

TOWN OF WATERTOWN CONNECTICUT



**COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR
THE YEAR ENDED JUNE 30, 2019**

TOWN OF WATERTOWN CONNECTICUT

Comprehensive Annual Financial Report

For the Fiscal Year Ended

June 30, 2019

Prepared By:
Watertown Finance Department
Susan Zappone, Finance Director

TOWN OF WATERTOWN, CONNECTICUT

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Introductory Section

TOWN OF WATERTOWN, CONNECTICUT

Principal Officials

As of June 30, 2019

Town Council

Thomas L. Winn, Chairman
Mary Ann Rosa, Vice Chairman
David Demirs
Katherine C. Duplissie
Anthony DiBona
Kathleen Raimo
Jonathan Ramsay
Louis D. Razza
Paul H. Rinaldi

Board of Education

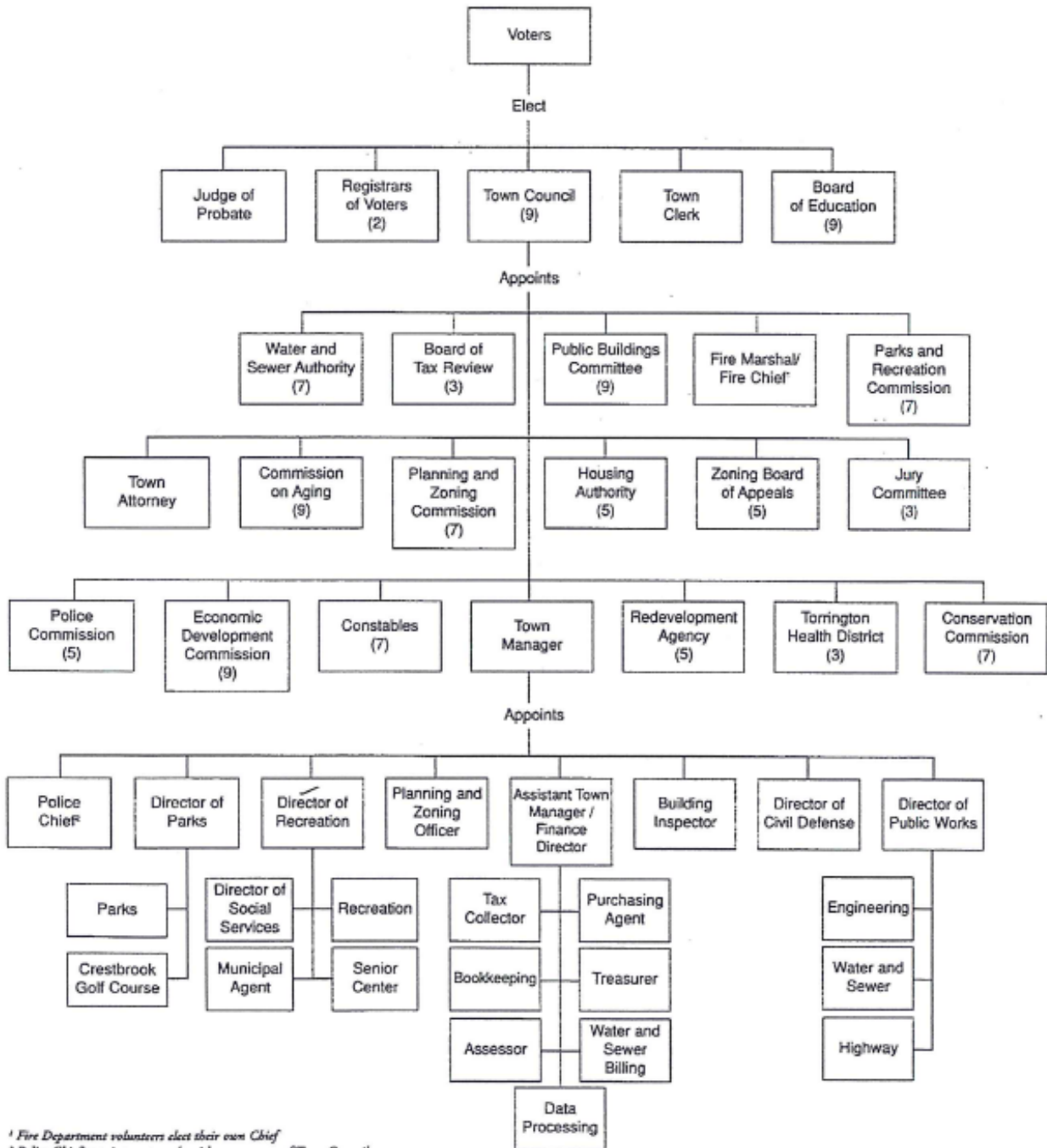
Leslie Crotty, Chairman
Thomas Lambert, Vice-Chairman
Janelle Wilk, Secretary
Diane Bristol
Cindy Eastman
Cheryl Albino
Robert Makowski
Josephine Cavallo – Rosa
Cathie Rinaldi

Appointed Officials

Robert Scannell, Town Manager
Rydell Harrison, Superintendent of Schools
Susan Zappone, Assistant Town Manager/Finance Director
Joan Mondak, School and Town Treasurer

TOWN OF WATERTOWN, CONNECTICUT

Organizational Chart of the Town Government



* Fire Department volunteers elect their own Chief

† Police Chief appointments made with concurrence of Town Council



WATERTOWN, CONNECTICUT
FINANCE DEPARTMENT
424 Main Street
Watertown, Connecticut 06795

December 19, 2019

Robert Scannell Jr., Town Manager
Members of the Watertown Town Council
Watertown, Connecticut

The comprehensive annual financial report of the Town of Watertown, Connecticut, for the fiscal year ended June 30, 2019 is hereby submitted. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rests with the management of the Town. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the various funds of the Town. All disclosures necessary to enable the reader to gain an understanding of the Town's financial activities have been included.

The Town is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act and the Uniform Guidance. Information related to this single audit is issued as a separate report.

The State of Connecticut has enacted legislation referred to as the State Single Audit Act. The Act requires financial and compliance audits of State assistance received by municipalities. Information related to this single audit is issued as a separate report.

This report includes all funds of the Town. The Town provides a full range of services. These services include education, encompassing grades K-12; police and fire protection; zoning; building inspection; Watertown landfill closure and contractual sanitation landfill disposal; construction and maintenance of highways, streets and infrastructure; and parks and recreational activities. In addition to general government services, the Town provides water and sewer utilities to a portion of Watertown and provides an eighteen-hole community golf course at Crestbrook Park.

Management's Discussion and Analysis (MD&A) immediately follows the independent auditor's report. The MD&A provides a narrative introduction, overview and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

Profile of the Town

The Town is located in the west central part of the State, bordered by Plymouth and Thomaston to the north, Bethlehem and Woodbury to the west and Middlebury and Waterbury to the south and southeast.

Watertown is primarily a residential community which enjoys a diversified commercial and industrial economic base. Principal industries include eyelet manufacturers, metal finishing companies, nylon, plastic, rayon, synthetic thread instrumentation, regional distribution warehousing, and electronic component and paint manufacturers.

Watertown utilizes the Council/Manager form of government under a Town Charter first adopted in 1961 and last revised in December 2011. The nine (9) members of the Town Council shall be elected for the term of four (4) years in alternate biennial elections in the following manner: four (4) members shall be elected in the first and succeeding alternate biennial elections and five (5) members in the second and succeeding biennial elections. No political party shall nominate and no elector shall vote for more than three (3) members of the Town Council and acts as the legislative body, enacting and amending ordinances and determining Town policies, programs and legislation. The Town Manager, appointed by the Council, serves as the Chief Executive Officer of the Town and administers Council policy.

Factors Affecting Financial Condition

Budget

The Council also acts as the fiscal authority, assisted by a Director of Finance appointed by the Town Manager and a full-time Treasurer appointed by the Director of Finance. A Town Referendum approves the budget and the Town Council lays the tax rate based on the adopted budget.

Public Buildings and Infrastructure

The Town of Watertown is currently extending the sanitary sewer and water mains in a section of Town. It is also currently doing a renovation, addition and improvements to the former Hemingway Park School facility to convert the building to a Municipal Center housing all Town offices including the Board of Education's administration offices. The extension of the sewer and water mains and municipal center improvements were approved at a referendum in November 2016. During fiscal year 2019, the Town of Watertown passed at referendum a 2019 public works project for the design, construction, and implementation of various public works projects.

Economic Activity

The demolition of a former 100,000 square foot building formerly known as Sealy Corporation has opened up a 16-acre parcel of land for development in downtown Oakville.

Long-Term Financial Planning

In November 2016, a referendum was approved for renovations, additions and improvements for the Town Hall, and for water and sewer extensions. These projects will be completed in the Spring of 2020.

The Town's bond rating continues at "AA+" due to its strong economy, fund balance policy, strong budgetary performance and strong cash levels to cover both debt service and expenditures.

Significant Financial Policies

The Town also has a debt management policy to establish parameters and provide guidance governing the issuance, management, continuing evaluation of the reporting on all debt obligations issued by the Town of Watertown.

Financial Information

Budgetary Controls

The Town of Watertown maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by Watertown voters at the Budget Town Meeting. The Town Council is authorized to make additional appropriations of less than \$25,000 during the year. Town Meeting approval is required for additional appropriations over \$25,000. Activities of the General Fund are included in the annual appropriated budget.

Independent Audit

State statutes require an annual audit by independent certified public accountants. In addition to meeting the requirements set forth in State statutes, the audit also was designed to meet the requirements of the Uniform Guidance and State of Connecticut Single Audit Act. The auditors' report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditors' reports related specifically to the single audits are issued separately.

Single Audit

As a recipient of federal and state financial assistance, the Town of Watertown also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by management.

Awards and Acknowledgements

Awards

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Watertown for its comprehensive annual financial report for fiscal year ended June 30, 2018.

In order to receive the Certificate of Achievement, the Town published an easily readable and efficiently organized comprehensive annual financial report. This report satisfies both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

Acknowledgments

The preparation of the comprehensive annual financial report on a timely basis was made possible by the efficient and dedicated service of school and Town staff.

My appreciation is also expressed to the Town Council, the Board of Education, the Town Manager, and Superintendent of Schools for their cooperation and assistance with issues pertaining to financial matters of the Town.

Respectfully submitted,

A handwritten signature in blue ink, reading "Susan Zappone". The signature is written in a cursive style with a large initial 'S' and 'Z'.

Susan Zappone
Finance Director



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Town of Watertown
Connecticut**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2018

Christopher P. Morill

Executive Director/CEO

Financial Section

INDEPENDENT AUDITOR'S REPORT

To the Town Council
Town of Watertown, Connecticut

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Watertown, Connecticut, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, and each major fund of the Town of Watertown, CT, as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, and pension and OPEB schedules on pages 10 through 16, 70 through 74, and 75 through 84, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

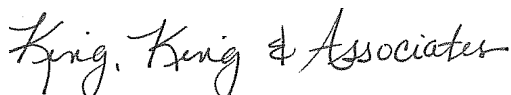
Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Watertown, Connecticut's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 19, 2019 on our consideration of the Town of Watertown, Connecticut's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Watertown, Connecticut's internal control over financial reporting and compliance.



King, King & Associates, CPAs
Winsted, CT
December 19, 2019

TOWN OF WATERTOWN, CONNECTICUT
Management's Discussion and Analysis
June 30, 2019

This discussion and analysis of the Town of Watertown, Connecticut's (the Town) financial performance is provided by management to provide an overview of the Town's financial activities for the fiscal year ended June 30, 2019. Please read this management discussion and analysis in conjunction with the transmittal letter and the Town's financial statements.

Financial Highlights

- The Town's total net position decreased by \$2.0 million as a result of this year's operations. Net position of our governmental activities decreased by \$4.9 million.
- In the Town's business-type activities, total net position increased by \$3.0 million.
- Unrestricted net position of the Town's business-type activities decreased by \$265,296 (\$3.9 million in 2019 compared to \$4.1 million in 2018.)
- Total cost of all of the Town's programs was \$99.8 million with no new programs added this year.
- The General Fund reported an unassigned fund balance this year of \$6.8 million.

Overview of the Financial Statements

This annual report consists of a series of financial statements. The statement of net position and the statement of activities provide information about the activities of the Town as a whole and present a longer-term view of the Town's finances. Fund financial statements are presented on pages 19 to 27. For governmental activities, these statements tell how these services were financed in the short-term as well as what remains for future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant funds. The remaining statements provide financial information about activities for which the Town acts solely as a trustee or agent for the benefit of those outside of the government.

Government-Wide Financial Statements

The *government-wide financial statements* are designed to provide readers with a broad overview of the Town of Watertown's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of the Town of Watertown's assets and deferred outflows, and liabilities and deferred inflows with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator whether the financial position of the Town of Watertown is improving or deteriorating.

The *statement of activities* presents information showing how the government's net position has changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in future cash inflows (revenues) and outflows (expenditures).

TOWN OF WATERTOWN, CONNECTICUT
Management's Discussion and Analysis
June 30, 2019

In the statement of net position and the statement of activities, we divide the Town into two types of activities:

- *Governmental Activities* – Most of the Town's basic services are reported here, including education, public safety, public works, parks and recreation, health and welfare and general administration. Property taxes, charges for services, and state and federal grants finance most of these activities.
- *Business-Type Activities* – The Town charges a fee to customers to help it cover all or most of the cost of certain services it provides. The Town's sewer, water and golf course operations are reported here.

The government-wide financial statements can be found on pages 17-18 of this report.

Fund Financial Statements

The fund financial statements provide detailed information about the most significant funds – not the Town as a whole. Some funds are required to be established by Charter. However, the Town Council establishes many other funds to help control and manage financial activities for particular purposes (like Board of Education Community Service Fund) or to show that it is meeting legal responsibilities for using grants and other money (like grants received for education from state and federal governments). The Town's funds are divided into three categories: governmental, proprietary and fiduciary.

- *Governmental Funds* – Most of the Town's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Town's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Town's programs. The relationship (or differences) between governmental activities (reported in the statement of net position and the statement of activities) and governmental funds is described in a reconciliation included with the fund financial statements.
- *Proprietary Funds* – When the Town charges customers for the services it provides, whether to outside customers or to other units of the Town, these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the statement of net position and the statement of activities. In fact, the Town's enterprise funds (a component of proprietary funds) are the same as the business-type activities reported in the government-wide statements, but provide more detail and additional information, such as cash flows, for proprietary funds. Internal service funds (the other component of proprietary funds) are used to report activities that provide supplies and services for the Town's other programs and activities – such as the Town's Health and Dental Benefits and Workers' Compensation Internal Service Funds.

TOWN OF WATERTOWN, CONNECTICUT
Management's Discussion and Analysis
June 30, 2019

- *Fiduciary Funds* – The Town is the trustee, or fiduciary, for its employees' pension plans. All of the Town's fiduciary activities are reported in separate statements of fiduciary net position and changes in fiduciary net position. These activities are excluded from the Town's other financial statements because the Town cannot use these assets to finance its operations. The Town is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

The basic governmental fund financial statements can be found on pages 19-22 of this report. The basic proprietary fund financial statements can be found on pages 23-25 of this report. The basic fiduciary fund financial statements can be found on pages 26-27 of this report.

Notes to the financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 28-69 of this report.

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the Town of Watertown, assets exceeded liabilities by \$76.3 million at the close of the most recent fiscal year.

<i>In Thousands</i>	Governmental Activities		Business-Type Activities		Totals	
	2019	2018	2019	2018	2019	2018
Current and Other Assets	\$ 27,671	\$ 27,890	\$ 5,542	\$ 6,116	\$ 33,213	\$ 34,006
Capital Assets	183,159	180,184	17,176	13,950	200,335	194,134
Total Assets	210,830	208,074	22,718	20,066	233,548	228,140
Deferred Outflows of Resources	22,035	11,600	117	86	22,152	11,686
Long-term Liabilities	163,476	134,882	880	1,366	164,356	136,248
Other Liabilities	6,870	23,551	872	671	7,742	24,222
Total Liabilities	170,346	158,433	1,752	2,037	172,098	160,470
Deferred Inflows of Resources	7,229	1,040	39	32	7,268	1,072
Net Position:						
Net Investment in Capital Assets	130,694	131,776	17,176	13,950	147,870	145,726
Restricted	1,490	1,611	-	-	1,490	1,611
Unrestricted	(76,894)	(73,186)	3,868	4,133	(73,026)	(69,053)
Total Net Position	\$ 55,290	\$ 60,201	\$ 21,044	\$ 18,083	\$ 76,334	\$ 78,284

Net position of the Town's governmental activities decreased by \$4.9 million (\$55.3 million in 2019 compared to \$60.2 million in 2018). The Town's unrestricted net position of \$(76.9) million decreased by \$3.7 million compared with last year's unrestricted net position of \$(73.2) million. The decrease is primarily attributable to the increase in post-retirement benefit obligations. Net investment in capital assets decreased \$1.1 million primarily due to depreciation expense and new debt being greater than the repayment of debt related to capital assets and current year fixed asset additions.

TOWN OF WATERTOWN, CONNECTICUT

Management's Discussion and Analysis

June 30, 2019

During 2019, the net position of the Town's business-type activities increased by \$3.0 million. Unrestricted net position decreased by \$265,296 (\$3.9 million in 2019 compared to \$4.1 million in 2018). Contributing factors to the change in total net position and unrestricted net position follows in the next table. The Town generally can only use this net position to finance the continuing operations of the Sewer Authority, Water Authority and Crestbrook Golf Enterprise Funds.

In Thousands

	Governmental Activities		Business-Type Activities		Totals	
	2019	2018	2019	2018	2019	2018
REVENUES						
<i>General Revenues:</i>						
Property Taxes	\$ 60,229	\$ 57,080	\$ -	\$ -	\$ 60,229	\$ 57,080
Unrestricted Grants & Contributions	737	892	-	-	737	892
Unrestricted Investment Income	374	233	29	26	403	259
Other General Revenues, Net	180	180	-	-	180	180
<i>Program Revenues:</i>						
Charges for Services	4,178	3,683	4,458	4,331	8,636	8,014
Operating Grants and Contributions	25,644	20,936	-	-	25,644	20,936
Capital Grants and Contributions	1,942	887	-	252	1,942	1,139
Total Revenues	93,284	83,891	4,487	4,609	97,771	88,500
EXPENSES						
<i>Governmental Activities:</i>						
General Government	22,176	23,145	-	-	22,176	23,145
Public Safety	9,477	9,032	-	-	9,477	9,032
Public Works	5,664	5,666	-	-	5,664	5,666
Parks and Recreation	1,371	1,458	-	-	1,371	1,458
Health and Welfare	144	149	-	-	144	149
Education	53,895	49,081	-	-	53,895	49,081
Interest on Long-Term Debt	1,920	1,582	-	-	1,920	1,582
<i>Business-Type Activities:</i>						
Sewer	-	-	2,735	2,315	2,735	2,315
Water	-	-	1,639	1,642	1,639	1,642
Golf	-	-	700	622	700	622
Total Expenses	94,647	90,113	5,074	4,579	99,721	94,692
Change in Net Position Before Transfers	(1,363)	(6,222)	(587)	30	(1,950)	(6,192)
Transfers	(3,548)	9	3,548	(9)	-	-
Change in Net Position	(4,911)	(6,213)	2,961	21	(1,950)	(6,192)
Beginning Net Position, Restated	60,201	66,414	18,083	18,062	78,284	84,476
Ending Net Position	\$ 55,290	\$ 60,201	\$ 21,044	\$ 18,083	\$ 76,334	\$ 78,284

The Town's total revenues were \$97.8 million. The total cost of all programs and services was \$99.7 million. Our analysis below separately considers the operations of the governmental and business-type activities.

TOWN OF WATERTOWN, CONNECTICUT

Management's Discussion and Analysis

June 30, 2019

Governmental Activities

The Town's governmental activities reported a decrease of \$4.9 million in net position in 2019. The decrease was primarily driven by medical and post-employment benefit expenses and transfer to the Business-Type Activities. The Town's total governmental revenue for the year was \$93.3 million. Total program expenses were \$94.6 million. During 2019, property taxes increased by \$3.1 million as the Town's property tax mill rate increased by 1.71 mills and strong collections by the tax collector.

The table below presents the costs of each of the Town's governmental programs, as well as each program's net cost (total cost less revenues generated by the activities). The Net Cost shows the financial burden that was placed on the Town's taxpayers by each of these functions.

<i>In Thousands</i>	Governmental Activities (in thousands)			
	Total Cost of Services		Net Cost of Services	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
<i>Governmental Activities:</i>				
General Government	\$ 22,176	\$ 23,145	\$ 20,879	\$ 21,887
Public Safety	9,477	9,032	8,178	7,964
Public Works	5,664	5,666	3,236	5,035
Parks and Recreation	1,371	1,458	847	945
Health and Welfare	144	149	54	25
Education	53,895	49,081	27,769	27,169
Interest on Long-Term Debt	1,920	1,582	1,920	1,582
	<u>\$ 94,647</u>	<u>\$ 90,113</u>	<u>\$ 62,883</u>	<u>\$ 64,607</u>

Business-Type Activities

The Town's business-type activities reported an increase of \$3.0 million in net position in 2019. The business-type activities consist of the Water and Sewer Authority and the Crestbrook Golf Operations. The table below presents the cost of the Town's business-type programs as well as the business-type programs net cost (total cost less revenues generated by the activities).

<i>In Thousands</i>	Business-Type Activities (in thousands)			
	Total Cost of Services		Net Cost of Services	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
<i>Business-Type Activities:</i>				
Sewer	\$ 2,735	\$ 2,315	\$ 389	\$ 60
Water	1,639	1,642	20	(143)
Golf	700	622	207	78
	<u>\$ 5,074</u>	<u>\$ 4,579</u>	<u>\$ 616</u>	<u>\$ (5)</u>

Financial Analysis of the Government's Funds

Governmental Funds

As the Town completed the year, its governmental funds reported combined ending fund balances of \$18.5 million, which is a decrease of \$400 thousand from the prior year's total. During 2019 the Town's general fund balance increased by \$2.4 million primarily due to increased tax collections, the capital improvement fund balance decreased by \$2.7 million due to capital outlay related to the Town hall and water and sewer extension, and the nonmajor governmental funds decreased by \$82,919.

TOWN OF WATERTOWN, CONNECTICUT

Management's Discussion and Analysis

June 30, 2019

Proprietary Funds

Net position of the Town's three self-insured internal service funds increased by \$505,565 during the year. Net position of The Health and Dental Benefits Fund increased by \$247,440. Net position of the Town's Workers' Compensation Fund increased \$258,124. Net position of The Health and Dental Benefits Fund increased by \$247,440. Net position of the Town's General Liabilities Deductibles Fund increased \$1.

The Town operates three enterprise funds that comprise the Town's business-type activities. The enterprise funds account for the operations of providing sewer and water services to Town businesses and residents and to account for the Town's Crestbrook golf course. Analysis of the Town's enterprise funds is included in the above business-type activities section.

General Fund Budgetary Highlights

The actual revenue exceeded the budgetary revenues estimate and use of fund balance of \$76.4 million by \$1.7 million as property tax collections exceeded budgetary estimates as the tax collector foreclosed on overdue real estate accounts, and grants were higher than anticipated. During the year, the Town approved additional General Fund appropriations to fund various unanticipated expenditures. The Town expended \$970,321 less than the amended appropriations budget amount of \$76.4 million.

Capital Asset and Debt Administration

Capital Assets

The Town of Watertown's reported value in capital assets for its governmental and business-type activities as of June 30, 2019, amounts to \$200,334,454 (net of accumulated depreciation). The reported value in capital assets includes land and buildings, vehicles, machinery and equipment, and infrastructure. Major capital asset events during the current fiscal year included the following:

- Purchase of a new highway and public safety vehicles and equipment
- Roadway and drainage improvements
- Water main extensions
- Town hall renovation

	<u>2019</u>	<u>2018</u>
<i>Governmental Activities:</i>		
Land	\$ 3,147,876	\$ 3,147,876
Construction in Progress	6,569,147	803,708
Buildings and Improvements	121,303,218	124,391,150
Vehicles	544,510	866,872
Machinery and Equipment	1,215,806	1,217,554
Infrastructure	50,377,951	49,757,322
	<u>\$ 183,158,508</u>	<u>\$ 180,184,482</u>

TOWN OF WATERTOWN, CONNECTICUT

Management's Discussion and Analysis

June 30, 2019

	<u>2019</u>	<u>2018</u>
<i>Business-type Activities:</i>		
Land	\$ 1,019,600	\$ 1,019,600
Construction in Progress	4,008,311	322,633
Buildings and Improvements	773,456	828,673
Vehicles	2	6,496
Machinery and Equipment	46,082	21,896
Infrastructure	11,328,495	11,750,379
	<u>\$ 17,175,946</u>	<u>\$ 13,949,677</u>

Additional information on the Town of Watertown's capital assets can be found in Note 5 on pages 40-41 of this report.

Long-Term Debt

At year-end, the Town had \$59,555,000 in governmental activities bonds and notes outstanding. This is an increase of \$890,000 from the prior year. The Town's general obligation bond rating continues to carry an AA+ rating. Additional information on the Town of Watertown's long-term debt can be found in Note 7 on pages 42-47 of this report.

Economic Factors and Next Year's Budgets and Rates

The Town's elected and appointed officials considered many factors when setting the fiscal-year 2020 budget tax rates, and fees that will be charged for the business-type activities. One of those factors is the economy. The Town's unemployment now stands at 3.7% versus 4.0% a year ago. This compares with the State's unemployment rate of 4.1% and the national rate of 4.0%.

Inflation in the Northeast area continues to be less than the national Consumer Price Index (CPI) increase. The Town required one budget referendum to pass its 2019-2020 budget. The mill rate for fiscal year 2019-2020 is 33.19 mills, which was a .40 mill decrease from the prior year. The Board of Education budget increased 2.92% and the Town's portion increased 3.09%.

In the Town's 2019-2020 budget, the Town did not use any of the fund balance to balance the budget.

Future budgets will be impacted by health, insurance and debt service.

As for the Town's business-type activities, we expect that the 2019-2020 operating income will increase based on recent decisions. The Water and Sewer Department continues to expand its utilities, which increases users. This expansion program combined with maintaining stable rates and low operating costs should enable an increase in net position.

Request for Information

This financial report is designed to provide citizens, taxpayers, customers, investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Finance Department, Town of Watertown, 424 Main Street, Watertown, Connecticut 06795.

Basic Financial Statements

TOWN OF WATERTOWN, CONNECTICUT

Statement of Net Position

June 30, 2019

	Governmental Activities	Business-Type Activities	Total
Assets:			
Cash and Cash Equivalents	\$ 21,350,575	\$ 4,045,865	\$ 25,396,440
Investments	2,807	-	2,807
Restricted Cash and Cash Equivalents	-	155,578	155,578
Receivables, Net	6,285,489	1,350,870	7,636,359
Internal Balances	9,946	(9,946)	-
Inventories	23,139	-	23,139
Capital Assets:			
Assets Not Being Depreciated	9,717,023	5,027,911	14,744,934
Assets Being Depreciated, Net	173,441,485	12,148,035	185,589,520
Total Assets	<u>\$ 210,830,464</u>	<u>\$ 22,718,313</u>	<u>\$ 233,548,777</u>
Deferred Outflows of Resources:			
Deferred Outflows - Pension	3,137,878	116,618	3,254,496
Deferred Outflows - OPEB	17,622,472	-	17,622,472
Deferred Charge on Refunding	1,274,945	-	1,274,945
Total Deferred Outflows of Resources	<u>22,035,295</u>	<u>116,618</u>	<u>22,151,913</u>
Liabilities:			
Accounts Payable and Accrued Items	\$ 3,729,233	\$ 820,232	\$ 4,549,465
Accrued Interest Payable	970,257	-	970,257
Long-Term Claims Payable	1,896,314	-	1,896,314
Unearned Revenue	274,796	51,869	326,665
Noncurrent Liabilities:			
Due Within One Year	12,542,829	480,832	13,023,661
Due In More Than One Year	150,932,876	399,078	151,331,954
Total Liabilities	<u>170,346,305</u>	<u>1,752,011</u>	<u>172,098,316</u>
Deferred Inflows of Resources:			
Deferred Inflows - Pension	861,835	38,697	900,532
Deferred Inflows - OPEB	6,367,562	-	6,367,562
Total Deferred Inflows of Resources	<u>7,229,397</u>	<u>38,697</u>	<u>7,268,094</u>
Net Position:			
Net Investment in Capital Assets	130,694,302	17,175,946	147,870,248
Restricted:			
Nonexpendable	97,143	-	97,143
Expendable	1,392,964	-	1,392,964
Unrestricted	(76,894,352)	3,868,277	(73,026,075)
Total Net Position	<u>\$ 55,290,057</u>	<u>\$ 21,044,223</u>	<u>\$ 76,334,280</u>

The notes to the financial statements are an integral part of this statement

TOWN OF WATERTOWN, CONNECTICUT

Statement of Activities
For the Year Ended June 30, 2019

Functions/Program Activities	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental Activities:							
General Government	\$ 22,175,951	\$ 1,103,834	\$ 100,209	\$ 93,384	\$ (20,878,524)	\$ -	\$ (20,878,524)
Public Safety	9,476,642	1,292,489	5,208	-	(8,178,945)	-	(8,178,945)
Public Works	5,664,282	205,701	712,841	1,509,422	(3,236,318)	-	(3,236,318)
Parks and Recreation	1,371,136	368,639	5,720	149,804	(846,973)	-	(846,973)
Health and Welfare	143,779	2,372	87,919	-	(53,488)	-	(53,488)
Education	53,894,922	1,204,445	24,732,343	189,267	(27,768,867)	-	(27,768,867)
Interest on Long-Term Debt	1,919,989	-	-	-	(1,919,989)	-	(1,919,989)
Total Governmental Activities	94,646,701	4,177,480	25,644,240	1,941,877	(62,883,104)	-	(62,883,104)
Business-Type Activities:							
Sewer	2,734,459	2,345,023	-	-	-	(389,436)	(389,436)
Water	1,638,721	1,619,029	-	-	-	(19,692)	(19,692)
Golf	700,326	493,411	-	-	-	(206,915)	(206,915)
Total Business-Type Activities	5,073,506	4,457,463	-	-	-	(616,043)	(616,043)
Total Primary Government	\$ 99,720,207	\$ 8,634,943	\$ 25,644,240	\$ 1,941,877	(62,883,104)	(616,043)	(63,499,147)
General Revenues:							
Property Taxes					60,229,036	-	60,229,036
Grants not Restricted to Specific Programs					737,426	-	737,426
Unrestricted Investment Earnings					373,798	28,831	402,629
Other General Revenues					180,000	-	180,000
Transfers					(3,548,185)	3,548,185	-
Total General Revenues and Transfers					57,972,075	3,577,016	61,549,091
Change in Net Position					(4,911,029)	2,960,973	(1,950,056)
Net Position - Beginning of Year, as Restated					60,201,086	18,083,250	78,284,336
Net Position - End of Year					\$ 55,290,057	\$ 21,044,223	\$ 76,334,280

The notes to the financial statements are an integral part of this statement

TOWN OF WATERTOWN, CONNECTICUT

Balance Sheet Governmental Funds June 30, 2019

	General	Capital Improvement Fund	Nonmajor Governmental Funds	Total Governmental Funds
Assets				
Cash and Cash Equivalents	\$ 9,543,857	\$ 8,705,811	\$ 1,841,796	\$ 20,091,464
Investments	-	-	2,807	2,807
Receivables, Net of Allowance	2,729,138	2,336,988	1,219,363	6,285,489
Due from Other Funds - Proprietary	9,946	-	-	9,946
Inventories	-	-	23,139	23,139
Total Assets	<u>\$ 12,282,941</u>	<u>\$ 11,042,799</u>	<u>\$ 3,087,105</u>	<u>\$ 26,412,845</u>
Liabilities				
Accounts Payable and Accrued Items	\$ 2,786,173	\$ -	\$ 428,739	\$ 3,214,912
Unearned Revenue	-	-	274,796	274,796
Due to Other Funds	-	-	-	-
Total Liabilities	<u>2,786,173</u>	<u>-</u>	<u>703,535</u>	<u>3,489,708</u>
Deferred Inflows of Resources				
Unavailable Revenues:				
Property Taxes and Interest	1,382,634	-	-	1,382,634
Special Assessments	553,009	-	-	553,009
School Building Grants	-	2,336,988	-	2,336,988
Other	125,532	-	-	125,532
Total Deferred Inflows of Resources	<u>2,061,175</u>	<u>2,336,988</u>	<u>-</u>	<u>4,398,163</u>
Fund Balances				
Nonspendable	-	-	97,143	97,143
Restricted	-	8,321,069	1,392,964	9,714,033
Committed	-	384,742	983,828	1,368,570
Assigned	637,537	-	-	637,537
Unassigned	6,798,056	-	(90,365)	6,707,691
Total Fund Balances	<u>7,435,593</u>	<u>8,705,811</u>	<u>2,383,570</u>	<u>18,524,974</u>
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	<u>\$ 12,282,941</u>	<u>\$ 11,042,799</u>	<u>\$ 3,087,105</u>	<u>\$ 26,412,845</u>

The notes to the financial statements are an integral part of this statement

TOWN OF WATERTOWN, CONNECTICUT

Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position June 30, 2019

Fund balances reported in governmental funds Balance Sheet \$ 18,524,974

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.

<i>Capital Assets</i>	277,642,563
<i>Depreciation</i>	(94,484,055)

Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds.

<i>Property taxes receivable greater than 60 days</i>	1,011,907
<i>Interest receivable on property taxes</i>	370,727
<i>Receivable from the State for school construction projects</i>	2,336,988
<i>Assessment receivables</i>	553,009
<i>Other accounts receivable</i>	125,532

Internal service funds are used by management to charge the costs of risk management to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities in the Statement of Net Position.

(1,151,524)

Governmental funds report the effect of premiums, deferred charges and similar items when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Net Position.

(676,007)

Certain changes related to pensions are deferred and amortized over time.

<i>Deferred Outflows - Pension</i>	3,137,878
<i>Deferred Inflows - Pension</i>	(861,835)
<i>Deferred Outflows - OPEB</i>	17,622,472
<i>Deferred Inflows - OPEB</i>	(6,367,562)

Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the fund statements.

<i>Accrued interest payable</i>	(970,257)
<i>Bonds payable</i>	(53,455,000)
<i>BAN payable</i>	(6,154,963)
<i>Capital leases payable</i>	(499,305)
<i>Compensated absences</i>	(3,186,039)
<i>Post-closure landfill costs</i>	(211,302)
<i>Special termination benefits</i>	(102,339)
<i>Pension buy in payable</i>	(499,317)
<i>Net pension liability</i>	(12,515,192)
<i>OPEB liability</i>	<u>(84,901,296)</u>

Net position of governmental activities \$ 55,290,057

The notes to the financial statements are an integral part of this statement

TOWN OF WATERTOWN, CONNECTICUT
Statement of Revenues, Expenditures, and Changes in Fund Balances
Governmental Funds
For the Year Ended June 30, 2019

	General	Capital Improvement Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues				
Property Taxes, Interest and Lien Fees	\$ 60,394,025	\$ -	\$ -	\$ 60,394,025
Intergovernmental Revenues	20,855,266	-	2,566,109	23,421,375
Licenses, Permits, and Charges for Services	2,710,086	-	1,590,790	4,300,876
Investment Income	204,616	149,308	16,071	369,995
Other Revenue	267,707	10,196	121,372	399,275
Total Revenues	<u>84,431,700</u>	<u>159,504</u>	<u>4,294,342</u>	<u>88,885,546</u>
Expenditures				
Current:				
General Government	2,696,693	-	116,039	2,812,732
Public Safety	5,583,686	-	9,189	5,592,875
Public Works	4,996,564	-	435,163	5,431,727
Parks and Recreation	878,238	-	356,295	1,234,533
Health and Welfare	150,214	-	53,583	203,797
Education	50,988,786	-	2,751,557	53,740,343
Other	9,804,626	-	-	9,804,626
Debt Service	6,993,692	17,019,990	-	24,013,682
Capital Outlay	407,108	9,501,128	563,027	10,471,263
Total Expenditures	<u>82,499,607</u>	<u>26,521,118</u>	<u>4,284,853</u>	<u>113,305,578</u>
Excess/(Deficiency) of Revenues over Expenditures	1,932,093	(26,361,614)	9,489	(24,420,032)
Other Financing Sources/(Uses)				
Transfers In	277,165	110,000	159,028	546,193
Transfers Out	(197,592)	-	(251,436)	(449,028)
Issuance of Capital Leases	407,108	-	-	407,108
Issuance of Bonds/BANs	-	22,910,000	-	22,910,000
Premium on Financing	-	618,771	-	618,771
Total Other Financing Sources/(Uses)	<u>486,681</u>	<u>23,638,771</u>	<u>(92,408)</u>	<u>24,033,044</u>
Net Change in Fund Balances	2,418,774	(2,722,843)	(82,919)	(386,988)
Fund Balances at Beginning of Year	<u>5,016,819</u>	<u>11,428,654</u>	<u>2,466,489</u>	<u>18,911,962</u>
Fund Balances at End of Year	<u>\$ 7,435,593</u>	<u>\$ 8,705,811</u>	<u>\$ 2,383,570</u>	<u>\$ 18,524,974</u>

The notes to the financial statements are an integral part of this statement

TOWN OF WATERTOWN, CONNECTICUT

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2019

Net Change in Fund Balances - Total Governmental Funds	\$ (386,988)
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**Amounts reported for governmental activities in the Statement of Activities
are different because:**

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.

<i>Capital expenditures</i>	9,396,487
<i>Depreciation expense</i>	(6,036,199)

Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenue in the funds.

<i>Property taxes collected accrual basis change</i>	(137,933)
<i>Assessment revenue accrual basis change</i>	(107,768)
<i>Interest income on property taxes accrual basis change</i>	(27,056)
<i>Other revenues accrual basis change</i>	(7,558)

Debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position. Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position.

<i>Proceeds from long-term debt - general obligation bonds</i>	(16,810,000)
<i>Proceeds from long-term debt - BANs</i>	(6,154,963)
<i>Proceeds from long-term debt - capital leases</i>	(407,108)
<i>Principal payments on long-term debt - general obligation bonds</i>	5,120,000
<i>Principal payments on long-term debt - BANs</i>	17,019,990
<i>Principal payments on long-term debt - capital leases</i>	294,700
<i>Premium on bonds issued</i>	(563,808)
<i>Amortization of deferred charge on refunding</i>	(64,550)
<i>Amortization of premiums</i>	160,057

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.

<i>Accrued interest</i>	(395,643)
<i>Compensated Absences</i>	(17,417)
<i>Post-closure landfill costs</i>	53,613
<i>Special termination benefits</i>	(61,543)
<i>Pension buy-in payable</i>	20,865
<i>Pension obligations</i>	(1,311,630)
<i>OPEB liability</i>	(4,605,880)

A transfer of capital assets from governmental activities to business-type activities is not reported in the governmental funds but is reported as an interfund transfer in governmental activities.

(386,262)

Internal service funds are used by management to charge costs to individual funds. The net revenue of certain activities of internal service funds is reported with governmental activities.

505,565

Change in net position of governmental activities	<u>\$ (4,911,029)</u>
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The notes to the financial statements are an integral part of this statement

TOWN OF WATERTOWN, CONNECTICUT

Statement of Net Position

Proprietary Funds

June 30, 2019

	Business-Type Activities - Enterprise Funds				Governmental Activities
	Sewer Authority	Water Authority	Crestbrook Golf Operations	Total	Internal Service
Assets					
Current Assets:					
Cash and Cash Equivalents	\$ 2,402,845	\$ 1,643,020	\$ -	\$ 4,045,865	\$ 1,259,111
Receivables, Net					
Usage	753,048	462,155	-	1,215,203	-
Intergovernmental	135,667	-	-	135,667	-
Total Current Assets	3,291,560	2,105,175	-	5,396,735	1,259,111
Noncurrent Assets:					
Restricted Cash and Cash Equivalents	155,578	-	-	155,578	-
Nondepreciable Capital Assets	2,061,967	2,030,944	935,000	5,027,911	-
Capital Assets, Net of Accum. Deprecation	5,992,452	5,932,768	222,815	12,148,035	-
Total Noncurrent Assets	8,209,997	7,963,712	1,157,815	17,331,524	-
Total Assets	\$ 11,501,557	\$ 10,068,887	\$ 1,157,815	\$ 22,728,259	\$ 1,259,111
Deferred Outflows of Resources					
Deferred Outflows - Pension	51,464	51,464	13,690	116,618	-
Liabilities					
Current Liabilities:					
Accounts Payable and Accrued Items	\$ 160,584	\$ 75,035	\$ 584,613	\$ 820,232	\$ -
Due to Other Funds - Governmental	9,946	-	-	9,946	-
Unearned Revenues	51,869	-	-	51,869	-
Notes Payable	414,632	-	-	414,632	-
Compensated Absences	27,769	27,769	10,662	66,200	-
Risk Management Claims	-	-	-	-	514,321
Total Current Liabilities	664,800	102,804	595,275	1,362,879	514,321
Noncurrent Liabilities:					
Net Pension Liability	123,499	123,499	57,969	304,967	-
Compensated Absences	37,286	37,286	19,539	94,111	-
Risk Management Claims	-	-	-	-	1,896,314
Total Noncurrent Liabilities	160,785	160,785	77,508	399,078	1,896,314
Total Liabilities	825,585	263,589	672,783	1,761,957	2,410,635
Deferred Inflows of Resources					
Deferred Inflows - Pension	18,916	18,916	865	38,697	-
Net Position					
Net Investment in Capital Assets	8,054,419	7,963,712	1,157,815	17,175,946	-
Unrestricted	2,654,101	1,874,134	(659,958)	3,868,277	(1,151,524)
Total Net Position	\$ 10,708,520	\$ 9,837,846	\$ 497,857	\$ 21,044,223	\$ (1,151,524)

The notes to the financial statements are an integral part of this statement

TOWN OF WATERTOWN, CONNECTICUT
Statement of Revenues, Expenses, and Changes in Net Position
Proprietary Funds
For the Year Ended June 30, 2019

	Business-Type Activities - Enterprise Funds				Governmental Activities Internal Service
	Sewer Authority	Water Authority	Crestbrook Golf Operations	Total	
OPERATING REVENUES					
Charges for Services	\$ 2,340,263	\$ 1,616,591	\$ 493,411	\$ 4,450,265	\$ 14,784,640
Permits and Fees	4,760	2,438	-	7,198	-
Total Operating Revenues	<u>2,345,023</u>	<u>1,619,029</u>	<u>493,411</u>	<u>4,457,463</u>	<u>14,784,640</u>
OPERATING EXPENSES					
Salaries	240,836	221,059	229,330	691,225	-
Benefits	133,536	132,048	184,165	449,749	-
Purchased Services	1,276,395	1,044,427	267,776	2,588,598	-
Depreciation	241,644	228,370	19,055	489,069	-
Amortization	829,264	-	-	829,264	-
Claims	-	-	-	-	11,979,084
Premiums and Administrative Charges	-	-	-	-	2,303,794
Total Operating Expenses	<u>2,721,675</u>	<u>1,625,904</u>	<u>700,326</u>	<u>5,047,905</u>	<u>14,282,878</u>
Operating Income/(Loss)	(376,652)	(6,875)	(206,915)	(590,442)	501,762
NON-OPERATING REVENUE (EXPENSE)					
Interest Income	18,346	10,485	-	28,831	3,803
Interest Expense	(12,784)	(12,817)	-	(25,601)	-
Total Non-Operating Revenues (Expenses)	<u>5,562</u>	<u>(2,332)</u>	<u>-</u>	<u>3,230</u>	<u>3,803</u>
Income/(Loss) before Transfers and Capital Contributions	<u>(371,090)</u>	<u>(9,207)</u>	<u>(206,915)</u>	<u>(587,212)</u>	<u>505,565</u>
Transfers:					
Transfers In	-	9,855	-	9,855	-
Transfers Out	(51,068)	(55,952)	-	(107,020)	-
Total Transfers	<u>(51,068)</u>	<u>(46,097)</u>	<u>-</u>	<u>(97,165)</u>	<u>-</u>
Capital Contributions	<u>1,822,675</u>	<u>1,822,675</u>	<u>-</u>	<u>3,645,350</u>	<u>-</u>
Change in Net Position	1,400,517	1,767,371	(206,915)	2,960,973	505,565
Net Position - Beginning of Year	<u>9,308,003</u>	<u>8,070,475</u>	<u>704,772</u>	<u>18,083,250</u>	<u>(1,657,089)</u>
Net Position - End of Year	<u>\$ 10,708,520</u>	<u>\$ 9,837,846</u>	<u>\$ 497,857</u>	<u>\$ 21,044,223</u>	<u>\$ (1,151,524)</u>

The notes to the financial statements are an integral part of this statement

TOWN OF WATERTOWN, CONNECTICUT

Statement of Cash Flows Proprietary Funds For the Year Ended June 30, 2019

	Business-Type Activities - Enterprise Funds				Governmental Activities Internal Service
	Sewer Authority	Water Authority	Crestbrook Golf Operations	Total	
Cash Flows from Operating Activities:					
Receipts from Customers and Users	\$ 2,229,386	\$ 1,656,896	\$ 493,411	\$ 4,379,693	\$ 14,784,640
Receipts from Interfund Services	13,105	158,346	-	171,451	-
Payments to Employees	(240,836)	(221,059)	(229,330)	(691,225)	-
Payments to Suppliers	(1,245,166)	(1,043,598)	(98,794)	(2,387,558)	-
Payments for Benefits and Claims	(190,522)	(189,033)	(165,287)	(544,842)	(12,425,830)
Premiums and Administrative Charges	-	-	-	-	(2,303,794)
Net Cash Provided by Operating Activities	<u>565,967</u>	<u>361,552</u>	<u>-</u>	<u>927,519</u>	<u>55,016</u>
Cash Flows from Noncapital Financing Activities:					
Advance/(Repayment) from General Fund	(41,213)	(55,952)	-	(97,165)	-
Principal Payments on Debt	(414,632)	-	-	(414,632)	-
Principal Received on Reimbursement Obligation	135,668	-	-	135,668	-
Interest Paid on Debt	(12,784)	(12,817)	-	(25,601)	-
Net Cash Used by Noncapital Financing Activities	<u>(332,961)</u>	<u>(68,769)</u>	<u>-</u>	<u>(401,730)</u>	<u>-</u>
Cash Flows from Capital and Related Financing Activities:					
Advance/(Repayment) from Other Funds	(9,855)	9,855	-	-	-
Purchase of Capital Assets	(19,805)	(50,183)	-	(69,988)	-
Net Cash Used by Capital and Related Financing Activities	<u>(29,660)</u>	<u>(40,328)</u>	<u>-</u>	<u>(69,988)</u>	<u>-</u>
Cash Flows from Investing Activities:					
Interest Income	<u>18,346</u>	<u>10,485</u>	<u>-</u>	<u>28,831</u>	<u>3,803</u>
Net Cash Provided by Investing Activities	<u>18,346</u>	<u>10,485</u>	<u>-</u>	<u>28,831</u>	<u>3,803</u>
Net Increase/(Decrease) in Cash and Cash Equivalents	221,692	262,940	-	484,632	58,819
Cash and Cash Equivalents at Beginning of Year	<u>2,336,731</u>	<u>1,380,080</u>	<u>-</u>	<u>3,716,811</u>	<u>1,200,292</u>
Cash and Cash Equivalents at End of Year	<u>\$ 2,558,423</u>	<u>\$ 1,643,020</u>	<u>\$ -</u>	<u>\$ 4,201,443</u>	<u>\$ 1,259,111</u>
Reconciliation of Operating Income/(Loss) to Net Cash Provided by Operating Activities:					
Operating Income/(Loss)	\$ (376,652)	\$ (6,875)	\$ (206,915)	\$ (590,442)	\$ 501,762
Adjustments to Reconcile Income to Net Cash					
Provided by Operating Activities:					
Depreciation and Amortization	1,070,908	228,370	19,055	1,318,333	-
Change in Assets and Liabilities:					
(Increase) Decrease in Accounts Receivable	(102,532)	196,213	-	93,681	-
(Increase) Decrease in Deferred Outflows	(15,192)	(15,191)	16	(30,367)	-
Increase (Decrease) in Deferred Inflows	3,798	3,798	(856)	6,740	-
Increase (Decrease) in Net Pension Liability	(41,573)	(41,573)	13,712	(69,434)	-
Increase (Decrease) in Accounts Payable	31,229	829	168,982	201,040	-
Increase (Decrease) in Claims Payable	-	-	-	-	(446,746)
Increase (Decrease) in Compensated Absences	(4,019)	(4,019)	6,006	(2,032)	-
Total Adjustments	<u>942,619</u>	<u>368,427</u>	<u>206,915</u>	<u>1,517,961</u>	<u>(446,746)</u>
Net Cash Provided by Operating Activities	<u>\$ 565,967</u>	<u>\$ 361,552</u>	<u>\$ -</u>	<u>\$ 927,519</u>	<u>\$ 55,016</u>
Noncash Capital and Related Financing Activity:					
Capital Contributions from Other Funds	<u>\$ 1,822,675</u>	<u>\$ 1,822,675</u>	<u>\$ -</u>	<u>\$ 3,645,350</u>	<u>\$ -</u>

The notes to the financial statements are an integral part of this statement

TOWN OF WATERTOWN, CONNECTICUT

Statement of Fiduciary Net Position

Fiduciary Funds

June 30, 2019

	Pension and OPEB Trust Funds	Agency Funds
Assets		
Cash and Cash Equivalents	\$ 1,445	\$ 522,309
Investments, at Fair Value		
Guaranteed Deposit Accounts	6,391,659	-
Mutual Funds	39,693,589	-
Total Assets	<u>\$ 46,086,693</u>	<u>\$ 522,309</u>
Deferred Outflows of Resources	<u>-</u>	<u>-</u>
Liabilities		
Fiduciary Deposits	\$ -	\$ 522,309
Total Liabilities	<u>-</u>	<u>\$ 522,309</u>
Deferred Inflows of Resources	<u>-</u>	<u>-</u>
Net Position		
Restricted for Pension Benefits	46,085,248	
Restricted for OPEB Benefits	1,445	
Total Net Position	<u>\$ 46,086,693</u>	

The notes to the financial statements are an integral part of this statement

TOWN OF WATERTOWN, CONNECTICUT

Statement of Changes in Fiduciary Net Position

Fiduciary Funds

For the Year Ended June 30, 2019

	Pension and OPEB Trust Funds
Additions	
Contributions:	
Employer	\$ 1,637,013
Plan Members	<u>512,496</u>
Total Contributions	<u>2,149,509</u>
Investment Income:	
Net Appreciation/(Depreciation) in Fair Value of Investments	1,655,263
Interest and Dividends	<u>1,166,281</u>
Total Investment Income	2,821,544
Less: Investment Management Fees	<u>(227,738)</u>
Total Additions	<u>4,743,315</u>
Deductions	
Pension Benefits	3,103,427
Administrative Expenses	<u>81,835</u>
Total Deductions	<u>3,185,262</u>
Change in Net Position	1,558,053
Net Position at Beginning of Year	<u>44,528,640</u>
Net Position at End of Year	<u>\$ 46,086,693</u>

The notes to the financial statements are an integral part of this statement

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

The Town of Watertown, Connecticut (the Town) was settled in 1780 and adopted its current Charter in 1961. The Town operates under a Town Council/Town Manager form of government as prescribed by the Connecticut General Statutes and its Charter. The Town Manager is responsible for presenting fiscal operating budgets to the Town Council for referendum. The Town provides the following services as authorized by its Charter: public safety (police and fire), public works (streets and highway), public health and social services, sewers and water, a free public library and education encompassing grades K-12. The financial statements include all of the funds of the Town that meet the criteria for inclusion as set forth in Statement of Governmental Accounting Standards No. 14 issued by the Governmental Accounting Standards Board (GASB).

Accounting principles generally accepted in the United States of America require that the reporting entity include the primary government and its component units, entities for which the government is considered to be financially accountable, all organizations for which the primary government is financially accountable, and other organizations which by the nature and significance of their relationship with the primary government would cause the financial statements to be incomplete or misleading if excluded. Blended component units, although legally separate entities, are, in substance, part of the government's operations; therefore, data from these units are combined with data of the primary government. Based on these criteria, there are no component units requiring inclusion in these financial statements.

Basis of Presentation

The accompanying financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Town's accounting policies are described below.

Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Town. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements, with the exception of the agency funds which have no measurement focus. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period.

Property taxes, charges for services, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the Town.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures, when applicable, related to early retirement incentives, compensated absences, capital leases, post-closure landfill costs, pollution remediation obligations, other post-employment benefit obligations, certain pension obligations and certain claims payable are recorded only when payment is due. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds from the issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

The Town reports the following major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Capital Improvement Fund* accounts for the proceeds of general obligation bonds and grants for various construction, renovation and improvement projects.

The Town reports the following major proprietary funds:

Sewer Authority accounts for the cost of operations and collection of fees for the Town's sewer activities.

Water Authority accounts for the cost of operations and collection of fees for the Town's water consumption program.

Crestbrook Golf Operations accounts for the operation and maintenance of the Crestbrook Golf Course, which is owned by the Town and is primarily supported through charges to customers.

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Additionally, the Town reports the following fund types:

The *Internal Service Funds* account for the Town's risk management program.

The *Pension Trust Funds* account for the activities of the Town's retirement system, which accumulates resources for pension benefit payments to qualified Town employees.

The *OPEB Trust Funds* account for the activities of the Town's postemployment benefits system, which accumulates resources for health benefit payments to qualified Town retirees and their spouses.

The *Agency Funds* account for monies held by the Town in an agent capacity for outside student and developer funds.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments in lieu of taxes and other charges between the enterprise funds and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges to customers for services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Accounting Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, deferred inflows and outflows, and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balances

Cash Equivalents - The deposit of public funds is controlled by the Connecticut General Statutes. The Town maintains separate accounts with depositories where necessary. Cash applicable to a particular fund is readily identifiable. Cash in excess of current requirements is invested in various interest-bearing accounts, certificates of deposit, and pooled investment funds that may be deemed to be cash equivalents based on maturity date or availability of conversion to cash. Cash and cash equivalents are stated at cost, which approximates market value and have maturities of three months or less. This definition also applies to the proprietary statement of cash flows.

The Short-Term Investment Fund (STIF) is a money market investment pool managed by the Cash Management Division of the State Treasurer's Office created by Section 3-27 of the Connecticut General Statutes (CGS). Pursuant to CGS 3-27a through 3-27f, the State, municipal entities, and political subdivisions of the State are eligible to invest in the fund. The fund is considered a "2a7-like" pool and reports its investments at amortized cost (which approximates fair value). The pool is rated AAAM by Standard & Poor. This is the highest rating for money market funds and investment pools. The pooled investment funds' risk category cannot be determined since the Town does not own identifiable securities but invests as a shareholder of the investment pool.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Investments - In general, State of Connecticut Statutes allow the Town to invest in obligations of the United States of America or United States government sponsored corporations, in shares or other interests in any custodial arrangement, pool, or no-load, open-end management type investment company or investment trust, in obligations of any state or political subdivision rated within the top two rating categories of any nationally recognized rating service, or in obligations of the State of Connecticut or political subdivision rated within the top three rating categories of any nationally recognized rating service. Other trust funds may also invest in stocks, bonds, or other securities selected by the Trustee.

Fair Value of Financial Instruments

In accordance with GASB Statement No. 72, the Town is required to measure the fair value of its assets and liabilities under a three-level hierarchy, as follows:

Level 1: Quoted market prices for identical assets or liabilities to which an entity has access to at the measurement date.

Level 2: Inputs and information other than quoted market indices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs include:

- a. Quoted prices for similar assets or liabilities in active markets.
- b. Quoted prices for identical or similar assets in markets that are not active;
- c. Observable inputs other than quoted prices for the assets or liability;
- d. Inputs derived principally from, or corroborated by, observable market data by correlation or by other means.

Level 3: Unobservable inputs for the asset or liability. Unobservable inputs should be used to measure the fair value to the extent that observable inputs are not available.

Observable inputs reflect the assumptions market participants would use in pricing the asset or liability developed from sources independent of the reporting entity; and *unobservable inputs* reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability developed based on the best information available in the circumstances.

Investments are carried at fair value based on Level 1 observable inputs and are presented in Note 3.

Receivables and Payables - Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

All trade and property tax receivables are shown net of an allowance for uncollectibles.

Inventories - All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Capital Assets - Capital assets, which include property, plant and equipment and infrastructure, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$5,000 and an estimated useful life of more than three years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition cost at the date of donation. Infrastructure asset thresholds for additions have been established at \$25,000 for road overlays and \$100,000 for new construction.

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its life are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant and equipment and infrastructure of the Town are depreciated using the straight-line method over the following estimated useful lives.

<u>Assets</u>	<u>Years</u>
Buildings	50
Vehicles	3
Building Improvements	20
Infrastructure	20-100
Machinery and Equipment	5

Deferred Outflows/Inflows of Resources - In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The Town reports the deferred charge on refunding in this category. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The Town also reports Deferred Pension and OPEB Expense in this category. Deferred pension and OPEB expense results from differences between expected and actual experience, changes in assumptions or other inputs. These amounts are deferred and included in pension and OPEB expense over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension plan (active and inactive employees).

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Town reports advance property tax collections in the government-wide statement of net position and in the governmental funds balance sheet. Advance property tax collections represent taxes inherently associated with a future period. This amount is recognized during the period in which the revenue is associated. Also, within the government-wide statement of net position the Town reports as deferred inflows amounts representing the net difference between expected and actual results, changes in assumptions and projected and actual earnings of its pension and OPEB plans. These amounts are deferred and included in pension and OPEB expense over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension and OPEB plan (active and inactive employees). Also, for governmental funds, the Town reports unavailable revenue, which arises only under the modified accrual basis of accounting. The governmental funds report unavailable revenues from several sources: property taxes, special assessments, school building grants, and other receivables. These amounts are deferred and recognized as an inflow of resources in the period during which the amounts become available.

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Long-Term Obligations - In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net position. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenses in the year they are incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuance are reported as other financing sources, and discounts are reported as other financing uses. Issuance costs, whether or not withheld from actual debt proceeds, are reported as debt service expenditures.

Compensated Absences – Town employees accumulate vacation and sick leave hours for subsequent use or for payment upon termination or retirement. All vacation and sick pay is accrued when incurred in the government-wide, proprietary and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

Fund Balance and Net Position – Equity in the government-wide financial statements is defined as “net position” and is classified in the following categories:

Net Investment in Capital Assets – This category groups all capital assets, including infrastructure, into one component of net position. Accumulated depreciation and the outstanding balances of debt that are attributable to the acquisition, construction or improvement of these assets reduces this category.

Restricted Net Position – This category presents external restrictions imposed by creditors, grantors, contributors or laws or regulations or other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

Unrestricted Net Position – This category represents the net position of the Town, which is not restricted for any project or other purpose.

When both restricted and unrestricted resources are available for use, it is the government’s policy to use restricted resources first, then unrestricted resources as they are needed.

The equity of the fund financial statements is defined as “fund balance” and is classified in the following five separate categories:

Nonspendable Fund Balance - Indicates amounts that cannot be spent because they are either not in spendable form (inventories), or are legally or contractually required to be maintained intact. Examples are items that are not expected to be converted to cash including prepaid expenditures and permanent fund principal.

Restricted Fund Balance - Indicates amounts that are restricted to specific purposes. The spending constraints placed on the use of fund balance amounts are externally imposed by creditors, grantors, contributors or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Committed Fund Balance - Indicates amounts constrained for a specific purpose by a government using its highest level of decision-making authority, the Town Council. The Town Council is the highest level of decision-making authority for the government that can, by adoption of an Ordinance prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the Ordinance remains in place until a similar action is taken (the adoption of another Ordinance) to remove or reverse the limitation.

Assigned Fund Balance – In the General Fund, represents amounts constrained either by policies of the Town Council for amounts assigned for balancing the subsequent year's budget or management for amounts assigned for encumbrances. Unlike commitments, assignments generally only exist temporarily, in that additional action does not normally have to be taken for the removal of an assignment. An assignment cannot result in a deficit in the unassigned fund balance in the General Fund. Assigned fund balances in all funds except the General Fund includes all remaining amounts, except for negative balances, that are not classified as nonspendable and are neither restricted nor committed.

Unassigned Fund Balance - Represents the remaining fund balance after amounts are set aside for all other classifications. If another governmental fund has a fund balance deficit, it is reported as a negative amount in unassigned fund balance.

The Town has established a policy for its use of restricted and unrestricted (committed, assigned, unassigned) fund balance. The Town generally used restricted fund balance first if the expenditure meets the restricted purpose, followed by committed, assigned and unassigned amounts.

The Town has adopted a fund balance policy to maintain a minimum General Fund unassigned fund balance of 7% of the ensuing fiscal year operating revenue with a target maximum of 12%.

Property Taxes

The Town's property tax is levied each July 1 on the assessed value as of the prior October 1 for all real property, motor vehicles and commercial personal property located in the Town. Assessed values are established by the Town Assessment Board at 70% of estimated market value. A physical revaluation of all real property is required to be completed every ten years, and a statistical revaluation is required to be completed every five years. The Town had a revaluation of its property as of October 1, 2013. The Town's property tax is levied each June on the assessed value listed on the prior October 1 Grand List for all taxable property located in the Town. A mill rate was applied to the Grand List. Taxes not paid within 30 days of the due date are subject to an interest charge of 1.5% per month. Liens are placed on delinquent accounts in June following the levy date.

Taxes are due in two equal installments on the July 1 and January 1 following the levy date, although a 30-day grace period is provided. Uncollected property taxes are recorded as receivables, net of an allowance for estimated uncollectible accounts.

Property tax revenues are recognized when they become available. Available means due or past due and receivable within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. The Town defines the current period to mean within 60 days after year-end. Property taxes receivable not expected to be collected during the available period are reflected in unavailable revenue in the fund financial statements. The entire receivable is recorded as revenue in the government-wide financial statements. Property taxes collected prior to June 30 that are applicable to the subsequent years' assessment are reflected as advance tax collections in both the fund financial statements and the government-wide financial statements.

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Encumbrances

In the governmental funds, encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve applicable appropriations, is generally employed as an extension of formal budgetary integration in the General Fund. Encumbrances outstanding at year-end are generally reported as assigned fund balance since they do not constitute expenditures or liabilities.

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgetary Information

The Town adheres to the following procedures in establishing the budgetary data included in the General Fund:

In January, department heads, offices or agencies of the Town, including the Board of Education, must file estimates of expenditures for the ensuing fiscal year to the Town Manager. In April, the Town Manager submits a proposed budget for the General Fund to the Town Council. After various public hearings, the Town Council recommends these budgets, as revised, for adoption at the referendum in May.

Budget control is established at the department level. Under the Town Charter, no officer of the Town may involve the Town in any obligation to spend money for any purpose in excess of the amount appropriated for the department until such matter has been approved and voted by the Council. Management may make changes to line items within a department without the approval of the Town Council. Town Meeting approval is required for additional appropriations over \$25,000. Additional appropriations of \$2,991,261 from fund balance were approved during the fiscal year for the General Fund in accordance with Charter requirements.

Formal budgetary integration is employed as a management control device for the General Fund during the year. Formal budgetary integration is not employed in Capital Projects and Special Revenue Funds because budgetary control is alternately achieved by constraints imposed by the project authorization or grant awards related to these funds.

Generally, all unencumbered appropriations lapse at year-end except those for capital projects funds. Appropriations for capital projects are continued until completion of applicable projects even when projects extend more than one fiscal year.

The budget is adopted on a basis consistent with Generally Accepted Accounting Principles (modified accrual basis) with the following exceptions:

- **Teachers' Retirement** – The Town does not recognize as income or expenditures payments made for the teachers' retirement by the State of Connecticut under a special funding situation in its budget. US GAAP requires that the employer municipality recognize payments for salaries and fringe benefits paid under a special funding situation for its employees.
- **Encumbrances** – Unless committed through a formal encumbrance (e.g. purchase orders, signed contracts), all annual appropriations lapse at fiscal year-end. Encumbrances outstanding at year-end are reported on the budgetary basis statements as expenditures.

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

- **Excess Cost Grant** – The State reimburses the Town for certain costs incurred for special educational needs of students that exceed a set multiple of a student in the regular program. This reimbursement is the Excess Cost Grant – Student Based. Connecticut General Statute 10-76g states that this grant should reduce the education expenditures instead of being reported as a revenue.
- **Long-Term Debt and Lease Financing** – Revenues and expenditures from refunding or renewing long-term debt or issuing lease financing are included in the budget as the net revenues or expenditures expected.
- **Cash Basis Payroll** – Payroll is budgeted based on when it is expected to be paid. On the statements prepared under Generally Accepted Accounting Principles, payroll is charged to the fiscal year in which it is earned.

Deficit Fund Equity

The following funds had deficit fund balances as of June 30, 2019:

Internal Service Funds	\$ (1,151,524)
Educational Grants Fund	(41,809)
Steele Brook Greenway	(2,050)
Recreation Programs	(46,506)

NOTE 3 – CASH, CASH EQUIVALENTS AND INVESTMENTS

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a “qualified public depository” as defined by Statute or in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit in an “out of state bank,” as defined by the Statutes, which is not a “qualified public depository.” The following is a summary of cash and cash equivalents at June 30, 2019.

Detailed Cash Notes on all Funds

	Governmental <u>Funds</u>	Fiduciary <u>Funds</u>	Proprietary <u>Funds</u>	<u>Total</u>
Cash	\$ 19,023,381	\$ 523,754	\$ 4,990,276	\$ 24,537,411
Cash Equivalents	1,068,083	-	314,700	1,382,783
Restricted Cash				
Equivalents	-	-	155,578	155,578
Total	<u>\$ 20,091,464</u>	<u>\$ 523,754</u>	<u>\$ 5,460,554</u>	<u>\$ 26,075,772</u>

Deposits

Deposit Custodial Credit Risk -Custodial credit risk is the risk that, in the event of a bank failure, the Town's deposits will not be returned. The Town's custodial credit risk policy is to only allow the Town to use banks in the State. The deposit of public funds is controlled by the Connecticut General Statutes. Deposits may be placed with any qualified public depository that has its main place of business in the State of Connecticut. Connecticut General Statutes require that each depository maintain segregated collateral (not required to be based on a security agreement between the depository and the municipality and, therefore, not perfected in accordance with federal law) in an amount equal to a defined percentage of its public deposits based upon the depository's risk-based capital ratio.

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

At year-end, the Town's carrying amount of deposits was \$24,537,411 and the bank balance was \$25,340,742. Of the bank balance, the Federal Depository Insurance Corporation insured \$1,501,124.

As of June 30, 2019, \$23,839,740 of the Town's bank balance of \$25,340,742 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$ 21,958,675
Uninsured and collateral held by pledging bank's Trust department not in the Town's name	<u>1,881,065</u>
Total	<u>\$ 23,839,740</u>

Cash Equivalents

At June 30, 2019, the Town's cash equivalents (Short-Term Investment Fund "STIF") amounted to \$1,538,361. STIF is rated AAAM by Standard & Poor's and has an average maturity of under 60 days.

Investments

Below is a summary of the interest rate risk and credit risk of investments:

Investment Type	Average Credit Rating	Fair Value	Investment Maturities (Years)		
			Less Than 1	1-10	More Than 10
Guaranteed Deposit Accounts	AA-	\$ 6,391,659	N/A	\$ 6,391,659	N/A
Mutual Funds	N/A	39,693,589	N/A	N/A	N/A
Common Stock	N/A	<u>2,807</u>	N/A	N/A	N/A
Total Investments		<u>\$ 46,088,055</u>	<u>\$ -</u>	<u>\$ 6,391,659</u>	<u>\$ -</u>

N/A - Not Applicable

The guaranteed deposit accounts and the mutual funds can be found in the Pension Trust Funds. The common stock can be found in the Governmental Funds.

The following is a summary of assets measured at fair value:

Description	June 30, 2019	Fair Value Measurements Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Guaranteed Deposit Accounts	\$ 6,391,659	\$ 6,391,659	\$ -	\$ -
Mutual Funds	39,693,589	39,693,589	-	-
Common Stock	<u>2,807</u>	<u>2,807</u>	-	-
Total	<u>\$ 46,088,055</u>	<u>\$ 46,088,055</u>	<u>\$ -</u>	<u>\$ -</u>

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Interest Rate Risk- The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. To the extent possible, the Town will attempt to match its investments with anticipated cash flow requirements.

Credit Risk-Investments- The Town has no investment policy that would limit its investment choices due to credit risk other than State Statutes governing investments in obligations of any State or political subdivision or in obligations of the State of Connecticut or political subdivision.

Concentration of Credit Risk- The Town has no policy limiting an investment in any one issuer that is in excess of 5% of the Town's total investments.

Custodial Credit Risk- Custodial credit risk for an investment is the risk that, in the event of the failure of the counterparty (the institution that pledges collateral or repurchase agreement securities to the Town or that sells investments to or buys them for the Town), the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Town does not have a policy for custodial credit risk.

NOTE 4 – RECEIVABLES

Receivables as of year-end for the Town's individual major funds and nonmajor and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	General			Capital	Nonmajor	
	Fund	Sewer	Water	Improvement	and Other	
				Fund	Funds	Total
Receivables:						
Property taxes	\$ 1,153,959	\$ -	\$ -	\$ -	\$ -	\$ 1,153,959
Interest, Liens, and Fees	400,253	-	-	-	-	400,253
Assessments	553,009	-	-	-	-	553,009
Usage Charges	-	771,332	472,979	-	-	1,244,311
Loans	-	-	-	-	760,277	760,277
Intergovernmental	142,948	135,667	-	2,336,988	459,086	3,074,689
Accounts	749,969	-	-	-	-	749,969
Gross Receivables	<u>3,000,138</u>	<u>906,999</u>	<u>472,979</u>	<u>2,336,988</u>	<u>1,219,363</u>	<u>7,936,467</u>
Less allowance for uncollectibles:						
Property taxes	(189,000)	-	-	-	-	(189,000)
Interest, Liens, and Fees	(40,000)	-	-	-	-	(40,000)
Usage Charges	-	(18,284)	(10,824)	-	-	(29,108)
Accounts	(42,000)	-	-	-	-	(42,000)
Total allowance	<u>(271,000)</u>	<u>(18,284)</u>	<u>(10,824)</u>	<u>-</u>	<u>-</u>	<u>(300,108)</u>
Net Total Receivables	<u>\$ 2,729,138</u>	<u>\$ 888,715</u>	<u>\$ 462,155</u>	<u>\$ 2,336,988</u>	<u>\$ 1,219,363</u>	<u>\$ 7,636,359</u>

Intergovernmental receivables in the Sewer Authority of \$135,667 are to be collected from the Watertown Fire District for their portion of the Waterbury Sewer Plan. In addition, the assessments receivable of \$553,009 and the loans receivable of \$760,277 in the other governmental funds are long-term receivables and not expected to be collected within one year.

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Governmental funds report unavailable revenue in connection with receivables that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unearned revenue reported in the governmental funds were as follows:

	Governmental Funds
Nonmajor Funds:	
Advances on Grants	\$ 219,513
Rehab Loans	1,157
Fees Collected in Advance	<u>54,126</u>
 Total Unearned Revenue for Governmental Funds	 <u><u>\$ 274,796</u></u>

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

NOTE 5 – CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2019 was as follows:

	<u>Balances</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balances</u>
<i>Governmental Activities:</i>				
Capital assets, not being depreciated				
Land	\$ 3,147,876	\$ -	\$ -	\$ 3,147,876
Construction in Progress	803,708	6,151,701	(386,262)	6,569,147
Total capital assets, not being depreciated	<u>3,951,584</u>	<u>6,151,701</u>	<u>(386,262)</u>	<u>9,717,023</u>
Capital assets, being depreciated				
Buildings and Improvements	165,254,611	441,620	-	165,696,231
Vehicles	9,674,345	262,808	(201,322)	9,735,831
Machinery & Equipment	7,451,859	422,310	(11,990)	7,862,179
Infrastructure	82,513,251	2,118,048	-	84,631,299
Total capital assets, being depreciated	<u>264,894,066</u>	<u>3,244,786</u>	<u>(213,312)</u>	<u>267,925,540</u>
Less accumulated depreciation for:				
Buildings and Improvements	40,863,461	3,529,552	-	44,393,013
Vehicles	8,807,473	585,170	(201,322)	9,191,321
Machinery & Equipment	6,234,305	424,058	(11,990)	6,646,373
Infrastructure	32,755,929	1,497,419	-	34,253,348
Total accumulated depreciation, net	<u>88,661,168</u>	<u>6,036,199</u>	<u>(213,312)</u>	<u>94,484,055</u>
Total capital assets, being depreciated	<u>176,232,898</u>	<u>(2,791,413)</u>	<u>-</u>	<u>173,441,485</u>
<i>Governmental Activities capital assets, net</i>	<u>\$ 180,184,482</u>	<u>\$ 3,360,288</u>	<u>\$ (386,262)</u>	<u>\$ 183,158,508</u>
<i>Business-Type Activities:</i>				
Capital assets not being depreciated				
Land	\$ 1,019,600	\$ -	\$ -	\$ 1,019,600
Construction in Progress	322,633	3,685,678	-	4,008,311
Total capital assets, not being depreciated	<u>1,342,233</u>	<u>3,685,678</u>	<u>-</u>	<u>5,027,911</u>
Capital assets, being depreciated				
Buildings and Improvements	2,811,600	-	-	2,811,600
Vehicles	324,777	-	(40,255)	284,522
Machinery & Equipment	981,169	29,660	(19,164)	991,665
Infrastructure	23,812,087	-	-	23,812,087
Total capital assets, being depreciated	<u>27,929,633</u>	<u>29,660</u>	<u>(59,419)</u>	<u>27,899,874</u>
Less accumulated depreciation for:				
Buildings and Improvements	1,982,927	55,217	-	2,038,144
Vehicles	318,281	6,494	(40,255)	284,520
Machinery & Equipment	959,273	5,474	(19,164)	945,583
Infrastructure	12,061,708	421,884	-	12,483,592
Total accumulated depreciation	<u>15,322,189</u>	<u>489,069</u>	<u>(59,419)</u>	<u>15,751,839</u>
Total capital assets, being depreciated, net	<u>12,607,444</u>	<u>(459,409)</u>	<u>-</u>	<u>12,148,035</u>
<i>Business-Type Activities capital assets, net</i>	<u>\$ 13,949,677</u>	<u>\$ 3,226,269</u>	<u>\$ -</u>	<u>\$ 17,175,946</u>

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Depreciation expense was charged to functions/programs of the government as follows:

Governmental Activities:

General Government	\$ 8,889
Public Safety	996,369
Public Works	1,777,774
Education	3,106,595
Parks and Recreation	<u>146,572</u>

Total Depreciation Expense

Governmental Activities	<u><u>\$ 6,036,199</u></u>
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Business-Type Activities:

Sewer	\$ 241,644
Water	228,370
Golf	<u>19,055</u>

Total Depreciation Expense

Business-Type Activities	<u><u>\$ 489,069</u></u>
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Construction Commitments

The Town has several active construction/renovation projects as of June 30, 2019. At year-end, the Town's commitments are as follows:

	Project Authorization	Current Expenditures	Cumulative Expenditures	Encumbered	Project Balance
Town Hall Renovations	\$ 11,900,000	\$ 6,151,701	\$ 6,569,146	\$ 4,719,901	\$ 610,953
W&S Concord Drive	6,330,550	3,259,088	3,645,350	9,975	2,675,225
Roadway and Drainage	2,034,704	-	1,867,040	-	167,664
Road, Bridge and Drainage	<u>4,000,000</u>	<u>90,314</u>	<u>3,605,417</u>	<u>20,482</u>	<u>374,101</u>
	<u><u>\$ 24,265,254</u></u>	<u><u>\$ 9,501,103</u></u>	<u><u>\$ 15,686,953</u></u>	<u><u>\$ 4,750,358</u></u>	<u><u>\$ 3,827,943</u></u>

NOTE 6 – INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

A summary of interfund transfers is presented below:

Transfer to:	Transfer from:				Total
	General Fund	Sewer Fund	Water Fund	Nonmajor Funds	
General Fund	\$ -	\$ 41,213	\$ 55,952	\$ 180,000	\$ 277,165
Capital Improvement Fund	110,000	-	-	-	110,000
Water Fund	-	9,855	-	-	9,855
Nonmajor Funds	<u>87,592</u>	<u>-</u>	<u>-</u>	<u>71,436</u>	<u>159,028</u>
	<u><u>\$ 197,592</u></u>	<u><u>\$ 51,068</u></u>	<u><u>\$ 55,952</u></u>	<u><u>\$ 251,436</u></u>	<u><u>\$ 556,048</u></u>

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Transfers are used to account for the financing by the General Fund of various programs and activities in other funds. The Town pays the debt service of the Water and Sewer Funds. The Town's cost is partially offset by transfer of the homeowner assessment payments collected by the Water and Sewer Authority to the Town's General Fund.

Interfund receivables and payables are a result of temporary loans and/or advances to various funds. The outstanding balances between funds result mainly from the time lag between the dates that: 1) interfund goods and services are provided or reimbursable expenditures occur; 2) transactions are recorded in the accounting system; and 3) payments between funds are made. The composition of interfund balances as of June 30, 2019 is as follows:

Due From:	Due To:	Amount
Sewer Fund	General Fund	\$ 9,946

NOTE 7 – LONG-TERM DEBT

Governmental Activities

Changes in Long-Term Liabilities

Governmental Activities long-term liabilities for the year ended June 30, 2019 were as follows:

	Restated Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
General Obligation Bonds	\$ 41,765,000	\$ 16,810,000	\$ 5,120,000	\$ 53,455,000	\$ 4,765,000
Unamortized Premiums	1,547,201	563,808	160,057	1,950,952	160,057
Total Bonds Payable	43,312,201	17,373,808	5,280,057	55,405,952	4,925,057
Bond Anticipation Notes	17,019,990	6,154,963	17,019,990	6,154,963	6,154,963
Capital Leases	386,897	407,108	294,700	499,305	208,871
Compensated Absences	3,168,622	274,354	256,937	3,186,039	1,153,995
Post-Closure Landfill Costs	264,915	-	53,613	211,302	35,217
Special Termination Benefits	40,796	97,133	35,590	102,339	42,129
Pension Buy-In	520,182	-	20,865	499,317	22,597
Net Pension Liability	11,665,704	849,488	-	12,515,192	-
OPEB Liability	75,522,011	9,379,285	-	84,901,296	-
Governmental Activities Long-Term Liabilities	<u>\$ 151,901,318</u>	<u>\$ 34,536,139</u>	<u>\$ 22,961,752</u>	<u>\$ 163,475,705</u>	<u>\$ 12,542,829</u>

Each governmental fund's liability is liquidated by the respective fund to which it relates, primarily the General Fund and the Capital Improvement Fund. Interest on these obligations is expensed to the respective fund, primarily the General Fund.

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

General Obligation Bonds

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations of the Town and pledge the full faith and credit of the Town. These bonds generally are issued as 20-year serial bonds with equal amounts of principal maturing each year. General obligation bonds outstanding as of June 30, 2019 consisted of the following:

Purpose	Year of Issue	Maturity Date	Interest Rate	Original Amount	Balance June 30, 2019
Education*	2005	8/1/2019	3-5%	\$ 16,375,000	\$ 350,000
General, Education and Sewer	2009	7/1/2022	3-5%	18,760,000	4,690,000
General, Education and Sewer*	2011	8/1/2025	2-4%	6,110,000	4,910,000
General, Education and Sewer*	2012	4/1/2029	2-3%	9,505,000	9,355,000
Education	2013	3/15/2028	2-3%	2,000,000	1,190,000
Education, Sewer*	2013	1/15/2033	2.5-4.5%	8,600,000	8,205,000
General	2015	3/15/2035	2-4%	3,000,000	2,430,000
Education*	2015	9/15/2029	2-4%	5,550,000	4,050,000
Sewer*	2015	9/15/2027	1.5-3.0%	715,000	465,000
General, Education	2017	4/15/2029	2.0-2.75%	1,075,000	1,000,000
General, Sewer	2018	10/15/2038	4-5%	11,000,000	11,000,000
Education	2018	10/15/2038	4-5%	5,810,000	5,810,000
Total General Obligation Bonds				<u>\$ 88,500,000</u>	<u>\$ 53,455,000</u>

*Refunding Bonds

Payments to maturity on general obligation bonds are as follows:

Fiscal Year Ending	Principal	Interest
2020	\$ 4,765,000	\$ 2,242,781
2021	5,005,000	1,720,214
2022	4,995,000	1,522,976
2023	4,840,000	1,330,288
2024	4,835,000	1,137,275
2025-2029	17,445,000	3,620,886
2030-2034	7,090,000	1,550,978
2035-2039	4,480,000	451,426
	<u>\$ 53,455,000</u>	<u>\$ 13,576,824</u>

Interest incurred and expensed on general obligation bonds for the year ended June 30, 2019 totaled \$1,379,930.

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Pension Buy-In

The town has a note outstanding totaling \$499,317 on the buy-in to the State pension plan with an interest rate of 8.0%. Annual debt service requirements to maturity for this payable are as follows:

Fiscal Year Ending	Principal	Interest
2020	\$ 22,597	\$ 39,129
2021	24,471	37,253
2022	26,503	35,222
2023	28,703	33,022
2024	31,085	30,640
2025-2029	176,090	110,759
2030-2034	151,599	48,141
2035-2039	38,269	1,679
	<u>\$ 499,317</u>	<u>\$ 335,845</u>

Interest incurred and expensed on the buy-in for the year ended June 30, 2019 totaled \$40,861.

Capital Leases

The Town has entered into lease agreements as lessee for financing the acquisition of police vehicles and public works equipment. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date.

The assets currently under capital leases are as follows:

	Governmental Activities
Assets:	
Vehicles and Equipment	\$ 1,407,836
Less accumulated depreciation	<u>(490,898)</u>
Total	<u>\$ 916,938</u>

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2019, were as follows:

	Governmental Activities
Year ending June 30:	
2020	\$ 233,251
2021	152,569
2022	79,619
2023	44,498
2024	<u>44,498</u>
Total Lease Payments	554,435
Less Amount Representing Interest	<u>(55,130)</u>
Present Value of Minimum Lease Payments	<u>\$ 499,305</u>

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Bonds Authorized/Unissued

Bonds authorized/unissued are as follows:

Description	Authorized	Bonds/ Notes	Grants/ Paydowns	Authorized Unissued
Watertown High School				
Renovations and Additions	\$ 56,157,000	\$ 29,590,000	\$ 26,537,988	\$ 29,012
Judson Elementary School				
Renovations and Additions	15,859,000	8,400,000	7,389,408	69,592
Polk School Renovation				
Renovations and Additions	12,517,000	5,500,000	5,030,678	1,986,322
Swift School Construction	33,768,919	14,425,000	18,979,591	364,328
Town Hall Renovations	11,900,000	10,800,000	-	1,100,000
Capital Improvements	4,000,000	2,000,000	-	2,000,000
Water and Sewer Extension	6,330,550	6,330,000	-	550
	<u>\$ 140,532,469</u>	<u>\$ 77,045,000</u>	<u>\$ 57,937,665</u>	<u>\$ 5,549,804</u>

Compensated Absences

Under the terms of various Town Employee Union contracts, the following reflects the compensated absences for each contract group:

- Non-Organized – accumulate up to 200 days, pay out of ½ up to 100 days
- Police – accumulate up to 150 days, pay out of the full 150 days
- White Collar – accumulate up to 175 days, pay out of ½ up to 87.5 days
- Supervisors – accumulate up to 200 days, pay out of ½ up to 100 days
- Communications – accumulate up to 150 days, pay out of ½ up to 87.5 days
- Highway – accumulate up to 200 days, pay out of ½ up to 100 days

The Board of Education's policy states that after twenty (20) years of teaching service in the Town of Watertown and upon death or retirement of a member of the professional staff, the payment shall be based on the teacher's existing per diem rate, and ten (10%) percent of the days in excess of one hundred fifty days at that teacher's existing per diem rate, over and above their regular compensation. No teacher hired after May 1, 1997 will be entitled to such pay. The total of such pay, per diem rate and accumulated days is capped on the amount of each teacher hired prior to May 1, 1997, as of July 2000.

Post-Closure Landfill Costs

Solid waste landfill closure and post-closure care requirements have been established by the State of Connecticut Department of Environmental Protection Agency and the Federal Environmental Protection Agency. The costs associated with monitoring and maintaining the landfill area during the post closure period are the responsibility of the Town. The landfill was closed in 1996. The estimated project costs of this post-closure period are \$211,302. The cost estimate is subject to change due to inflation, technology, or changes in cost estimate components. Current year costs amounted to \$25,348.

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Special Termination Benefits

The liability for special termination benefits for Board of Education employees as of June 30, 2019 is \$102,339. This amount consists of payments due to retired individuals for retirement incentives that have been amortized over the following years:

	Amount
Year ending June 30:	
2020	\$ 42,129
2021	36,845
2022	23,365
Total	<u>\$ 102,339</u>

Bond Anticipation Notes

The Town uses bond anticipation notes to fund construction costs prior to issuance of bonds. The following table summarizes changes in the Town's BAN obligations for the year ended June 30, 2019:

	Beginning Balance	Additions	Reductions	Ending Balance
Bond Anticipation Note	\$ 16,900,000	\$ 6,100,000	\$ 16,900,000	\$ 6,100,000
Unamortized Premium	119,990	54,963	119,990	54,963
Total	<u>\$ 17,019,990</u>	<u>\$ 6,154,963</u>	<u>\$ 17,019,990</u>	<u>\$ 6,154,963</u>

The outstanding bond anticipation note carries an interest rate of 3.0% and matures in October 2019. Total interest incurred and expensed on bond anticipation notes during the year was \$316,875. As described in Note 13, subsequent to year-end the BAN was replaced with long-term General Obligation Bonds and, therefore; will be reported as an obligation in the government-wide and not the fund financial statements.

Business-Type Activities

Changes in Long-Term Liabilities

Long-Term liability activity for the year ended June 30, 2019 was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Business-Type Activities					
Clean Water Fund CWF 201-C2	\$ 829,264	\$ -	\$ 414,632	\$ 414,632	\$ 414,632
Net Pension Liability	374,401	13,712	83,146	304,967	-
Compensated Absences	162,343	6,006	8,038	160,311	66,200
Business-Type Activities					
Long-Term Liabilities	<u>\$ 1,366,008</u>	<u>\$ 19,718</u>	<u>\$ 505,816</u>	<u>\$ 879,910</u>	<u>\$ 480,832</u>

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Serial Notes and Other Charges

The State of Connecticut Department of Environmental Protection has provided Clean Water Financing in the form of serial notes to the City of Waterbury for sewage treatment plant upgrades. Pursuant to the provisions of the Waterbury/Watertown Intermunicipal Agreement finalized in January 2001 regarding the Sewer Treatment Plant Upgrade Project CWF-201, the Town is responsible for \$9,026,538 (10.166%) of the capital cost of the project. The Watertown Fire District has been allocated 32.72% of the Town's share of the project cost. The Town receives monthly reimbursements from the Watertown Fire District to offset the cost to the Sewer Authority Enterprise Fund. The Town pays its proportionate share of the project costs through the repayment of 2% serial notes directly to the State of Connecticut. The outstanding principal balance that the Town is responsible for is \$414,632 as of June 30, 2019.

The Costs incurred and capitalized by the City of Waterbury to improve and upgrade its sewer treatment plant are not considered capital assets of the Town. Therefore, an Other Charge of \$829,264 was recorded to offset the related liability reported in the Sewer Authority Enterprise Fund. The Other charge was fully amortized in the current fiscal year.

Serial notes payable at June 30, 2019 comprise the following:

	Year of Issue	Maturity Date	Interest Rate	Original Amount	Balance June 30, 2019
State of Connecticut Serial Note CWF 201-C2	2001	6/30/2020	2.00%	<u>\$ 8,085,318</u>	<u>\$ 414,632</u>

The annual requirements to amortize serial notes payable as of June 30, 2019 are as follows:

Fiscal Year Ending	Principal	Interest
2020	<u>\$ 414,632</u>	<u>\$ 4,492</u>

Interest incurred and expensed in the enterprise funds on this note for the year ended June 30, 2019 totaled \$12,784.

NOTE 8 – NET POSITION AND FUND BALANCE COMPONENTS

Restricted Net Position

Restrictions on net position at year-end are summarized as follows:

	Expendable	Nonexpendable
Purposes of Trust	\$ 73,513	\$ 97,143
Small Cities Loans	933,230	-
Public Safety	15,008	-
Public Works	359,401	-
Health and Welfare	5,739	-
Education	2,072	-
Capital	4,001	-
Total	<u>\$ 1,392,964</u>	<u>\$ 97,143</u>

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

The components of fund balance for the governmental funds at June 30, 2019 are as follows:

	General Fund	Capital Improvement Fund	Nonmajor Governmental Funds	Total
Fund Balances:				
Nonspendable:				
Trust Principal	\$ -	\$ -	\$ 97,143	\$ 97,143
Total Nonspendable	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 97,143</u>	<u>\$ 97,143</u>
Restricted for:				
General Government	\$ -	\$ -	\$ 34,444	\$ 34,444
Public Safety	-	-	16,068	16,068
Public Works	-	-	359,401	359,401
Health and Welfare	-	-	968,804	968,804
Education	-	-	10,246	10,246
Capital	-	8,321,069	4,001	8,325,070
Total Restricted	<u>\$ -</u>	<u>\$ 8,321,069</u>	<u>\$ 1,392,964</u>	<u>\$ 9,714,033</u>
Committed to:				
General Government	\$ -	\$ -	\$ 96,558	\$ 96,558
Public Safety	-	-	18,661	18,661
Public Works	-	-	799	799
Parks and Recreation	-	-	259,636	259,636
Health and Welfare	-	-	71,378	71,378
Education	-	-	235,898	235,898
Capital	-	384,742	300,898	685,640
Total Committed	<u>\$ -</u>	<u>\$ 384,742</u>	<u>\$ 983,828</u>	<u>\$ 1,368,570</u>
Assigned:				
General Fund - Encumbrances	\$ 637,537	\$ -	\$ -	\$ 637,537
Total Assigned	<u>\$ 637,537</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 637,537</u>
Unassigned:	<u>\$ 6,798,056</u>	<u>\$ -</u>	<u>\$ (90,365)</u>	<u>\$ 6,707,691</u>

NOTE 9 - EMPLOYEE RETIREMENT PLANS

Defined Benefit Pension Plans

The Town is the administrator of two single employer public employee retirement systems ("PERS") established and administered by the Town to provide pension benefits for its regular and former employees (excluding teachers covered under the CT State Teachers' Retirement System ("TRS")). These are considered to be part of the Town of Watertown's financial reporting entity and are included in the Town's financial statement as a pension trust fund. Separate stand-alone financial reports are not issued. Benefits may be changed by the Town Council through union agreements. These plans cover:

- Town of Watertown – General Town Employees
- Police Benefit Fund – Police Employees

General Town Employees

Plan Description - The Town of Watertown Retirement System covers all full-time employees other than police officers, supervisors, certified Board of Education teachers and Water and Sewer Authority employees hired prior to February 1986.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Benefits Provided - All employees working at least 30 hours per week and 40 weeks per year are eligible under the plan. All eligible employees are 100% vested after 10 years of continuous service. The retirement benefit is 2% of final earnings per year of credited service, subject to a maximum percentage offset of the social security benefit defined by division group. Final earnings are defined as the average earnings during the highest three full earnings computation periods prior to normal retirement. Normal retirement date is the first month coinciding with or next following the employee's 65th birthday, except for the Highway Division. The normal retirement date for the Highway Division is the first month coinciding with or next following the earlier of the employee's age of 55 and 25 years of service or age 65. For early retirement, the normal accrued benefit is actuarially reduced for the number of months the annuity commencement date precedes the normal retirement date. Disabled employees are entitled to receive normal pension benefits based on service and final pay at the time of disability.

Police Employees

Plan Description - The Police Benefit Fund is open to all police employees represented by the union for collective bargaining purposes.

Benefits Provided - All policemen who work more than 20 hours per week and 5 months per calendar year are eligible to participate in the plan. All employees are 100% vested after 10 years of continuous service. The retirement benefit is 2.5% of final earnings per year of credited service, less 17.5% of social security. Final earnings are defined as the average earnings received in the last three full calendar years before retirement date. A temporary retirement annuity equal to 17.5% of the social security benefit shall be paid from normal retirement date at age 65. The normal retirement age is 55 or 25 years of service. An employee may accumulate up to 30 years of service. For early retirement, age 50 with 10 years of service, the normal benefit accrued is actuarially reduced for the number of months the annuity commencement date precedes the normal retirement date.

Pension provisions include disability and death benefits to all eligible employees. Disabled employees are entitled to 75% of their salary at disability, less workman's compensation and long-term disability payments. Pre-payment death benefits include: 1) non-service connected death benefits which include a lump-sum payment based on employee contributions with interest. Spouse's benefits include the greater of \$120 or 35% of the ultimate yearly amount of retirement income that the participant would have received had his date of death been his normal retirement date assuming his earnings remain the same, 2) service connected benefits which include 50% of the annual basic rate of pay at death to spouse or dependent children, and 3) postretirement death benefits that include a refund of employee contributions with interest less benefits paid.

Plan Membership

As of the date of the latest actuarial valuation (January 1, 2018), membership consisted of the following:

	Town	Police
Inactive plan members or beneficiaries receiving payments	106	29
Inactive plan members entitled but not yet receiving payments	20	-
Active Members	118	36
	<u>244</u>	<u>65</u>

Contribution Policy

The contribution requirements of plan members are established and may be amended by the Town Council, subject to union contract negotiation. Plan members of the Town of Watertown Retirement System are required to contribute 3% of their salary up to \$7,800 plus 4.5% of their salary in excess of \$7,800, except for Highway Division employees who are required to contribute 7.1% of their salary up to \$7,800 plus 7.6% of their salary in excess of \$7,800.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Plan members of the Police Benefit fund are required to contribute 6.25% of their earnings. The Town is required to contribute the remaining amounts necessary to finance administrative costs and benefits for its employees.

Funding Policy

The Town's contributions are actuarially determined by Prudential Retirement on an annual basis. The current rate for the Town's contribution is 9.8% for the Town Retirement System and 29% for the Police Benefit Fund.

Summary of Significant Accounting Policies

Basis of Accounting - The Town of Watertown Pension Plan's financial statements are prepared using the accrual basis of accounting. Plan member and employer contributions are recognized as revenues in the period in which employee services are performed. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. For purposes of measuring the net pension liability, deferred outflows and inflows of resources related to pensions, and pension expenses, information about the fiduciary net position of the plan and additions/deductions to/from the Town's fiduciary net position have been determined on the same basis as they are reported by the Town's Pension Plan. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. The value of the Guaranteed Deposit account for the calculation of plan net position and the net pension liability is as of the valuation date (January 1, 2018). In the fiduciary fund financial statements, the Guaranteed Deposit account is recorded at market value as of June 30, 2019 which is the reason for the difference in value reported in the Pension Trust Funds versus the notes to the financial statements.

Investment Policy – The Town's pension plans' policy in regard to the allocation of invested assets is established and may be amended by the Town Manager at any time. It is the policy of the Town Manager to pursue an investment strategy that reduces risk through the prudent diversification of the portfolio across a broad selection of distinct asset classes. The pension plans' investment policy discourages the use of cash equivalents, except for liquidity purposes, and aims to refrain from dramatically shifting asset class allocations over short time spans. The following was the asset allocation policies of the pension plans as of June 30, 2019:

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Target Allocation and Expected Rate of Return June 30, 2019

Town			
	Target	Long-Term	
<u>Asset Class</u>	<u>Allocation</u>	<u>Expected Real</u>	<u>Weighting</u>
		<u>Rate of Return</u>	
Large Cap Equity	31.00%	7.75%	2.40%
Small Cap Equity	8.00%	8.75%	0.70%
Mid Cap Equity	4.00%	8.50%	0.34%
International Equity	12.00%	7.25%	0.87%
Fixed Income	24.00%	4.85%	1.16%
Real Estate	5.00%	6.85%	0.34%
Stable Value	16.00%	4.45%	0.71%
	<u>100.00%</u>		<u>6.53%</u>
Long-Term Inflation Expectation			<u>2.25%</u>
Long-Term Expected Nominal Return			<u><u>8.78%</u></u>

Police			
	Target	Long-Term	
<u>Asset Class</u>	<u>Allocation</u>	<u>Expected Real</u>	<u>Weighting</u>
		<u>Rate of Return</u>	
Large Cap Equity	26.00%	7.75%	2.02%
Small Cap Equity	7.00%	8.75%	0.61%
Mid Cap Equity	7.00%	8.50%	0.60%
International Equity	10.00%	7.25%	0.73%
Fixed Income	27.00%	4.85%	1.31%
Real Estate	5.00%	6.85%	0.34%
Stable Value	18.00%	4.45%	0.80%
	<u>100.00%</u>		<u>6.40%</u>
Long-Term Inflation Expectation			<u>2.25%</u>
Long-Term Expected Nominal Return			<u><u>8.65%</u></u>

Long-Term Expected Rate of Return – The long term expected rate of return on the Pension plans assets have been determined by applying the most recent capital market assumptions, as developed by Prudential Retirement, to the asset allocation strategy of the Plan using a building block approach. Best estimates of the real rates of return for each major asset class are included in the pension plan's target asset allocation.

Calculation of Money-Weighted Rate of Return – The money-weighted rate of return considers the cash flow of the changing amounts actually invested during the period and weights the amount of pension plan investments by the proportion of time they are available to earn a return during that period. External cash flows are determined on a monthly basis and are assumed to occur at the end of each month. External cash inflows are netted with external cash outflows, resulting in a net external cash flow in each month. The money-weighted rate of return is calculated net of investment expense as:

Town - Net money-weighted rate of return for the year ended June 30, 2019	6.2%
Police - Net money-weighted rate of return for the year ended June 30, 2019	5.8%

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Net Pension Liability of the Town

The components of the net pension liability of the Town at June 30, 2019, were as follows:

	Town	Police
Total pension liability	\$ 27,274,938	\$ 30,523,500
Plan fiduciary net position	23,134,278	22,868,853
Net pension liability (asset)	4,140,660	7,654,647
Plan fiduciary net position as a percentage of total pension liability	84.82%	74.92%
Covered payroll	6,167,542	3,387,490
Net pension liability as a % of covered payroll	67.14%	225.97%

Actuarial Methods and Significant Assumptions

The following actuarial methods and assumptions were used in the January 1, 2018 valuation and projected forward to a measurement date of June 30, 2019:

Valuation timing	Actuarially determined contribution rates are calculated as of January 1, 2018, six months prior to the beginning of the fiscal year in which the contributions are reported.	
Actuarial cost method	Entry Age Normal Actuarial Cost Method	
Amortization method	Level Cost	
Asset valuation method	Town 15 years, open	Police 20 years, open
Smoothing period	5 year	
Recognition method	20% per year	
Inflation	2.25%	
Payroll growth	Town used 3.5%	Police used 4.0%
Investment rate of return	Town - 7.25% net of investment and contract fees	
	Police - 7.15% net of investment and contract fees	
Retirement age	Town - The earlier of age 55 with 25 years of service or age 65	
	Police - Age 55 or the completion of 25 years, if later	
Post-retirement mortality	Town - RP-2014 Blue Collar Mortality Table with no projection scale	
	Police - RP-2014 Blue Collar Mortality Table with Scale MP-2014	

There were no changes in assumptions or benefits that affected the measurement of the total pension liability since the prior measurement date.

Discount Rate – A single rate of return has been determined and applied to all projected benefit payments to arrive at an actuarial present value. This single rate of return has been determined by projecting all future benefit payments of the covered group on a closed group basis and discounting them at the long-term expected rate of return on plan assets if the pension plan's fiduciary net position is projected to be greater than or equal to the benefit payments that are projected to be less than the benefit payments that are projected to be made in that period, those future benefit payments are discounted at an index rate for 20-year tax exempt general obligation municipal bonds with an average rating of AA or higher.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

In projecting whether the future benefit payments of this pension plan will be covered by plan assets, we have assumed that 100% of the actuarially determined contribution will be contributed by the sponsor based on the most recent 5-year history of actual contributions.

Sensitivity Analysis – The following presents the net pension liability of the Town, calculated using the current discount rate, as well as what the Town's net pension liability would be if it were calculated using a discount rate that is 1% point lower or 1% point higher:

		1% Decrease 6.25%	Current Discount Rate 7.25%	1% Increase 8.25%
Town	Net Pension Liability	\$ 6,044,214	\$ 4,140,660	\$ 880,947
		1% Decrease 6.15%	Current Discount Rate 7.15%	1% Increase 8.15%
Police	Net Pension Liability	\$ 10,029,244	\$ 7,654,647	\$ 3,751,460

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

Town	Increase (Decrease)		
	Total Pension	Plan Fiduciary	Net Pension
	Liability	Net Position	Liability
	(a)	(b)	(a) - (b)
Balance at June 30, 2018	\$ 26,081,929	\$ 22,393,853	\$ 3,688,076
Changes for the year:			
Service Cost	505,750	-	505,750
Interest	1,839,139	-	1,839,139
Changes in Benefit Terms	-	-	-
Differences Between Expected and Actual Experience			
including Changes in Assumptions	302,557	-	302,557
Employer Contributions	-	606,363	(606,363)
Member Contributions	-	269,484	(269,484)
Net Investment Income	-	1,373,185	(1,373,185)
Benefit Payments	(1,454,437)	(1,454,437)	-
Administrative Expenses	-	(54,170)	54,170
Net Changes	1,193,009	740,425	452,584
Balance at June 30, 2019	\$ 27,274,938	\$ 23,134,278	\$ 4,140,660
Plan fiduciary net position as a percentage of the total pension liability			84.82%
Covered Payroll			\$ 6,167,542
Net pension liability as a percentage of covered payroll			67.14%

Police	Increase (Decrease)		
	Total Pension	Plan Fiduciary	Net Pension
	Liability	Net Position	Liability
	(a)	(b)	(a) - (b)
Balance at June 30, 2018	\$ 29,574,954	\$ 21,947,993	\$ 7,626,961
Changes for the year:			
Service Cost	552,159	-	552,159
Interest	2,060,519	-	2,060,519
Differences Between Expected and Actual Experience			
including Changes in Assumptions	(124,552)	-	(124,552)
Employer Contributions	-	983,828	(983,828)
Member Contributions	-	243,012	(243,012)
Net Investment Income	-	1,261,265	(1,261,265)
Benefit Payments	(1,539,580)	(1,539,580)	-
Administrative Expenses	-	(27,665)	27,665
Net Changes	948,546	920,860	27,686
Balance at June 30, 2019	\$ 30,523,500	\$ 22,868,853	\$ 7,654,647
Plan fiduciary net position as a percentage of the total pension liability			74.92%
Covered Payroll			\$ 3,387,490
Net pension liability as a percentage of covered payroll			225.97%

TOWN OF WATERTOWN, CONNECTICUT
Notes to the Financial Statements

For the year ended June 30, 2019, the total pension expense recognized was \$2,647,446 for the Town plan and \$2,488,126 for the Police plan. As of June 30, 2019, the Town reported deferred inflows and outflows of resources related to pension from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between projected and actual earnings	\$ 437,503	\$ -
Differences between expected and actual experience	1,671,550	641,346
Changes in assumptions	499,703	-
Total	<u>\$ 2,608,756</u>	<u>\$ 641,346</u>

Amounts reported as deferred outflows and inflows of resources related to pension will be recognized in the pension expense as follows:

Year ended June 30:

2020	\$ 1,221,948
2021	409,781
2022	184,290
2023	151,391
	<u>\$ 1,967,410</u>

Connecticut Teachers Retirement Board

Plan Description: Teachers, principals, superintendents, or supervisors engaged in service of public schools are provided with pensions through the Connecticut State Teachers' Retirement System (the "System"). The System is a cost sharing multiple-employer defined benefit pension plan administered by the Connecticut State Teachers' Retirement Board (CTRB). Chapter 167a of the State Statutes grants authority to establish and amend the benefited terms to the CTRB Board. The CTRB issues a publicly available financial report that can be obtained at www.ct.gov, or by writing to the State of Connecticut, Office of the State Comptroller, 55 Elm Street, Hartford, Connecticut 06106.

Benefit Provisions: The Plan provides retirement, disability and death benefits. Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

Normal Retirement: Retirement benefits for the employees are calculated as 2% of the average annual salary times years of credited service (maximum benefit is 75% of average annual salary during the 3 highest years of salary).

Early Retirement: Employees are eligible after 25 years of credited service including 20 years of Connecticut service, or age 55 with 20 years of credited service including 15 years of Connecticut service with reduced benefit amounts.

Disability Retirement: Employees are eligible for service-related disability regardless of length of service. Five years of credited service is required for non-service-related disability or eligibility. Disability benefits are calculated as 2% of average annual salary times years of credited service to date of disability, but not less than 15% of average annual salary, nor more than 50% of average annual salary.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Contributions: Per Connecticut General Studies Section 10-183z, contribution requirements of active employees and the State of Connecticut are approved, amended, and certified by the State Teachers Retirement Board and appropriated by the General Assembly.

Employer (School Districts): School District employers are not required to make contributions to the plan. The statutes require the State of Connecticut to contribute 100% of each school districts' required contributions, which are actuarially determined as an amount, that, when combined with employee contributions, is expected to finance the costs of the benefits earned by employees during the year, with any additional amount to finance any unfunded accrued liability.

Employees: Participants are required to contribute 7% of their annual salary to the System as required by the CGS Section 10-183b(7). For the year ended June 30, 2019 the certified teachers' contribution to the Connecticut Teachers Retirement Board was \$1,314,835. Covered payroll for the Town for the year ended June 30, 2019 was approximately \$18,781,605.

Pension Liabilities, Pension Expense, and Deferred Outflows/Inflows of Resources Related to Pensions: At June 30, 2019 the Town reports no amounts for its proportionate share of the net pension liability, and related deferred outflows and inflows due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the Town were as follows:

Town's proportionate share of the net pension liability	\$ -
State's proportionate share of the net pension liability associated with the Town	<u>57,014,729</u>
Total	<u>\$ 57,014,729</u>

The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2018. At June 30, 2019, the Town had no proportionate share of the net pension liability.

For the year ended June 30, 2019, the Town recognized benefits expense and contribution revenue of \$5,510,347 in the governmental funds for on-behalf amounts for the benefits provided by the State. In the government-wide financial statements, the Town recognized \$6,398,896 for pension expense related to actuarial liabilities for on-behalf amounts for the benefits provided by the State.

Actuarial Assumptions: The total pension liability was determined by an actuarial valuation as of June 30, 2018, using the following actuarial assumptions, applied to all periods included in the measurement.

Inflation	2.75 Percent
Salary increases, including inflation	3.25-6.50 Percent
Long-term investment rate of return, net of pension investment expense, including inflation.	8.00 Percent

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Mortality rates were based on the RPH-2014 White Collar table with employee and annuitant rates blended from ages 50 to 80, projected to the year 2020 using the BB improvement scale.

Future Cost-of-Living increases for members who retired prior to September 1, 1992, are made in accordance with increases in the Consumer Price Index, with a minimum of 3% and a maximum of 5% per annum. For teachers who were members of the Teachers' Retirement System before July 1, 2007, and retire on or after September 1, 1992, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 6% per annum. If the return on assets in the previous year was less than 8.5%, the maximum increase is 1.5%. For teachers who were members of the Teachers' Retirement System after July 1, 2007, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 5% per annum. If the return on assets in the previous year was less than 11.5%, the maximum increase is 3%, and if the return on the assets in the previous year was less than 8.5%, the maximum increase is 1.0%.

The long-term expected rate of return on pension investments was determined using a log-normal distributions analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Large Cap U.S. Equities	21.00%	5.80%
Developed Non-U.S. Equities	18.00%	6.60%
Emerging Markets (Non-U.S.)	9.00%	8.30%
Real Estate	7.00%	5.10%
Private Equity	11.00%	7.60%
Alternative Investments	8.00%	4.10%
Core Fixed Income	7.00%	1.30%
High Yield Bonds	5.00%	3.90%
Emerging Market Bond	5.00%	3.70%
Inflation Linked Bond Fund	3.00%	1.00%
Cash	<u>6.00%</u>	0.40%
Total	<u>100.00%</u>	

Discount Rate: The discount rate used to measure the total pension liability was 8.0%. The projection of cash flows used to determine the discount rate assumed that member contributions will be made at the current contribution rate and that State contributions will be made at the actuarially determined rates in future years. Based on those assumptions, the pension's fiduciary net position was projected to be available to make all projected future benefit payments of current members. Therefore, the long-term expected rate of return on pension investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate: The Town's proportionate share of the net pension liability is \$0 and therefore the change in the discount rate would only impact the amount recorded by the State of Connecticut.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Municipal Employees' Retirement System

Plan Description: All Town employees not covered by the Town pension plan or the teacher retirement system participate in the Municipal Employees' Retirement System (MERS). This is a cost-sharing multiple-employer public employee retirement system (PERS) established by the State of Connecticut and administered by the State Retirement Commission to provide pension benefits for the employees of participating local government authorities. Chapters 7-425 to 7-451 of the State of Connecticut General Statutes, which can be amended by legislative action, establishes MERS benefits, member contribution rates and other plan provisions. MERS is considered to be part of the State of Connecticut's financial reporting entity and is included in the State's financial reports as a pension trust fund. Those reports can be obtained at www.ct.gov.

Benefit Provisions: The Plan provides retirement, disability and death benefits, and annual cost-of-living adjustments to plan members and their beneficiaries. Employees are eligible to retire at age 55 with 5 years of continuous service, or 15 years of active aggregate service, or 25 years of aggregate service. In addition, compulsory retirement is at age 65 for police and fire members.

Normal Retirement: For members not covered by social security, retirement benefits are calculated as 2% of the average of the three highest paid years of service times the years of service. For members covered by social security, retirement benefits are calculated as 1.5% of the average of the three highest paid years of service not in excess of the year's breakpoint, times years of service. Maximum benefit is 100% of average final compensation and the minimum benefit is \$1,000 annually.

Early Retirement: Members must have 5 years of continuous or 15 years of active aggregate service. Benefits are calculated as a service retirement allowance on the basis of the average of the three highest paid years of service to the date of termination. Deferred to normal retirement age, or an actuarially reduced allowance may begin at the time of separation.

Disability Retirement – Service Connected: Employees who are totally and permanently disabled and such disability has arisen out of and in the course of employment with the municipality. Disability due to heart and hypertension in the case of fire and police, is presumed to have been suffered in the line of duty. Benefits are calculated as a service retirement allowance based on compensation and service to the date of the disability with a minimum benefit (including worker's compensation benefits) of 50% of compensation at the time of disability, are eligible after 25 years of credited service including 20 years of Connecticut service, or age 55 with 20 years of credited service including 15 years of Connecticut service with reduced benefit amounts.

Disability Retirement – Non-Service Connected: Employees who have 10 years of service and are totally and permanently disabled. Benefits are calculated as a service retirement allowance based on compensation and service to the date of the disability.

Death Benefit: Employees who are eligible for service, disability or early retirement and married for at least 12 months preceding death. Benefits are calculated based on the average of the three highest paid years of service and creditable service at date of death, payable to the spouse. Benefit is equal to 50% of the average of the life annuity allowance and the reduced 50% joint and survivor allowance.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Contributions - Member: Contributions for members not covered by social security are 5% of compensation; for members covered by social security, 2.25% of compensation up to the social security taxable wage base plus 5%, if any, in excess of such base.

Contributions – Employer: Participating employers make annual contributions consisting of a normal cost contribution, a contribution for the amortization of the net unfunded accrued liability and a prior service amortization payment, which covers the liabilities of MERS not met by member contributions.

Pension Liabilities, Pension Expense, and Deferred Outflows/Inflows of Resources Related to Pensions: At June 30, 2019 the Town reports a total liability of \$1,024,852 for government-wide financials for its proportionate share of the net pension liability. The net pension liability was measured at June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation at that date. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participants, actuarially determined. At June 30, 2018, the Town's proportion was 0.29%.

For the year ended June 30, 2019, the Town recognized pension expense of \$56,384. As of June 30, 2019, the Town reported deferred inflows and outflows of resources related to pension from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Town contributions subsequent to the measurement date	\$ 85,164	\$ -
Difference between projected and actual earnings	61,701	-
Difference between expected and actual experience	146,005	-
Change in assumptions	349,159	-
Change in proportional share	3,711	259,186
Total	<u>\$ 645,740</u>	<u>\$ 259,186</u>

Amounts reported as deferred outflows of resources related to Town contributions after the measurement date will be recognized as a reduction of the net pension liability in the subsequent year. Amounts reported as deferred outflows of resources related to pension will be recognized in the pension expense as follows:

Year ended June 30:

2020	\$ 86,724
2021	66,707
2022	63,421
2023	84,538
	<u>\$ 301,390</u>

The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2018.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Actuarial Assumptions: The total pension liability was determined by an actuarial valuation as of June 30, 2018, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50 Percent
Salary increases, including inflation	3.25-10.00 Percent
Long-term investment rate of return, net of pension investment expense, including inflation.	7.00 Percent

Mortality rates were based on the RP-2014 Combined Mortality Table adjusted to 2006 and projected to 2015 with Scale MP-2017 and projected to 2022 with Scale BB for General Employees for the period after retirement and for dependent beneficiaries. The RP-2014 Blue Collar Mortality Table adjusted to 2006 and projected to 2015 with Scale MP-2017 and projected to 2022 with Scale BB is used by Police and Fire for the period after retirement and for dependent beneficiaries. For disabled retirees, the RP-2014 Disabled Retiree Mortality Table projected to 2020 by Scale BB is used.

The actuarial assumptions used in the June 30, 2018 valuation were based on the results of an actuarial experience study for the period July 1, 2012 – June 30, 2017.

The long-term expected rate of return on pension investments was determined using a statistical analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Domestic Equity	20.00%	5.30%
Developed Market International	11.00%	5.10%
Emerging Market International	9.00%	7.40%
Core Fixed Income	16.00%	1.60%
Inflation Linked Bond	5.00%	1.30%
Emerging Market Bond	5.00%	2.90%
High Yield Bonds	6.00%	3.40%
Real Estate	10.00%	4.70%
Private Equity	10.00%	7.30%
Alternative Investments	7.00%	3.20%
Liquidity Fund	<u>1.00%</u>	0.90%
Total	<u>100.00%</u>	

Discount Rate: The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at the actuarially determined contribution rates in the future years. Based on those assumptions, the pension's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension investments was applied to all periods of projected benefit payments to determine the total pension liability.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Sensitivity of the Net Pension Liability to Changes in the Discount Rate: The following presents the Town's proportionate share of the net pension liability, calculated using the discount rate of 7.00%, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00%) or 1-percentage-point higher (8.00%) than the current rate:

	1% Decrease 6.0%	Current Discount Rate 7.0%	1% Increase 8.0%
Net Pension Liability as of June 30, 2019	\$ 1,382,547	\$ 1,024,852	\$ 610,381

Defined Contribution Plan

As of July 1, 2015, eligible on-call firefighters are eligible to participate in a Defined Contribution retirement plan (Town of Watertown FF 401a) administered by the Town. The Town contributed \$46,822 to this plan during the year ended June 30, 2019. Participants are 100% vested, and are not required to contribute.

NOTE 10 - OTHER POSTEMPLOYMENT BENEFITS

Plan Description: The Town, in accordance with collective bargaining agreements, is committed to providing medical benefits to eligible retirees and their spouses. The retiree welfare plan ("RWP") covers Town and Board of Education retired employees. Employees become eligible to retire under the plan upon attainment of age 55 as an active member and completion of 10 years of service. Police may retire with the completion of 25 years of service regardless of age. The plan provides for a self-insured plan administered by the Blue Cross including options such as BC65 High Option, Century Preferred HSA, Lumenos HSA, Hospital Plans and more. Also, the Town offers Group Term Life Insurance in varying amounts based on contract and retirement date.

The RWP is a single-employer defined-benefit plan. The plan is considered part of the Town's financial reporting entity and is included in the Town's financial report as the Other Post-Employment Benefits ("OPEB") Trust Fund. The plan does not issue stand-alone financial statements.

Funding Policy: All retired program members receiving benefits are required to contribute up to 15% of premiums for medical (teachers & BOE administrators pay 100% of premiums). Life insurance is 100% employer paid. The percentage contribution of the employees and retirees for these benefits vary and are detailed in the Town's various bargaining agreements. The contribution requirements of plan members and the Town are established and may be amended through Town ordinances. The Town does not expect to contribute beyond the pay-as-you-go payments in the future. The goal is to absorb, within the budgetary process, the actual cost of benefits in the determination of the costs of providing services to taxpayers. For the 2019 fiscal year, the Town premiums plus implicit costs for the retiree medical program are \$2,542,856.

Employees Covered by Benefit Terms: At June 30, 2019, the following employees were covered by the benefit terms:

Inactive plan members or beneficiaries currently receiving benefits	238
Active plan members	433
	<u>671</u>

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Total OPEB Liability: The Town's total OPEB liability of \$84,902,741 was measured as of June 30, 2019 and was determined by an actuarial valuation as of July 1, 2018.

Actuarial Assumptions and Other Inputs: The total OPEB liability in the July 1, 2018 valuation was determined using the following assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Measurement Date	June 30, 2019 for June 30, 2019 Reporting Date	
Actuarial Cost Method	Individual Entry Age Normal	
Actuarial Value of Assets	Market Value	
Discount Rate	2.75% (previously 3.25%)	
Salary Increases	3.00%	
Inflation	2.50%	
Municipal Bond Rate	2.79%	
Mortality Rates	RP-2014 mortality table projected generationally with scale MP-2016 for males and females.	
Healthcare Cost Trend Rates	FYE	Medical
	2020+	4.5%

Changes in the Net OPEB Liability:

	Increase (Decrease)		
	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balance at June 30, 2018 - Restated	\$ 75,523,442	\$ 1,431	\$ 75,522,011
Changes for the year:			
Service Cost	2,155,078	-	2,155,078
Interest	2,483,561	-	2,483,561
Changes in Assumptions	14,832,443	-	14,832,443
Differences Between Expected and Actual Experience	(7,548,927)	-	(7,548,927)
Net Investment Income	-	14	(14)
Employer Contributions	-	2,542,856	(2,542,856)
Benefit Payments including Implicit Costs	(2,542,856)	(2,542,856)	-
Net Changes	9,379,299	14	9,379,285
Balance at June 30, 2019	\$ 84,902,741	\$ 1,445	\$ 84,901,296

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate: The following presents the net OPEB liability of the Town, as well as what the Town's net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (1.75%) or 1-percentage-point higher (3.75%) than the current discount rate:

	1% Decrease 1.75%	Current Discount Rate 2.75%	1% Increase 3.75%
Total OPEB Liability	\$ 99,852,285	\$ 84,902,741	\$ 73,748,154
Plan Fiduciary Net Position	1,445	1,445	1,445
Net OPEB Liability	\$ 99,850,840	\$ 84,901,296	\$ 73,746,709

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates: The following presents the net OPEB liability of the Town, as well as what the Town's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower (3.5%) or 1-percentage-point higher (5.5%) than the current healthcare cost trend rates:

	1% Decrease 3.50%	Current Trend Rate 4.50%	1% Increase 5.50%
Total OPEB Liability	\$ 72,197,463	\$ 84,902,741	\$ 101,232,227
Plan Fiduciary Net Position	1,445	1,445	1,445
Net OPEB Liability	<u>\$ 72,196,018</u>	<u>\$ 84,901,296</u>	<u>\$ 101,230,782</u>

OPEB Expense: For the year ended June 30, 2019, the Town recognized OPEB expense of \$4,605,880. As of June 30, 2019, deferred inflows and outflows of resources related to OPEB are reported as follows:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between projected and actual earnings	\$ 38	\$ -
Difference between expected and actual experience	5,111,187	6,367,562
Changes in assumptions	12,511,247	-
Total	<u>\$ 17,622,472</u>	<u>\$ 6,367,562</u>

Amounts reported as deferred outflows and inflows of resources related to OPEB will be recognized in the OPEB expense as follows:

Year ended June 30:

2020	\$ 2,510,133
2021	2,510,133
2022	2,510,135
2023	2,140,148
2024	1,139,831
Thereafter	444,530
	<u>\$ 11,254,910</u>

Connecticut Teachers' Retirement System - OPEB

Plan Description - Teachers, principals, superintendents or supervisors engaged in service of public schools are provided with benefits, including retiree health insurance, through the Connecticut Teachers' Retirement System—a cost sharing multiemployer defined benefit pension plan administered by the TRB. Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the TRB. TRS issues a publicly available financial report that can be obtained at www.ct.gov.

Benefit Provisions - The Plan covers retired teachers and administrators of public schools in the State who are receiving benefits from the Plan. The Plan provides healthcare insurance benefits to eligible retirees and their spouses. Any member that is currently receiving a retirement or disability benefit through the Plan is eligible to participate in the healthcare portion of the Plan. Subsidized Local School District Coverage provides a subsidy paid to members still receiving coverage through their former employer and the TRB Sponsored Medicare Supplemental Plans provide coverage for those participating in Medicare, but not receiving Subsidized Local School District Coverage.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Any member that is not currently participating in Medicare Parts A & B is eligible to continue healthcare coverage with their former employer. A subsidy of up to \$110 per month for a retired member plus an additional \$110 per month for a spouse enrolled in a local school district plan is provided to the school district to first offset the retiree's share of the cost of coverage, any remaining portion is used to offset the district's cost. The subsidy amount is set by statute, and has not increased since July of 1996. A subsidy amount of \$220 per month may be paid for a retired member, spouse or the surviving spouse of a member who has attained the normal retirement age to participate in Medicare, is not eligible for Part A of Medicare without cost, and contributes at least \$220 per month towards coverage under a local school district plan. Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut. Any member that is currently participating in Medicare Parts A & B is eligible to either continue health care coverage with their former employer, if offered, or enroll in the plan sponsored by the system. If they elect to remain in the Plan with their former employer, the same subsidies as above will be paid to offset the cost of coverage.

Contributions - Per Connecticut General Statutes Section 10-183z (which reflects Public Act 79-436 as amended), contribution requirements of active employees and the State of Connecticut are amended and certified by the TRB and appropriated by the General Assembly. The State pays for one third of plan costs through an annual appropriation in the General Fund.

School district employers are not required to make contributions to the Plan. The State of Connecticut's estimated allocated contribution to the Plan on behalf of the Town was \$152,883

The cost of providing plan benefits is financed on a pay-as-you-go basis as follows: active teachers' pay for one third of the Plan costs through a contribution of 1.25% of their pensionable salaries, and retired teachers pay for one third of the Plan costs through monthly premiums, which helps reduce the cost of health insurance for eligible retired members and dependents.

Actuarial Assumptions - The total OPEB liability was determined by an actuarial valuation as of June 30, 2018 using the following actuarial assumptions and other inputs, applied to all periods included in the measurement:

Inflation	2.75%
Real Wage Growth	0.50%
Wage Inflation	3.25%
Salary increases	3.25-6.50%, including inflation
Long-term investment rate of return	3.00%, net of OPEB plan investment expense, including inflation
<u>Municipal bond index rate:</u>	
Measurement Date	3.87%
Prior Measurement Date	3.56%

The projected fiduciary net position is projected to be depleted in 2019.

Single equivalent interest rate

Measurement Date	3.87%, net of OPEB plan investment expense, including price inflation
Prior Measurement Date	3.56%, net of OPEB plan investment expense, Including price inflation

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Healthcare cost trend rates:

Pre-Medicare	5.95% for 2018 decreasing to an ultimate Rate of 4.75% by 2025
Medicare	5.00% for 2018 decreasing to an ultimate Rate of 4.75% by 2028

Mortality rates were based on the RPH-2014 White Collar table with employee and annuitant rates blended from ages 50 to 80, projected to the year 2020 using the BB improvement scale.

Long-Term Rate of Return - The long-term expected rate of return on plan assets is reviewed as part of the GASB 75 valuation process. Several factors are considered in evaluation the long-term rate of return assumption, including the Plan's current asset allocations and a log-normal distribution analysis using the best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) for each major asset class.

The long-term expected rate of return was determined by weighing the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The assumption is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years.

The target asset allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Expected 10-Year Geometric Real Rate of Return	Standard Deviation
U.S. Treasuries (Cash Equivalents)	100.0%	0.27%	2.74%
Price inflation		2.75%	
Expected rate of return (Rounded nearest 0.25%)		3.00%	

Discount Rate - The discount rate used to measure the total OPEB liability was 3.87%. The projection of cash flows used to determine the discount rate was performed in accordance with GASB 75. The projection's basis was an actuarial valuation performed as of June 30, 2018. In addition to the actuarial methods and assumptions of the June 30, 2018 actuarial valuation, the following actuarial methods and assumptions were used in the projection of cash flows:

- Total payroll for the initial projection year consists of the payroll of the active membership present on the valuation date. In subsequent projection years, total payroll was assumed to increase annually at a rate of 3.25%.
- Employee contributions were assumed to be made at the current member contribution rate. Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.
- No future employer contributions were assumed to be made.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

Based on those assumptions, the plan's fiduciary net position was projected to be depleted in 2019 and, as a result, the Municipal Bond Index Rate was used in the determination of the single equivalent rate.

Sensitivity of the Net OPEB Liability to Changes in Healthcare Cost Trend Rates - The following presents the total OPEB liability, calculated using current cost trend rates, as well as what the Plan's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage point lower or 1-percentage point higher than current healthcare cost trend rates:

	1% Lower Trend Rates	Current Trend Rates	1% Higher Trend Rates
Initial Healthcare Cost Trend Rate	4.95%	5.95%	6.95%
Ultimate Healthcare Cost Trend Rate	3.75%	4.75%	5.75%
Total OPEB Liability	\$ 9,551,543	\$ 11,397,595	\$ 13,848,115

Sensitivity of the Net OPEB Liability to Changes in Discount Rates - The following presents the net OPEB liability, calculated using the current discount rate, as well as what the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1% Decrease (2.87%)	Current Discount Rate (3.87%)	1% Increase (4.87%)
Net OPEB liability	\$ 13,533,812	\$ 11,397,595	\$ 9,692,728

Pension Liabilities, Pension Expense, and Deferred Outflows/Inflows of Resources Related to Pensions: At June 30, 2019 the Town reports no amounts for its proportionate share of the net OPEB liability, and related deferred outflows and inflows due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net OPEB liability, the related State support, and the total portion of the net OPEB liability that was associated with the Town were as follows:

Town's proportionate share of the net OPEB liability	\$ -
State's proportionate share of the net OPEB liability associated with the Town	<u>11,397,595</u>
Total	<u>\$ 11,397,595</u>

The net OPEB liability was measured as of June 30, 2018, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of June 30, 2018. At June 30, 2018, the Town had no proportionate share of the net OPEB liability.

For the year ended June 30, 2018, the Town recognized OPEB expense and revenue of \$152,883 in the governmental funds for on-behalf amounts for the benefits provided by the State. In the government-wide financial statements, the Town recognized \$3,786,274 for OPEB expense related to actuarial liabilities for on-behalf amounts for the benefits provided by the State.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

NOTE 11 - OTHER INFORMATION

Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Town carries commercial insurance except as noted below. There have been no significant reductions in insurance coverage. Settlement amounts have not exceeded insurance coverage for the current year or three prior years.

The Town self-insures for employee medical, dental and workers compensation claims through the use of internal service funds. Maximum liability to the Town per covered participant is \$150,000. The Town retains insurance policies for employee claims in excess of the maximum liability amounts. A third party administers the plans in exchange for an administrative fee. The plans are funded monthly by the budget appropriations and employee contributions, as required.

The following is a summary of changes in claims liability for the Workers' Compensation Fund:

Year Ended	Beginning Claims Payable	Current Year Claim and Changes in Estimates	Claim Payments	Ending Claims Payable
2019	\$ 2,073,918	\$ 406,661	\$ (584,265)	\$ 1,896,314
2018	2,269,310	223,860	(419,252)	2,073,918
2017	2,136,058	641,938	(508,686)	2,269,310

The following is a summary of changes in claims liability for the Health and Dental Benefits Fund:

Year Ended	Beginning Claims Payable	Current Year Claim and Changes in Estimates	Claim Payments	Ending Claims Payable
2019	\$ 783,463	\$ 11,572,423	\$ (11,841,565)	\$ 514,321
2018	629,469	12,990,295	(12,836,301)	783,463
2017	939,481	12,083,889	(12,393,901)	629,469

The internal service funds are substantially funded by the General Fund based on estimates for the number of employees and type of coverage (single or family) and trends in the insurance claims and estimates for administration. The claims liabilities, reported in the internal service funds at June 30, 2019, are based on the requirements of U.S. GAAP, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is possible that a liability has been incurred at the date of the financial statements and the amount of the possible loss can be reasonably estimated. The amount of claim accrual estimated is based on the ultimate cost of settling the claim which includes past experience data, inflation, other future economic and societal factors and incremental claim adjustment expenses, net of estimated subrogation recoveries. The claim accrual estimate does not include other allocated or unallocated claims adjustment expenses.

Contingent Liabilities

Litigation - There are various suits and claims pending against the Town, none of which, individually or in the aggregate, is believed by counsel to be likely to result in judgment or judgments that could materially affect the Town's financial position.

Grants - The Town participates in various Federal and State grant programs. These programs are subject to program compliance audits pursuant to the Federal and State Single Audit Acts. The amount of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town anticipates such amounts, if any, to be immaterial.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

School Building Grants – Section 10-283(a)(3)(A) of the Connecticut General Statutes states that if the Town abandons, sells, leases, demolishes, or otherwise redirects the use of a school building project authorized on or after July 1, 1996, paid partially with State funding, to other than a public school, the Town will owe a portion of the State funding back to the State. For projects with a cost of two million dollars or over, the contingency will be amortized over twenty years. For smaller projects, the contingency will be amortized over ten years.

Water Agreement with City of Waterbury – The Town had an agreement with the City of Waterbury (“City”) through June 30, 2018 whereby the Town agreed to pay operation and maintenance costs to the city based on the Town’s metered water usage. The Town and the City of Waterbury are currently negotiating a new contract. In the event that the City’s waterworks plant may require improvements, modifications and/or enlargements in the future, the Town has agreed to share in their portion of the capital costs.

Other Information

Minimum Budget Requirement – The State of Connecticut has established a Minimum Budget Requirement (“MBR”) for education expenditures. The MBR prohibits a town from budgeting less for education than it did in the previous year unless, and with limits, the town can demonstrate (1) a decrease in school enrollment or (2) savings through increased efficiencies. If the Town receives an increase or decrease in their Education Cost Sharing grant, the MBR will increase or decrease by the same amount.

GASB Pronouncements Issued, But Not Yet Effective

The Governmental Accounting Standards Board (GASB) has issued several pronouncements that have effective dates that may impact future financial presentations. Management has not currently determined what, if any, impact implementation of the following statements may have on the financial statements:

GASB Statement No. 84 - Fiduciary Activities - This statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities.

This statement describes four fiduciary funds that should be reported, if applicable: (1) pension (and other employee benefit) trust funds, (2) investment funds, (3) private-purpose funds, and (4) custodial funds. Custodial funds generally should report fiduciary activities that are not held in a trust or equivalent arrangement that meets specific criteria. The requirements of this statement are effective for reporting periods beginning December 15, 2018.

GASB Statement No. 87 – Leases - This statement improves the accounting and financial reporting for leases by governments. This statement increases the usefulness of governments’ financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments’ leasing activities. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019.

TOWN OF WATERTOWN, CONNECTICUT

Notes to the Financial Statements

GASB Statement No. 89 - *Accounting for Interest Cost Incurred before the End of a Construction Period* - The objectives of this statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. This statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred. As a result, interest cost before the end of a construction period will not be included in the historical cost of the capital asset. The requirements of this statement are effective for reporting periods beginning after December 15, 2019.

NOTE 12 – PRIOR PERIOD ADJUSTMENT

The measurement date for the Town's retiree welfare plan (OPEB) was changed to line up with the reporting date. The Town's Net Position at June 30, 2018, has been restated for the effects of this change, which reduced the Net Position by \$2,541,558 at July 1, 2018, in the Government-Wide Financial Statements.

NOTE 13 – SUBSEQUENT EVENTS

On October 15, 2019, the Town paid off the \$6,100,000 Bond Anticipation Note with the issuance of General Obligation Bonds of \$7,200,000. The bonds bear annual interest ranging from 2.625% to 5% with principal and interest due serially from October 2021 through October 2040. On October 24, 2019, The Town also issued General Obligation Bond Anticipation Notes in the amount of \$5,000,000. The notes bear interest at 2% and are due on October 23, 2020.

Required Supplementary Information

TOWN OF WATERTOWN, CONNECTICUT
Schedule of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual (Budgetary Basis)
For the Year Ended June 30, 2019

Page 1 of 5

	<u>Budgeted Amounts</u>		Actual	
	<u>Original</u>	<u>Amended</u>	Budgetary	<u>Variance</u>
			Basis	
REVENUES				
Property Taxes				
Current Year	\$ 58,872,294	\$ 58,872,294	\$ 59,345,296	\$ 473,002
Prior Year	510,000	510,000	652,805	142,805
Interest and Lien Fees	325,000	325,000	395,016	70,016
Scholarship Fund	1,600	1,600	908	(692)
Total Property Taxes	<u>59,708,894</u>	<u>59,708,894</u>	<u>60,394,025</u>	<u>685,131</u>
Intergovernmental				
State of Connecticut - Education				
School Construction	182,108	182,108	182,108	-
Interest Subsidy	7,159	7,159	7,159	-
Nonpublic Health and Social Services	25,998	25,998	32,661	6,663
Equalization (ECS)	10,326,217	10,326,217	11,725,708	1,399,491
Total State of Connecticut - Education	<u>10,541,482</u>	<u>10,541,482</u>	<u>11,947,636</u>	<u>1,406,154</u>
Federal and State of Connecticut - Other				
PILOT State Property	8,900	8,900	9,723	823
Mashantucket Pequot	11,631	11,631	11,631	-
Elderly Tax Relief	-	-	2,200	2,200
Tax Relief for Veterans	27,664	27,664	33,477	5,813
Heminway Pond Dam Removal	-	-	1,509,422	1,509,422
Telephone Access	46,475	46,475	38,114	(8,361)
Municipal Aid Adjustment	642,281	642,281	642,281	-
Steele Brook Greenway	-	-	149,804	149,804
Total Federal and State of Connecticut - Other	<u>736,951</u>	<u>736,951</u>	<u>2,396,652</u>	<u>1,659,701</u>
Total Intergovernmental	<u>11,278,433</u>	<u>11,278,433</u>	<u>14,344,288</u>	<u>3,065,855</u>
Departmental				
Local Revenues				
Communication Tower Rental	190,637	190,637	173,932	(16,705)
Equipment and Scrap Sales	10,000	10,000	12,558	2,558
Scrap Iron, Oil, Glass	11,500	11,500	11,716	216
Water and Sewer Authority	2,500	2,500	14,738	12,238
Miscellaneous Town Clerk Fees	40,000	40,000	48,092	8,092
Miscellaneous Fishing and Hunting	13,000	13,000	13,160	160
Town Clerk Dog Licenses	12,000	12,000	9,888	(2,112)
Conveyance Tax	185,000	185,000	234,203	49,203
Town Clerk Recording	170,000	170,000	150,683	(19,317)

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Schedule of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual (Budgetary Basis)
For the Year Ended June 30, 2019

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	<u>Budgeted Amounts</u>		Actual	
	<u>Original</u>	<u>Amended</u>	Budgetary	<u>Variance</u>
			Basis	
Local Revenues (Continued)				
Assessor Photocopies	650	650	589	(61)
Supplemental Dog Licenses	700	700	868	168
Supplemental Marriage Licenses	1,300	1,300	2,372	1,072
Animal Population Control	3,500	3,500	3,151	(349)
3-LOCIP Preservation	8,000	8,000	7,587	(413)
Pool Fees	8,300	8,300	9,669	1,369
Damage Claims and Settlements	3,500	3,500	28,351	24,851
Miscellaneous Local Revenue	57,000	57,000	41,248	(15,752)
Deposits on Plans & Specs	500	500	-	(500)
Recreation Mini-Bus	500	500	296	(204)
Town Vehicle Use	11,500	11,500	8,690	(2,810)
Transfer Station Fees	56,006	56,006	53,693	(2,313)
Landfill Fees	54,000	54,000	103,307	49,307
Total Local Revenues	<u>840,093</u>	<u>840,093</u>	<u>928,791</u>	<u>88,698</u>
Permits and Fees				
Zoning Board of Appeals	3,000	3,000	2,000	(1,000)
Planning and Zoning	19,400	19,400	29,192	9,792
Zoning Compliance Fees	32,000	32,000	34,045	2,045
Soil/Waste State Fee	21,000	21,000	21,060	60
Inland - Wetlands	5,000	5,000	5,447	447
Building Permits	286,000	286,000	384,084	98,084
Building Inspection Education Fee	3,000	3,000	5,351	2,351
Blasting Permits	400	400	364	(36)
Street Opening Permits	4,000	4,000	5,014	1,014
Miscellaneous Permits and Fees	500	500	287	(213)
Total Permits and Fees	<u>374,300</u>	<u>374,300</u>	<u>486,844</u>	<u>112,544</u>
Police				
Parking Tickets	4,500	4,500	4,106	(394)
Pistol Permits	25,000	25,000	21,076	(3,924)
Police Reports	3,500	3,500	3,173	(327)
Solicitor Permits	650	650	2,021	1,371
Bingo and Raffle	100	100	1,251	1,151
Alarm Charges	11,000	11,000	10,750	(250)
Police Service	689,500	689,500	1,129,699	440,199
Miscellaneous Police Service	55,500	55,500	111,860	56,360
Animal Control Fees	1,000	1,000	1,879	879
Total Police	<u>790,750</u>	<u>790,750</u>	<u>1,285,815</u>	<u>495,065</u>

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Schedule of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual (Budgetary Basis)
For the Year Ended June 30, 2019

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	Budgeted Amounts		Actual	
	Original	Amended	Budgetary	Variance
			Basis	
Board of Education				
Tuition	4,600	4,600	-	(4,600)
Latchkey Program	4,000	4,000	5,715	1,715
Miscellaneous School	3,300	3,300	10,096	6,796
Community Service Reimbursement	5,000	5,000	7,563	2,563
Total Board of Education	16,900	16,900	23,374	6,474
Total Departmental	2,022,043	2,022,043	2,724,824	702,781
Investment Income	125,000	125,000	204,616	79,616
Other				
Taft Contributions	175,000	175,000	180,000	5,000
Other Miscellaneous Revenue	82,427	82,427	82,427	-
Woolson/Meadow Paving Material	-	-	21,775	21,775
Heritage Bond Reimbursement	65,932	65,932	65,932	-
Cancellation of Prior Year Encumbrances	-	-	103,283	103,283
Total Other	323,359	323,359	453,417	130,058
Other Financing Sources				
Use of Fund Balance	-	2,991,261	-	(2,991,261)
Total Revenues	<u>\$ 73,457,729</u>	<u>\$ 76,448,990</u>	<u>\$ 78,121,170</u>	<u>\$ 1,672,180</u>
EXPENDITURES				
General Government				
Town Council	5,088	5,749	5,748	1
Town Manager	260,651	263,310	262,769	541
Economic Development	36,481	36,481	33,064	3,417
Finance Department:				
Administration	525,650	524,062	461,754	62,308
Treasurer	64,106	64,106	64,074	32
Tax Collector	216,317	216,557	213,372	3,185
Assessor	262,843	262,843	261,264	1,579
Town Clerk	213,385	236,889	227,530	9,359
Elections	86,516	86,516	73,918	12,598
Planning and Zoning	231,803	249,272	230,719	18,553
Board of Appeals	13,766	12,637	11,036	1,601
Historic Districts	575	575	574	1
Public Building	577,831	586,969	562,346	24,623
Building Inspections	196,158	196,902	195,411	1,491
Conservation Commission	13,586	14,226	12,944	1,282
Total General Government	2,704,756	2,757,094	2,616,523	140,571

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Schedule of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual (Budgetary Basis)
For the Year Ended June 30, 2019

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	<u>Budgeted Amounts</u>		Actual Budgetary Basis	<u>Variance</u>
	<u>Original</u>	<u>Amended</u>		
Public Safety				
Fire Department:				
Administration	229,463	229,841	188,811	41,030
Suppression and Rescue	367,600	359,933	356,546	3,387
Maintenance and Support	220,750	237,638	234,637	3,001
Police Department:				
Administration	483,194	401,555	400,166	1,389
Patrol and Detectives	3,544,682	3,672,318	3,665,844	6,474
Maintenance and Support	153,427	161,111	159,736	1,375
Traffic	5,000	5,000	4,446	554
Animal Control	96,525	94,025	86,812	7,213
Communications	605,864	629,658	611,311	18,347
Total Public Safety	<u>5,706,505</u>	<u>5,791,079</u>	<u>5,708,309</u>	<u>82,770</u>
Public Works				
Engineering and Administration	514,932	523,749	452,549	71,200
Highway	2,251,004	4,112,965	3,911,946	201,019
Snow Removal	446,623	486,159	460,295	25,864
Solid Waste Disposal	304,020	294,020	233,288	60,732
Street Lighting	200,000	200,000	141,226	58,774
Tree Removal	59,868	59,868	56,414	3,454
Total Public Works	<u>3,776,447</u>	<u>5,676,761</u>	<u>5,255,718</u>	<u>421,043</u>
Parks and Recreation				
Parks Administration	420,971	451,021	395,959	55,062
Recreation Administration	350,795	352,073	349,926	2,147
Senior Center	127,065	127,065	122,460	4,605
Total Parks and Recreation	<u>898,831</u>	<u>930,159</u>	<u>868,345</u>	<u>61,814</u>
Health and Welfare				
Social Services	21,100	21,546	21,545	1
Health Services	128,669	128,670	128,669	1
Total Health and Welfare	<u>149,769</u>	<u>150,216</u>	<u>150,214</u>	<u>2</u>
Education				
Board of Education	<u>43,686,030</u>	<u>44,254,984</u>	<u>44,254,934</u>	<u>50</u>
Miscellaneous				
Legal	174,639	200,891	200,890	1
Employee Benefits	6,565,771	6,506,071	6,383,618	122,453
Centralized Services	886,777	901,879	792,797	109,082

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Schedule of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual (Budgetary Basis)
For the Year Ended June 30, 2019

Page 5 of 5

	<u>Budgeted Amounts</u>		Actual	
	<u>Original</u>	<u>Amended</u>	Budgetary	<u>Variance</u>
			Basis	
Miscellaneous (Continued)				
Non-Town Agencies	1,793,406	2,270,299	2,237,804	32,495
Reserved for Wages and Benefits	285,797	213,618	213,617	1
Reserved for Contingency	35,000	1,938	1,900	38
Total Miscellaneous	<u>9,741,390</u>	<u>10,094,696</u>	<u>9,830,626</u>	<u>264,070</u>
Debt Service	<u>6,794,001</u>	<u>6,794,001</u>	<u>6,794,000</u>	<u>1</u>
Total Expenditures	<u>73,457,729</u>	<u>76,448,990</u>	<u>75,478,669</u>	<u>970,321</u>
Excess (Deficiency) of Revenues over				
Expenditures - Budgetary Basis	\$ -	\$ -	2,642,501	<u>\$ 2,642,501</u>
Adjustments to Generally Accepted Accounting Principles (GAAP):				
Payments on Behalf of the Town not Recorded on a Budgetary Basis:				
Revenues from Teachers' Retirement and OPEB			5,663,230	
Expenditures from Teachers' Retirement and OPEB			(5,663,230)	
Payments on Behalf of the Town not Recorded on a Budgetary Basis:				
Revenues from Excess Cost Grant			847,748	
Expenditures from Excess Cost Grant			(847,748)	
Encumbrances Recorded on a Budget Basis, but not on the Modified Accrual Basis:				
Prior Year Encumbrances			(834,922)	
Current Year Encumbrances			637,537	
Town Budgets for Payroll on a Cash Basis:				
Prior Year Accrued Payroll			179,832	
Current Year Accrued Payroll			(206,174)	
Other Financing Sources - Difference in Treatment of Lease Financing:				
Proceeds from Lease Financing			407,108	
Purchase of Equipment with Lease Financing			(407,108)	
Other Financing Sources - Transfer in from Transition Academy:				
Board of Education Expenditures			180,000	
Transfers In			<u>(180,000)</u>	
Excess (Deficiency) of Revenues and Other Financing Sources				
over Expenditures and Other Financing Uses - GAAP Basis			<u>\$ 2,418,774</u>	

Notes to Required Supplementary Information: This budget is adopted on a basis consistent with Generally Accepted Accounting Principles (modified accrual basis) with the following exceptions: 1. The Town does not recognize as income or expenditures payments made for the teachers' retirement by the State of Connecticut on the Town's behalf; 2. The excess cost grant for special education costs is net with expenditures; 3. Encumbrances are treated as expenditures against the budget in the year committed; 4. Town payroll is budgeted on a cash basis; 5. Revenues and expenditures from capital leasing and for renewing or refunding long-term debt are included in the budget as the net revenue or expenditure expected; 6. Transfer in from Transition Academy was net with special ed. expenditures in

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Town of Watertown Retirement Income Plan
Schedule of Changes in Net Pension Liability and Related Ratios
Last Six Fiscal Years

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Total Pension Liability						
Service Cost	\$ 505,750	\$ 512,203	\$ 534,404	\$ 488,264	\$ 505,034	\$ 493,898
Interest	1,839,139	1,717,052	1,620,129	1,540,877	1,489,691	1,421,610
Changes in Benefit Terms	-	382,996	-	19,822	-	-
Differences Between Expected and Actual Experience						
Including Assumption Changes	302,557	486,806	486,567	107,640	531,097	(225,659)
Benefit Payments, Including Refunds of Member Contributions	<u>(1,454,437)</u>	<u>(1,377,117)</u>	<u>(1,201,225)</u>	<u>(1,074,321)</u>	<u>(1,070,456)</u>	<u>(958,346)</u>
Net Change in Total Pension Liability	1,193,009	1,721,940	1,439,875	1,082,282	1,455,366	731,503
Total Pension Liability - Beginning	<u>26,081,929</u>	<u>24,359,989</u>	<u>22,920,114</u>	<u>21,837,832</u>	<u>20,382,466</u>	<u>19,650,963</u>
Total Pension Liability - Ending (a)	<u>\$ 27,274,938</u>	<u>\$ 26,081,929</u>	<u>\$ 24,359,989</u>	<u>\$ 22,920,114</u>	<u>\$ 21,837,832</u>	<u>\$ 20,382,466</u>
Plan Fiduciary Net Position						
Contributions - Employer	\$ 606,363	\$ 538,056	\$ 446,566	\$ 411,648	\$ 372,789	\$ 364,691
Contributions - Member	269,484	276,657	300,260	286,125	301,598	319,890
Net Investment Income	1,373,185	1,466,341	2,201,418	162,277	866,764	2,802,274
Benefit Payments, Including Refunds of Member Contributions	<u>(1,454,437)</u>	<u>(1,377,117)</u>	<u>(1,201,225)</u>	<u>(1,074,321)</u>	<u>(1,070,456)</u>	<u>(958,346)</u>
Administrative Expenses	<u>(54,170)</u>	<u>(55,404)</u>	<u>(60,412)</u>	<u>(71,158)</u>	<u>(53,019)</u>	<u>(52,566)</u>
Net Change in Pension Fiduciary Net Position	740,425	848,533	1,686,607	(285,429)	417,676	2,475,943
Plan Fiduciary Net Position - Beginning	<u>22,393,853</u>	<u>21,545,320</u>	<u>19,858,713</u>	<u>20,144,142</u>	<u>19,726,466</u>	<u>17,250,523</u>
Plan Fiduciary Net Position - Ending (b)	<u>\$ 23,134,278</u>	<u>\$ 22,393,853</u>	<u>\$ 21,545,320</u>	<u>\$ 19,858,713</u>	<u>\$ 20,144,142</u>	<u>\$ 19,726,466</u>
Net Pension Liability - Ending: (a) - (b)	<u>\$ 4,140,660</u>	<u>\$ 3,688,076</u>	<u>\$ 2,814,669</u>	<u>\$ 3,061,401</u>	<u>\$ 1,693,690</u>	<u>\$ 656,000</u>
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	84.82%	85.86%	88.45%	86.64%	92.24%	96.78%
Covered Payroll	\$ 6,167,542	\$ 6,249,539	\$ 6,363,036	\$ 6,326,497	\$ 6,505,288	\$ 6,409,573
Net Pension Liability as a Percentage of Covered Payroll	67.14%	59.01%	44.23%	48.39%	26.04%	10.23%

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

Town of Watertown Retirement Income Plan

Schedule of Contributions

Last Six Fiscal Years

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Actuarially Determined Employer Contribution (ADEC)	\$ 606,363	\$ 538,056	\$ 446,566	\$ 411,648	\$ 372,789	\$ 364,691
Contributions in Relation to the ADEC	<u>606,363</u>	<u>538,056</u>	<u>446,566</u>	<u>411,648</u>	<u>372,789</u>	<u>364,691</u>
Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Covered Payroll	6,167,542	6,249,539	6,363,036	6,326,497	6,505,288	6,409,573
Contributions as a Percentage of Covered Payroll	9.83%	8.61%	7.02%	6.51%	5.73%	5.69%

Notes to Schedule

Valuation Date: 1/1/2018

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry Age Normal
Amortization method	Level Cost
Remaining amortization period	20 yrs
Asset valuation method	5-year Smoothed Market
Salary increases	3.50%
Investment rate of return	7.25%
Normal Retirement	Earlier of age 55 with 25 years of service or age 65
Mortality	RP-2014 Mortality Table

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

Town of Watertown Retirement Income Plan

Schedule of Investment Returns

Last Six Fiscal Years

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Annual Money-Weighted Rate of Return, Net of Investment Expense	6.20%	6.90%	11.20%	0.80%	4.40%	16.40%

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Town of Watertown Police Department Pension Plan
Schedule of Changes in Net Pension Liability and Related Ratios
Last Six Fiscal Years

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Total Pension Liability						
Service Cost	\$ 552,159	\$ 538,120	\$ 471,622	\$ 457,058	\$ 343,549	\$ 329,808
Interest	2,060,519	2,039,799	1,836,955	1,652,133	1,646,496	1,600,613
Differences Between Expected and Actual Experience						
Including Changes of Assumptions	(124,552)	(423,677)	1,705,330	1,606,784	7,870	317,189
Benefit Payments, Including Refunds of Member Contributions	<u>(1,539,580)</u>	<u>(1,404,319)</u>	<u>(1,294,672)</u>	<u>(1,181,881)</u>	<u>(1,130,152)</u>	<u>(1,115,817)</u>
Net Change in Total Pension Liability	948,546	749,923	2,719,235	2,534,094	867,763	1,131,793
Total Pension Liability - Beginning	<u>29,574,954</u>	<u>28,825,031</u>	<u>26,105,796</u>	<u>23,571,702</u>	<u>22,703,939</u>	<u>21,572,146</u>
Total Pension Liability - Ending (a)	<u>\$ 30,523,500</u>	<u>\$ 29,574,954</u>	<u>\$ 28,825,031</u>	<u>\$ 26,105,796</u>	<u>\$ 23,571,702</u>	<u>\$ 22,703,939</u>
Plan Fiduciary Net Position						
Contributions - Employer	\$ 983,828	\$ 980,141	\$ 981,681	\$ 875,571	\$ 780,140	\$ 770,262
Contributions - Member	243,012	252,446	247,888	226,756	218,034	186,890
Net Investment Income	1,261,265	1,316,031	1,931,673	180,904	826,329	2,422,469
Benefit Payments, Including Refunds of Member Contributions	(1,539,580)	(1,404,319)	(1,294,672)	(1,181,881)	(1,130,152)	(1,115,817)
Administrative Expenses	<u>(27,665)</u>	<u>(27,680)</u>	<u>(28,923)</u>	<u>(34,663)</u>	<u>(30,002)</u>	<u>(25,288)</u>
Net Change in Pension Fiduciary Net Position	920,860	1,116,619	1,837,647	66,687	664,349	2,238,516
Plan Fiduciary Net Position - Beginning	<u>21,947,993</u>	<u>20,831,374</u>	<u>18,993,727</u>	<u>18,927,040</u>	<u>18,262,691</u>	<u>16,024,175</u>
Plan Fiduciary Net Position - Ending (b)	<u>\$ 22,868,853</u>	<u>\$ 21,947,993</u>	<u>\$ 20,831,374</u>	<u>\$ 18,993,727</u>	<u>\$ 18,927,040</u>	<u>\$ 18,262,691</u>
Net Pension Liability - Ending: (a) - (b)	<u>\$ 7,654,647</u>	<u>\$ 7,626,961</u>	<u>\$ 7,993,657</u>	<u>\$ 7,112,069</u>	<u>\$ 4,644,662</u>	<u>\$ 4,441,248</u>
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	74.92%	74.21%	72.27%	72.76%	80.30%	80.44%
Covered Payroll	\$ 3,387,490	\$ 3,368,353	\$ 3,460,441	\$ 3,220,197	\$ 2,909,407	\$ 3,059,132
Net Pension Liability as a Percentage of Covered Payroll	225.97%	226.43%	231.00%	220.86%	159.64%	145.18%

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Town of Watertown Police Department Pension Plan
Schedule of Contributions
Last Six Fiscal Years

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Actuarially Determined Employer Contribution (ADEC)	\$ 983,828	\$ 980,141	\$ 981,681	\$ 875,571	\$ 780,140	\$ 770,262
Contributions in Relation to the ADEC	<u>983,828</u>	<u>980,141</u>	<u>981,681</u>	<u>875,571</u>	<u>780,140</u>	<u>770,262</u>
Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Covered Payroll	3,387,490	3,368,353	3,460,441	3,220,197	2,909,407	3,059,132
Contributions as a Percentage of Covered Payroll	29.04%	29.10%	28.37%	27.19%	26.81%	25.18%

Notes to Schedule

Valuation Date: 1/1/2018

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry Age Normal
Amortization method	Level Cost
Remaining amortization period	20 yrs, open
Asset valuation method	5-year smoothed market
Salary increases	4.00%
Investment rate of return	7.15%
Normal Retirement	Later of age 55 or 25 years of service.
Mortality	RP-2014 Mortality Table

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Town of Watertown Police Department Pension Plan
Schedule of Investment Returns
Last Six Fiscal Years

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Annual Money-Weighted Rate of Return, Net of Investment Expense	5.80%	6.40%	10.20%	1.00%	4.50%	15.20%

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Schedule of Changes in Net OPEB Liability and Related Ratios
Last Two Fiscal Years

	<u>2019</u>	<u>2018</u>
Total OPEB Liability		
Service Cost	\$ 2,155,078	\$ 1,841,510
Interest	2,483,561	2,080,341
Differences Between Expected and Actual Experience	(7,548,927)	7,851,771
Changes of Assumptions	14,832,443	-
Benefit Payments, Including Implicit Cost	<u>(2,542,856)</u>	<u>(1,906,242)</u>
Net Change in Total OPEB Liability	9,379,299	9,867,380
Total OPEB Liability - Beginning*	<u>75,523,442</u>	<u>63,114,489</u>
Total OPEB Liability - Ending (a)	<u><u>\$ 84,902,741</u></u>	<u><u>\$ 72,981,869</u></u>
Plan Fiduciary Net Position		
Contributions - Employer	\$ 2,542,856	\$ 1,906,242
Net Investment Income	14	7
Benefit Payments, Including Implicit Cost	<u>(2,542,856)</u>	<u>(1,906,242)</u>
Net Change in Plan Fiduciary Net Position	14	7
Plan Fiduciary Net Position - Beginning*	<u>1,431</u>	<u>1,409</u>
Plan Fiduciary Net Position - Ending (b)	<u><u>\$ 1,445</u></u>	<u><u>\$ 1,416</u></u>
Net OPEB Liability - Ending: (a) - (b)	<u><u>\$ 84,901,296</u></u>	<u><u>\$ 72,980,453</u></u>
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	0.00%	0.00%
Covered-Employee Payroll	\$ 25,683,844	\$ 28,286,748
Net OPEB Liability as a Percentage of Covered-Employee Payroll	330.56%	258.00%

*Restated for change in the measurement date.

Notes to Schedule

Measurement Date	June 30, 2019
Valuation Date	July 1, 2018
Inflation Rate	2.50%
Actuarial Cost Method	Individual Entry Age Normal
Salary Increases	3.00%
Healthcare Cost Trend Rates	FYE Medical
	2020+ 4.5%

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Connecticut Municipal Employees' Retirement System
Proportionate Share of the Net Pension Liability and Schedule of Contributions
Last Five Fiscal Years

**Schedule of Changes in the Net Pension Liability and Related Ratios
Last 10 Fiscal Years or Since Inception of GASB 68**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Town's Percentage of Collective Net Pension Liability	0.268%	0.439%	0.439%	0.573%	0.611%
Town's Portion of Net Pension Liability	<u>\$1,024,852</u>	<u>\$ 725,068</u>	<u>\$ 860,942</u>	<u>\$ 836,477</u>	<u>\$ 628,487</u>
Town's Covered Payroll	<u>\$ 754,267</u>	<u>\$ 812,706</u>	<u>\$1,044,159</u>	<u>\$1,355,765</u>	<u>\$1,283,958</u>
Town's Portion of Net Pension Liability as a % of Covered Payroll	135.87%	89.22%	82.45%	61.70%	48.95%
Plan Fiduciary Net Position as a % of Total Pension Liability	73.60%	91.68%	88.29%	92.72%	90.48%

**Schedule of Employer Contributions
Since Inception of GASB 68**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Town's Contractually Required Contribution	\$ 85,164	\$ 95,411	\$ 118,825	\$ 154,637	\$ 153,818
Town's Contributions in Relation to the Contractually Required Contribution	<u>85,164</u>	<u>95,411</u>	<u>118,825</u>	<u>154,637</u>	<u>153,818</u>
Town's Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Town's Covered Payroll	754,267	812,706	1,044,159	1,355,765	1,283,958
Town's Contributions as a Percentage of Covered Payroll	11.29%	11.74%	11.38%	11.41%	11.98%

Notes to Schedule

Actuarial valuation date	June 30, 2018
Actuarial cost method	Entry age, normal cost method
Amortization method	Level dollar, closed
Remaining amortization period	21 years
Inflation	2.50%
Salary Increases	3.5% - 10.00%
Investment Rate of Return	7.00%, net of investment related expense

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
State Teacher's Retirement System
Proportionate Share of Net Pension Liability
Last Five Fiscal Years

Schedule of Proportionate Share of Net Pension Liability

	2019	2018	2017	2016	2015
Town's percentage of the net pension liability	0.00%	0.00%	0.00%	0.00%	0.00%
Town's proportionate share of the net pension liability	\$ -	\$ -	\$ -	\$ -	\$ -
State of Connecticut's proportionate share of the net pension liability associated with the Town	57,014,729	59,204,351	62,461,044	48,464,850	44,796,041
Total	\$ 57,014,729	\$ 59,204,351	\$ 62,461,044	\$ 48,464,850	\$ 44,796,041
Town's covered-employee payroll	\$ 18,781,605	\$ 18,559,222	\$ 17,963,928	\$ 17,085,880	\$ 16,464,299
Town's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll.	0.00%	0.00%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total pension liability	57.69%	55.93%	52.26%	59.50%	61.51%

Notes to Schedule

Changes in benefit terms	Beginning January 1, 2018, member contributions increased from 6% to 7% of salary.
Changes in assumptions	In 2016, rates of withdrawal, disability, retirement, mortality and assumed rates of salary increase were adjusted to more closely reflect actual and anticipated experience. These assumptions were recommended as part of the Experience Study for the System for the five-year period ended June 30, 2015.
Actuarial cost method	Entry Age
Amortization method	Level percent of salary, closed
Remaining amortization period	17.6 years
Asset valuation method	4-year smoothed market
Inflation	2.75%
Salary increases	3.25% - 6.50% average, including inflation
Investment rate of return	8.0% net of investment expense, including inflation

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

State Teacher's Retirement System
Proportionate Share of Net OPEB Liability
June 30, 2019

Schedule of Proportionate Share of Net OPEB Liability

	2019	2018
Town's percentage of the net OPEB liability	0.00%	0.00%
Town's proportionate share of the net OPEB liability	\$ -	\$ -
State of Connecticut's proportionate share of the net OPEB liability associated with the Town	<u>11,397,595</u>	<u>15,238,515</u>
Total	<u>\$ 11,397,595</u>	<u>\$ 15,238,515</u>
Town's covered-employee payroll	<u>\$ 18,781,605</u>	<u>\$ 18,559,222</u>
Town's proportionate share of the net OPEB liability as a percentage of its covered-employee payroll.	0.00%	0.00%
Plan fiduciary net position as a percentage of the total OPEB liability	1.49%	1.79%

Notes to Schedule

Changes in Benefit Terms	Effective July 1, 2018, Medicare Advantage Plan was added to available options, changed the base plan to the Medicare Advantage Plan for the purposes of determining retiree subsidies and/or cost sharing amounts, and introduced a two-year waiting period for re-enrollment in a System-sponsored Plan for those who cancel their coverage or choose not to enroll after the effective date.
Changes of Assumptions	<p>The expected rate of return on assets was changed from 2.75% to 3.00% to reflect the anticipated return on cash and other high quality short-term fixed income investments.</p> <p>The discount rate was increased from 3.56% to 3.87% to reflect the change in the Municipal Bond Index Rate.</p> <p>Changes were also made to the assumed per capita health care claim costs, the assumed age related percentage increases in expected annual per capita health care claim costs, long-term health care cost trend rates, the percentage of retired members who are not currently participating in the Plan but are expected to elect coverage in the future, the percentage of participating retirees who are expected to enroll in the Medicare Supplement Plan and the Medicare Advantage Plan, the post-disability mortality table, which was updated to extend the period of projected mortality improvements from 2017 to 2020, and the percentage of deferred vested members who will become ineligible for future health care benefits.</p>
Actuarial Cost Method	Entry age
Amortization Method	Level Percent of Payroll
Remaining Amortization Period	30 years, open
Asset Valuation Method	Market Value of Assets
Investment Rate of Return	3.00%, net of investment related expense

See accountant's report.

Supplemental, Combining Individual Nonmajor Fund Statements, and Schedules

NONMAJOR GOVERNMENTAL FUNDS

Special Revenue Funds

Special revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes. The nature and purpose of each fund is as follows:

Fund	Funding Source	Function
Special Welfare	Contributions	General public assistance
Housing Rehabilitation Loan	Intergovernmental grants	Housing assistance
Field Surcharge	Charges for services	Recreation programs
Dog	Licenses and fees	Animal control program
Town Aid Road	Intergovernmental grants	Road Maintenance
LOCIP	Intergovernmental grants	Capital improvements
Crestbrook Improvement	Transfer appropriation	Improvements to Town golf course
Sidewalk Replacement	Program income	Replace and improve Town sidewalks
WASA Grants	Intergovernmental grants	Prevention and Treatment of substance abuse
Advertising	Advertising fees	Education
Town Hall Preservation	Contributions	General Improvements
Town Hall Beautification	Contributions	General Improvements
Board of Education Community Service	Program income	Community use of facilities and day care program
Drug Enforcement	Intergovernmental grants	Drug enforcement activities
Public Investment Community Grant	Intergovernmental grants	Economic development
Professional Development	Program income	Development of Board of Education personnel
Summer Studies	Participation Fees	Parking privileges
Pay for Play Sports Programs	Participation Fees	School sports programs
Cafeteria	State and Federal grants, program income	School lunch and breakfast programs
Education Grants	State and federal grants	Specific education programs
Parks and Recreation	Program income	Recreation programs
Police Grants	State and Federal grants	Police equipment and enforcement
Open Space	Fees	Provide for open space acquisition
Preservation of Historical Documents	Intergovernmental grants and fees	Preserve historical documents
Small Cities	Intergovernmental grants	Housing assistance
Oakville Green Development Trust	Contributions and investment income	Parks development
Marion A. Munson Trust	Contributions and investment income	Activities associated with bequests made by former resident of Watertown
Mutual Police Trust	Contributions and investment income	Relief of sick, injured or disabled police officers
Town Improvement Trust	Contributions and investment income	General Improvements
Liability Trust	Contributions and investment income	Public risk prevention
Park Development Trust	Contributions and investment income	Public parks improvements
Police Asset Forfeitures	Other income	Police seizure activity
Town Clerk	Charges for services	General governmental activities
Transition Academy	Tuition Fees	Education
Student Activities	Other income	Student programs
Youth Service Bureau	Other income	Youth activities

Capital Projects Funds

Fund	Funding Source	Function
Capital Nonrecurring	Town appropriation	Capital purchases
Public Works Equipment Replacement	Town appropriation	Replace public works equipment
Vehicle Replacement	Town appropriation	Replace and upgrade vehicle fleet
Steele Brook Greenway	Town appropriation	Capital

Permanent Funds

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs.

TOWN OF WATERTOWN, CONNECTICUT

Page 1 of 6

Combining Balance Sheet Nonmajor Governmental Funds June 30, 2019

SPECIAL REVENUE FUNDS									
	<u>Professional Development</u>	<u>Transition Academy</u>	<u>Special Welfare</u>	<u>Mutual Police Trust</u>	<u>Marion A. Munson Memorial Park Fund</u>	<u>Cafeteria Fund</u>	<u>Educational Grants</u>	<u>Field Surcharge</u>	<u>Crestbrook Improvement</u>
Assets									
Cash and Cash Equivalents	\$ 348	\$ 2,072	\$ 73,103	\$ 7,874	\$ 1,149	\$ 56,246	\$ 229,387	\$ 1,705	\$ 620
Investments	-	-	-	-	-	-	-	-	-
Receivables, Net	-	-	-	-	-	90,814	-	-	-
Inventory	-	-	-	-	-	23,139	-	-	-
Total Assets	<u>\$ 348</u>	<u>\$ 2,072</u>	<u>\$ 73,103</u>	<u>\$ 7,874</u>	<u>\$ 1,149</u>	<u>\$ 170,199</u>	<u>\$ 229,387</u>	<u>\$ 1,705</u>	<u>\$ 620</u>
Liabilities and Fund Balances									
Liabilities:									
Accounts Payable and									
Accrued Items	\$ -	\$ -	\$ 1,725	\$ -	\$ -	\$ 2,578	\$ 51,683	\$ -	\$ -
Unearned Revenue	-	-	-	-	-	-	219,513	-	-
Due to Other Funds	-	-	-	-	-	-	-	-	-
Total Liabilities	<u>-</u>	<u>-</u>	<u>1,725</u>	<u>-</u>	<u>-</u>	<u>2,578</u>	<u>271,196</u>	<u>-</u>	<u>-</u>
Fund Balances:									
Nonspendable	-	-	-	-	-	-	-	-	-
Restricted	-	2,072	-	-	-	-	-	-	-
Committed	348	-	71,378	7,874	1,149	167,621	-	1,705	620
Unassigned	-	-	-	-	-	-	(41,809)	-	-
Total Fund Balances	<u>348</u>	<u>2,072</u>	<u>71,378</u>	<u>7,874</u>	<u>1,149</u>	<u>167,621</u>	<u>(41,809)</u>	<u>1,705</u>	<u>620</u>
Total Liabilities and Fund Balances	<u>\$ 348</u>	<u>\$ 2,072</u>	<u>\$ 73,103</u>	<u>\$ 7,874</u>	<u>\$ 1,149</u>	<u>\$ 170,199</u>	<u>\$ 229,387</u>	<u>\$ 1,705</u>	<u>\$ 620</u>

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

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Combining Balance Sheet
Nonmajor Governmental Funds
June 30, 2019

	SPECIAL REVENUE FUNDS							
	<u>Town Improvement Trust</u>	<u>Dog</u>	<u>Town Aid Road</u>	<u>Liability Trust</u>	<u>Recreation Programs</u>	<u>Local Capital Improvement</u>	<u>W.A.S.A. Grants</u>	<u>Board of Education Community Service</u>
Assets								
Cash and Cash Equivalents	\$ 21,794	\$ 10,877	\$ 359,401	\$ 12,487	\$ 12,639	\$ -	\$ 5,739	\$ 2,417
Investments	-	-	-	-	-	-	-	-
Receivables, Net	-	-	-	-	-	368,272	-	-
Inventory	-	-	-	-	-	-	-	-
Total Assets	<u>\$ 21,794</u>	<u>\$ 10,877</u>	<u>\$ 359,401</u>	<u>\$ 12,487</u>	<u>\$ 12,639</u>	<u>\$ 368,272</u>	<u>\$ 5,739</u>	<u>\$ 2,417</u>
Liabilities and Fund Balances								
Liabilities:								
Accounts Payable and								
Accrued Items	\$ 300	\$ 90	\$ -	\$ -	\$ 5,019	\$ 364,271	\$ -	\$ 1,023
Unearned Revenue	-	-	-	-	54,126	-	-	-
Due to Other Funds	-	-	-	-	-	-	-	-
Total Liabilities	<u>300</u>	<u>90</u>	<u>-</u>	<u>-</u>	<u>59,145</u>	<u>364,271</u>	<u>-</u>	<u>1,023</u>
Fund Balances:								
Nonspendable	-	-	-	-	-	-	-	-
Restricted	-	-	359,401	-	-	4,001	5,739	-
Committed	21,494	10,787	-	12,487	-	-	-	1,394
Unassigned	-	-	-	-	(46,506)	-	-	-
Total Fund Balances	<u>21,494</u>	<u>10,787</u>	<u>359,401</u>	<u>12,487</u>	<u>(46,506)</u>	<u>4,001</u>	<u>5,739</u>	<u>1,394</u>
Total Liabilities and Fund Balances	<u>\$ 21,794</u>	<u>\$ 10,877</u>	<u>\$ 359,401</u>	<u>\$ 12,487</u>	<u>\$ 12,639</u>	<u>\$ 368,272</u>	<u>\$ 5,739</u>	<u>\$ 2,417</u>

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

Page 3 of 6

Combining Balance Sheet
Nonmajor Governmental Funds
June 30, 2019

	SPECIAL REVENUE FUNDS							
	Park Development Trust	Public Inv. Community Grant	Oakville Green Development Trust	Town Hall Beautification	Drug Enforcement	Police Grants	Open Space Fund	Preservation of Historical Documents
Assets								
Cash and Cash Equivalents	\$ 59,669	\$ 174	\$ 1,572	\$ 1,316	\$ 3,012	\$ 275	\$ 195,367	\$ 22,298
Investments	-	-	-	-	-	-	-	-
Receivables, Net	-	-	-	-	-	-	-	-
Inventory	-	-	-	-	-	-	-	-
Total Assets	<u>\$ 59,669</u>	<u>\$ 174</u>	<u>\$ 1,572</u>	<u>\$ 1,316</u>	<u>\$ 3,012</u>	<u>\$ 275</u>	<u>\$ 195,367</u>	<u>\$ 22,298</u>
Liabilities and Fund Balances								
Liabilities:								
Accounts Payable and								
Accrued Items	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unearned Revenue	-	-	-	-	-	-	-	-
Due to Other Funds	-	-	-	-	-	-	-	-
Total Liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balances:								
Nonspendable	-	-	-	-	-	-	-	-
Restricted	-	-	-	-	3,012	275	-	-
Committed	59,669	174	1,572	1,316	-	-	195,367	22,298
Unassigned	-	-	-	-	-	-	-	-
Total Fund Balances	<u>59,669</u>	<u>174</u>	<u>1,572</u>	<u>1,316</u>	<u>3,012</u>	<u>275</u>	<u>195,367</u>	<u>22,298</u>
Total Liabilities and Fund Balances	<u>\$ 59,669</u>	<u>\$ 174</u>	<u>\$ 1,572</u>	<u>\$ 1,316</u>	<u>\$ 3,012</u>	<u>\$ 275</u>	<u>\$ 195,367</u>	<u>\$ 22,298</u>

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

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Combining Balance Sheet Nonmajor Governmental Funds June 30, 2019

SPECIAL REVENUE FUNDS								
	<u>Sidewalk Fund</u>	<u>Advertising</u>	<u>Town Hall Preservation</u>	<u>Summer Studies</u>	<u>Small Cities</u>	<u>Police Asset Forfeiture</u>	<u>Housing Rehabilitation Loan</u>	<u>Town Clerk Fund</u>
Assets								
Cash and Cash Equivalents	\$ 179	\$ 16,306	\$ 11,682	\$ 28,691	\$ 172,953	\$ 11,721	\$ 1,157	\$ 10,627
Investments	-	-	-	-	-	-	-	-
Receivables, Net	-	-	-	-	760,277	-	-	-
Inventory	-	-	-	-	-	-	-	-
Total Assets	<u>\$ 179</u>	<u>\$ 16,306</u>	<u>\$ 11,682</u>	<u>\$ 28,691</u>	<u>\$ 933,230</u>	<u>\$ 11,721</u>	<u>\$ 1,157</u>	<u>\$ 10,627</u>
Liabilities and Fund Balances								
Liabilities:								
Accounts Payable and								
Accrued Items	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unearned Revenue	-	-	-	-	-	-	1,157	-
Due to Other Funds	-	-	-	-	-	-	-	-
Total Liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,157</u>	<u>-</u>
Fund Balances:								
Nonspendable	-	-	-	-	-	-	-	-
Restricted	-	-	-	-	933,230	11,721	-	-
Committed	179	16,306	11,682	28,691	-	-	-	10,627
Unassigned	-	-	-	-	-	-	-	-
Total Fund Balances	<u>179</u>	<u>16,306</u>	<u>11,682</u>	<u>28,691</u>	<u>933,230</u>	<u>11,721</u>	<u>-</u>	<u>10,627</u>
Total Liabilities and Fund Balances	<u>\$ 179</u>	<u>\$ 16,306</u>	<u>\$ 11,682</u>	<u>\$ 28,691</u>	<u>\$ 933,230</u>	<u>\$ 11,721</u>	<u>\$ 1,157</u>	<u>\$ 10,627</u>

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

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Combining Balance Sheet
Nonmajor Governmental Funds
June 30, 2019

	<u>SPECIAL REVENUE FUNDS</u>		<u>CAPITAL PROJECTS FUNDS</u>				<u>PERMANENT FUNDS</u>		
	Student Activities	Youth Services Bureau Donations	Capital Nonrecurring	Public Works Equipment Replacement	Vehicle Replacement	Steele Brook Greenway	Education Enrichment	Old Cemetery	Hinman Platt
Assets									
Cash and Cash Equivalents	\$ 30,350	\$ 7,842	\$ 98	\$ 89,672	\$ 211,128	\$ -	\$ 75,174	\$ 3,641	\$ 32,777
Investments	-	-	-	-	-	-	-	-	-
Receivables, Net	-	-	-	-	-	-	-	-	-
Inventory	-	-	-	-	-	-	-	-	-
Total Assets	\$ 30,350	\$ 7,842	\$ 98	\$ 89,672	\$ 211,128	\$ -	\$ 75,174	\$ 3,641	\$ 32,777
Liabilities and Fund Balances									
Liabilities:									
Accounts Payable and Accrued Items	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,050	\$ -	\$ -	\$ -
Unearned Revenue	-	-	-	-	-	-	-	-	-
Due to Other Funds	-	-	-	-	-	-	-	-	-
Total Liabilities	-	-	-	-	-	2,050	-	-	-
Fund Balances:									
Nonspendable	-	-	-	-	-	-	67,000	2,654	10,817
Restricted	-	-	-	-	-	-	8,174	987	21,960
Committed	30,350	7,842	98	89,672	211,128	-	-	-	-
Unassigned	-	-	-	-	-	(2,050)	-	-	-
Total Fund Balances	30,350	7,842	98	89,672	211,128	(2,050)	75,174	3,641	32,777
Total Liabilities and Fund Balances	\$ 30,350	\$ 7,842	\$ 98	\$ 89,672	\$ 211,128	\$ -	\$ 75,174	\$ 3,641	\$ 32,777

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

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Combining Balance Sheet Nonmajor Governmental Funds June 30, 2019

	PERMANENT FUNDS							
	<u>Benjamin Curtis</u>	<u>Chester A. Hard</u>	<u>Charles Mattoon</u>	<u>Town Hall Grounds</u>	<u>E.C. Margraff</u>	<u>Special Police</u>	<u>Town Deposit</u>	<u>Total</u>
Assets								
Cash and Cash Equivalents	\$ 651	\$ 3,292	\$ 6,147	\$ 18,274	\$ 1,290	\$ 1,566	\$ 25,037	\$ 1,841,796
Investments	-	-	-	-	2,807	-	-	2,807
Receivables, Net	-	-	-	-	-	-	-	1,219,363
Inventory	-	-	-	-	-	-	-	23,139
Total Assets	<u>\$ 651</u>	<u>\$ 3,292</u>	<u>\$ 6,147</u>	<u>\$ 18,274</u>	<u>\$ 4,097</u>	<u>\$ 1,566</u>	<u>\$ 25,037</u>	<u>\$ 3,087,105</u>
Liabilities and Fund Balances								
Liabilities:								
Accounts Payable and								
Accrued Items	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 428,739
Unearned Revenue	-	-	-	-	-	-	-	274,796
Due to Other Funds	-	-	-	-	-	-	-	-
Total Liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>703,535</u>
Fund Balances:								
Nonspendable	458	993	4,478	6,000	383	506	3,854	97,143
Restricted	193	2,299	1,669	12,274	3,714	1,060	21,183	1,392,964
Committed	-	-	-	-	-	-	-	983,828
Unassigned	-	-	-	-	-	-	-	(90,365)
Total Fund Balances	<u>651</u>	<u>3,292</u>	<u>6,147</u>	<u>18,274</u>	<u>4,097</u>	<u>1,566</u>	<u>25,037</u>	<u>2,383,570</u>
Total Liabilities and Fund Balances	<u>\$ 651</u>	<u>\$ 3,292</u>	<u>\$ 6,147</u>	<u>\$ 18,274</u>	<u>\$ 4,097</u>	<u>\$ 1,566</u>	<u>\$ 25,037</u>	<u>\$ 3,087,105</u>

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended June 30, 2019

Page 1 of 6

	SPECIAL REVENUE FUNDS								
	Professional Development	Transition Academy	Special Welfare	Mutual Police Trust	Marion A. Munson Memorial Park Fund	Cafeteria Fund	Educational Grants	Field Surcharge	Crestbrook Improvement
Revenues									
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 522,088	\$ 1,298,746	\$ -	\$ -
Licenses, Permits and Charges for Services	-	185,234	-	-	-	736,838	-	1,705	-
Investment Income	-	-	356	144	20	-	-	-	13
Other Revenue	-	-	55,258	-	-	-	-	-	-
Total Revenues	-	185,234	55,614	144	20	1,258,926	1,298,746	1,705	13
Expenditures									
Current:									
General Government	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	-	-	-	-
Parks and Recreation	-	-	-	-	-	-	-	-	-
Health and Welfare	-	-	47,256	-	-	-	-	-	-
Education	-	5,410	-	-	-	1,186,689	1,317,293	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Total Expenditures	-	5,410	47,256	-	-	1,186,689	1,317,293	-	-
Excess/(Deficiency) of Revenues Over Expenditures	-	179,824	8,358	144	20	72,237	(18,547)	1,705	13
Other Financing Sources/(Uses)									
Transfers In	-	-	-	-	-	-	-	-	-
Transfers Out	-	(180,000)	-	-	-	-	-	-	-
Total Other Financing Sources/(Uses)	-	(180,000)	-	-	-	-	-	-	-
Net Change in Fund Balances	-	(176)	8,358	144	20	72,237	(18,547)	1,705	13
Fund Balances at Beginning of Year	348	2,248	63,020	7,730	1,129	95,384	(23,262)	-	607
Fund Balances at End of Year	\$ 348	\$ 2,072	\$ 71,378	\$ 7,874	\$ 1,149	\$ 167,621	\$ (41,809)	\$ 1,705	\$ 620

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended June 30, 2019

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	SPECIAL REVENUE FUNDS							
	Town Improvement Trust	Dog	Town Aid Road	Liability Trust	Recreation Programs	Local Capital Improvement	W.A.S.A. Grants	Board of Education Community Service
Revenues								
Intergovernmental Revenues	\$ -	\$ -	\$ 349,969	\$ -	\$ -	\$ 362,872	\$ -	\$ -
Licenses, Permits and Charges for Services	-	325	-	-	356,969	-	-	162,006
Investment Income	491	137	4,334	273	-	-	100	-
Other Revenue	-	50	-	-	-	-	-	-
Total Revenues	491	512	354,303	273	356,969	362,872	100	162,006
Expenditures								
Current:								
General Government	-	-	-	-	-	-	-	-
Public Safety	-	315	-	-	-	-	-	-
Public Works	-	-	435,163	-	-	-	-	-
Parks and Recreation	-	-	-	-	354,597	-	-	-
Health and Welfare	-	-	-	-	-	-	-	-
Education	-	-	-	-	-	-	-	167,779
Capital Outlay	-	-	-	-	-	434,308	-	-
Total Expenditures	-	315	435,163	-	354,597	434,308	-	167,779
Excess/(Deficiency) of Revenues Over Expenditures	491	197	(80,860)	273	2,372	(71,436)	100	(5,773)
Other Financing Sources/(Uses)								
Transfers In	-	-	37,592	-	-	71,436	-	-
Transfers Out	-	-	(71,436)	-	-	-	-	-
Total Other Financing Sources/(Uses)	-	-	(33,844)	-	-	71,436	-	-
Net Change in Fund Balances	491	197	(114,704)	273	2,372	-	100	(5,773)
Fund Balances at Beginning of Year	21,003	10,590	474,105	12,214	(48,878)	4,001	5,639	7,167
Fund Balances at End of Year	\$ 21,494	\$ 10,787	\$ 359,401	\$ 12,487	\$ (46,506)	\$ 4,001	\$ 5,739	\$ 1,394

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended June 30, 2019

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	SPECIAL REVENUE FUNDS							
	Park Development <u>Trust</u>	Public Inv. Community <u>Grant</u>	Oakville Green Development <u>Trust</u>	Town Hall <u>Beautification</u>	Drug <u>Enforcement</u>	Police <u>Grants</u>	Open Space <u>Fund</u>	Preservation of Historical <u>Documents</u>
Revenues								
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,276
Licenses, Permits and Charges for Services	-	-	-	-	-	-	-	101,211
Investment Income	857	3	15	25	67	4	2,734	.
Other Revenue	<u>5,720</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>6,577</u>	<u>3</u>	<u>15</u>	<u>25</u>	<u>67</u>	<u>4</u>	<u>2,734</u>	<u>128,487</u>
Expenditures								
Current:								
General Government	-	-	-	-	-	-	-	116,039
Public Safety	-	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	-	-	-
Parks and Recreation	1,698	-	-	-	-	-	-	-
Health and Welfare	-	-	-	-	-	-	-	-
Education	-	-	-	-	-	-	-	-
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>1,698</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>116,039</u>
Excess/(Deficiency) of Revenues Over Expenditures	4,879	3	15	25	67	4	2,734	12,448
Other Financing Sources/(Uses)								
Transfers In	-	-	-	-	-	-	-	-
Transfers Out	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Other Financing Sources/(Uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balances	4,879	3	15	25	67	4	2,734	12,448
Fund Balances at Beginning of Year	<u>54,790</u>	<u>171</u>	<u>1,557</u>	<u>1,291</u>	<u>2,945</u>	<u>271</u>	<u>192,633</u>	<u>9,850</u>
Fund Balances at End of Year	<u>\$ 59,669</u>	<u>\$ 174</u>	<u>\$ 1,572</u>	<u>\$ 1,316</u>	<u>\$ 3,012</u>	<u>\$ 275</u>	<u>\$ 195,367</u>	<u>\$ 22,298</u>

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended June 30, 2019

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	SPECIAL REVENUE FUNDS								
	<u>Sidewalk Fund</u>	<u>Advertising</u>	<u>Town Hall Preservation</u>	<u>Summer Studies</u>	<u>Small Cities</u>	<u>Police Asset Forfeiture</u>	<u>Town Clerk Fund</u>	<u>Student Activities</u>	<u>Youth Services Bureau Donations</u>
Revenues									
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,158	\$ -	\$ -	\$ -
Licenses, Permits and Charges for Services	-	-	-	43,650	-	-	2,852	-	-
Investment Income	-	-	214	-	265	67	-	-	-
Other Revenue	-	7,001	-	-	-	-	-	50,552	2,791
Total Revenues	-	7,001	214	43,650	265	5,225	2,852	50,552	2,791
Expenditures									
Current:									
General Government	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	8,874	-	-	-
Public Works	-	-	-	-	-	-	-	-	-
Parks and Recreation	-	-	-	-	-	-	-	-	-
Health and Welfare	-	-	-	-	6,202	-	-	-	-
Education	-	1,003	-	18,000	-	-	-	51,600	3,783
Capital Outlay	-	-	-	-	-	-	-	-	-
Total Expenditures	-	1,003	-	18,000	6,202	8,874	-	51,600	3,783
Excess/(Deficiency) of Revenues Over Expenditures	-	5,998	214	25,650	(5,937)	(3,649)	2,852	(1,048)	(992)
Other Financing Sources/(Uses)									
Transfers In	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-
Total Other Financing Sources/(Uses)	-	-	-	-	-	-	-	-	-
Net Change in Fund Balances	-	5,998	214	25,650	(5,937)	(3,649)	2,852	(1,048)	(992)
Fund Balances at Beginning of Year	179	10,308	11,468	3,041	939,167	15,370	7,775	31,398	8,834
Fund Balances at End of Year	\$ 179	\$ 16,306	\$ 11,682	\$ 28,691	\$ 933,230	\$ 11,721	\$ 10,627	\$ 30,350	\$ 7,842

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended June 30, 2019

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	CAPITAL PROJECTS FUNDS				PERMANENT FUNDS				
	Capital Nonrecurring	Public Works Equipment Replacement	Vehicle Replacement	Steele Brook Greenway	Education Enrichment	Old Cemetery	Hinman Platt	Benjamin Curtis	Chester A. Hard
Revenues									
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses, Permits and Charges for Services	-	-	-	-	-	-	-	-	-
Investment Income	-	702	1,480	-	1,646	70	607	11	60
Other Revenue	-	-	-	-	-	-	-	-	-
Total Revenues	-	702	1,480	-	1,646	70	607	11	60
Expenditures									
Current:									
General Government	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	-	-	-	-
Parks and Recreation	-	-	-	-	-	-	-	-	-
Health and Welfare	-	-	-	-	-	-	-	-	-
Education	-	-	-	-	-	-	-	-	-
Capital Outlay	-	127,899	-	820	-	-	-	-	-
Total Expenditures	-	127,899	-	820	-	-	-	-	-
Excess/(Deficiency) of Revenues Over Expenditures	-	(127,197)	1,480	(820)	1,646	70	607	11	60
Other Financing Sources/(Uses)									
Transfers In	-	-	50,000	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-
Total Other Financing Sources/(Uses)	-	-	50,000	-	-	-	-	-	-
Net Change in Fund Balances	-	(127,197)	51,480	(820)	1,646	70	607	11	60
Fund Balances at Beginning of Year	98	216,869	159,648	(1,230)	73,528	3,571	32,170	640	3,232
Fund Balances at End of Year	\$ 98	\$ 89,672	\$ 211,128	\$ (2,050)	\$ 75,174	\$ 3,641	\$ 32,777	\$ 651	\$ 3,292

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended June 30, 2019

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	PERMANENT FUNDS					
	<u>Charles Mattoon</u>	<u>Town Hall Grounds</u>	<u>E.C. Margraff</u>	<u>Special Police</u>	<u>Town Deposit</u>	<u>Total</u>
Revenues						
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,566,109
Licenses, Permits and Charges for Services	-	-	-	-	-	1,590,790
Investment Income	111	334	436	28	467	16,071
Other Revenue	-	-	-	-	-	121,372
Total Revenues	<u>111</u>	<u>334</u>	<u>436</u>	<u>28</u>	<u>467</u>	<u>4,294,342</u>
Expenditures						
Current:						
General Government	-	-	-	-	-	116,039
Public Safety	-	-	-	-	-	9,189
Public Works	-	-	-	-	-	435,163
Parks and Recreation	-	-	-	-	-	356,295
Health and Welfare	-	-	125	-	-	53,583
Education	-	-	-	-	-	2,751,557
Capital Outlay	-	-	-	-	-	563,027
Total Expenditures	<u>-</u>	<u>-</u>	<u>125</u>	<u>-</u>	<u>-</u>	<u>4,284,853</u>
Excess/(Deficiency) of Revenues Over Expenditures	111	334	311	28	467	9,489
Other Financing Sources/(Uses)						
Transfers In	-	-	-	-	-	159,028
Transfers Out	-	-	-	-	-	(251,436)
Total Other Financing Sources/(Uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(92,408)</u>
Net Change in Fund Balances	111	334	311	28	467	(82,919)
Fund Balances at Beginning of Year	<u>6,036</u>	<u>17,940</u>	<u>3,786</u>	<u>1,538</u>	<u>24,570</u>	<u>2,466,489</u>
Fund Balances at End of Year	<u>\$ 6,147</u>	<u>\$ 18,274</u>	<u>\$ 4,097</u>	<u>\$ 1,566</u>	<u>\$ 25,037</u>	<u>\$ 2,383,570</u>

See accountant's report.

Internal Service Funds

Internal Service Funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the government and to other government units, on a cost reimbursement basis.

Health and Dental Benefits Fund

This fund is used to pay health and dental insurance claims and to purchase administrative services and stop loss insurance for the health care plans. Both the Town and the Board of Education pay this fund for health insurance.

Workers' Compensation Fund

This fund accounts for the receipts of the General Fund contributions to fund Town and Board of Education incurred Workers' Compensation claims.

General Liability Deductibles

This fund accounts for contributions from the General Fund to pay for claims that fall below the Town's premium based deductibles.

TOWN OF WATERTOWN, CONNECTICUT

Combining Statement of Net Position

Internal Service Funds

June 30, 2019

	Governmental Activities - Internal Service Funds			
	Health and Dental Benefits	Workers' Compensation	General Liability Deductibles	Total
Assets				
Current Assets:				
Cash and Cash Equivalents	<u>\$ 353,339</u>	<u>\$ 905,742</u>	<u>\$ 30</u>	<u>\$ 1,259,111</u>
Liabilities				
Current Liabilities:				
Risk Management Claims	<u>\$ 514,321</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 514,321</u>
Noncurrent Liabilities:				
Risk Management Claims	<u>-</u>	<u>1,896,314</u>	<u>-</u>	<u>1,896,314</u>
Total Liabilities	<u>514,321</u>	<u>1,896,314</u>	<u>-</u>	<u>2,410,635</u>
Net Position				
Unrestricted	<u>\$ (160,982)</u>	<u>\$ (990,572)</u>	<u>\$ 30</u>	<u>\$ (1,151,524)</u>

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT
Combining Statement of Revenues, Expenses and Changes in Net Position
Internal Service Funds
For the Year Ended June 30, 2019

	Governmental Activities - Internal Service Funds			
	Health and Dental Benefits	Workers' Compensation	General Liability Deductibles	Total
Operating Revenues				
Charges for Services	\$ 14,119,855	\$ 664,785	\$ -	\$ 14,784,640
Operating Expenses				
Claims	11,572,423	406,661	-	11,979,084
Premiums and Administrative Charges	2,303,794	-	-	2,303,794
Total Operating Expenses	13,876,217	406,661	-	14,282,878
Income (Loss) from Operations	243,638	258,124	-	501,762
Non-Operating Revenues				
Interest Income	3,802	-	1	3,803
Change in Net Position	247,440	258,124	1	505,565
Net Position - Beginning of Year	(408,422)	(1,248,696)	29	(1,657,089)
Net Position - End of Year	\$ (160,982)	\$ (990,572)	\$ 30	\$ (1,151,524)

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

Combining Statement of Cash Flows

Internal Service Funds

For the Year Ended June 30, 2019

	Governmental Activities - Internal Service Funds			
	Health and Dental Benefits	Workers' Compensation	General Liability Deductibles	Total
Cash Flows from Operating Activities				
Cash Received from Customers and Users	\$ 14,119,855	\$ 664,785	\$ -	\$ 14,784,640
Cash Payments for Benefits and Claims	(11,841,565)	(584,265)	-	(12,425,830)
Premiums and Administrative Charges	(2,303,794)	-	-	(2,303,794)
Net Cash from Operating Activities	<u>(25,504)</u>	<u>80,520</u>	<u>-</u>	<u>55,016</u>
Cash Flows from Investing Activities				
Interest Income	<u>3,802</u>	<u>-</u>	<u>1</u>	<u>3,803</u>
Net Cash from Investing Activities	<u>3,802</u>	<u>-</u>	<u>1</u>	<u>3,803</u>
Net Increase (Decrease) in Cash and Equivalents	<u>(21,702)</u>	<u>80,520</u>	<u>1</u>	<u>58,819</u>
Cash and Equivalents - Beginning of Year	<u>375,041</u>	<u>825,222</u>	<u>29</u>	<u>1,200,292</u>
Cash and Equivalents - End of Year	<u>\$ 353,339</u>	<u>\$ 905,742</u>	<u>\$ 30</u>	<u>\$ 1,259,111</u>
Reconciliation of Income from Operations to Net Cash from Operating Activities				
Income (Loss) from Operations	\$ 243,638	\$ 258,124	\$ -	\$ 501,762
Changes in Operating Assets and Liabilities				
Claims Payable	<u>(269,142)</u>	<u>(177,604)</u>	<u>-</u>	<u>(446,746)</u>
Net Cash from Operating Activities	<u>\$ (25,504)</u>	<u>\$ 80,520</u>	<u>\$ -</u>	<u>\$ 55,016</u>

See accountant's report.

Fiduciary Funds

Fiduciary Funds are used to account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations or other governments.

Pension Trust Funds

These funds, which are administered by the Town as Trust Funds, are used to accumulate resources to provide for and pay out retirement benefits for all Town Employees participating in them.

Agency Funds

Student Activities Fund – This fund is used to control various activities as defined by State Statute undertaken by students of the public school system.

Developers Trust Fund – This fund was established to account for cash bonds and other cash and cash equivalent securities held by the Town to ensure compliance with specifications and regulations with respect to various building projects and improvements.

Principals Fund – This fund is used to account for the collection and payment of activities at the various schools.

TOWN OF WATERTOWN, CONNECTICUT

Combining Statement of Fiduciary Net Position

Pension Trust Funds

June 30, 2019

	Town Retirement System	Police Pension Fund	OPEB Trust Fund	Deferred Compensation Fund	Total
Assets					
Cash and Cash Equivalents	\$ -	\$ -	\$ 1,445	\$ -	\$ 1,445
Investments, at Fair Value					-
Guaranteed Deposit Accounts	2,767,127	3,624,532	-	-	6,391,659
Mutual Funds	<u>20,319,175</u>	<u>19,180,779</u>	<u>-</u>	<u>193,635</u>	<u>39,693,589</u>
Total Assets	<u><u>\$ 23,086,302</u></u>	<u><u>\$ 22,805,311</u></u>	<u><u>\$ 1,445</u></u>	<u><u>\$ 193,635</u></u>	<u><u>\$ 46,086,693</u></u>
Net Position					
Restricted for Pension Benefits	\$ 23,086,302	\$ 22,805,311	\$ -	\$ 193,635	\$ 46,085,248
Restricted for OPEB Benefits	<u>-</u>	<u>-</u>	<u>1,445</u>	<u>-</u>	<u>1,445</u>
Total Net Position	<u><u>\$ 23,086,302</u></u>	<u><u>\$ 22,805,311</u></u>	<u><u>\$ 1,445</u></u>	<u><u>\$ 193,635</u></u>	<u><u>\$ 46,086,693</u></u>

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

Statement of Changes in Fiduciary Net Position

Pension Trust Funds

For the Year Ended June 30, 2019

	Town Retirement System	Police Pension Fund	OPEB Trust Fund	Deferred Compensation Fund	Total
Additions					
Contributions:					
Employer	\$ 606,363	\$ 983,828	\$ -	\$ 46,822	\$ 1,637,013
Plan Members	269,484	243,012	-	-	512,496
Total Contributions	<u>875,847</u>	<u>1,226,840</u>	<u>-</u>	<u>46,822</u>	<u>2,149,509</u>
Investment Income:					
Net Appreciation/(Depreciation) in Fair					
Value of Investments	834,069	810,379	-	10,815	1,655,263
Interest and Dividends	585,769	580,498	14	-	1,166,281
Total Investment Income	1,419,838	1,390,877	14	10,815	2,821,544
Less: Investment Management Fees	(116,100)	(111,638)	-	-	(227,738)
Total Additions	<u>2,179,585</u>	<u>2,506,079</u>	<u>14</u>	<u>57,637</u>	<u>4,743,315</u>
Deductions					
Pension Benefits	1,454,437	1,640,465	-	8,525	3,103,427
Administrative Expenses	54,170	27,665	-	-	81,835
Total Deductions	<u>1,508,607</u>	<u>1,668,130</u>	<u>-</u>	<u>8,525</u>	<u>3,185,262</u>
Change in Net Position	670,978	837,949	14	49,112	1,558,053
Net Position at Beginning of Year	<u>22,415,324</u>	<u>21,967,362</u>	<u>1,431</u>	<u>144,523</u>	<u>44,528,640</u>
Net Position at End of Year	<u>\$ 23,086,302</u>	<u>\$ 22,805,311</u>	<u>\$ 1,445</u>	<u>\$ 193,635</u>	<u>\$ 46,086,693</u>

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

Agency Funds

Combining Statement of Changes in Assets and Liabilities For the Year Ended June 30, 2019

	Balance <u>July 1, 2018</u>	<u>Additions</u>	<u>Deductions</u>	Balance <u>June 30, 2019</u>
<u>Student Activity Fund</u>				
Assets:				
Cash and Cash Equivalents	\$ 210,359	\$ 603,846	\$ 568,213	\$ 245,992
Total Assets	<u>210,359</u>	<u>603,846</u>	<u>568,213</u>	<u>245,992</u>
Liabilities:				
Fiduciary Deposits	210,359	603,846	568,213	245,992
Total Liabilities	<u>\$ 210,359</u>	<u>\$ 603,846</u>	<u>\$ 568,213</u>	<u>\$ 245,992</u>
<u>Developers Trust Fund</u>				
Assets:				
Cash and Cash Equivalents	\$ 258,672	\$ 39,481	\$ 30,589	\$ 267,564
Total Assets	<u>258,672</u>	<u>39,481</u>	<u>30,589</u>	<u>267,564</u>
Liabilities:				
Fiduciary Deposits	258,672	39,481	30,589	267,564
Total Liabilities	<u>\$ 258,672</u>	<u>\$ 39,481</u>	<u>\$ 30,589</u>	<u>\$ 267,564</u>
<u>Principals Fund</u>				
Assets:				
Cash and Cash Equivalents	\$ 12,437	\$ 21,649	\$ 25,333	\$ 8,753
Total Assets	<u>12,437</u>	<u>21,649</u>	<u>25,333</u>	<u>8,753</u>
Liabilities:				
Fiduciary Deposits	12,437	21,649	25,333	8,753
Total Liabilities	<u>\$ 12,437</u>	<u>\$ 21,649</u>	<u>\$ 25,333</u>	<u>\$ 8,753</u>
<u>Total Agency Funds</u>				
Assets:				
Cash and Cash Equivalents	\$ 481,468	\$ 664,976	\$ 624,135	\$ 522,309
Total Assets	<u>481,468</u>	<u>664,976</u>	<u>624,135</u>	<u>522,309</u>
Liabilities				
Fiduciary Deposits	481,468	664,976	624,135	522,309
Total Liabilities	<u>\$ 481,468</u>	<u>\$ 664,976</u>	<u>\$ 624,135</u>	<u>\$ 522,309</u>

See accountant's report.

Supplemental Schedules

TOWN OF WATERTOWN, CONNECTICUT
Schedule of Property Taxes Levied, Collected, and Outstanding
For the Year Ended June 30, 2019

	Outstanding July 1, 2018	Current Levy	Lawful Corrections		Collectible Taxes	Collections During the Year				Transfers to Suspense	Outstanding June 30, 2019
			Additions	Deductions		Taxes	Interest	Liens	Total		
List of											
10/1:											
2017		\$ 60,182,253	\$ 148,018	\$ 410,297	\$ 59,919,974	\$ 59,277,939	\$ 153,933	\$ 24,484	\$ 59,456,356	\$ 16,372	\$ 625,663
2016	\$ 770,259	-	33,193	50,930	752,522	470,041	124,362	6,478	600,881	34,063	248,418
2015	256,832	-	9,830	31,089	235,573	126,941	61,682	1,725	190,348	15,009	93,623
2014	81,245	-	1,328	13,925	68,648	4,138	7,072	386	11,596	11,675	52,835
2013	47,451	-	2,377	86	49,742	5,674	4,050	276	10,000	7,455	36,613
2012	42,504	-	13	81	42,436	5,082	4,206	130	9,418	8,412	28,942
2011	35,427	-	-	81	35,346	6,002	5,352	56	11,410	8,099	21,245
2010	18,926	-	-	-	18,926	446	718	30	1,194	5,890	12,590
2009	16,913	-	-	-	16,913	965	1,395	51	2,411	4,913	11,035
2008	14,359	-	-	-	14,359	382	763	10	1,155	4,717	9,260
2007	11,221	-	-	-	11,221	117	214	10	341	3,558	7,546
2006	6,302	-	-	-	6,302	113	230	10	353	-	6,189
	<u>\$1,301,439</u>	<u>\$ 60,182,253</u>	<u>\$ 194,759</u>	<u>\$ 506,489</u>	<u>\$ 61,171,962</u>	<u>59,897,840</u>	<u>363,977</u>	<u>33,646</u>	<u>60,295,463</u>	<u>\$ 120,163</u>	<u>\$ 1,153,959</u>
Net Grand List - October 1, 2017						2,450	3,668	96	6,214		
Tax Rate: 33.59 mills						<u>\$ 59,900,290</u>	<u>\$ 367,645</u>	<u>\$ 33,742</u>	<u>\$ 60,301,677</u>		

See accountant's report.

TOWN OF WATERTOWN, CONNECTICUT

Schedule of Changes in Fund Balance

Capital Improvement Fund

For the Year Ended June 30, 2019

	<u>Beginning Fund Balance</u>	<u>Transfers In (Out)</u>	<u>Investment Income</u>	<u>Other Income</u>	<u>Capital Outlay/Debt Service</u>	<u>Ending Fund Balance</u>
Current Projects:						
Watertown High School Renovation	\$ 588,186	\$ 80,000	\$ 6,180	\$ 4,910,000	\$ (4,990,000)	\$ 594,366
Judson School Renovation	2,954	-	-	900,000	(900,000)	2,954
Polk School Renovation	13,857	-	1,638	-	-	15,495
High School Track	13,688	-	278	-	-	13,966
Roadway and Drainage Improvements	27,263	-	225	-	-	27,488
Buckingham Street School	9,268	-	204	-	-	9,472
Debt Service	119,990	-	-	618,771	(119,990)	618,771
Public Works Projects	324,261	-	4,712	-	(87,812)	241,161
Oakville Green Bricks	508	-	-	-	-	508
Fire Truck	27,929	-	361	-	-	28,290
Town Hall Improvement	7,130,340	30,000	85,486	10,770,000	(13,661,702)	4,354,124
Concord/Lexington W&S	3,129,932	-	50,010	6,330,000	(6,759,088)	2,750,854
Other Projects:						
Veterans Memorial Park Improvements	-	-	-	-	(1,500)	(1,500)
Veterans Memorial Park	5,501	-	11	1,698	-	7,210
Echo Lake Park	1,659	-	33	-	-	1,692
French Street Reconstruction	2,378	-	-	-	-	2,378
Heminway Park	11,388	-	-	-	-	11,388
Sidewalk Upgrades	50	-	-	-	-	50
Oakville Green Transportation	4,949	-	103	-	-	5,052
Dog Park	13,760	-	67	8,265	-	22,092
Police Improvement	793	-	-	233	(1,026)	-
Totals	<u>\$ 11,428,654</u>	<u>\$ 110,000</u>	<u>\$ 149,308</u>	<u>\$ 23,538,967</u>	<u>\$ (26,521,118)</u>	<u>\$ 8,705,811</u>

See accountant's report.

Statistical Section

Statistical Section Information

The objectives of statistical section information are to provide financial statement users with additional historical perspective, context, and detail to assist in using the information in the financial statements, notes to financial statements, and required supplementary information to understand and assess economic conditions.

Statistical section information is presented in the following categories:

- *Financial trends information* is intended to assist users in understanding and assessing how financial position has changed over time.
- *Revenue capacity information* is intended to assist users in understanding and assessing the factors affecting the ability to generate *own-source revenues* (property taxes, charges for services, etc.)
- *Debt capacity information* is intended to assist users in understanding and assessing debt burden and the ability to issue additional debt.
- *Demographic and economic information* is intended 1) to assist users in understanding the socioeconomic environment and 2) to provide information that facilitates comparisons of financial statement information over time and among governments.
- *Operating information* is intended to provide contextual information about operations and resources to assist readers in using financial statement information to understand and assess economic condition.

The accompanying tables are presented in the above order. Refer to the Table of Contents for applicable page number locations.

Sources: Unless otherwise noted, the information in the tables is derived from the comprehensive annual financial reports for the relevant year.

TOWN OF WATERTOWN, CONNECTICUT
Net Position By Component
Last Ten Fiscal Years

Table 1

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Governmental Activities:										
Net Investment in Capital Assets	\$ 130,694,302	\$ 131,776,291	\$ 130,504,297	\$ 130,139,277	\$ 138,857,588	\$ 132,293,489	\$ 135,726,900	\$ 132,762,669	\$ 134,314,785	\$ 124,600,580
Restricted	1,490,107	1,610,757	1,261,807	1,879,722	285,093	288,469	292,240	340,167	339,734	332,168
Unrestricted	<u>(76,894,352)</u>	<u>(70,644,404)</u>	<u>(19,367,531)</u>	<u>(15,935,824)</u>	<u>(10,643,716)</u>	<u>4,947,433</u>	<u>227,884</u>	<u>1,428,111</u>	<u>1,019,194</u>	<u>2,571,568</u>
Total Governmental Activities Net Position	<u>\$ 55,290,057</u>	<u>\$ 62,742,644</u>	<u>\$ 112,398,573</u>	<u>\$ 116,083,175</u>	<u>\$ 128,498,965</u>	<u>\$ 137,529,391</u>	<u>\$ 136,247,024</u>	<u>\$ 134,530,947</u>	<u>\$ 135,673,713</u>	<u>\$ 127,504,316</u>
Business-type Activities:										
Net Investment in Capital Assets	\$ 17,175,946	\$ 13,949,677	\$ 14,113,111	\$ 14,523,582	\$ 14,809,512	\$ 12,408,263	\$ 12,362,356	\$ 12,409,667	\$ 12,504,751	\$ 12,768,105
Unrestricted	<u>3,868,277</u>	<u>4,133,573</u>	<u>3,948,533</u>	<u>3,626,024</u>	<u>2,838,278</u>	<u>6,474,939</u>	<u>6,831,855</u>	<u>7,287,947</u>	<u>5,353,326</u>	<u>5,556,514</u>
Total Business-type Activities Net Position	<u>\$ 21,044,223</u>	<u>\$ 18,083,250</u>	<u>\$ 18,061,644</u>	<u>\$ 18,149,606</u>	<u>\$ 17,647,790</u>	<u>\$ 18,883,202</u>	<u>\$ 19,194,211</u>	<u>\$ 19,697,614</u>	<u>\$ 17,858,077</u>	<u>\$ 18,324,619</u>
Primary Government:										
Net Investment in Capital Assets	\$ 147,870,248	\$ 145,725,968	\$ 144,617,408	\$ 144,662,859	\$ 153,667,100	\$ 144,701,752	\$ 148,089,256	\$ 145,172,336	\$ 146,819,536	\$ 137,368,685
Restricted	1,490,107	1,610,757	1,261,807	1,879,722	285,093	288,469	292,240	340,167	339,734	332,168
Unrestricted	<u>(73,026,075)</u>	<u>(66,510,831)</u>	<u>(15,418,998)</u>	<u>(12,309,800)</u>	<u>(7,805,438)</u>	<u>11,422,372</u>	<u>7,059,739</u>	<u>8,716,058</u>	<u>6,372,520</u>	<u>8,128,082</u>
Total Primary Government Net Position	<u>\$ 76,334,280</u>	<u>\$ 80,825,894</u>	<u>\$ 130,460,217</u>	<u>\$ 134,232,781</u>	<u>\$ 146,146,755</u>	<u>\$ 156,412,593</u>	<u>\$ 155,441,235</u>	<u>\$ 154,228,561</u>	<u>\$ 153,531,790</u>	<u>\$ 145,828,935</u>

TOWN OF WATERTOWN, CONNECTICUT

Changes in Net Position
Last Ten Fiscal YearsTable 2
Page 1 of 2

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Expenses										
Governmental Activities:										
General Government	\$ 22,175,951	\$ 23,145,212	\$ 20,951,979	\$ 18,632,488	\$ 14,642,335	\$ 9,636,520	\$ 10,660,604	\$ 10,644,902	\$ 8,639,591	\$ 8,570,229
Public Safety	9,476,642	9,031,748	7,655,963	7,056,599	6,771,122	6,180,199	6,495,809	6,475,126	8,308,759	5,784,893
Public Works	5,664,282	5,666,103	5,523,038	6,830,031	6,029,759	5,194,580	5,273,316	4,433,879	5,015,065	441,914
Parks and Recreation	1,371,136	1,457,524	1,488,398	1,386,354	989,044	1,362,980	1,208,453	1,016,148	1,055,517	1,057,114
Health and Welfare	143,779	148,686	147,889	279,305	281,496	528,987	116,003	288,383	97,227	262,670
Education	53,894,922	49,080,797	48,197,167	44,847,545	49,786,691	48,281,395	47,759,993	46,868,694	35,657,507	45,058,186
Interest on Long-Term Debt	1,919,989	1,582,281	1,715,491	1,918,464	2,169,068	2,586,640	2,187,600	2,507,123	8,445,611	2,619,388
Total Governmental Activities Expenses	<u>94,646,701</u>	<u>90,112,351</u>	<u>85,679,925</u>	<u>80,950,786</u>	<u>80,669,515</u>	<u>73,771,301</u>	<u>73,701,778</u>	<u>72,234,255</u>	<u>67,219,277</u>	<u>63,794,394</u>
Business-Type Activities:										
Sewer	2,734,459	2,314,494	2,114,459	2,087,500	2,229,460	2,098,201	2,080,549	2,137,859	2,300,675	1,355,824
Water	1,638,721	1,642,045	1,556,315	1,638,468	1,687,777	1,462,966	1,461,250	1,624,940	1,322,928	1,602,256
Golf	700,326	621,752	540,530	602,299	812,641	642,255	587,850	582,147	705,047	729,289
Total Business-Type Activities Expenses	<u>5,073,506</u>	<u>4,578,291</u>	<u>4,211,304</u>	<u>4,328,267</u>	<u>4,729,878</u>	<u>4,203,422</u>	<u>4,129,649</u>	<u>4,344,946</u>	<u>4,328,650</u>	<u>3,687,369</u>
Total Primary Government Expenses	<u>\$ 99,720,207</u>	<u>\$ 94,690,642</u>	<u>\$ 89,891,229</u>	<u>\$ 85,279,053</u>	<u>\$ 85,399,393</u>	<u>\$ 77,974,723</u>	<u>\$ 77,831,427</u>	<u>\$ 76,579,201</u>	<u>\$ 71,547,927</u>	<u>\$ 67,481,763</u>
Program Revenues										
Governmental Activities:										
Charges for Services:										
General Government	\$ 1,103,834	\$ 1,072,169	\$ 1,105,899	\$ 725,951	\$ 1,239,983	\$ 1,192,778	\$ 1,354,593	\$ 1,086,487	\$ 899,801	\$ 948,584
Public Safety	1,292,489	856,423	857,351	1,337,748	808,950	617,309	744,841	1,123,212	484,188	615,931
Public Works	205,701	220,035	125,165	152,303	134,453	153,864	120,147	122,345	129,407	62,901
Parks and Recreation	368,639	394,318	393,443	351,132	393,356	363,279	289,902	332,908	322,562	261,319
Health and Welfare	2,372	1,349	1,007	4,595	-	-	-	-	-	-
Education	1,204,445	1,138,200	1,047,725	1,224,394	1,228,975	1,133,310	1,100,860	1,251,867	1,121,296	1,357,137
Operating Grants and Contributions	25,644,240	20,935,745	21,747,858	19,419,205	18,447,887	19,479,640	18,553,194	20,140,022	19,035,423	19,742,965
Capital Grants and Contributions	1,941,877	886,884	204,096	781,167	2,371,694	949,550	3,678,088	2,738,626	7,702,751	18,950,759
Total Governmental Activities										
Program Revenues	<u>31,763,597</u>	<u>25,505,123</u>	<u>25,482,544</u>	<u>23,996,495</u>	<u>24,625,298</u>	<u>23,889,730</u>	<u>25,841,625</u>	<u>26,795,467</u>	<u>29,695,428</u>	<u>41,939,596</u>
Business-Type Activities:										
Charges for Services:										
Sewer	2,345,023	2,253,924	2,072,644	1,903,604	1,810,092	2,063,450	1,971,475	2,008,764	1,760,145	1,708,749
Water	1,619,029	1,533,123	1,495,921	1,372,273	1,365,078	1,254,222	1,216,655	1,196,710	1,109,393	1,144,225
Golf	493,411	543,831	554,433	582,372	512,715	519,223	524,716	662,910	600,635	646,402
Operating Grants and Contributions	-	-	-	-	-	-	-	14,518	105,427	253,009
Capital Grants and Contributions	-	252,031	-	-	-	92,558	-	-	390,521	33,655
Total Business-Type Activities										
Program Revenues	<u>4,457,463</u>	<u>4,582,909</u>	<u>4,122,998</u>	<u>3,858,249</u>	<u>3,687,885</u>	<u>3,929,453</u>	<u>3,712,846</u>	<u>3,882,902</u>	<u>3,966,121</u>	<u>3,786,040</u>
Total Primary Government Program Revenues	<u>\$ 36,221,060</u>	<u>\$ 30,088,032</u>	<u>\$ 29,605,542</u>	<u>\$ 27,854,744</u>	<u>\$ 28,313,183</u>	<u>\$ 27,819,183</u>	<u>\$ 29,554,471</u>	<u>\$ 30,678,369</u>	<u>\$ 33,661,549</u>	<u>\$ 45,725,636</u>
Net (Expense) Revenue:										
Governmental Activities	\$ (62,883,104)	\$ (64,607,228)	\$ (60,197,381)	\$ (56,954,291)	\$ (56,044,217)	\$ (49,881,571)	\$ (47,860,153)	\$ (45,438,788)	\$ (37,523,849)	\$ (21,854,798)
Business-Type Activities	(616,043)	4,618	(88,306)	(470,018)	(1,041,993)	(273,969)	(416,803)	(462,044)	(362,529)	98,671
Total Primary Government Net Expense	<u>\$ (63,499,147)</u>	<u>\$ (64,602,610)</u>	<u>\$ (60,285,687)</u>	<u>\$ (57,424,309)</u>	<u>\$ (57,086,210)</u>	<u>\$ (50,155,540)</u>	<u>\$ (48,276,956)</u>	<u>\$ (45,900,832)</u>	<u>\$ (37,886,378)</u>	<u>\$ (21,756,127)</u>
	(continued)	(continued)	(continued)	(continued)	(continued)	(continued)	(continued)	(continued)	(continued)	(continued)

TOWN OF WATERTOWN, CONNECTICUT

Changes in Net Position
Last Ten Fiscal Years

Table 2
Page 2 of 2

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Property Taxes	\$ 60,229,036	\$ 57,079,893	\$ 54,796,869	\$ 53,218,375	\$ 50,738,912	\$ 49,498,071	\$ 47,378,859	\$ 45,108,220	\$ 44,139,795	\$ 42,929,988
Grants and Contributions Not Restricted to Specific Programs	737,426	891,894	1,454,222	342,601	1,165,543	1,150,077	1,131,237	1,083,242	1,049,245	1,325,434
Unrestricted Investment Earnings	373,798	232,774	74,563	50,392	32,070	29,017	34,747	39,655	91,970	146,461
Other General Revenues	180,000	180,025	175,000	927,921	1,905,304	443,722	338,430	360,762	296,883	177,654
Transfers	(3,548,185)	8,866	12,125	(83,475)	(66,828)	43,051	692,957	106,873	115,353	(576,693)
Total Governmental Activities	<u>57,972,075</u>	<u>58,393,452</u>	<u>56,512,779</u>	<u>54,455,814</u>	<u>53,775,001</u>	<u>51,163,938</u>	<u>49,576,230</u>	<u>46,698,752</u>	<u>45,693,246</u>	<u>44,002,844</u>
Business-Type Activities:										
Unrestricted Investment Earnings	28,831	25,854	12,469	-	6,130	6,011	6,357	5,724	11,340	23,592
Transfers	3,548,185	(8,866)	(12,125)	83,475	66,828	(43,051)	(92,957)	(106,873)	(115,353)	576,693
Total Business-Type Activities	<u>3,577,016</u>	<u>16,988</u>	<u>344</u>	<u>83,475</u>	<u>72,958</u>	<u>(37,040)</u>	<u>(86,600)</u>	<u>(101,149)</u>	<u>(104,013)</u>	<u>600,285</u>
Total Primary Government	<u>\$ 61,549,091</u>	<u>\$ 58,410,440</u>	<u>\$ 56,513,123</u>	<u>\$ 54,539,289</u>	<u>\$ 53,847,959</u>	<u>\$ 51,126,898</u>	<u>\$ 49,489,630</u>	<u>\$ 46,597,603</u>	<u>\$ 45,589,233</u>	<u>\$ 44,603,129</u>
Loss on Assets:										
Governmental Activities	\$ -	\$ -	\$ -	\$ -	\$ 28,595	\$ -	\$ -	\$ -	\$ -	\$ -
Business-type activities	-	-	-	-	-	-	-	-	-	-
Total Primary Government	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 28,595</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Change in Net Position										
Governmental Activities	\$ (4,911,029)	\$ (6,213,776)	\$ (3,684,602)	\$ (2,498,477)	\$ (2,297,811)	\$ 1,282,367	\$ 1,716,077	\$ 1,259,964	\$ 8,169,397	\$ 22,148,046
Business-type Activities	<u>2,960,973</u>	<u>21,606</u>	<u>(87,962)</u>	<u>(386,543)</u>	<u>(969,035)</u>	<u>(311,009)</u>	<u>(503,403)</u>	<u>(563,193)</u>	<u>(466,542)</u>	<u>698,956</u>
Total Primary Government	<u>\$ (1,950,056)</u>	<u>\$ (6,192,170)</u>	<u>\$ (3,772,564)</u>	<u>\$ (2,885,020)</u>	<u>\$ (3,266,846)</u>	<u>\$ 971,358</u>	<u>\$ 1,212,674</u>	<u>\$ 696,771</u>	<u>\$ 7,702,855</u>	<u>\$ 22,847,002</u>

TOWN OF WATERTOWN, CONNECTICUT
Fund Balances of Governmental Funds
Last Ten Fiscal Years

Table 3

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
General Fund:										
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 698,945
Unreserved	-	-	-	-	-	-	-	-	-	5,739,217
Assigned	637,537	932,456	691,815	467,589	488,840	563,130	797,675	981,642	849,103	-
Unassigned	<u>6,798,056</u>	<u>4,084,363</u>	<u>5,302,434</u>	<u>8,016,125</u>	<u>7,370,555</u>	<u>6,953,281</u>	<u>5,574,608</u>	<u>5,772,945</u>	<u>5,574,702</u>	-
Total General Fund	<u>\$ 7,435,593</u>	<u>\$ 5,016,819</u>	<u>\$ 5,994,249</u>	<u>\$ 8,483,714</u>	<u>\$ 7,859,395</u>	<u>\$ 7,516,411</u>	<u>\$ 6,372,283</u>	<u>\$ 6,754,587</u>	<u>\$ 6,423,805</u>	<u>\$ 6,438,162</u>
All Other Governmental Funds:										
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,312,392
Unreserved, reported in:										
Special Revenue Funds	-	-	-	-	-	-	-	-	-	1,373,615
Capital Projects Funds	-	-	-	-	-	-	-	-	-	5,388,232
Nonspendable	97,143	924,384	924,951	120,282	182,318	184,438	184,993	239,617	237,077	-
Restricted	9,714,033	11,680,914	359,995	1,759,761	5,106,845	2,255,564	3,690,783	2,102,579	1,748,589	-
Committed	1,368,570	1,363,215	1,019,850	492,516	2,438,907	1,376,710	1,224,717	1,287,833	1,080,367	-
Assigned	-	-	-	112,454	-	-	-	-	-	-
Unassigned	<u>(90,365)</u>	<u>(73,370)</u>	<u>(4,541,883)</u>	<u>(4,885,259)</u>	<u>6,846</u>	<u>(15,910)</u>	<u>(8,458)</u>	<u>(3,784)</u>	<u>(16,192)</u>	-
Total All Other Governmental Funds	<u>\$ 11,089,381</u>	<u>\$ 13,895,143</u>	<u>\$ (2,237,087)</u>	<u>\$ (2,400,246)</u>	<u>\$ 7,734,916</u>	<u>\$ 3,800,802</u>	<u>\$ 5,092,035</u>	<u>\$ 3,626,245</u>	<u>\$ 3,049,841</u>	<u>\$ 11,074,239</u>

Note:

- (1) Schedule prepared on the modified accrual basis of accounting.
- (2) Unreserved balances are reported net of amounts reserved for all purchase order and construction commitments in place at year-end.
- (3) Information for years prior to the implementation of GASB Statement No. 54 has not been restated.

TOWN OF WATERTOWN, CONNECTICUT
Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
Last Ten Fiscal Years

Table 4

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Revenues:										
Property Taxes, Interest and Lien Fees	\$ 60,394,025	\$ 57,033,466	\$ 54,558,200	\$ 52,586,977	\$ 50,856,154	\$ 49,654,477	\$ 47,229,837	\$ 44,991,044	\$ 44,110,778	\$ 43,040,294
Intergovernmental Revenues	23,421,375	20,151,894	21,622,135	21,576,365	22,315,011	21,542,941	20,780,785	24,138,718	27,270,382	40,035,000
Licenses, Permits, and Charges for Services	4,300,876	3,804,951	3,567,159	4,108,959	4,887,920	3,701,187	3,598,197	3,936,266	3,115,162	3,425,029
Investment Income	369,995	231,192	73,555	52,028	32,017	28,540	34,224	38,574	90,750	145,083
Other Revenues	399,275	425,877	420,239	504,041	649,730	696,492	724,001	776,778	1,232,456	717,221
Total Revenues	88,885,546	81,647,380	80,241,288	78,828,370	78,740,832	75,623,637	72,367,044	73,881,380	75,819,528	87,362,627
Expenditures:										
General Government	\$ 2,812,732	\$ 2,786,843	\$ 2,860,969	\$ 2,597,695	\$ 2,687,104	\$ 2,720,880	\$ 2,698,812	\$ 2,716,637	\$ 2,541,839	\$ 2,488,762
Public Safety	5,592,875	5,862,000	5,578,409	5,677,770	5,352,140	5,167,815	5,077,899	4,968,844	5,266,356	4,565,974
Public Works	5,431,727	3,573,794	3,665,418	4,754,988	4,229,085	4,162,342	3,806,748	3,812,971	3,425,389	3,719,746
Parks and Recreation	1,234,533	1,362,282	1,323,437	1,193,087	1,186,993	1,129,699	1,072,466	961,289	965,694	913,654
Health and Welfare	203,797	201,129	191,233	328,520	244,378	529,044	428,004	453,323	286,371	612,223
Education	53,740,343	51,979,391	51,543,076	48,132,605	47,559,776	46,040,759	45,468,561	43,450,153	41,682,262	42,918,560
Other	9,804,626	9,412,375	9,538,802	8,763,452	8,205,314	7,451,025	7,026,858	7,356,740	6,835,366	6,778,146
Capital Outlay	10,471,263	1,476,976	1,929,123	2,766,836	2,363,893	2,430,242	1,661,963	4,475,904	15,492,045	35,054,372
Debt Service:										
Principal	22,314,700	5,400,104	5,412,462	4,905,000	4,425,000	4,425,000	4,425,000	4,307,000	4,307,000	3,135,000
Interest	1,698,982	1,710,144	1,910,560	2,043,972	2,591,270	2,432,649	2,386,471	3,038,894	3,171,314	2,660,979
Total Expenditures	113,305,578	83,765,038	83,953,489	81,163,925	78,844,953	76,489,455	74,052,782	75,541,755	83,973,636	102,847,416
Excess (Deficiency) of Revenues										
Over Expenditures	(24,420,032)	(2,117,658)	(3,712,201)	(2,335,555)	(104,121)	(865,818)	(1,685,738)	(1,660,375)	(8,154,108)	(15,484,789)
Other Financing Sources (Uses):										
Issuance of Bonds/BANs	22,910,000	16,900,000	1,075,000	-	3,000,000	-	2,000,000	-	-	7,500,000
Multi-year Lease Purchase Agreements	-	-	-	-	-	-	-	-	-	159,306
Issuance of Capital Lease	407,108	243,602	202,762	483,634	418,681	592,437	630,313	678,051	-	-
Issuance of Refunding Bonds	-	-	-	-	6,265,000	-	8,600,000	15,615,000	-	18,760,000
Payment to Refunding Bond Escrow Agent	-	-	-	-	(6,607,647)	-	(9,446,776)	(14,669,343)	-	(18,557,079)
Bond/BAN Premiums	618,771	119,990	96,008	31,319	472,694	83,226	892,729	836,980	-	-
Transfers In	546,193	296,002	369,775	565,681	641,614	325,787	382,386	476,208	607,573	1,149,570
Transfers Out	(449,028)	(287,136)	(357,650)	(649,156)	(708,442)	(282,736)	(289,429)	(369,335)	(492,220)	(1,726,263)
Total Other Financing Sources (Uses)	24,033,044	17,272,458	1,385,895	431,478	3,481,900	718,714	2,769,223	2,567,561	115,353	7,285,534
Net Change in Fund Balances	(386,988)	15,154,800	(2,326,306)	(1,904,077)	3,377,779	(147,104)	1,083,485	907,186	(8,038,755)	(8,199,255)
Debt Service as a Percentage of										
Noncapital Expenditures	23.35%	8.64%	8.93%	8.86%	9.17%	9.26%	9.41%	10.34%	10.92%	8.55%

Note: Schedule prepared on the modified accrual basis of accounting.

TOWN OF WATERTOWN, CONNECTICUT
Assessed and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years
(In Thousands)

Table 5

Fiscal Year	Grand List Year	Real Property		Personal Property		Vacant Land	Gross Taxable Grand List	Less Tax Exempt Property	Net Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
		Residential Property	Commercial and Industrial Property	Motor Vehicles	Other							
2019	2017	\$ 1,245,429	\$ 228,990	\$ 189,340	\$ 172,523	\$ 3,216	\$ 1,839,498	\$ 67,502	\$ 1,771,996	33.59	\$ 2,531,423	70%
2018	2016	1,241,911	229,508	188,638	167,162	3,129	1,830,348	62,664	1,767,684	31.88	2,525,263	70%
2017	2015	1,238,970	229,298	184,139	150,741	2,376	1,805,524	60,249	1,745,275	30.89	2,493,250	70%
2016	2014	1,233,283	234,050	181,865	147,337	447	1,796,982	59,296	1,737,686	30.10	2,482,409	70%
2015	2013	1,228,803	233,237	177,678	133,698	517	1,773,933	55,272	1,718,661	29.12	2,455,230	70%
2014	2012	1,464,573	238,642	173,905	129,831	538	2,007,489	49,217	1,958,272	25.09	2,797,531	70%
2013	2011	1,457,527	239,415	171,389	133,995	598	2,002,924	60,447	1,942,477	24.23	2,774,967	70%
2012	2010	1,452,659	240,462	161,772	122,901	585	1,978,379	55,120	1,923,259	23.32	2,747,513	70%
2011	2009	1,446,936	237,519	154,501	123,812	587	1,963,355	50,495	1,912,860	22.91	2,732,657	70%
2010	2008	1,441,827	240,312	152,475	131,882	599	1,967,095	54,350	1,912,745	22.38	2,732,493	70%

Source: Town of Watertown, Connecticut - Office of Tax Assessor

Notes:

- (1) 2013 Real property grand list is adjusted to reflect statutory revaluation
- (2) Assessed value is 70% of Estimated Actual Value

TOWN OF WATERTOWN, CONNECTICUT

Principal Property Taxpayers
Current Year and Nine Years Ago
(In Thousands)

Table 6

Taxpayer	Nature of Business	2019			2010		
		Taxable Assessed Value	Rank	Percentage of Net Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Net Taxable Assessed Value
Connecticut Light & Power	Utility	\$ 55,945	1	3.16%	\$ 22,957	1	1.20%
JSD Partners	Manufacturing	7,441	2	0.42%	7,836	5	0.41%
Greenbriar Associates, LLC	Real Estate	7,406	3	0.42%	6,430	9	0.34%
The Siemon Company	Manufacturing	6,663	4	0.38%	18,185	2	0.95%
Yankee Gas	Utility	6,537	5	0.37%			
Siemon Realty Company	Real Estate	6,526	6	0.37%	8,137	4	0.43%
EAN Holding	Auto Rentals	6,116	7	0.35%			
Global Steering Company	Manufacturing	6,088	8	0.34%			
Straits Commercial Assoc. LTD	Supermarket	5,995	9	0.34%	7,120	6	0.37%
ACAR Leasing	Auto Dealership	4,752	10	0.27%			
PM Engineering Solutions	Manufacturing				6,838	7	0.36%
Drivesol	Manufacturing				12,384	3	0.65%
Drivesol Watertown	Manufacturing				6,432	8	0.34%
Eyelematic Manufacturing Co.	Manufacturing				5,278	10	0.28%
Total		\$ 113,469		6.40%	\$ 101,597		5.33%

Source: Assessor's Office - Town of Watertown, Connecticut

TOWN OF WATERTOWN, CONNECTICUT
Property Tax Levies and Collections
Last Ten Fiscal Years

Table 7

Fiscal Year	Grand List Year	Net Taxable Assessed Value (In Thousands)	Tax Rate In Mills	Tax Levied for the Fiscal Year	Collected Within Fiscal Year of Levy		Collections in Subsequent Years	Total Collections to Date	
					Amount	Percentage of Levy		Amount	Percentage of Levy
2019	2017	\$ 1,771,996	33.59	\$ 59,919,974	\$ 59,277,939	98.93%	\$ -	\$ 59,277,939	98.93%
2018	2016	1,767,684	31.88	56,661,252	55,844,763	98.56%	470,478	56,315,241	99.39%
2017	2015	1,745,275	30.89	54,377,797	53,569,467	98.51%	626,657	54,196,124	99.67%
2016	2014	1,737,686	30.10	52,539,751	51,812,359	98.62%	579,370	52,391,729	99.72%
2015	2013	1,718,661	29.12	50,221,088	49,593,099	98.75%	619,185	50,212,284	99.98%
2014	2012	1,958,272	25.09	49,217,960	48,628,689	98.80%	589,271	49,217,960	100.00%
2013	2011	1,942,449	24.23	47,146,848	46,377,576	98.37%	541,971	46,919,547	99.52%
2012	2010	1,923,262	23.32	44,928,338	44,266,547	98.53%	609,927	44,876,474	99.88%
2011	2009	1,912,861	22.91	43,871,041	43,199,032	98.47%	614,270	43,813,302	99.87%
2010	2008	1,912,745	22.38	42,863,646	42,215,395	98.49%	613,671	42,829,066	99.92%

Source: Town of Watertown Tax Collector's Office

TOWN OF WATERTOWN, CONNECTICUT
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

Table 8

Fiscal Year	Governmental Activities		Business-Type Activities			Total Primary Government	Percentage of Personal Income (2)	Bonded Debt Percentage of Actual Taxable Value of Property (1)	Total Debt per Capita	Total Bonded Debt per Capita
	General Obligation Bonds	Capital Leases	Water General Obligation Bonds	Sewer General Obligation Bonds	Clean Water Fund Notes					
2019	\$ 61,560,915	\$ 499,305	\$ -	\$ -	\$ 414,632	\$ 62,474,852	7.21%	2.43%	\$ 2,874	\$ 2,832
2018	43,312,201	386,897	-	-	829,264	44,528,362	5.13%	1.72%	1,978	1,924
2017	48,474,068	513,399	-	-	1,243,896	50,231,363	6.53%	1.94%	2,231	2,153
2016	52,484,674	768,099	-	-	1,661,611	54,914,384	7.23%	2.11%	2,471	2,361
2015	57,487,323	829,469	-	-	2,112,839	60,429,631	7.96%	2.34%	2,719	2,586
2014	58,875,676	953,043	-	-	2,566,050	62,394,769	8.21%	2.10%	2,803	2,645
2013	63,583,668	912,593	-	-	3,032,100	67,528,361	8.78%	2.29%	2,999	2,824
2012	65,190,018	788,934	-	-	3,497,450	69,476,402	9.14%	2.37%	3,122	2,929
2011	66,715,000	544,721	2,160,000	1,375,000	3,962,120	74,756,841	12.92%	2.57%	3,365	3,162
2010	67,487,000	458,989	1,546,000	2,372,000	4,426,122	76,290,111	13.26%	2.61%	3,453	3,232

Note: Details regarding the Town's outstanding debt can be found in the notes to the financial statements.

¹ See Table 5 for taxable property value data

² See Table 12 for personal income and population data.

TOWN OF WATERTOWN, CONNECTICUT
Schedule of Debt Limitation
June 30, 2019

Table 9

Total Tax Collection, Including Interest and Lien Fees for Prior Fiscal Year	\$ 56,952,426
Reimbursement for Revenue Loss on:	
Tax Relief for Elderly and Disabled (Prior Year)	2,021
Base	<u>\$ 56,954,447</u>

	General Purposes	Schools	Sewers	Urban Renewal	Pension Deficit
Debt Limitation:					
2-1/4 times base	\$ 128,147,506	\$ -	\$ -	\$ -	\$ -
4-1/2 times base	-	256,295,012	-	-	-
3-3/4 times base	-	-	213,579,176	-	-
3-1/4 times base	-	-	-	185,101,953	-
3 times base	-	-	-	-	170,863,341
Total Debt Limitation	<u>\$ 128,147,506</u>	<u>\$ 256,295,012</u>	<u>\$ 213,579,176</u>	<u>\$ 185,101,953</u>	<u>\$ 170,863,341</u>
Indebtedness:					
Bonds Payable**	19,998,333	22,320,833	17,235,833	-	-
Clean Water Fund Loans	-	-	414,632	-	-
Total Indebtedness	<u>19,998,333</u>	<u>22,320,833</u>	<u>17,650,465</u>	<u>-</u>	<u>-</u>
Debt Limitation in Excess of Debt*	<u>\$ 108,149,173</u>	<u>\$ 233,974,179</u>	<u>\$ 195,928,711</u>	<u>\$ 185,101,953</u>	<u>\$ 170,863,341</u>

** Included \$6,100,000 of Bond Anticipation Notes.

*In no event shall total debt exceed seven times annual receipts from base. The maximum amount permitted under this formula would be approximately \$398,681,129.

TOWN OF WATERTOWN, CONNECTICUT
 Computation of Direct and Overlapping Debt
 Last Ten Fiscal Years

Table 10

Fiscal Year	Primary Government			Overlapping Debt Watertown Fire District			Total Direct and Overlapping Debt
	Town General Obligation Bonds	Capital Leases	Sub-Total	General Obligation Bonds	Amount Applicable To Town	(1) Percentage Applicable To Town	
2019	\$ 61,560,915	\$ 499,305	\$ 62,060,220	\$ -	N/A	N/A	\$ 62,060,220
2018	43,312,201	386,897	43,699,098	-	N/A	N/A	43,699,098
2017	48,474,068	513,399	48,987,467	-	N/A	N/A	48,987,467
2016	52,484,674	768,099	53,252,773	-	N/A	N/A	53,252,773
2015	57,487,323	829,469	58,316,792	274,382	274,382	100%	58,591,174
2014	58,875,676	953,043	59,828,719	602,272	602,272	100%	60,430,991
2013	63,583,668	912,593	64,496,261	704,013	704,013	100%	65,200,274
2012	65,190,018	788,934	65,978,952	1,823,370	1,823,370	100%	67,802,322
2011	66,715,000	544,721	67,259,721	2,038,666	2,038,666	100%	69,298,387
2010	67,487,000	458,989	67,945,989	2,248,986	2,248,986	100%	70,194,975

(1) 100% of the residents of the Fire District are also residents of the Town of Watertown; accordingly, 100% of the indebtedness of the Fire District is being included with the Town of Watertown as overlapping debt.

TOWN OF WATERTOWN, CONNECTICUT
Legal Debt Margin Information
Last Ten Fiscal Years
(in Thousands)

Table 11

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Debt limitation	\$ 398,681	\$ 383,868	\$ 369,474	\$ 369,473	\$ 354,736	\$ 347,991	\$ 331,201	\$ 315,845	\$ 308,791	\$ 301,294
Total net debt applicable to limit	<u>59,970</u>	<u>59,494</u>	<u>53,782</u>	<u>57,448</u>	<u>64,379</u>	<u>68,485</u>	<u>72,647</u>	<u>71,116</u>	<u>56,030</u>	<u>82,408</u>
Legal debt margin	<u>\$ 338,711</u>	<u>\$ 324,374</u>	<u>\$ 315,692</u>	<u>\$ 312,025</u>	<u>\$ 290,357</u>	<u>\$ 279,506</u>	<u>\$ 258,554</u>	<u>\$ 244,729</u>	<u>\$ 252,761</u>	<u>\$ 218,886</u>
Total net debt applicable to the limit as a percentage of debt limit	15.04%	15.50%	14.56%	15.55%	18.15%	19.68%	21.93%	22.52%	18.14%	27.35%

Source: Town of Watertown Finance Department

TOWN OF WATERTOWN, CONNECTICUT
Demographic and Economic Statistics
Last Ten Calendar Years

Table 12

Calendar Year	Population (1)	Personal Income (thousands of dollars)	Per Capita Income (3)	School Enrollment (2)	Labor Force		Percentage Unemployed (4)			
					Employed (4)	Unemployed (4)	Town of Watertown	Waterbury Labor Market	State of Connecticut	United States
2019	21,740	\$ 866,034	\$ 39,836	2,736	12,694	474	3.6%	5.9%	3.9%	3.9%
2018	22,514	867,464	38,530	2,799	12,449	502	3.9%	6.9%	4.3%	3.9%
2017	22,514	769,033	34,158	2,792	12,812	574	4.3%	7.9%	5.0%	4.4%
2016	22,228	759,264	34,158	2,824	12,447	606	4.6%	8.5%	5.4%	4.9%
2015	22,228	759,264	34,158	2,829	12,494	655	5.0%	9.5%	5.8%	5.1%
2014	22,261	760,391	34,158	2,915	10,995	939	7.9%	12.0%	7.4%	6.8%
2013	22,514	769,033	34,158	3,022	10,980	983	8.2%	13.3%	8.3%	7.7%
2012	22,253	760,118	34,158	3,075	11,348	888	7.3%	12.3%	7.5%	7.7%
2011	22,217	578,620	26,044	3,174	11,205	1,103	9.0%	14.5%	9.1%	9.2%
2010	22,095	575,442	26,044	3,254	11,024	1,031	8.6%	14.2%	8.5%	9.5%

Sources:

- (1) U.S. Department of Commerce, Bureau of Census and Connecticut Department of Public Health
- (2) Watertown Board of Education
- (3) U.S. Department of Commerce, Bureau of Census
- (4) State of Connecticut, Department of Labor

TOWN OF WATERTOWN, CONNECTICUT
Principal Employers
Current Year and Nine Years Ago

Table 13

Employer	Nature of Business	2019			2010		
		Employees	Rank	Percentage of Town Employment	Employees	Rank	Percentage of Town Employment
The Siemon Company	Manufacturer	311	1	2.44%	270	2	2.36%
Emerson Automated Solutions	Manufacturer	300	2	2.36%			
Albea	Manufacturer	300	3	2.36%			
The Taft School	Private School	250	4	1.96%	250	3	2.19%
Crystal Rock	Manufacturer - Bottled Water	200	5	1.57%			
Shelter Logic	Manufacturer	197	6	1.55%			
Braxton Manufacturing	Manufacturer	180	7	1.41%	175	5	1.53%
PM Engineered Solutions	Manufacturer	175	8	1.37%			
Super Stop and Shop	Supermarket	170	9	1.33%	200	4	1.75%
Global Steering Systems	Manufacturer	130	10	1.02%	136	7	1.19%
Apple Rehab	Health Care				130	8	1.14%
Eyelematic Manufacturing Co.	Metal Stamping Manufacturer				370	1	3.23%
Bristol Babcock Corp.	Instrumentation Devices				150	6	1.31%
LaBonnes Market	Supermarket				125	9	1.06%
Adams Supermarket	Supermarket				100	10	0.87%
Total		2213		17.37%	1906		16.63%

Source: Assessor's Office - Town of Watertown, Connecticut

TOWN OF WATERTOWN, CONNECTICUT
Full-Time Equivalent Government Employees By Function/Program
Last Ten Fiscal Years

Table 14

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
General Government	53	50	52	56	55	55	55	55	55	53
Police	35	35	37	38	38	38	37	38	38	38
Fire	1	2	2	2	2	2	3	3	3	3
Public Works	25	25	25	30	30	30	30	30	31	31
Park and Recreation	<u>5</u>	<u>6</u>	<u>6</u>	<u>7</u>	<u>8</u>	<u>8</u>	<u>8</u>	<u>8</u>	<u>8</u>	<u>8</u>
	<u>119</u>	<u>118</u>	<u>122</u>	<u>133</u>	<u>133</u>	<u>133</u>	<u>133</u>	<u>134</u>	<u>135</u>	<u>133</u>
Board of Education:										
Administration and Principals	15	15	16	19	18	18	17	18	21	22
Teachers	234	233	242	239	222	226	241	239	239	254
Other	<u>196</u>	<u>192</u>	<u>206</u>	<u>209</u>	<u>202</u>	<u>210</u>	<u>203</u>	<u>193</u>	<u>184</u>	<u>240</u>
	<u>445</u>	<u>440</u>	<u>464</u>	<u>467</u>	<u>442</u>	<u>454</u>	<u>461</u>	<u>450</u>	<u>444</u>	<u>516</u>
Total	<u>564</u>	<u>558</u>	<u>586</u>	<u>600</u>	<u>575</u>	<u>587</u>	<u>594</u>	<u>584</u>	<u>579</u>	<u>649</u>

Source(s): Various Town Departments

TOWN OF WATERTOWN, CONNECTICUT
Operating Indicators By Function/Program
Last Ten Fiscal Years

Table 15

Function/Program	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
General Government:										
Building Permits Issued	1,331	1,388	1,289	1,574	1,422	1,494	2,234	1,434	1,198	1,380
Police:										
Physical Arrests	502	536	536	524	446	526	542	608	604	680
Parking Violations	531	566	102	146	203	217	89	91	89	99
Traffic Violations	2,012	1,749	1,889	1,912	1,983	1,780	2,107	2,354	1,855	1,456
Fire:										
Emergency Responses	1,893	2,428	2,397	2,437	2,499	1,759	1,767	1,656	1,610	1,569
Fires Extinguished	71	67	69	47	41	137	127	118	102	67
Public Works:										
Street Resurfacing (Miles)	1.38	-	3.30	0.90	4.45	3.20	2.53	0.48	1.78	3.27
Potholes Repaired	300	459	430	433	222	468	223	200	200	189
Library:										
Volumes in Collection	80,063	84,051	79,376	78,194	78,194	76,650	74,259	74,724	74,890	74,700
Water:										
Water Main Breaks	10	11	5	7	5	3	3	6	4	4
Average Daily Consumption (thousands of gallons)	877	880	880	824	876	810	893	940	905	890

Source(s): Various Town Departments

TOWN OF WATERTOWN, CONNECTICUT
Capital Asset Statistics By Function/Program
Last Ten Fiscal Years

Table 16

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
General Government:										
Administrative Buildings	3	3	3	3	3	3	3	3	2	2
Public Safety:										
Police:										
Stations	1	1	1	1	1	1	1	1	1	1
Fire:										
Stations	2	2	2	2	2	2	2	2	2	2
Public Works:										
Miles of Streets	136.29	136.29	136.29	136.29	136.29	136.16	135.25	135.33	134.85	133.53
Miles of Sidewalks	83.23	83.23	83.23	83.23	83.23	83.23	82.32	82.00	82.00	23.05
Catch Basins	3,460	3,454	3,440	3,438	3,438	3,434	3,396	3,392	3,374	3,284
Number of Dams	4	5	5	5	5	5	5	5	5	5
Parks and Recreation:										
Parks	4	4	4	4	4	4	4	4	4	4
Cemeteries	3	3	3	3	3	3	3	3	3	3
Golf Courses	1	1	1	1	1	1	1	1	1	1
Recreation Fields and Courts:										
Number of Basketball Courts	11	11	11	11	11	11	12	12	12	12
Number of Football Fields	1	1	1	1	1	1	2	2	2	2
Number of Playgrounds	8	8	8	8	8	8	9	9	9	9
Number of Soccer Fields	5	5	5	5	5	5	6	6	6	6
Number of Softball/Baseball Fields	12	12	14	14	14	14	17	17	17	17
Number of Tennis Courts	4	4	4	4	4	4	4	4	4	4
Education:										
School Buildings	5	5	4	5	5	5	5	5	5	6
Administrative Buildings	1	1	1	1	1	1	1	1	1	1

Source(s): Various Town Departments