank offered rates in relation to variable payment financial instruments.

GASB Statement No. 94 Public-Private and Public-Public Partnerships and Availability Payment Arrangements, issued March 2020, will be effective for the City beginning with its fiscal year ending December 31, 2023. Statement No. 94 is meant to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements, and provides guidance on accounting and financial reporting for availability payment arrangements.

GASB Statement No. 96 Subscription Based Information Technology Arrangements, issued in May 2020, will be effective for the City beginning with its fiscal year ending December 31, 2023. Statement No. 96 provides guidance on accounting and financial reporting of subscription-based information technology arrangements.

Management intends to adopt these Statements, if applicable, by the required date and will modify and expand its financial statements and disclosures accordingly. The City has not yet determined the effect these Statements will have on the City's financial statements.

NOTE 6. SUBSEQUENT EVENTS

In February of 2021, the City issued Series 2021 Wastewater Revenue Bonds in the amount of \$21,955,000 with an interest rate of 4.0%, to fund the replacement of Lift Station A & Force Main that handles the majority of the City's wastewater flow.

The City believes it will be eligible for pass-through funding from the State of Colorado for Coronavirus State and Local Fiscal Recovery Funds made available through the American Rescue Plan Act; however, at this time the amount of the funds to be allocated to the City and the use of the funds has not yet been determined.



Required Supplementary Information

REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN TOTAL OPEB LIABILITY AND RELATED RATIOS FOR THE YEAR ENDED DECEMBER 31, 2020

	2020	2019		2018	
Total OPEB liability					
Service cost	\$ 26,071	\$ 23,228	\$	24,465	
Interest cost	22,530	29,534		26,036	
Differences between expected and					
actual experience	(1,296)	(98,347)	-		
Changes in assumptions and inputs	62,177	22,381	(22,043)		
Benefit payments	 (34,144)	(28,300)	(28,140)		
Net change in total					
OPEB liability	75,338	(51,504)		318	
Total OPEB liability—beginning	 741,985	793,489		793,171	
Total OPEB liability—ending	\$ 817,323	\$ 741,985	\$	793,489	
Covered payroll	\$ 15,746,828	\$ 15,288,183	\$	15,158,598	
Total OPEB liability as a percentage of covered payroll	5.19%	4.85%		5.23%	

Changes of assumptions: Changes of assumptions and other inputs reflect the effects of changes in the discount rate each period. The following are the discount rates used in each period:

2020	1.96%
2019	3.00%
2018	3.68%
2017	3.24%

The mortality assumption was changed from Society of Actuaries RPH-2014 Adjusted to 2006 Total Dataset Headcount-weighted Mortality with MP-2019 Full Generational Improvement to the Society of Actuaries Pub-2010 Public Retirement Plans Headcount Weighted General Mortality Tables using Scale MP-2020 Full Generational Improvement.

NOTE: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, governments should present information for those years which information is available.

REQUIRED SUPPLEMENTARY INFORMATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2020

		Budgeted Amounts				Actual Amounts		Varianas with	
		Original	AIII	Final		GAAP Basis		Variance with Final Budget	
REVENUES		Original		i iiidi		Dasis		iai Daaget	
Taxes-Property	\$	3,262,466	\$	3,262,466	\$	3,223,535	\$	(38,931)	
Taxes-Sales/Use	·	18,827,050	·	18,827,050		17,123,108	·	(1,703,942)	
Occupational Tax		9,747		9,747		16,580		6,833	
Intergovernmental		2,051,903		5,317,060		4,987,178		(329,882)	
Licenses and Permits		839,889		839,889		792,321		(47,568)	
Charges for Services		2,724,228		2,724,228		2,045,215		(679,013)	
Fines and Forfeitures		802,045		802,045		528,888		(273,157)	
Investment Earnings		387,000		387,000		595,954		208,954	
Miscellaneous		133,000		133,000		193,169		60,169	
Total Revenues		29,037,328		32,302,485		29,505,948		(2,796,537)	
EXPENDITURES									
General Government:									
Legislative		717,529		1,547,129		956,662		590,467	
City Manager		1,367,519		1,427,519		1,287,382		140,137	
City Clerk		422,427		422,427		345,207		77,220	
Management Services		2,166,161		2,166,161		1,780,827		385,334	
Technology		947,837		1,002,451		887,569		114,882	
Finance		518,725		518,725		486,299		32,426	
Planning & Development		1,684,986		1,438,986		1,584,817		(145,831)	
Non-Departmental		125,000		2,482,017		2,297,776		184,241	
Recreation and Culture		4,662,244		4,662,244		3,878,395		783,849	
Public Safety		10,550,738		10,838,051		10,152,700		685,351	
Public Works		3,048,746		3,048,746		2,710,192		338,554	
Capital Outlay		1,000,773		1,000,773		771,188		229,585	
Contingency		50,000		50,000		-		50,000	
Total Expenditures		27,262,685		30,605,229		27,139,014		3,466,215	
Excess (Deficiency) of Revenues									
Over Expenditures		1,774,643		1,697,256		2,366,934		669,678	
OTHER FINANCING SOURCES (USES)									
Transfers Out		(1,700,000)		(3,900,000)		(3,900,000)		-	
Sales of Capital Assets						28,429		28,429	
Total Other Financing Sources and (Uses)		(1,700,000)		(3,900,000)		(3,871,571)		28,429	
Net Change In Fund Balance		74,643		(2,202,744)		(1,504,637)		698,107	
Fund Balance-Beginning		23,061,927		25,560,781		25,560,781			
Fund Balance-Ending	\$	23,136,570	\$	23,358,037	\$	24,056,144	\$	698,107	

See Note to Required Supplementary Information

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION DECEMBER 31, 2020

NOTE 1. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgetary Information

The City Council annually adopts the Budget Resolution for all operating funds of the City. Budgets are adopted on a basis consistent with generally accepted accounting principles (GAAP) for all funds, with the exception of the enterprise funds, which are budgeted on a non-GAAP basis of accounting. All annual appropriations lapse at fiscal year-end.

No later than September, the City Manager submits to the Mayor and City Council a proposed budget for the calendar year commencing the following January 1. The budget is prepared by fund, department, program, and activity, and includes information on the past year, current year estimates and requested appropriations and estimated revenues for the next calendar year. The City Council holds public hearings and may add to, subtract from or change appropriations except for expenditures required by law, debt service expenditures or for estimated cash deficits. No change to the budget shall increase the authorized expenditures to any amount greater than the total amount of available funds, which includes unreserved fund balance.

The City Council shall adopt the budget by resolution pursuant to law. If it fails to adopt the budget by year-end, the amounts appropriated for current operations for the current calendar year shall be deemed adopted for the ensuing calendar year on a month-to-month basis, with all items prorated accordingly until such time as the City Council adopts the budget for the ensuing fiscal year. Once adopted, the City Council may at any time, by ordinance, amend the budget. The individual boards of the City's component units approve their respective annual budgets.

Expenditures may not legally exceed budgeted appropriations at the fund level. Funds are defined as the major operating units of the City. Those funds are the General Fund, Capital Projects Fund, Water Fund, Wastewater Fund, Stormwater Fund, Sanitation Fund, and the Conservation Trust Fund.

Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting - under which purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve that portion of the applicable appropriation - is utilized in all funds. Outstanding encumbrances at year-end will lapse. They do not constitute expenditures or liabilities because the commitments will be reappropriated during the subsequent year.



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Capital Project Fund

CAPITAL PROJECTS FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2020

	Budgeted	d Amounts	Actual Amounts GAAP	Variance with	
	Original	Final	Basis	Final Budget	
REVENUES			· 		
Taxes-Property	\$ 1,716,000	\$ 1,716,000	\$ 1,694,992	\$ (21,008)	
Taxes-Sales/Use	4,133,000	4,133,000	4,113,817	(19,183)	
Intergovernmental	8,419,000	8,794,000	5,475,275	(3,318,725)	
Contributions	1,800,000	1,800,000	7,189,735	5,389,735	
Investment Earnings	513,000	513,000	992,266	479,266	
Total Revenues	16,581,000	16,956,000	19,466,085	2,510,085	
EXPENDITURES					
Capital Outlay	63,808,407	70,315,521	34,249,222	36,066,299	
Debt Service:					
Principal Payments	1,695,000	1,695,000	1,860,000	(165,000)	
Interest and Fiscal Charges	2,573,019	2,573,019	2,143,379	429,640	
Total Expenditures	68,076,426	74,583,540	38,252,601	36,330,939	
Excess (Deficiency) of Revenues					
Over Expenditures	(51,495,426)	(57,627,540)	(18,786,516)	38,841,024	
OTHER FINANCING SOURCES					
Transfers In	1,700,000	3,900,000	3,900,000	_	
Total Other Financing Sources	1,700,000	3,900,000	3,900,000		
-	· · · · ·				
Net Change In Fund Balance	(49,795,426)	(53,727,540)	(14,886,516)	38,841,024	
Fund Balance-Beginning	18,069,581	66,826,864	66,826,864	-	
Fund Balance-Ending	\$ (31,725,845)	\$ 13,099,324	\$ 51,940,348	\$ 38,841,024	



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Nonmajor Governmental Funds

NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET DECEMBER 31, 2020

	Special Revenue Funds					
	Co	nservation				
		Trust		CDBG		
	Fund Fund			Total		
ASSETS				_		
Cash & Investments	\$	730,849	\$	-	\$	730,849
Receivables, Net of Allowances		8,704		57,725		66,429
Total Assets	\$	739,553	\$	57,725	\$	797,278
LIABILITIES AND FUND BALANCES						
LIABILITIES						
Accounts Payable	\$	-	\$	2,886	\$	2,886
Due To Other Funds		-		54,839		54,839
Total Liabilities				57,725		57,725
DEFERRED INFLOWS OF RESOURCES						
Unavailable Revenue - Intergovernmental		-		2,886		2,886
Total Deferred Inflows of Resources		-		2,886		2,886
FUND BALANCES						
Restricted for:						
Parks and Recreation		739,553		_		739,553
Unassigned		-		(2,886)		(2,886)
Total Fund Balances (Deficit)		739,553		(2,886)		736,667
Total Liabilities and Fund Balances	\$	739,553	\$	57,725	\$	797,278

NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2020

Special Revenue Funds					
Co	nservation			_	
Trust			CDBG		
	Fund	Fund		Total	
·					
\$	801,368	\$	160,387	\$	961,755
	11,467		-		11,467
	812,835		160,387		973,222
	190,897		78,235		269,132
	190,897		78,235		269,132
	621,938		82,152		704,090
	621,938		82,152		704,090
	117,615		(85,038)		32,577
\$	739,553	\$	(2,886)	\$	736,667
		Conservation Trust Fund \$ 801,368	Conservation Trust Fund \$ 801,368 \$ 11,467 812,835 190,897 190,897 621,938 621,938 117,615	Conservation Trust CDBG Fund Fund \$ 801,368 \$ 160,387 11,467 - 812,835 160,387 190,897 78,235 190,897 78,235 621,938 82,152 621,938 82,152 117,615 (85,038)	Conservation Trust CDBG Fund Fund \$ 801,368 \$ 160,387 \$ 11,467 - 812,835 160,387 190,897 78,235 190,897 78,235 621,938 82,152 621,938 82,152 117,615 (85,038)

SPECIAL REVENUE FUND - CONSERVATION TRUST FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2020

	 Budgeted	Amou		,	Actual Amounts Budget		riance with
DEVENUE	 Original		Final	Basis		Final Budget	
REVENUES	000 000	•		•	004.000	•	400.000
Intergovernmental	\$ 393,000	\$	393,000	\$	801,368	\$	408,368
Investment Earnings	 5,000		5,000		11,467		6,467
Total Revenues	 398,000		398,000		812,835		414,835
EXPENDITURES							
Capital Outlay	420,000		450,027		190,897		259,130
Total Expenditures	 420,000		450,027		190,897		259,130
Excess (Deficiency) of Revenues							
Over Expenditures	 (22,000)		(52,027)		621,938		673,965
Net Change In Fund Balance	(22,000)		(52,027)		621,938		673,965
Fund Balance-Beginning	1,168,573		117,615		117,615		_
Fund Balance-Ending	\$ 1,146,573	\$	65,588	\$	739,553	\$	673,965

SPECIAL REVENUE FUND - COMMUNITY DEVELOPMENT BLOCK GRANT FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2020

	Budgeted Amounts Original Final					Actual Amounts Budget Basis	Variance with Final Budget	
REVENUES	Ong	iii iai		i iiiai		Dasis		ai Budget
Intergovernmental	\$	-	\$	139,053	\$	160,387	\$	21,334
Total Revenues		-		139,053		160,387		21,334
EXPENDITURES								
Capital Outlay		-		139,053		78,235		60,818
Total Expenditures		-		139,053		78,235		60,818
Excess (Deficiency) of Revenues								
Over Expenditures						82,152		82,152
Net Change In Fund Balance		_		-		82,152		82,152
Fund Balance-Beginning		-		-		(85,038)		-
Fund Balance-Ending	\$	-	\$	-	\$	(2,886)	\$	82,152



Enterprise Funds

WATER FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2020

	Budgeted	d Amo	ounts	Actual Amounts Budget	Va	riance with
	Original		Final	Basis	Fi	nal Budget
REVENUES	 _					
Taxes-Sales/Use	\$ 4,118,000	\$	4,118,000	\$ 4,018,479	\$	(99,521)
Intergovernmental	-		-	26,256		26,256
Charges for Services	7,932,600		7,932,600	8,613,850		681,250
Investment Earnings	208,000		208,000	475,556		267,556
Miscellaneous	 -			7,838		7,838
Total Revenues	 12,258,600		12,258,600	13,141,979		883,379
EXPENDITURES						
Administration	1,549,456		1,549,456	1,458,073		91,383
Facilities	217,799		217,799	234,722		(16,923)
Fleet	60,000		60,000	16,654		43,346
Engineering	501,154		501,154	419,105		82,049
Water Operations	1,148,695		1,148,695	1,131,166		17,529
Lab Operations	585,795		585,795	558,399		27,396
Electrical and Mechanical	376,786		376,786	287,086		89,700
Distribution and Collection	819,674		835,615	762,025		73,590
Water Resources Operations	973,552		973,552	987,323		(13,771)
Capital Outlay	2,286,592		2,371,353	499,942		1,871,411
Acquisition of Water Rights	1,000,000		1,814,705	1,268,000		546,705
Debt Service:						
Principal Payments	920,000		920,000	920,000		-
Interest and Fiscal Charges	 57,707		57,707	93,679		(35,972)
Total Expenditures	 10,497,210		11,412,617	8,636,174		2,776,443
Net Change	\$ 1,761,390	\$	845,983	4,505,805	\$	3,659,822
Adjustments to reconcile budgetary basis to GAAP basis Adjustment for						
Gain on Sale of Capital Assets				8,668		
Principal Paid on Bonds and Notes Payable				920,000		
Miscellaneous Non-Cash Adjustments				(66,822)		
Capitalization of Capital Assets				1,767,942		
Contributed Capital Assets				189,200		
Claims				(1,640)		
Depreciation				(1,346,896)		
Total Adjustments to Basis				1,470,452		
Change in Net Position				5,976,257		
Total Net Position-Beginning				103,801,849		
Total Net Position-Ending				\$ 109,778,106		

WASTEWATER FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2020

	Budgeted	I Am	ounts	Actual Amounts Budget	V	ariance with
	Original		Final	 Basis	F	Final Budget
REVENUES	 _		_	_		
Charges for Services	\$ 4,708,000	\$	4,708,000	\$ 4,771,427	\$	63,427
Investment Earnings	70,000		70,000	116,793		46,793
Miscellaneous	 _			19,516		19,516
Total Revenues	 4,778,000		4,778,000	4,907,736		129,736
EXPENDITURES						
Administration	78,593		78,593	113,364		(34,771)
Fleet	4,000		4,000	3,424		576
Engineering	374,365		374,365	344,608		29,757
Electrical and Mechanical	282,118		282,118	328,045		(45,927)
Distribution and Collection	502,736		502,736	352,126		150,610
Wastewater Operations	1,916,188		1,916,188	1,745,821		170,367
Industrial Pre-Treatment	101,874		101,874	90,694		11,180
Capital Outlay	6,320,627		7,183,504	3,710,729		3,472,775
Debt Service:						
Principal Payments	300,000		300,000	-		300,000
Interest and Fiscal Charges	 700,000		700,000			700,000
Total Expenditures	 10,580,501		11,443,378	6,688,811		4,754,567
Net Change	\$ (5,802,501)	\$	(6,665,378)	(1,781,075)	\$	4,884,303
OTHER FINANCING SOURCES (USES)						
Proceeds from Bond Issuance	27,000,000		27,000,000	-		(27,000,000)
Developer Contributions	 -		2,369,776	1,596,968		(772,808)
Total Other Financing Sources (Uses)	27,000,000		29,369,776	1,596,968	_	(27,772,808)
Net Change	\$ 21,197,499	\$	22,704,398	(184,107)	\$	(22,888,505)
Adjustments to reconcile budgetary basis to GAAP basis Adjustment for						
Miscellaneous Non-Cash Adjustments				(42,406)		
Capitalization of Capital Assets				3,710,729		
Contributed Capital Assets				102,075		
Claims				(30,500)		
Depreciation				 (1,558,361)		
Total Adjustments to Basis				 2,181,537		
Change in Net Position				1,997,430		
Total Net Position-Beginning				 38,837,952		
Total Net Position-Ending				\$ 40,835,382		

NONMAJOR PROPRIETARY FUNDS COMBINING STATEMENT OF NET POSITION DECEMBER 31, 2020

	Business-Typ Enterprise		
	Stormwater	Sanitation	Total Nonmajor Enterprise Funds
ASSETS			
Current assets: Cash & Investments Receivables, Net of Allowances Inventories	\$ 1,109,421 \$ 30,264 -	\$ 2,315,647 257,935 26,489	\$ 3,425,068 288,199 26,489
Deposits and Prepaids	651	15,109	15,760
Total Current Assets	1,140,336	2,615,180	3,755,516
Noncurrent Assets: Capital Assets:	4.044.070		4044070
Infrastructure and Improvements	4,944,378	-	4,944,378
Buildings and Improvements Machinery and Equipment	37,792	22,387 3,455,195	60,179 3,455,195
Less Accumulated Depreciation	(1,047,753)	(1,950,312)	(2,998,065)
Total Noncurrent Assets	3,934,417	1,527,270	5,461,687
Total Assets	5,074,753	4,142,450	9,217,203
DEFENDED OUTELOWS OF DESCURAGE			
DEFERRED OUTFLOWS OF RESOURCES		2.070	2.070
OPEB Related Items	-	3,076	3,076
Current Liabilities:			
Accounts Payable	3,500	336,125	339,625
Accrued Liabilities	2,761	22,945	25,706
Long-Term Liabilities, Due Within One Year	2,000	100,000	102,000
Total Current Liabilities	8,261	459,070	467,331
Noncurrent Liabilities:	,		
Long-Term Liabilities	3,373	59,154	62,527
Total Noncurrent Liabilities	3,373	59,154	62,527
Total Liabilities	11,634	518,224	529,858
DEFENDED INTLOWS OF DESCRIPTION		·	
DEFERRED INFLOWS OF RESOURCES OPEB Related Items		4,113	4,113
NET POSITION			
Net Investment in Capital Assets	3,934,417	1,527,270	5,461,687
Unrestricted	1,128,702	2,095,919	3,224,621
Total Net Position		\$ 3,623,189	\$ 8,686,308

NONMAJOR PROPRIETARY FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION FOR THE YEAR ENDED DECEMBER 31, 2020

						Total
						Nonmajor Enterprise
	S	tormwater	:	Sanitation	1	Funds
Operating Revenues:		torriwator		<u> </u>		1 unus
Charges for Services	\$	448,305	\$	1,916,721	\$	2,365,026
Other Operating Revenue		817		16		833
Total Operating Revenues		449,122		1,916,737		2,365,859
Operating Expenses:						
Administration		-		58,098		58,098
Fleet		-		80,028		80,028
Streets		7,875		-		7,875
Stormwater Operations		96,473		-		96,473
Sanitation Operations		-		1,297,451		1,297,451
Depreciation		137,652		398,185		535,837
Total Operating Expenses		242,000		1,833,762		2,075,762
Operating Income		207,122		82,975		290,097
Nonoperating Revenues (Expenses):						
Investment Earnings		25,218		62,639		87,857
Gain on Sale of Capital Assets		-		20,600		20,600
Judgements/Claims		-		(786)		(786)
Total Nonoperating Revenues		25,218		82,453		107,671
Income Before Contributions and Transfers		232,340		165,428		397,768
Capital Contributions-Assets		846,678		-		846,678
Change In Net Position		1,079,018		165,428		1,244,446
Total Net Position-Beginning		3,984,101		3,457,761		7,441,862
Total Net Position-Ending	\$	5,063,119	\$	3,623,189	\$	8,686,308



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STATEMENT OF CASH FLOWS COMBINING NONMAJOR PROPRIETARY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2020

						Total Nonmajor
	Stormwater			Sanitation		Enterprise Funds
Cash Flows From Operating Activities						
Cash Received From Customers	\$	444,514	\$	1,910,471	\$	2,354,985
Cash Payments to Suppliers for Goods and Services		(59,880)		(304,072)		(363,952)
Cash Payments to Employees for Services		(85,346)		(816,557)		(901,903)
Net Cash Provided by Operating Activities		299,288		789,842		1,089,130
Cash Flows From Capital and Related Financing Activities						
Acquisition and Construction of Capital Assets		-		(881,047)		(881,047)
Proceeds from Sales of Capital Assets		-		20,600		20,600
Net Cash (Used) In Capital and Related						
Financing Activities				(860,447)		(860,447)
Cash Flows From Investing Activities						
Earnings on Investments		25,218		62,639		87,857
Net Cash Provided by Investing Activities		25,218		62,639		87,857
Net Increase(Decrease) in Cash and Cash Equivalents		324,506		(7,966)		316,540
Cash and Cash Equivalents, Beginning of Year		784,915		2,323,613		3,108,528
Cash and Cash Equivalents, End of Year	\$	1,109,421	\$	2,315,647	\$	3,425,068

STATEMENT OF CASH FLOWS (Continued)
COMBINING NONMAJOR PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

				1	Total Nonmajor	
	01	,		Enterprise		
	St	ormwater	 anitation		Funds	
RECONCILIATION OF OPERATING INCOME/(LOSS) TO NET CASH PROVIDED BY OPERATING ACTIVITIES						
Operating Income	\$	207,122	\$ 82,975	\$	290,097	
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities:						
Depreciation		137,652	398,185		535,837	
Judgements/Claims		-	(786)		(786)	
(Increase) Decrease in Accounts Receivable		(4,608)	(6,266)		(10,874)	
(Increase) Decrease in Inventory		-	(74)		(74)	
(Increase) Decrease in Prepaid Expense		(25)	(1,676)		(1,701)	
Increase (Decrease) in Accounts and Retainage Payable		(10,496)	300,832		290,336	
Increase (Decrease) in Accrued Liabilities		424	3,620		4,044	
Increase (Decrease) in OPEB Related Amounts		-	472		472	
Increase (Decrease) in Compensated Absences Payable		2,248	12,560		14,808	
Increase (Decrease) in Deposits Payable		(33,029)	-		(33,029)	
Total Adjustments		92,166	706,867		799,033	
Net Cash Provided by Operating Activities	\$	299,288	\$ 789,842	\$	1,089,130	

STORMWATER FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2020

		Budgeted	I Amou	ınts	Actual Amounts Budget	Var	iance with
	Original			Final	Basis	Final Budget	
REVENUES							
Charges for Services	\$	444,000	\$	444,000	\$ 448,305	\$	4,305
Investment Earnings		5,000		5,000	25,218		20,218
Miscellaneous					 817		817
Total Revenues		449,000		449,000	 474,340		25,340
EXPENDITURES							
Streets		14,700		14,700	7,875		6,825
Stormwater Operations		141,435		141,435	94,225		47,210
Capital Outlay		288,985		332,555	, -		332,555
Total Expenditures		445,120		488,690	102,100		386,590
Net Change	\$	3,880	\$	(39,690)	372,240	\$	411,930
Adjustments to reconcile budgetary basis to GAAP basis Adjustment for							
Miscellaneous Non-Cash Adjustments					(2,248)		
Contributed Capital Assets					846,678		
Depreciation					(137,652)		
Total Adjustments to Basis					 706,778		
Change in Net Position					1,079,018		
Total Net Position-Beginning					3,984,101		
Total Net Position-Ending					\$ 5,063,119		

SANITATION FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2020

	Budgeted Amounts Original Final				Actual Amounts Budget Basis		Variance with Final Budget	
REVENUES								<u>g</u>
Charges for Services	\$	1,884,000	\$	1,884,000	\$	1,916,721	\$	32,721
Investment Earnings		35,000		35,000		62,639		27,639
Miscellaneous		-		-		16		16
Total Revenues		1,919,000		1,919,000		1,979,376		60,376
EXPENDITURES								
Administration		95,982		95,982		58,098		37,884
Fleet		110,000		110,000		80,028		29,972
Sanitation Operations		1,322,258		1,322,258		1,284,419		37,839
Capital Outlay		939,648		939,648		881,047		58,601
Total Expenditures		2,467,888		2,467,888		2,303,592		164,296
Net Change	\$	(548,888)	\$	(548,888)		(324,216)	\$	224,672
Adjustments to reconcile budgetary basis to GAAP basis Adjustment for								
Gain on Disposal of Capital Assets						20,600		
Miscellaneous Non-Cash Adjustments						(13,032)		
Capitalization of Capital Assets						881,047		
Claims						(786)		
Depreciation						(398,185)		
Total Adjustments to Basis						489,644		
Change in Net Position						165,428		
Total Net Position-Beginning						3,457,761		
Total Net Position-Ending					\$	3,623,189		



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Component Units

NORTHGLENN URBAN RENEWAL AUTHORITY BALANCE SHEET DECEMBER 31, 2020

ASSETS		
Cash & Investments	\$	7,511,898
Cash & Investments, restricted		2,096,124
Receivables, Net of Allowances		1,963,718
Deposits and Prepaids		5,000
Total Assets	\$	11,576,740
LIABILITIES		
Accounts Payable	\$	63,535
Total Liabilities	_Ψ	63,535
Total Liabilities		03,333
DEFERRED INFLOWS OF RESOURCES		
Unavailable Revenue - Property Taxes		1,959,571
Total Deferred Inflows of Resources		1,959,571
FUND BALANCES		
Restricted for:		
Capital Outlay		2,096,124
Fund Balance-Unassigned		7,457,510
Total Fund Balance		9,553,634
Total I unu Balance		9,000,004
Amounts reported for governmental activities in the statement		
of net position are different because:		
Long-term liabilities are not due and payable in the current period and therefore are		
not reported as fund liabilities, but are recognized on the statement of net position.		(11,673,700)
Accrued interest payable		(35,819)
		(,)
Net position of Governmental Activities	\$	(2,155,885)

NORTHGLENN URBAN RENEWAL AUTHORITY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2020

REVENUES Taxes-Property	\$	1,834,212
Investment Earnings	•	98,163
Miscellaneous		249
Total Revenues		1,932,624
10441107011400		1,002,021
EXPENDITURES		
General Government:		
Non-Departmental		9,708,342
Debt Service:		-,,-
Principal Payments		345,000
Interest and Fiscal Charges		512,323
Total Expenditures		10,565,665
Programme Progra		
(Deficiency) of Revenues		
Over Expenditures		(8,633,041)
		(0,000,000)
Net Change In Fund Balance		(8,633,041)
Fund Balance-Beginning		18,186,675
Fund Balance-Ending	\$	9,553,634
Tana Balanoo Enang	=	0,000,001
Reconciliation to statement of activities, change in net position:		
· · · · · · · · · · · · · · · · · · ·		(9 622 044)
Net Change in Fund Balance		(8,633,041)
The issuance of long-term debt provides current financial resources, while the repayment of the principal of		
long-term debt consumes the current financial resources. Neither transaction, however, has any effect on net		
position.		345,000
Some expenses reported in the statement of activities do not require the use of current financial resources		010,000
and, therefore, are not reported as expenditures in governmental funds. This includes amortization of bond		
premium at \$44,928 and the change in the accrued interest payable of \$11,349.		EC 077
promisin at \$77,020 and the change in the accided interest payable of \$11,040.		56,277
	•	(0.004.704)
Change in Net Position	\$	(8,231,764)

NORTHGLENN URBAN RENEWAL AUTHORITY BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2020

	Budgeted	Amo	ounts	Actual Amounts Budget	Var	iance with
	Original		Final	Basis	Fin	al Budget
REVENUES						
Taxes-Property	\$ 2,447,768	\$	1,963,086	\$ 1,834,212	\$	(128,874)
Investment Earnings	123,259		123,259	98,163		(25,096)
Miscellaneous	450		450	249		(201)
Total Revenues	2,571,477		2,086,795	1,932,624		(154,171)
EXPENDITURES General Government Debt Service: Principal Payments Interest and Fiscal Charges Total Expenditures	2,965,485 345,000 513,000 3,823,485		10,209,985 345,000 513,000 11,067,985	 9,708,342 345,000 512,323 10,565,665		501,643 - 677 502,320
Excess (Deficiency) of Revenue Over Expenditures Net Change	(1,252,008)		(8,981,190)	(8,633,041)		348,149
Total Fund Balance-Beginning Total Fund Balance-Ending	(:,===,000)		(5,551,100)	\$ 18,186,675 9,553,634		5.5,110

CHURCH DITCH WATER AUTHORITY BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED DECEMBER 31, 2020

				Actual Amounts			
	Budgeted	Amo			Budget	Variance with	
	 Original		Final	Basis		Final Budget	
REVENUES							
Intergovernmental	\$ 109,362	\$	147,623	\$	144,366	\$	(3,257)
Charges for Services	972,409		976,987		977,057		70
Investment Earnings	750		850		938		88
Miscellaneous	 		6,189		7,495		1,306
Total Revenues	 1,082,521	-	1,131,649		1,129,856		(1,793)
EXPENSES							
General Operations	528,456		601,156		597,230		3,926
Capital Outlay	865,000		594,619		467,894		126,725
Debt Service:							
Debt Issuance Costs	-		-		22,145		(22,145)
Interest and Fiscal Charges					87,283		(87,283)
Total Expenses	 1,393,456		1,195,775		1,174,552		21,223
Net Change	\$ (310,935)	\$	(64,126)		(44,696)	\$	19,430
OTHER FINANCING SOURCES (USES)							
Proceeds from Loan	-		37,367		146,714		109,347
Total Other Financing Sources (Uses)	-		37,367		146,714		109,347
Net Change in fund balance	\$ (310,935)	\$	(26,759)	\$	102,018	\$	128,777
Adjustments to reconcile budgetary basis to GAAP basis Adjustment for							
Capitalization of Capital Assets					467,894		
Proceeds from Loan					(146,714)		
Depreciation					(418,898)		
Total Adjustments to Basis					(97,718)		
Change in Net Position					4,300		
Total Net Position-Beginning					4,704,340		
Total Net Position-Ending				\$	4,708,640		



Statistical Section

STATISTICAL SECTION FOR THE YEAR ENDED DECEMBER 31, 2020

This section of the City's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information. This section includes data for the City (i.e. the primary government) only and does not include the City's discretely presented component units. This information has not been audited by the independent auditor.

Schedule Number		Page Number
	Financial Trends Information - These schedules contain trend information that may assist the reader in assessing the City's current financial performance by placing it in historical perspective.	
1 2 3 4 5 6	Net position by component Changes in net position Fund Balances, governmental funds Changes in funds balances, governmental funds Changes in net position, water and wastewater fund Tax revenues by source, governmental funds	76 77 78 79 80 81
	Revenue Capacity Information - These schedules contain information that may assist the reader in assessing the City's two most significant local revenue sources, property tax and sales tax.	
7 8 9 10 11 12 13	Assessed value and estimated actual value of taxable property Direct and overlapping property tax rates Principal property tax payers Property tax levies and collections Sales tax collections by category Largest Sales Tax Generators Direct and overlapping sales tax rates	82 83 84 85 86 87
	Debt Capacity Information - These schedules contain information that may assist the reader in analyzing the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	
14 15 16	Ratios of outstanding debt by type Ratios of general bonded debt outstanding and legal debt margin Direct and overlapping governmental activities debt	89 90 91
	Demographic and Economic Information - These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	
17	Demographic and economic statistics Note for Schedule of Principal Employers: The City of Northglenn does not rely on one or a few employers for revenue and does not track this information.	92
	Operating Information - These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and activities it performs.	
18 19 20	Full-time employees by function/program Operating indicators by function/program Capital asset statistics by function/program	93 94 95

NET POSITION BY COMPONENT LAST TEN YEARS (Accrual basis of accounting)

	2011	2012	2013	2014	2015	2016	2017 - Restated	2018	2019	2020
Governmental activities										
Net investment in capital assets	\$ 94,144,049	\$ 94,336,345	\$ 88,116,480	\$ 84,558,882	\$ 86,060,540	\$ 85,788,225	\$ 85,803,214	\$ 82,450,886	\$ 86,398,461	\$ 86,596,597
Restricted	1,721,075	918,293	1,270,523	1,513,032	1,510,920	1,860,471	2,214,978	2,362,997	23,224,072	21,683,089
Unrestricted	11,306,483	14,850,635	20,151,373	26,125,685	29,509,620	35,605,528	38,020,149	45,757,454	27,578,412	33,364,594
Total governmental activities net position	\$ 107,171,607	\$ 110,105,273	\$ 109,538,376	\$ 112,197,599	\$ 117,081,080	\$ 123,254,224	\$ 126,038,341	\$ 130,571,337	\$ 137,200,945	\$ 141,644,280
Business-type activities										
Net investment in capital assets	\$ 102,582,246	\$ 104,060,888	\$ 106,585,633	\$ 107,983,338	\$ 112,221,616	\$ 118,485,887	\$ 125,715,017	\$ 125,236,544	\$ 126,427,520	\$ 131,246,208
Restricted	2,822,811	2,510,692	2,445,420	2,741,089	1,738,070	4,157,767	5,812,428	8,353,832	10,901,363	12,405,642
Unrestricted	13,565,635	14,880,701	15,451,522	17,453,085	17,612,902	13,040,254	8,695,199	11,854,936	12,752,780	15,647,946
Total business-type activities net position	\$ 118,970,692	\$ 121,452,281	\$ 124,482,575	\$ 128,177,512	\$ 131,572,588	\$ 135,683,908	\$ 140,222,644	\$ 145,445,312	\$ 150,081,663	\$ 159,299,796
Primary government										
Net investment in capital assets	\$ 196,726,295	\$ 198,397,233	\$ 194,702,113	\$ 192,542,220	\$ 198,282,156	\$ 204,274,112	\$ 211,518,231	\$ 207,687,430	\$ 212,825,981	\$ 217,842,805
Restricted	4,543,886	3,428,985	3,715,943	4,254,121	3,248,990	6,018,238	8,027,406	10,716,829	34,125,435	34,088,731
Unrestricted	24,872,118	29,731,336	35,602,895	43,578,770	47,122,522	48,645,782	46,715,348	57,612,390	40,331,192	49,012,540
Total primary government net position	\$ 226,142,299	\$ 231,557,554	\$ 234,020,951	\$ 240,375,111	\$ 248,653,668	\$ 258,938,132	\$ 266,260,985	\$ 276,016,649	\$ 287,282,608	\$ 300,944,076

CHANGES IN NET POSITION LAST TEN YEARS

(Accrual basis of accounting)

2011 2012 2013 2014 2015 2016 2017 - Restated 2018 2019 2020 **Expenses** Governmental activities: 5,188,006 4.872.394 5,642,648 7.026.920 6,874,866 7.014.984 7,565,557 7.944.112 8,070,146 10.094.412 \$ \$ General government \$ \$ 3.669.958 3.738.984 3.925.859 4.378,446 4.548.921 4.690.956 4.960.869 5.409.662 5.222.053 6.137.199 Recreation and Culture 7.076.547 7.518.748 7.919.263 8.252.498 8.687.337 9.007.976 9.654.773 10.516.907 11.160.163 11.297.465 Public safety 8,823,220 Public Works 5,503,927 5,905,627 6,086,819 6,332,372 6,634,423 6,671,524 7,147,581 8,593,103 13,477,898 Interest on Long-Term Debt 9.313 740.892 734,839 1,470,844 1.845.442 Total governmental activities expenses 21,132,139 22,351,365 23,574,589 25,990,236 26,745,547 27,385,440 30,069,672 33,428,740 34,516,309 42,852,416 Business-type activities: 9,788,526 10,576,724 10,198,187 10,113,527 10,972,042 11,225,967 11,014,972 Water and Wastewater 7,132,136 8,245,729 7,363,590 Water (1) 4,111,886 4,321,012 4,609,349 Wastewater (1) 162,823 156,019 139,504 168,053 253,738 196,710 255,971 337,338 Stormwater 279,196 242,000 1,453,394 1,581,239 1,488,962 1,646,175 1,510,257 1,477,851 1,588,499 1,687,210 1,743,037 1,834,548 Sanitation Total business-type activities expenses 11,404,743 12,313,982 11,826,653 11,927,755 12,736,037 12,900,528 12,859,442 13,268,570 14,588,974 14,049,487 32,536,882 34.665.347 35,401,242 37,917,991 39,481,584 40.285.968 42.929.114 46.697.310 49,105,283 56.901.903 Total primary government expenses **Program Revenues** Governmental activities: Charges for services: 525.992 \$ 1.356.943 \$ 1,557,560 \$ 1.505.853 æ 1,624,266 1.594.496 S 1.656.232 1.714.176 1.650.799 1 734 187 General government Public safety 1,584,137 1,261,165 1,987,633 2,038,382 1,766,656 1,484,133 1,486,893 1,543,550 1,220,404 1,160,038 Recreation and Culture 941.371 959,609 935.981 984.188 1.074.442 1.180.494 1.232.504 1.164.951 1.185.881 472,199 814,282 Operating grants and contributions 1,071,658 658,937 629,722 512,031 573,753 1,005,881 809,884 749,562 3,724,983 3.643.999 3.271.786 3.795.542 2.719.205 3.250.625 4.805.431 3.231.517 6.214.875 8.427.000 12.066.149 Capital grants and contributions 8,621,394 19,157,556 Total governmental activities program revenues 7,137,568 8,444,917 7,859,316 8,408,770 9,638,307 8,613,027 11,447,436 13,233,646 Business-type activities: Charges for services: Water and Wastewater 9,296,698 10,227,963 10,084,324 9,477,142 10,402,537 11,206,334 10,882,424 7,884,457 7,522,831 8,613,850 Water (1) 4,097,369 4.364.579 Wastewater (1) 4,771,427 417,656 413.801 506,339 409.566 415,007 476,152 438.994 449,900 448.147 448,305 Stormwater 1,479,488 1,487,633 1,461,574 1,487,065 1,453,662 1,460,563 1,914,730 1,886,792 1,901,864 1,916,721 Sanitation Operating grants and contributions 0 n 19,903 2.734.921 Capital grants and contributions Total business-type activities program revenues 3,143,049 14,257,324 27,490,970 18,485,224 Total primary government program revenues 18.331.410 20.574.314 19.782.543 22.781.356 21.849.175 37,642,780 Net (Expense) Revenue Governmental activities \$ (13.994.571) \$ (13,906,448) \$ (15,715,273) \$ (17.581.466) \$ (18,124,153) \$ (17,747,133) \$ (21,456,645) \$ (21,981,304) \$ (21,282,663) \$ (23.694.860)Business-type activities (210,901)(184,585)225,584 (553,982)(464,831)242,521 376,706 1,049,948 (331,650)4,435,737 \$ (14,205,472) \$ (14.091.033) \$ (15,489,689) \$ (18,135,448) \$ (18,588,984) \$ (17.504.612) \$ (21,079,939) \$ (20,931,356) Total primary government net expense \$ (21.614.313) General Revenues and Other Changes in Net Position Governmental activities: Taxes 3,968,647 2.972.443 \$ 2.973.213 \$ 3.006.351 \$ 3.023.073 \$ 2.748.798 \$ 3.125.606 \$ 3.099.837 \$ \$ 3.978.721 \$ 4.918.527 Property taxes Sales Taxes 13,023,411 13,561,188 14,733,641 16,669,901 19,233,873 19,882,073 20,563,896 21,397,376 22,042,951 21,236,925 881.196 66.367 62.910 62.886 62.622 63.840 63,554 36.232 16.618 16.580 Franchise Fees 210,143 151,044 Unrestricted grants and contributions 111,118 135,854 135,876 234,835 117,737 142,305 163,434 144,878 137,528 866.820 78,796 50.565 (54.921) 144.245 189.370 410.019 1.483.712 1.599.687 Investment earnings 122,063 190,374 52,927 112,350 120,903 100,135 185,719 102,920 195,388 193,169 Miscellaneous 23,158 (2,847,831)9,538 489,843 317,970 31,447 28,429 Gain (loss) on sale of assets (200,000)Transfers Total governmental activities 17,212,185 16.840.114 15.148.376 20,240,689 23,007,634 23,920,277 24,240,762 26.514.300 27,912,271 28,138,195 Business-type activities: 2,685,471 3,561,700 3,863,406 4,018,479 Sales Taxes 2,411,051 2,481,927 3,098,715 3,656,420 3,778,572 3,967,259 99,486 56,212 (34,663)106,351 88,134 106,701 124,357 282,784 629,527 680,206 Investment earnings 136,046 159,144 873,193 142,073 17,745 44,841 26,530 341,492 54,443 125,553 Miscellaneous Gain (loss) on sale of assets 10,120 2,484 (5,242)170,660 68,000 87,933 14,260 29,723 29,268 200,000 Transfers Total business-type activities 2,666,176 2,804,710 4,248,919 4,172,720 4,968,001 19,506,290 17,953,086 24,489,608 26,867,541 Total primary government Change in Net Position 2.784,117 6.629,608 2 933 666 (566.897) 2.659.223 4.883.481 6.173.144 4.532.996 Governmental activities 3.217.614 \$ \$ \$ \$ \$ \$ \$ 4 443 335 Business-type activities 2,445,802 2,481,591 3,030,294 3,694,937 3,395,076 4,111,320 4,538,736 5,222,668 4,636,351 9,218,133 Total primary government net expense 5.663.416 5.415.257 2.463.397 6.354.160 8.278.557 10.284.464 7.322.853 9.755.664 11.265.959

⁽¹⁾ Water and Wastewater Funds were separated for reporting purposes beginning in 2018.

FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN YEARS

(Modified accrual basis of accounting)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Fund										
Nonspendable	\$ 100,357	\$ 60,854	\$ 44,236	\$ 59,273	\$ 73,405	\$ 63,740	\$ 148,432	\$ 197,327	\$ 232,979	\$ 257,676
Restricted	630,324	631,157	678,400	728,385	777,823	759,328	783,815	890,632	903,529	859,881
Committed	102,784	79,109	167,694	166,131	165,118	164,210	163,436	100,512	6,147,714	5,792,519
Unassigned	9,053,818	10,307,279	12,635,270	14,789,657	18,563,358	20,251,190	21,424,107	23,209,617	18,276,559	17,146,068
Total general fund	\$ 9,887,283	\$ 11,078,399	\$ 13,525,600	\$ 15,743,446	\$ 19,579,704	\$ 21,238,468	\$ 22,519,790	\$ 24,398,088	\$ 25,560,781	\$ 24,056,144
All Other Governmental Funds										
Restricted:										
Capital Improvements	\$ 3,288,913	\$ 4,436,891	\$ 6,409,837	\$ 9,817,782	\$ 10,927,281	\$ 13,697,714	\$ 25,913,798	\$ 20,509,663	\$ 63,456,110	\$ 43,274,788
Parks & Recreation	1,150,014	34,568	639,048	831,572	780,022	1,148,068	1,478,731	1,472,365	926,961	1,891,633
Committed:										
Capital Improvements	547,861	632,969	2,550,678	3,214,989	1,410,538	3,396,553	5,344,870	3,161,698	2,561,408	7,513,480
Unassigned	-	-	-	-	-	-	-	-	(85,038)	(2,886)
Total all other governmental funds	\$ 4,986,788	\$ 5,104,428	\$ 9,599,563	\$ 13,864,343	\$ 13,117,841	\$ 18,242,335	\$ 32,737,399	\$ 25,143,726	\$ 66,859,441	\$ 52,677,015

CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN YEARS (Modified accrual basis of accounting)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Revenues						. '				
Taxes	\$ 16,877,050	\$ 16,600,768	\$ 17,802,902	\$ 19,755,860	\$ 22,045,293	\$ 23,071,519	\$ 23,727,287	\$ 25,402,255	\$ 26,038,290	\$ 26,172,032
Intergovernmental	4,271,170	3,471,227	4,697,234	4,210,827	4,068,717	4,207,082	4,183,643	4,388,066	4,447,398	11,424,208
Licenses and permits	446,766	484,191	691,200	642,525	824,611	697,955	700,943	998,100	815,204	792,321
Charges for services	1,320,072	2,141,212	2,309,074	2,332,248	2,496,462	2,580,488	2,704,426	2,651,742	2,620,893	2,045,215
Fines and forfeitures	1,284,662	952,314	1,480,900	1,553,650	1,144,572	980,680	970,260	772,835	620,987	528,888
Contributions	-	-	-	-	-	-	-	1,907,600	2,764,553	7,189,735
Investment earnings	78,796	50,565	(54,921)	144,245	137,528	189,370	410,019	866,820	1,483,712	1,599,687
Miscellaneous	122,063	52,927	112,350	120,903	100,135	190,374	185,719	102,920	195,388	193,169
Total revenues	24,400,579	23,753,204	27,038,739	28,760,258	30,817,318	31,917,468	32,882,297	37,090,338	38,986,425	49,945,255
Expenditures										
Current:										
General government	4,566,704	4,854,056	5,276,777	6,322,735	6,376,869	6,685,674	7,156,756	7,198,920	7,434,162	9,626,539
Recreation and Culture	3,109,907	3,159,763	3,259,841	3,577,881	3,733,782	3,757,864	3,922,289	4,133,131	4,273,674	3,878,395
Public Safety	6,947,691	7,355,358	7,712,736	7,991,053	8,480,024	8,762,452	9,276,436	9,468,010	10,087,643	10,152,700
Public Works	1,881,271	2,085,972	2,053,943	2,254,693	2,400,902	2,387,284	2,597,686	2,710,504	2,935,668	2,710,192
Capital outlay	4,338,874	4,989,302	1,874,805	2,140,808	8,361,820	3,868,490	14,056,419	17,836,535	11,995,233	35,289,542
Debt service										
Principal	177,389	=	-	-	-	-	395,000	635,000	660,000	1,860,000
Cost of Issuance	-	-	-	-	-	-	-	-	658,238	-
Interest and fiscal charges	9,313	-	<u> </u>				769,062	833,419	806,019	2,143,379
Total expenditures	21,031,149	22,444,451	20,178,102	22,287,170	29,353,397	25,461,764	38,173,648	42,815,519	38,850,637	65,660,747
Excess of revenues over (under)										
expenditures	3,369,430	1,308,753	6,860,637	6,473,088	1,463,921	6,455,704	(5,291,351)	(5,725,181)	135,788	(15,715,492)
Other Finances Sources (Uses)										
Transfers In	100,000	200,000	200,000	400,000	200,000	1,700,000	1,700,000	1,700,000	1,700,000	3,900,000
Transfers Out	(100,000)	(200,000)	(200,000)	(400,000)	(200,000)	(1,700,000)	(1,900,000)	(1,700,000)	(1,700,000)	(3,900,000)
Proceeds from Debt Issuance	-	-	-	· -	· -	-	19,325,000	· -	38,530,000	
FPremium on Debt Issuance	-	-	-	-	-	-	1,929,736	-	4,131,489	-
Proceeds from sale of asset	23,158	-	81,699	9,538	1,625,835	327,554	13,001	9,806	81,131	28,429
Total other financing sources (uses)	23,158	-	81,699	9,538	1,625,835	327,554	21,067,737	9,806	42,742,620	28,429
Net change in fund balances	\$ 3,392,588	\$ 1,308,753	\$ 6,942,336	\$ 6,482,626	\$ 3,089,756	\$ 6,783,258	\$ 15,776,386	\$ (5,715,375)	\$ 42,878,408	\$ (15,687,063)
Debt service as a percentage										
of noncapital expenditures	1.1%	0.0%	0.0%	0.0%	0.0%	0.0%	3.8%	5.3%	5.2%	7.3%

CHANGES IN NET POSITION, WATER AND WASTEWATER FUNDS LAST TEN YEARS

Schedule 5

(Accrual basis of accounting)

	2011	2012	2013	2014	2015	2016	2017 - Restated	2018	2019	2020
Operating Revenues										
Charges for services	\$ 9,296,698	\$ 10,227,963	\$ 10,084,324	\$ 9,477,142	\$ 10,402,537	\$ 11,206,334	\$ 10,882,424	\$ 11,981,826	\$ 11,887,410	\$ 13,385,277
Other Operating Revenues	136,046	125,553	159,144	171,962	142,073	17,745	44,841		6,359	53,610
Total Operating Revenues	9,432,744	10,353,516	10,243,468	9,649,104	10,544,610	11,224,079	10,927,265	11,981,826	11,893,769	13,438,887
Operating Expenses										
Administration	1,231,504	1,217,943	1,183,385	1,266,235	1,484,033	1,480,587	1,416,459	1,439,854	1,492,258	1,571,437
Facilities	146,643	149,425	149,307	183,411	189,891	192,367	219,770	203,608	201,548	234,722
Fleet	61,338	77,613	67,685	81,361	84,883	79,398	42,326	36,616	28,165	20,078
Engineering	276,917	301,868	305,081	285,754	485,839	662,612	661,093	743,997	708,545	763,713
Water Operations	856,192	925,756	1,251,945	928,361	1,003,930	1,123,400	1,236,237	1,164,874	1,939,770	1,197,988
Lab Operations	384,274	383,140	390,253	417,239	498,409	507,654	547,597	555,883	556,528	558,399
Electrical and Mechanical	614,800	592,165	584,580	583,784	523,305	472,371	533,386	547,109	597,067	615,131
Distribution and Collection	744,843	1,814,630	1,083,932	1,195,375	1,499,666	1,362,025	1,092,036	1,415,340	1,351,176	1,114,151
Water Resources Operations	916,499	865,323	853,219	966,461	828,739	1,056,749	1,039,124	858,094	1,096,514	987,323
Wastewater Operations	1,233,791	857,399	1,379,579	1,429,958	1,553,157	1,801,951	1,713,025	1,762,360	1,658,350	1,788,227
Industrial Pre-Treatment	86,153	72,498	70,764	74,792	71,970	73,604	91,312	98,537	67,889	90,694
Depreciation	2,375,946	2,378,146	2,413,840	2,389,599	2,510,512	2,247,724	2,274,559	2,287,445	2,756,820	2,905,257
Amortization of Bond Costs	30,475	192,896		-						
Total Operating Expenses	8,959,375	9,828,802	9,733,570	9,802,330	10,734,334	11,060,442	10,866,924	11,113,717	12,454,630	11,847,120
Net Operating Income	473,369	524,714	509,898	(153,226)	(189,724)	163,637	60,341	868,109	(560,861)	1,591,767
Nonoperating Revenues (Expenses)	1,664,661	1,783,986	2,185,990	3,586,808	3,468,892	3,584,612	3,739,223	4,006,317	4,726,547	6,090,645
Income Before Contributions and Transfers	2,138,030	2,308,700	2,695,888	3,433,582	3,279,168	3,748,249	3,799,564	4,874,426	4,165,686	7,682,412
Capital Contributions/Transfers				-						291,275
Change in Net Position	2,138,030	2,308,700	2,695,888	3,433,582	3,279,168	3,748,249	3,799,564	4,874,426	4,165,686	7,973,687
Total Net Position-Beginning	112,196,510	114,334,538	116,643,238	119,339,126	122,772,708	126,051,876	129,800,125	133,599,689	138,474,115	142,639,801
Total Net Position-Ending	\$ 114,334,540	\$ 116,643,238	\$ 119,339,126	\$ 122,772,708	\$ 126,051,876	\$ 129,800,125	\$ 133,599,689	\$ 138,474,115	\$ 142,639,801	\$ 150,613,488

Note: This statement is provided pursuant to the continuing Debt Disclosure Undertaking requirements

TAX REVENUES BY SOURCE, GOVERNMENTAL FUNDS LAST TEN YEARS

Schedule 6

	Prope	rty Tax						
Year	General (1)		Specific Ownership		Sales and se Taxes (2)	Oc	cupational Tax	 Total
2011	\$ 4,088,194	\$	186,395	\$	13,023,411	\$	881,196	\$ 18,179,196
2012	4,051,116		198,343		13,561,188		66,367	17,877,014
2013	3,994,463		212,096		14,733,641		62,910	19,003,110
2014	6,711,993		221,128		16,669,901		62,886	23,665,908
2015	4,738,947		251,151		19,233,873		62,622	24,286,593
2016	5,474,110		275,735		19,882,073		63,840	25,695,758
2017	5,656,376		322,415		20,563,896		63,554	26,606,241
2018	5,187,543		356,124		21,397,376		36,232	26,977,275
2019	5,186,490		333,754		22,042,951		16,618	27,579,813
2020	6,374,737		378,002		25,255,404		16,580	32,024,723

⁽²⁾ Sales taxes on food and a 1/2% sales tax for purchases of water rights are recorded directly in the Water Enterprise Fund.

	Sales and	
	Use Tax	Percent
Year	 Collections	Increase
2011	\$ 13,023,411	22.74%
2012	13,561,188	4.13%
2013	14,733,641	8.65%
2014	16,669,901	13.14%
2015	19,233,873	15.38%
2016	19,882,073	3.37%
2017	20,563,896	3.43%
2018	21,397,376	4.05%
2019	22,042,951	3.02%
2020	25,255,404	14.57%

⁽¹⁾ Includes general funds and Northglenn Urban Renewal Authority, a discretely presented component unit.

ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN YEARS

Schedule 7

Year	Commercial	Residential	Vacant Land	Industrial	Agriculture	Other Natural Resources	Oil & Gas	State Assessed	Personal Property	Total Assessed Value	Total Direct Tax Rate	Estimated Actual Value	Assessed Value as a % of Estimated Actual Value
2011	\$ 59,002,460	\$ 155,323,970	\$ 1,660,070	\$ 3,943,050	\$ 25,280	\$ 150	\$ -	\$ 288,910	\$ 15,451,950	\$ 235,695,840	11.597	\$ 2,591,781,486	9.09%
2012	58,936,040	156,198,870	1,724,320	4,123,180	25,280	150	-	247,380	15,563,030	236,818,250	11.597	2,265,564,967	10.45%
2013	58,582,220	151,933,750	2,167,600	3,937,680	26,900	150	-	137,620	17,655,690	234,441,610	11.597	2,431,042,872	9.64%
2014	53,341,300	151,205,720	2,390,870	4,249,990	26,900	150	-	162,940	17,358,170	244,450,580	11.597	2,377,871,036	10.28%
2015	56,793,760	182,440,830	1,978,350	4,293,940	27,980	150	-	170,910	19,582,190	265,288,020	11.597	2,378,939,110	11.15%
2016	56,389,140	182,727,960	1,862,830	4,293,940	27,890	150	-	161,970	20,871,130	266,335,010	11.597	2,425,558,180	10.98%
2017	79,875,660	229,626,210	2,776,280	4,689,810	27,350	150	-	215,490	23,917,840	341,128,790	11.597	3,037,487,550	11.23%
2018	81,730,360	229,220,150	2,529,960	4,678,890	27,350	150	-	192,210	23,752,200	342,134,270	11.597	3,115,891,580	10.98%
2019	101,629,800	289,481,040	3,816,010	7,603,630	24,800	150	-	204,820	25,338,410	428,098,660	11.597	3,867,401,370	11.07%
2020	101,575,760	286,344,330	3,352,690	7,588,810	24,830	150		237,850	27,005,230	426,129,650	11.597	3,928,079,760	10.85%

Source: Adams and Weld County Assessors

Note: Property in Colorado is reassessed every two years. Tax rates are per \$1,000 of assessed value. The assessed value of taxable property is determined by multiplying the "actual" value times an assessment ratio. The assessment ratio for residential property changes every two years based on a constitutionally mandated requirement to keep the ratio of assessed value of commercial property to residential property at the same level as it was in the property tax year commencing January 1, 1985 (the "Gallagher Amendment"). The Gallagher Amendment requires that statewide residential assessed values must be approximately 45% of the total assessed value in the State with commercial and other assessed values making up the other 55% of the assessed values in the State. In order to maintain this 45% / 55% ratio, the commercial assessment rate is established at 29% of the actual value of commercial property and the residential assessment rate fluctuates. The assessment rate of residential property by collection year was:

	Residential
Year	Rate
2011	7.96%
2012	7.96%
2013	7.96%
2014	7.96%
2015	7.96%
2016	7.96%
2017	7.96%
2018	7.20%
2019	7.20%
2020	7.15%

DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN YEARS

Schedule 8

		City of Northglenn								
<u>Year</u>	Operating Millage	Road Reconstruction Millage	Total City Millage	Adams County School District	Adams County	Rangeview Library District	North Metro Fire District	Urban Drainage Flood Control District	Total Overlapping Rates	Total Direct & Overlapping Rates
2011	7.597	4.000	11.597	70.276	26.806	3.659	11.176	0.566	112.483	124.080
2012	7.597	4.000	11.597	70.602	26.903	3.659	11.375	0.599	113.138	124.735
2013	7.597	4.000	11.597	68.605	26.815	3.659	11.246	0.608	110.933	122.530
2014	7.597	4.000	11.597	68.781	27.042	3.659	14.903	0.632	115.017	126.614
2015	7.597	4.000	11.597	66.017	26.817	3.659	14.713	0.553	111.759	123.356
2016	7.597	4.000	11.597	65.922	27.055	3.659	14.810	0.559	112.005	123.602
2017	7.597	4.000	11.597	63.259	26.929	3.669	14.710	0.500	109.067	120.664
2018	7.597	4.000	11.597	73.510	26.864	3.666	14.730	0.820	119.590	131.187
2019	7.597	4.000	11.597	69.984	26.917	3.677	14.674	0.997	116.249	127.846
2020	7.597	4.000	11.597	69.785	26.897	3.670	14.812	1.000	116.164	127.761

Source: Adams County abstract of assessments and tax levies

Note: The City's basic property tax rate may be increased only by a majority vote of the City's residents.

(1) Overlapping rates are those of local and county governments that apply to all property owned within the City of Northglenn.

PRINCIPAL PROPERTY TAX PAYERS CURRENT YEAR AND TEN YEARS AGO

Schedule 9

			2020						
Taxpayer(1)	Ass	Taxable sessed Value	Rank	Percentage of Total Assessed Value	Ass	Taxable sessed Value	Rank	Percentage of Total Assessed Value	
Retail	\$	15,239,340	1	6.50%	\$	2,237,700	6	0.92%	
Public Utility		12,069,160	2	5.15%		5,715,250	2	2.36%	
Apartments		9,530,960	3	4.07%		10,190,060	1	4.20%	
Apartments		6,040,330	4	2.58%		4,573,820	3	1.89%	
Apartments		5,362,500	5	2.29%		2,565,860	4	1.06%	
Hospital		4,567,500	6	1.95%				0.00%	
Apartments		4,108,110	7	1.95%		2,460,070	5	1.01%	
Apartments		3,785,400	8	1.49%		1,957,690	7	0.81%	
Commercial		3,489,160	9	1.44%				0.00%	
Retail		3,373,880	10	1.44%		1,905,450	8	0.79%	
Apartments		-		-		1,886,450	9	0.78%	
Apartments		-		-		1,557,470	10	0.64%	
		_						0.00%	
Total	\$	67,566,340		28.82%	\$	35,049,820		14.45%	

Source: Adams and Weld County Assessors

⁽¹⁾ The names of these entities have been generalized to protect confidentiality

PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN YEARS

Schedule 10

Levy Year	Tax Collection Year	 xes Levied or the Year (1)	C	ollections (2)	Percentage of Levy (3)
2010	2011	\$ 2,789,189	\$	2,972,443	106.57% (4)
2011	2012	2,771,330		2,973,213	107.28% (4)
2012	2013	2,809,715		3,006,351	107.00% (4)
2013	2014	2,808,108		3,023,073	107.66% (4)
2014	2015	2,749,205		2,748,798	99.99%
2015	2016	3,133,582		3,125,606	99.75%
2016	2017	3,104,737		3,099,837	99.84%
2017	2018	3,971,258		3,968,647	99.93%
2018	2019	3,977,926		3,972,989	99.88%
2019	2020	4,977,583		4,897,092	98.38%

Source: Adams and Weld County Assessors

- (1) Taxes are levied on November 1 of the prior year based on the prior year's assessed valuation at January 1.
- (2) Includes general funds.
- (3) Information on outstanding delinquent taxes is not readily available.
- (4) The City's tax collections were in excess of the taxes levied due to a miscalculation by the County of the tax increment financing revenue owed to the Northglenn Urban Renewal Authority ("NURA") which resulted in overpayments to the City. NURA has since won in litigation against the County and has collected the appropriate amount of revenue.

SALES TAX COLLECTIONS BY CATEGORY (1) LAST TEN YEARS Schedule 11

Category	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Automotive Sales/Supplies/Rentals	\$ 873,739	\$ 1,017,472	\$ 1,218,585	\$ 1,237,885	\$ 1,554,178	\$ 1,586,320	\$ 1,650,406	\$ 1,593,968	\$ 1,625,087	\$ 1,658,569
Finance/Insurance/Real Estate/Rental/Leasing	157,224	163,758	201,250	190,062	313,728	387,128	490,882	528,320	494,383	513,386
Food and Beverage Stores (2)	781,939	810,630	393,708	1,001,952	646,940	1,481,906	1,578,068	1,612,254	1,876,260	2,128,444
Retail Stores	6,233,696	6,083,040	5,993,120	5,668,197	6,607,015	6,814,539	7,009,480	7,194,652	7,117,875	7,354,054
Arts, Entertainment, and Recreation	198,676	262,228	277,369	313,922	314,364	330,990	335,307	333,810	280,109	212,594
Eating and Drinking Establishments	1,959,685	2,031,747	2,154,024	2,447,832	3,102,060	3,394,196	3,651,690	3,738,574	3,850,116	3,233,772
Lodging (3)	152,430	151,729	164,488	194,746	221,625	226,904	241,401	237,609	266,796	67,041
Manufacturing	75,931	83,052	99,041	114,419	122,624	115,839	96,205	79,819	93,937	91,949
Service Providers and Transportation	1,565,425	1,783,006	1,887,538	2,455,393	3,017,540	3,531,981	3,512,585	3,840,291	4,311,277	7,314,491
Construction and Contractors	67,200	93,318	102,364	157,807	162,640	187,582	183,531	270,997	258,260	207,942
Utilities	1,090,808	1,042,736	1,105,393	1,088,352	1,104,150	1,055,994	1,127,770	1,062,295	1,086,136	1,076,866
Wholesale	144,706	144,805	162,493	157,355	208,844	221,341	256,589	274,962	349,838	276,097
Total	\$ 13,301,458	\$ 13,301,458	\$ 13,759,372	\$ 15,027,922	\$ 17,375,708	\$ 19,334,718	\$ 20,133,914	\$ 20,767,551	\$ 21,610,074	\$ 24,135,205
City Direct Sales Tax Rate	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%

⁽¹⁾ Excludes use tax, penalties & interest, and audit recoveries.

⁽²⁾ Food for home consumption is taxed at 3.0%.

⁽³⁾ Lodging is taxed at 5.0%.

LARGEST SALES TAX GENERATORS CURRENT YEAR

Schedule 12

Type of Business(1)	2020 Sales Tax Collected	% of Total City Sales Tax(2)
Auto Use Tax	\$ 2,667,943	10.27%
Retail	1,091,784	4.20%
Public Utility	1,064,270	4.10%
Retail	941,514	3.62%
Retail	816,702	3.14%
Grocery Store	750,456	2.89%
Retail	549,111	2.11%
Retail	469,299	1.81%
Retail	459,157	1.77%
Retail	456,737	1.76%
	\$ 9,266,973	35.67%

⁽¹⁾ The names of these entities have been generalized to protect confidentiality

⁽²⁾ Based upon 2020 Sales and Use Tax Collections of \$25,985,350.

DIRECT AND OVERLAPPING SALES TAX RATES LAST TEN YEARS

Schedule 13

Year	City Direct Rate (1)	State of Colorado	Adams County	RTD / CD (2)	Total Sales Tax Rate
2011	4.00%	2.90%	0.75%	1.20%	8.85%
2012	4.00%	2.90%	0.75%	1.10%	8.75%
2013	4.00%	2.90%	0.75%	1.10%	8.75%
2014	4.00%	2.90%	0.75%	1.10%	8.75%
2015	4.00%	2.90%	0.75%	1.10%	8.75%
2016	4.00%	2.90%	0.75%	1.10%	8.75%
2017	4.00%	2.90%	0.75%	1.10%	8.75%
2018	4.00%	2.90%	0.75%	1.10%	8.75%
2019	4.00%	2.90%	0.75%	1.10%	8.75%
2020	4.00%	2.90%	0.75%	1.10%	8.75%

⁽¹⁾ Sales tax rates reflect rate of sales tax on everything except food for home consumption. Food for home consumption is taxed at a rate of 3.0% by the City and is not taxed by any other overlapping jurisdiction.

⁽²⁾ Includes special districts, Regional Transportation District (RTD) and Science/Cultural Facility District (CD).

RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN YEARS

Schedule 14

	Go	vernmental Activ	rities	 Business-Ty	ре	Activities		D 0f		
Year	Notes Payable	Capital Lease	Certificates Of Participation	rtificates Of articipation	<u>c</u>	apital Lease	otal Primary overnment	Percentage Of Personal Income	Population	ot Per apita
2011	\$ -	\$ -	\$ -	\$ 9,035,000	\$	6,163,339	\$ 15,198,339	1.348%	33,563	\$ 453
2012	-	-	-	8,420,000		4,705,649	13,125,649	0.930%	35,789	367
2013	-	-	-	-		11,163,879	11,163,879	0.767%	36,891	303
2014	-	-	-	-		8,776,023	8,776,023	0.593%	37,499	234
2015	-	-	-	-		6,315,000	6,315,000	0.432%	37,075	170
2016	-	-	-	-		5,465,000	5,465,000	0.358%	38,648	141
2017	-	-	20,763,249	-		4,600,000	25,363,249	1.651%	38,928	652
2018	-	-	20,031,762	-		3,715,001	23,746,763	1.546%	38,905	610
2019	-	-	61,936,764	-		2,815,001	64,751,765	6.055%	38,700	1,673
2020	-	-	59,773,703	-		1,895,001	61,668,704	5.559%	38,608	1,597

Note: Details of the City's outstanding debt can be found in the notes to the financial statements.

Note: For years 2017 and forward, debt balances are net of related premiums and discounts.

RATIOS OF GENERAL BONDED DEBT OUTSTANDING AND LEGAL DEBT MARGIN LAST TEN YEARS

Schedule 15

	2011	2011 2012		_	2013 2014		_	2015	 2016	2017	 2018	 2019	 2020	
Debt Applicable to Limitation: General Obligation Bonds	\$	- \$		\$				\$		\$ 	\$ -	\$ 	\$ 	\$
Total	\$	- \$	-	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Percentage to estimated actual property value (1)	0.00	%	0.00%		0.00%		0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Per capita (2)		<u>-</u>								 	 	 	 	 -
Total net debt applicable to limit		-	-		-		-		-	-	-	-	-	-
Legal debt limit (3)	77,753,44	5	67,966,949		72,931,286	_	71,336,131		71,368,173	 72,766,745	 91,124,627	 93,476,747	 116,022,041	117,842,393
Legal debt margin	\$ 77,753,44	5 \$	67,966,949	\$	72,931,286	\$	71,336,131	\$	71,368,173	\$ 72,766,745	\$ 91,124,627	\$ 93,476,747	\$ 116,022,041	\$ 117,842,393
Total net debt applicable to the limit as a percentage of debt limit	0.00	%	0.00%		0.00%		0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements

⁽¹⁾ Property value data can be found in Schedule 7: Taxable assessed value and estimated actual value of taxable property

⁽²⁾ Population data can be found in Schedule 17

⁽³⁾ Colorado Revised Statutes 31-15-302 (II) - 3% of Actual Value

DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT DECEMBER 31, 2020

Schedule 16

Name of Governmental Entity (1)	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Overlapping Debt (2)
Direct:			
City of Northglenn	\$ 59,773,703	100%	\$ 59,773,703
Overlapping:			
Adams County School District No. 12	482,680,000	13.84%	66,796,051
Karl's Farm Metro District 2	15,920,000	100.00%	15,920,000
North Metro Fire Rescue Authority	11,670,000	19.80%	2,310,703
Rangeview Library District	24,000,000	6.92%	1,661,049
	\$ 594,043,703		\$ 146,461,506

Sources: Adams County Assessor's Office and individual taxing entities.

- (1) The following entities also overlap the City but have no reported general obligation debt outstanding: Adams County
 - Urban Drainage and Flood Control District
 - Urban Drainage and Flood Control District South Platte
- (2) Determined by calculating ratio of assessed valuation of taxable property within the City to assessed valuation of the overlapping unit.
- (3) Although the City has attempted to obtain accurate information as to the outstanding debt of such governmental entites, it does not represent its completeness or accuracy as there is no central reporting entity which has this information available and the statistics are based on information supplied by others. This table, however, should provide a reasonable representation of the overlapping debt which affects the City

DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN YEARS

Schedule 17

Year	(1) Population	Personal Income	Co ((2) Adams unty Per Capita ncome	(1) Adams County Median Age	(3) Adams County School Enrollment	(4) Unemployment Rate	(4) Denver Boulder Consumer Price Index
2011	35,528	\$ 1,127,196,856	\$	31,727	32.3	85,951	10.0%	220.3
2012	35,789	1,412,054,995		39,455	32.4	87,096	8.9%	221.5
2013	36,891	1,455,534,405		39,455	33.1	87,120	8.4%	229.1
2014	37,499	1,479,523,045		39,455	32.4	84,340	9.0%	232.4
2015	37,075	1,462,794,125		39,455	32.4	84,284	3.8%	240.0
2016	38,648	1,524,856,840		39,455	32.4	82,921	3.6%	246.6
2017	38,928	1,535,904,240		39,455	32.8	83,999	4.3%	253.2
2018	38,905	1,069,381,735		27,487	33.5	84,676	4.1%	251.4
2019	38,700	1,109,258,100		28,663	33.5	85,001	3.5%	260.9
2020	38,608	1,118,319,328		28,966	33.0	81,668	4.2%	260.9

Sources:

- (1) US Census Bureau
- (2) Adams County Economic Development
- (3) Colorado Department of Education
- (4) Bureau of Labor Statistics, Adams County

Notes:

The City of Northglenn does not rely on one or a few employers for revenue and does not track principal employer information.

The demographic and economic information is not readily available for the City of Northglenn. We have chosen to provide information for Adams County as we feel it is a fair represention of the City of Northglenn's demographic and economic statistical information.

FULL-TIME EMPLOYEE EQUIVALENT BY FUNCTION/PROGRAM LAST TEN YEARS

Schedule 18

Function / Program	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Government										
City Manager	5.00	5.00	6.00	6.00	6.00	6.00	6.00	7.00	7.00	17.50
City Clerk	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50
Management Services	13.65	13.65	13.65	14.65	15.65	15.65	15.65	15.80	14.80	5.00
Information Technology	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Finance	13.60	12.60	11.60	11.60	11.60	11.60	11.60	11.60	11.60	11.60
Planning & Development	10.01	10.00	9.00	11.00	12.00	12.00	12.00	12.00	12.00	12.00
Parks, Recreation & Culture	45.72	46.11	47.67	47.07	48.19	48.69	49.69	49.69	50.09	51.39
Public Safety	82.00	82.50	75.00	82.50	84.50	84.50	87.50	88.50	89.50	93.50
Public Works	15.00	15.00	15.00	37.00	40.00	40.00	40.00	40.00	21.00	35.80
Water and Environmental Services										
Water/Wastewater	43.80	43.80	42.00	22.00	22.00	22.00	22.00	24.00	41.00	34.00
Stormwater	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Sanitation	8.00	8.00	8.00	8.00	8.00	8.00	8.00	9.00	11.00	8.00
Total	247.28	247.16	238.42	250.32	258.44	258.94	262.94	268.09	268.49	279.29

Source: City of Northglenn Human Resources Department

Notes:

Includes regular full-time employees as of December 31st.

A full-time employee is scheduled to work 260 days per year (52 weeks x 5 days per week). At eight hours per day, 2,080 hours are scheduled per year (including general leave). Full-time equivalent employment is calculated by dividing total labor hours by 2,080.

OPERATING INDICATORS BY FUNCTION/PROGRAM Schedule 19 LAST TEN YEARS

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Police										
Physical Arrests	1,494	1,457	1,578	2,143	2,094	1,712	1,344	539	649	439
Traffic Violations	7,226	5,916	10,693	9,141	6,388	5,263	6,178	3,875	2,036	2,099
Parking Violations	555	349	530	537	530	517	522	287	299	79
Fire (1)										
Number of Fire Personnel & Officers	108	108	108	108	108	108	108	108	108	129
Building Division										
Building Permits Value	10,740,103	40,711,538	13,234,974	22,421,849	32,085,372	32,446,029	44,720,122	36,475,903	38,539,383	65,554,085
Building Permits Issued	1,657	1,373	1,483	1,681	1,561	1,705	1,595	2,453	1,942	1,671
Refuse Collection										
Refuse collected (tons)	15,011	14,498	13,848	14,402	14,823	14,877	14,675	15,265	14,915	16,302
Recyclables collected										
Commingled (tons)	295	481	521	555	516	532	229	294	290	292
Newspaper (tons)	541	892	967	1,032	1,259	1,817	1,833	1,728	1,419	1,938
Steel (tons)	27	22	27	36	21	23	23	73	40	51
Other Public Works										
Minor Street Repair Materials (tons)	1,144	349	386	1,313	246	363	243	251	156	267
Street Sweeping (miles)	2,354	2,134	3,205	3,744	3,547	3,547	3,057	3,057	3,057	3,057
Parks and Recreation										
Athletic Field Rentals (2)	38	40	40	35	34	46	57	3,258	2,965	1,390
Recreation Center Memberships (3)	4,026	4,041	4,123	3,972	4,021	4,129	4,125	1,291	1,691	690
Theatre Admissions	6,463	9,620	9,564	9,567	9,974	10,630	13,654	13,629	13,731	4,037
Park Shelter Rentals	461	627	543	509	537	503	531	826	865	64
Water										
Number of Service Connections	10,331	10,304	10,223	10,240	10,245	10,251	10,257	10,277	10,295	10,298
Water main breaks	2	5	7	12	4	4	4	3	6	5
Average daily consumption (millions of gallons)	4.341	4.621	4.037	3.795	3.780	3.925	3.837	3.976	3.820	4.173
Peak daily consumption (millions of gallons)	9.178	10.902	9.081	8.221	7.669	8.607	8.479	8.721	8.229	8.734
Wastewater										
Average daily treatment (millions of gallons)	3.700	3.030	3.165	3.280	3.424	3.563	3.713	3.130	3.080	3.020

Sources: Various city departments, unless otherwise noted

⁽¹⁾ North Metro Fire Rescue Authority

⁽²⁾ Beginning in 2018, reporting criteria has changed from the number of individuals renting the fields, to the number of times it was rented during the year. Due to a software conversion, the City is unable to report this retroactively.

⁽³⁾ Beginning in 2018, the reporting criteria has been updated to show the number of active memberships versus all types. Due to a software conversion, the City is unable to report this retroactively.

CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM LAST TEN YEARS

Schedule 20

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Police			· · ·		· · ·					_
Stations	1	1	1	1	1	1	1	1	1	1
Patrol Units	25	26	24	24	22	21	22	29	29	34
Fire Stations (1)	2	2	2	2	2	2	2	2	2	2
Refuse Collection										
Collection Trucks (Trash & Roll Off)	7	8	8	9	10	11	11	12	12	14
Recycling Collection Stations	2	2	2	2	2	2	2	2	2	2
Other Public Works										
Streets (miles) (2)	104.92	104.92	104.92	104.92	104.92	104.92	104.92	104.92	104.92	104.92
Street Lights	2,012	2,012	2,012	2,012	2,012	2,012	2,012	2,012	2,012	2,012
Parks and Recreation										
Community Centers	1	1	1	1	1	1	1	1	1	1
Parks	25	25	25	25	25	25	25	25	25	25
Developed Acreage	183	183	183	183	183	183	183	183	183	183
Undeveloped Acreage	311	311	311	311	311	311	311	311	311	311
Swimming Pools	2	2	2	2	2	2	2	2	2	2
Tennis Courts	5	5	5	5	5	5	5	5	5	5
Water										
Water Mains (miles)	182.00	182.00	182.00	182.00	182.00	182.00	182.00	182.00	182.00	182.00
Fire Hydrants	999	999	999	999	999	999	999	999	999	999
Storage Capacity (millions of gallons)	7,725,000	7,725,000	7,725,000	7,725,000	7,725,000	7,725,000	7,725,000	7,725,000	7,725,000	7,725,000
Daily Plant Capacity (millions of gallons)	16.00	16.00	16.00	16.00	16.00	16.00	16.00	16.00	16.00	16.00
Wastewater										
Treatment Plants	1	1	1	1	1	1	1	1	1	1
Sanitary Sewer (miles)	138.20	138.20	138.20	138.20	138.20	138.20	138.20	138.20	138.20	138.20
Storm Sewer (miles)	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00
Treatment Capacity (millions of gallons)	6.50	6.50	6.50	6.50	6.50	6.50	6.50	6.50	6.50	6.50

Sources: Various city departments, unless otherwise noted

Notes: No capital asset indicators are available for the general government function.

⁽¹⁾ North Metro Fire Rescue Authority

⁽²⁾ CDOT Annual Certification Report



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Other Schedules

The public report burden for this information confection is estima	neu to average 300 nours ann	uany.		FORM # 330-030-30
			City or County:	
	NI AMOR DESCRIE		City of Northglenn	
LOCAL HIGHWAY FI	INANCE REPORT		YEAR ENDING:	
	G': C G	In 10	December 2020	
This Information From The Records Of (example - City of Northglenn	City of _ or County of	Prepared By: Phone:	V JoAnn Koenig (303) 450-8719	
City of Northglein		Phone.	(303) 430-8/19	
I. DISPOSITION OF HIGHWAY-USEI	R REVENUES AVAII	LABLE FOR LOCAL	GOVERNMENT EX	PENDITURE
	A. Local	B. Local	C. Receipts from	D. Receipts from
ITEM	Motor-Fuel	Motor-Vehicle	State Highway-	Federal Highway
	Taxes	Taxes	User Taxes	Administration
Total receipts available				
2. Minus amount used for collection expenses				
3. Minus amount used for nonhighway purposes				
4. Minus amount used for mass transit				
5. Remainder used for highway purposes				
II. RECEIPTS FOR ROAD AND STREE	ET PURPOSES		BURSEMENTS FOR ND STREET PURPOS	
ITEM	AMOUNT		EM	AMOUNT
A. Receipts from local sources:		A. Local highway dis		
1. Local highway-user taxes		1. Capital outlay (f		7,975,188
a. Motor Fuel (from Item I.A.5.)		2. Maintenance:	1 5 /	1,098,003
b. Motor Vehicle (from Item I.B.5.)		Road and street s	services:	
c. Total (a.+b.)		a. Traffic contro	ol operations	28,154
2. General fund appropriations	7,343,471	b. Snow and ice	removal	144,212
3. Other local imposts (from page 2)	2,985,575	c. Other		
4. Miscellaneous local receipts (from page 2)	379,364	d. Total (a. thro		172,366
5. Transfers from toll facilities			tration & miscellaneous	
6. Proceeds of sale of bonds and notes:		5. Highway law en	forcement and safety	2,944,774
a. Bonds - Original Issues		6. Total (1 through		12,488,281
b. Bonds - Refunding Issues		B. Debt service on local 1. Bonds:	cal obligations:	
c. Notes d. Total (a. + b. + c.)	0	a. Interest		
7. Total (1 through 6)	10,708,410	b. Redemption		
B. Private Contributions	10,700,410	c. Total (a. + b.)	1	0
C. Receipts from State government		2. Notes:		U
(from page 2)	1,052,650	a. Interest		
D. Receipts from Federal Government	1,052,050	b. Redemption		
(from page 2)	727,221	c. Total (a. + b.)		0
E. Total receipts $(A.7 + B + C + D)$	12,488,281	3. Total (1.c + 2.c)		0
		C. Payments to State		
		D. Payments to toll fa	acilities	
		E. Total disbursemen	A = A + A + A + C + D	12,488,281
IV	. LOCAL HIGHWA (Show all entri			
	Opening Debt	Amount Issued	Redemptions	Closing Debt
A. Bonds (Total)	Spanning Door	I IIII GAILL ISSUEU	110 delliptions	0
1. Bonds (Refunding Portion)				
B. Notes (Total)				0
V. LOC	CAL ROAD AND STR	REET FUND BALANC	CE	
A. Beginning Balance		C. Total Disbursements	D. Ending Balance	E. Reconciliation
	12,488,281	12,488,281		0
Notes and Comments:				
EODIA FINAL FACOR	DD DV *** 0 * * * * * * * * * * * * * * * *	TTION O D ~ ~ T TT		O.L D
FORM FHWA-536 (Rev. 1-05)	PREVIOUS ED	TIONS OBSOLETE		(Next Page)
		1		

LOCAL	HIGHWAY	FINANCE	REPORT

STATE: Colorado YEAR ENDING (mm/yy): December 2020

II. RECEIPTS FOR ROAD AND STREET PURPOSES - DETAIL

ITEM	AMOUNT	ITEM	AMOUNT
A.3. Other local imposts:		A.4. Miscellaneous local receipts:	
a. Property Taxes and Assessments	1,694,992	a. Interest on investments	
b. Other local imposts:		b. Traffic Fines & Penalities	374,814
1. Sales Taxes	1,013,541	c. Parking Garage Fees	
2. Infrastructure & Impact Fees		d. Parking Meter Fees	
3. Liens		e. Sale of Surplus Property	
4. Licenses		f. Charges for Services	4,550
5. Specific Ownership &/or Other	277,042	g. Other Misc. Receipts	
6. Total (1. through 5.)	1,290,583	h. Other	
c. Total (a. + b.)	2,985,575	i. Total (a. through h.)	379,364
	(Carry forward to page 1)		(Carry forward to page 1)

ITEM	AMOUNT	ITEM	AMOUNT
C. Receipts from State Government		D. Receipts from Federal Government	
 Highway-user taxes 	918,510	1. FHWA (from Item I.D.5.)	
2. State general funds		Other Federal agencies:	
3. Other State funds:		a. Forest Service	
 a. State bond proceeds 		b. FEMA	
b. Project Match		c. HUD	160,387
c. Motor Vehicle Registrations	128,410	d. Federal Transit Admin	
d. Other (Grant)	5,730	e. U.S. Corps of Engineers	
e. Other (Specify)		f. Other Federal	566,834
f. Total (a. through e.)	134,140	g. Total (a. through f.)	727,221
4. Total $(1. + 2. + 3.f)$	1,052,650	3. Total (1. + 2.g)	
			(Carry forward to page 1)

III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES - DETAIL

	ON NATIONAL HIGHWAY SYSTEM	OFF NATIONAL HIGHWAY SYSTEM	TOTAL
	(a)	(b)	(c)
A.1. Capital outlay:			
a. Right-Of-Way Costs			0
b. Engineering Costs		654,682	654,682
c. Construction:			
(1). New Facilities			0
(2). Capacity Improvements		730,008	730,008
(3). System Preservation		5,337,334	5,337,334
(4). System Enhancement & Operation		1,253,164	1,253,164
(5). Total Construction $(1) + (2) + (3) + (4)$	0	7,320,506	7,320,506
d. Total Capital Outlay (Lines 1.a. + 1.b. + 1.c.5)	0	7,975,188	7,975,188
			(Carry forward to page 1)

Notes and Comments:

FORM FHWA-536 (Rev.1-05)

PREVIOUS EDITIONS OBSOLETE

